

Long Term Care Committee of Management November 14, 2017 – 11:00 AM

The Committee of Management met on the above date at the County Administration Building with the following members in attendance:

Present: Chair Dwight Burley; Councillors Sue Paterson, Arlene Wright, Stewart Halliday; and Warden Alan Barfoot

Staff

Present: Kim Wingrove, CAO; Lynne Johnson, Director of Long-Term Care; Kevin Wepler, Director of Finance; Karen Kraus, Renate Cowan and Jennifer Cornell, Long-Term Care Administrators; Mary Lou Spicer, Deputy Director of Finance; Joanna Alpajaro, Financial Analyst and Tara Warder, Committee Coordinator

Call to Order

Chair Burley called the meeting to order at 11:00 AM.

Declaration of Pecuniary Interest

There was none.

Business Arising from the Minutes

Long Term Care Committee of Management minutes dated October 10, 2017

These minutes are for information only as they were adopted by Grey County Council on October 26, 2017.

Reports – Long-Term Care

LTCR-CM-30-17 Behavioural Support Transitional Unit Update

Lynne Johnson presented the above noted report, noting that the Southwest Local Health Integration Network (LHIN) expressed some concern over the overall impact of

the change in classification of 30 long term care beds in Owen Sound in order to develop the Behavioural Support Transitional Unit (BSTU) at Lee Manor. Ms. Johnson also noted that while conversion takes place, admissions would be stopped at the home for several months which was an additional concern.

Discussion occurred on the work that has been done by staff to proceed with the proposal for the BSTU to date.

There was a suggestion to defer any decision on the next steps until more information is received from the LHIN.

Staff noted Council would still have to enter into an agreement with the LHIN to finalize any arrangements for the BSTU.

CM20-17 Moved by: Councillor Halliday Seconded by: Councillor Wright

That Report LTCR-CM-30-17 regarding an update on the Behavioural Support Transitional Unit and the recommendation to rescind resolution CM-11-17 be deferred until a future meeting pending further information from the Local Health Integration Network.

Carried

Proposal Regarding Long-Term Care – Darrin Patey

Kim Wingrove addressed the Committee on the correspondence and proposal from Mr. Patey regarding an alternative perspective on Long-Term Care redevelopment which seeks to maintain beds in Markdale and Durham. Staff noted that the Committee of the Whole referred the correspondence to the Committee of Management for discussion and direction.

Ms. Wingrove outlined the costing on both the approved recommendation and the proposal from Mr. Patey. Further, the objectives of the approved direction including the need to redevelop the 100 beds in Durham, opportunity to provide more full-time and stable part time jobs, improve the ability of the County to deliver of an increased level of care and service for residents and the creation of a more efficient facility were highlighted.

Options were then discussed.

A question was asked whether Grey County is willing to delve deeper into long-term care by adding more beds.

Staff noted that the South Grey region has a higher level of beds as compared to other parts of the County and province.

The Committee noted that Mr. Patey's proposal takes into consideration the 14 beds

proposed to be put in abeyance for the BSTU which may no longer apply based on a recent conversation with the LHIN.

Staff noted that there have been recent Provincial announcements regarding new long-term care beds however the impacts for Grey County are not yet known. As new information becomes available, it will be brought forward to the Committee of Management for consideration.

CM21-17 Moved by: Warden Barfoot Seconded by: Councillor Halliday

That staff be directed to prepare a response to Mr. Darrin Patey's letter on behalf of the Committee that provides further information related to his alternate proposal for long-term care in Grey County.

Carried

Committee recessed briefly then reconvened.

LTCR-CM-28-17 Management Consulting and Redevelopment Support

Lynne Johnson presented the above report and explained the interview process. It was noted that the scoring committee unanimously recommended Sienna Senior Living. Ms. Johnson spoke to the qualifications and expertise of Sienna. This recommendation is for Sienna to complete operational reviews in all three homes and identify opportunities for improvement, as well as guide Grey through phase 1 of the redevelopment project.

The recommendation is to enter into a five year contract. On completion of the Operational Review, staff will bring back a report on the recommended management consulting deliverables and associated costs for future years.

Ms. Johnson noted that there is an opportunity to pursue accreditation via Sienna's accreditation cycle. The homes are not currently accredited and additional revenue can be received from the Ministry if homes are accredited.

The negotiated contract will be brought back to the Committee of Management for approval.

CM22-17 Moved by: Councillor Paterson Seconded by: Councillor Halliday

That report LTCR-CM-28-17 regarding the Request for Proposal for Management Consulting and Redevelopment Support be received; and

That a 5 (five) year contract with a value in 2018 not to exceed \$265,000 (plus HST) be negotiated with Sienna Senior Living with deliverables in 2018 to include:

- a. **The completion of an Operational Review at Grey Gables, Lee Manor and Rockwood Terrace to be funded from the reserves of each of the LTC operations;**
- b. **Phase 1 of redevelopment project management to be funded from the LTC redevelopment reserve; and**

That on completion of the Operational Review, staff will bring back a report on recommended management consulting deliverables and associated costs for future years; and

That on completion of the MOHLTC redevelopment approval process and the award of a new 30 year license for beds eligible for redevelopment support, staff bring back a report on next steps, deliverables and costing for consideration, and;

The draft negotiated contract be brought to the LTC Committee of Management in December 2017 for consideration.

Carried

LTCR-CM-29-17 2018 Budget Overview

Lynne Johnson presented the above report. Overall, Long-Term Care has a net levy increase of \$119,928, which requires a 1.95 % increase over the 2017 Long Term Care approved budget and a 0.22% increase corporately.

Lynne Johnson outlined the draft budget and the factors with the most impact to the budget.

Warden Barfoot then left the meeting.

The Committee recessed, then reconvened.

The Long-Term Care Administrators highlighted key points in their respective proposed budgets.

Ms Cowan requested that the following changes be made to the proposed Lee Manor capital budget: addition of draperies/blinds for \$20,000, floor replacement increased from \$15,000 to \$25,000, kitchen renovation/dish room floor project increased from \$200,000 to \$215,000 and mechanical air make-up system increased from \$15,000 to \$30,000. As the amendments are fully funded from the Lee Manor Reserve, there is no increase to the proposed levy requirement.

CM23-17 Moved by: Councillor Wright

Seconded by: Councillor Halliday

That report LTCR-CM-29-17 regarding the proposed 2018 Long Term Care budgets be received; and

That the 2018 Long Term Care budget as amended, be forwarded to County Council as part of the overall corporate budget package for consideration.

Carried

Correspondence

Correspondence and Action Plan from the Premier's Office – Ontario Supporting Seniors to Live Their Best Life

Lynne Johnson spoke to the above correspondence from the Province. One of the items in the announcement is 5000 new beds over the next four years and 15 million more hours to provide support for nursing, personal support and therapeutic care. It is unknown what the impacts to Grey County are at this time.

The Committee discussed whether the County wants more long-term care beds. It was noted that the county may have a role in advocating for additional beds within Grey County for private sector operation.

CM24-17 Moved by: Councillor Wright Seconded by: Councillor Halliday

That the County continue to play a strong role in advocating for additional long-term care beds operated by the private sector.

Carried

CM25-17 Moved by: Councillor Paterson Seconded by: Councillor Halliday

That the correspondence and action plan from the Province of Ontario regarding the release of Ontario's Action Plan for Seniors be received for information.

Carried

Other Business

Kevin Wepler noted that a corporate report year end projection is going forward to Committee of the Whole on November 23rd. Staff are projecting a year end surplus of approximately \$23,000 between the three long-term care homes.

Jennifer Cornell noted that Grey Gables is hosting a Colour It celebration at noon on November 15, 2017 and all are invited to attend.

Next Meeting Dates

Tuesday, December 12, 2017 – Bay Room

On motion by Councillor Paterson, the meeting adjourned at 2:00 PM.

Dwight Burley, Chair