



2023 Budget Detailed Package

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2023-2026 Grey County Council

Grey County Council consists of the Mayor and Deputy Mayor from each of Grey County's nine member municipalities. Councillors serve a four-year term. Each year Council elects a Warden to lead Grey County Council.



Scott Mackey
Chatsworth



Terry McKay
Chatsworth



Sue Carleton
Georgian Bluffs



Grant Pringle
Georgian Bluffs



Paul McQueen
Grey Highlands



Dane Nielsen
Grey Highlands



Sue Paterson
Hanover



Warren Dickert
Hanover



Ross Kentner
Meaford



Shirley Keaveney
Meaford



Ian Boddy
Owen Sound



Scott Greig
Owen Sound



Brian Milne
Southgate



Barbara Dobreen
Southgate



Andrea Matrosovs
Blue Mountains



Peter Bordignon
Blue Mountains



Kevin Eccles
West Grey



Tom Hutchinson
West Grey



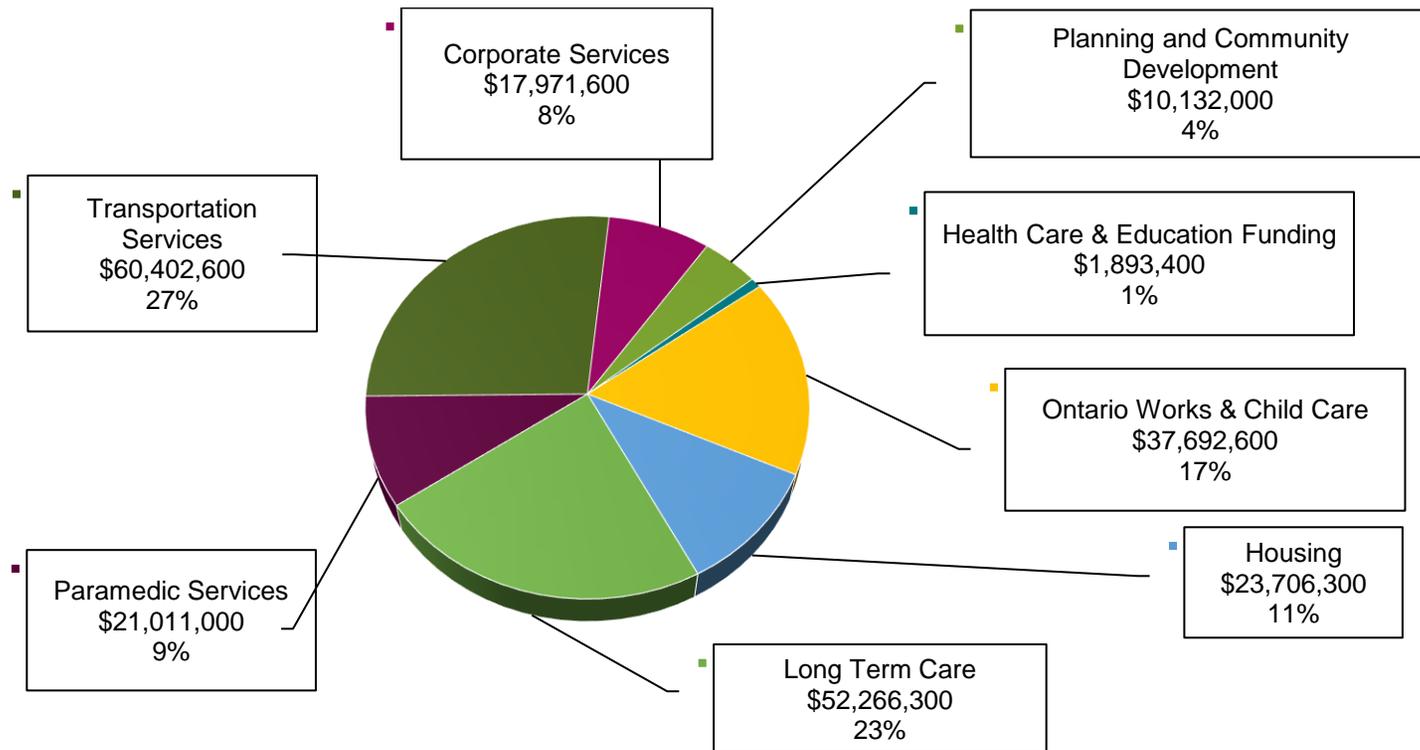
Introduction



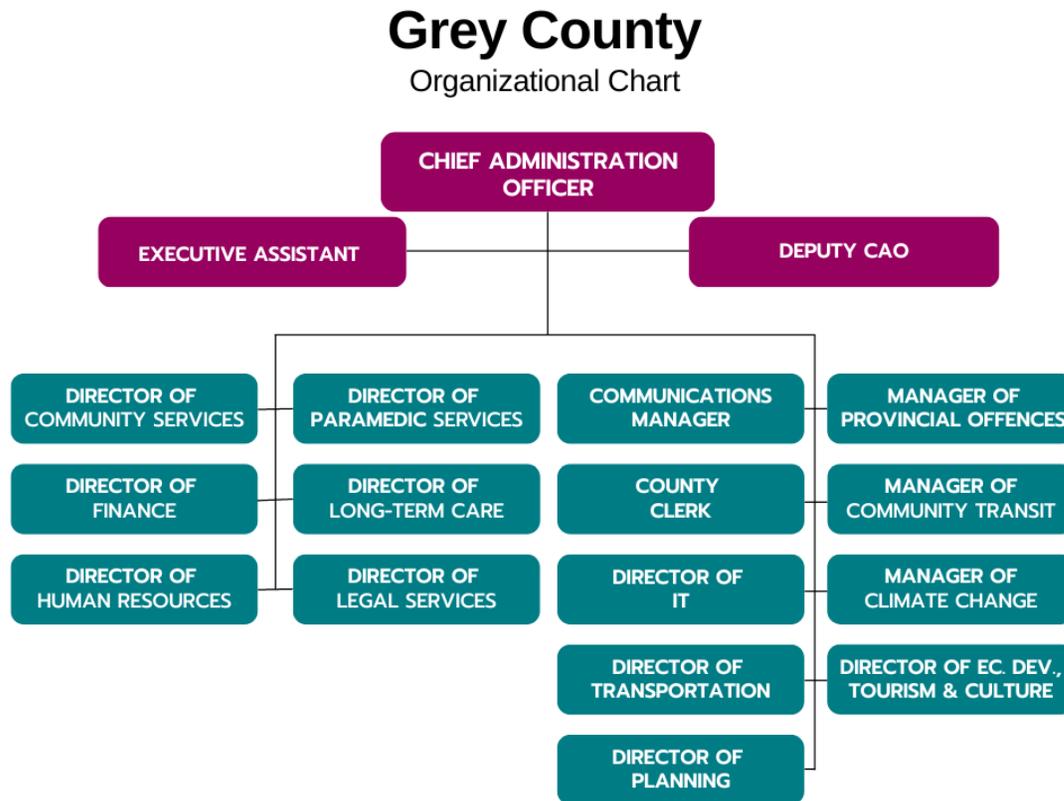
2023 Budget Breakdown

Grey County delivers a wide range of important services. From maintaining roads and bridges to helping people at every stage of life, the services Grey County provides positively impact residents, visitors and businesses every day. The 2023 Budget Details provide a complete look into the 2023 budget, breaking down spending into four functions: corporate services, planning and community development, human services, and transportation services. If you have any questions, please contact the finance department at finance@grey.ca.

2023 Gross Operating and Capital Expenditures in 000s \$225.1 Million



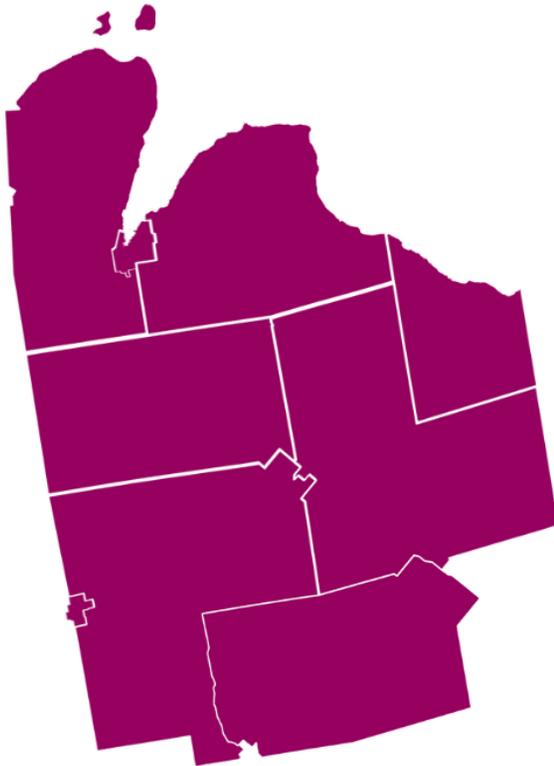
Organizational Structure



Under the leadership of the CAO, Grey County provides services to the community including:

- Climate Change
- Communications
- Community Services
- Community Transportation
- County Clerk
- Ec. Dev., Tourism, Culture
- Finance
- Human Resources
- Information Technology
- Legal Services
- Long-Term Care
- Paramedic Services
- Planning
- Provincial Offences
- Transportation Services

Grey County at a Glance



Size: 4,508 km² (3rd largest by area in the province behind Renfrew and Hastings)

Population: 100,905 as of 2021 census

Average Age: 45.9

Households: 42,310

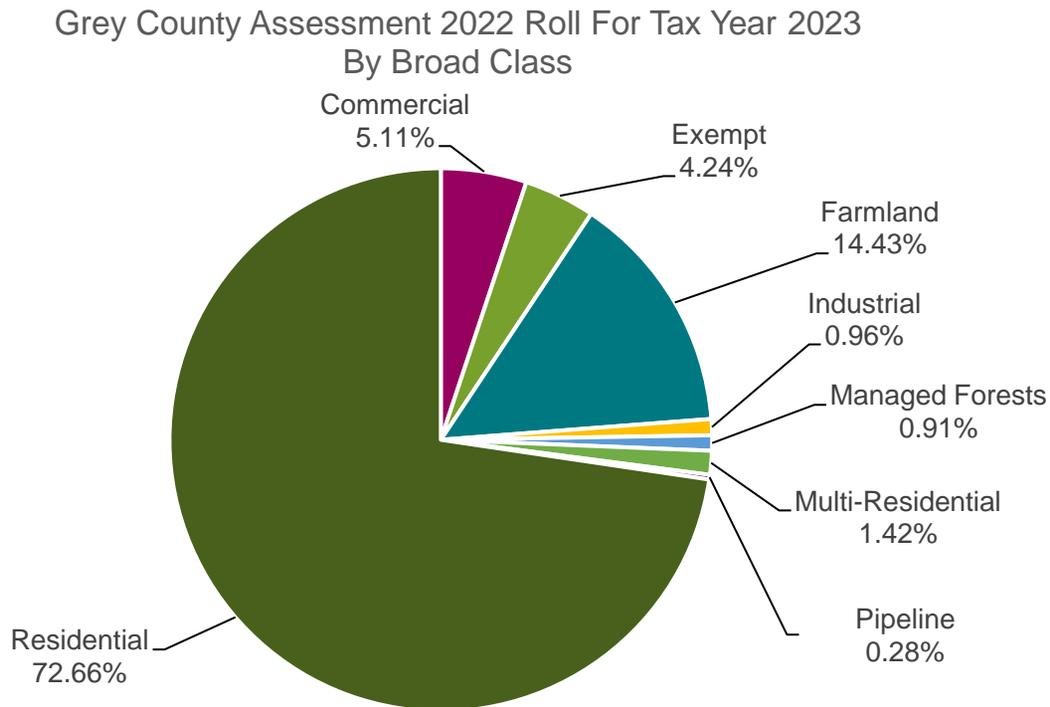
Regional Unemployment: 2.7% (Four County Labour Market Planning Board)

Source: 2021 Census

Assessment Composition

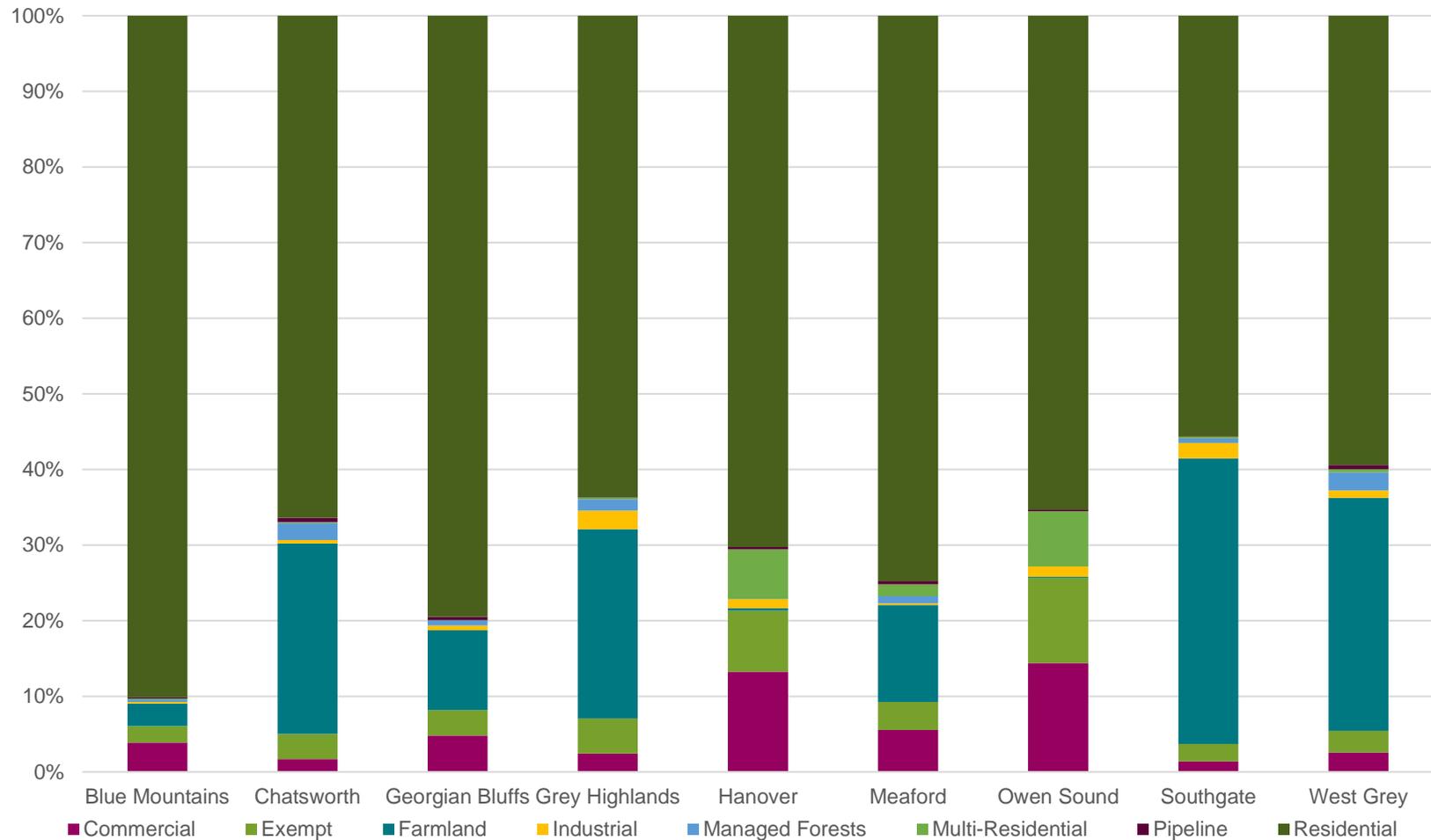
Having a mix of residential, commercial and industrial properties in the local tax base is important. A diversified economy tends to be more resilient. If municipal revenues are dependent on just one property type or one large ratepayer (e.g. a large business/industry), the local government will have a more difficult time managing in tough economic times.

Assessment can be broken down into eight classes: residential, multi-residential, farmland, industrial, commercial, pipeline, managed forests and exempt. Residential, multi-residential and farm assessment make up approximately 88.51% of the taxable assessment base in Grey County. It is more desirable to have a larger share of non-residential assessment as the municipal cost of service is generally lower than residential. Grey County's 2023 assessment base is reflected in chart below.



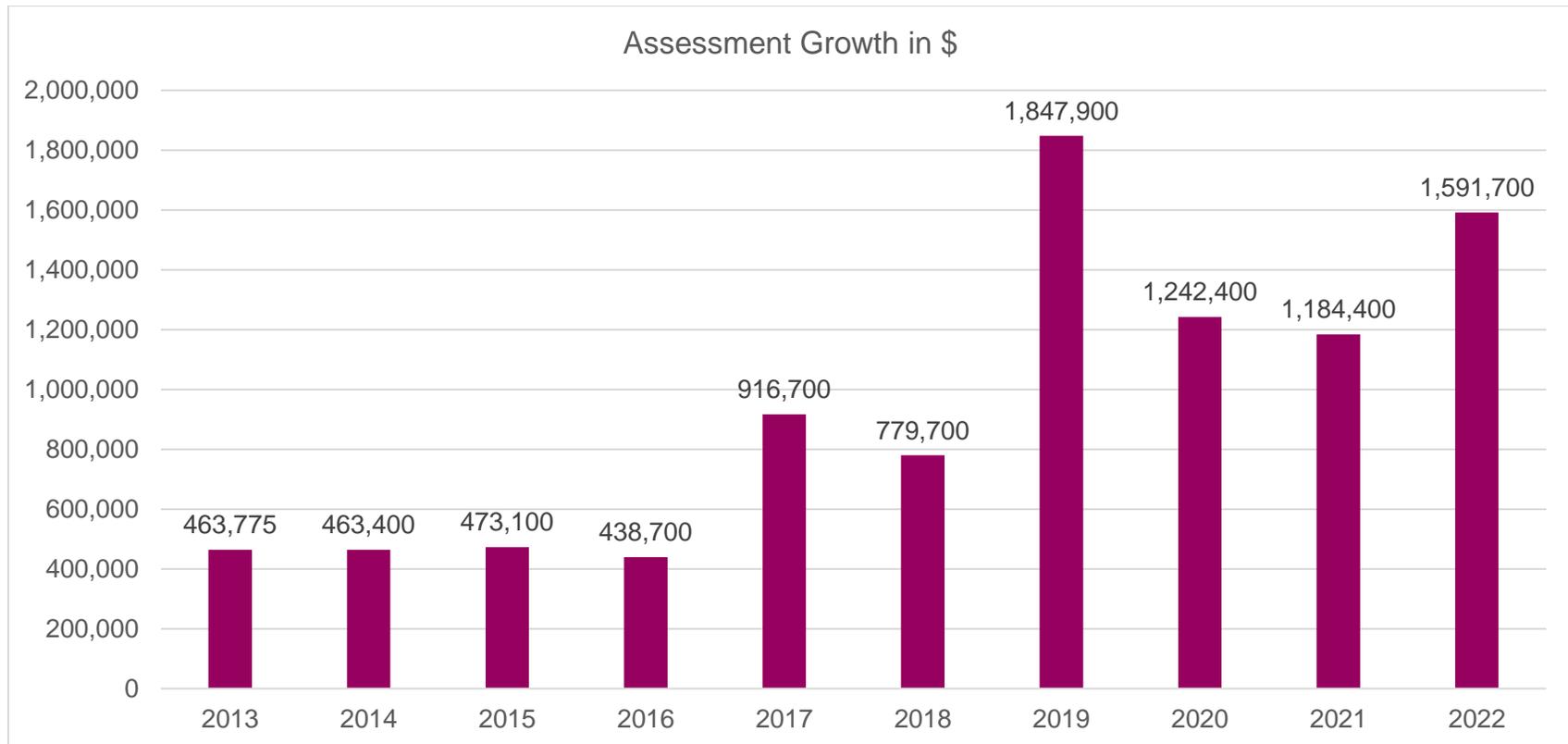
The total County assessment is calculated by combining the assessment from each lower tier municipality. The following graph represents each lower tier's base assessment as a total percentage.

2023 Broad Based Assessment - Lower Tiers



Assessment Growth

Grey County has had an average assessment growth of \$1.3M per year over the last 5 years with 2019 being the largest. The chart below represents the assessment growth in dollars from 2013 to 2022.



Reserves / Debt / Financial Position

Reserves/Reserve Funds are established by Council to assist with long-term financial stability and financial planning. The annual budget shows transfers into reserve for the purpose of accumulating funds for future or contingent liabilities and out of reserves when required to fund a project. Reserves also provide a cushion to absorb unexpected shifts in revenues and expenditures. Credit rating agencies consider municipalities with higher reserves more advanced in their financial planning.

Debt is an important indicator of the County's financial health and is an appropriate way of financing capital items with a longer expected useful life. However, when debt levels get too high, it compromises the County's flexibility to fund programs and services as more revenue is required to cover debt obligations.

Financial Position of the County is important to consider as this takes into consideration the County's total assets and liabilities.

Reserves and Reserve Funds

Sufficient reserves and reserve funds are a crucial component of a municipality's long-term financial planning. The purposes for maintaining reserves are:

- providing stabilization in the face of variable and uncontrollable factors (growth, interest rates, changes in subsidies) and to ensure adequate and sustainable cash flows;
- providing financing for one-time or short-term requirements without permanently impacting the tax rates, thereby reducing reliance on long-term debt;
- making provisions for replacement of capital assets to sustain infrastructure;
- providing flexibility to manage debt levels and protect the County's financial position; and
- providing for future liabilities incurred in the current year but paid for in the future.

Grey County maintains numerous Discretionary and Obligatory Reserve/Reserve Funds.

Discretionary Reserve Funds are established, based on Council direction, to finance future expenditures. Funds in discretionary reserves can be used for any purpose with Council approval.

Obligatory Reserve Funds are created whenever a statute requires revenue received for special purposes to be kept apart from the general revenues of the municipality. Obligatory reserve funds can only be used for their prescribed purpose. Examples include Development Charges Reserve Funds and Canada Community-Building Funds.

Discretionary Reserves / Reserve Funds

Reserve funds play an important role in the County’s finances and provide a strong indicator of the County’s overall financial health.

Grey County’s discretionary reserves as a percentage of taxation are above the survey peer average. Fund values fluctuate each year as funds are accumulated and then utilized for projects.

Grey County Discretionary Reserves and Reserve Fund Balances

Grey County Reserve and Reserve Fund Balances	2021 Year-End Balance	2022 Projected Contributions	2022 Projected Withdrawals	2022 Projected Year-End Balance	2023 Projected Contributions	2023 Projected Withdrawals	2023 Projected Year-End Balance
Working Funds	\$1,930,800	\$0	\$0	\$1,930,800	\$0	\$0	\$1,930,800
Current Purposes	\$18,916,100	\$1,289,500	(\$4,886,550)	\$15,319,050	\$1,160,000	(\$3,111,300)	\$13,367,750
Capital Purposes	\$50,234,300	\$8,896,000	(\$7,885,600)	\$51,244,700	\$6,411,900	(\$30,347,200)	\$27,609,400
Discretionary Total	\$71,081,200	\$10,185,500	(\$12,722,150)	\$68,494,550	\$7,571,900	(\$33,458,500)	\$42,607,950

Obligatory Reserve Funds

An obligatory reserve fund is created when a provincial statute requires that revenue for special purposes be segregated from the general revenues of the municipality. Obligatory reserve funds are to be used solely for the purpose prescribed for them by statute. The following summarizes the Obligatory Reserve Funds:

1. **Canada Community-Building Fund** – Funds received from the Federal Government are used to support capital asset replacement. The balance in this reserve fund is projected to be \$7.5M million at the end of 2023. The County has used Canada Community-Building Funds primarily for roads capital.
2. **Development Charges** – These funds are restricted by the *Development Charges Act* that dictates these funds are to be used for the recovery of growth-related capital expenditures. The Development Charges Reserve Funds have grown from 2018-2022 from \$7.8 million to \$25.6 million. Development charges fund large capital projects, and it may take many years to plan and accumulate the funds necessary to undertake the construction. Further information can be found in the County’s Development Charges Background Study on grey.ca.

Development Charges and Federal Gas Tax Reserve Funds (000's)

Obligatory Reserve Fund Balances	2018	2019	2020	2021	2022 Projected	2023 Projected
Development Charges	\$7,805	\$10,009	\$16,074	\$23,285	\$25,608	\$14,481
Canada Community-Building Fund	\$2,586	\$5,413	\$4,544	\$6,914	\$8,080	\$7,536
Obligatory Total	\$10,391	\$15,422	\$20,618	\$30,199	\$33,688	\$22,017

Debt Management Indicators

Municipalities have limited options with respect to raising funds to support municipal programs and services. Grey County, similar to all municipalities across Ontario, is facing increasing infrastructure backlogs, funding gaps, and increasing financial pressures in infrastructure management. Borrowing money is an efficient use of available financial resources; however, taking on debt commits municipalities to enter long-term commitments that require principal and interest payments over the life of the loan.

The province, through the Ministry of Municipal Affairs and Housing, established debenture limits for all municipalities. No more than 25% of total own source revenues can be used to service debt on an annual basis. If the County were to reach this limit, future operating budgets would be severely constrained. Taxes and other revenues may have to increase significantly.

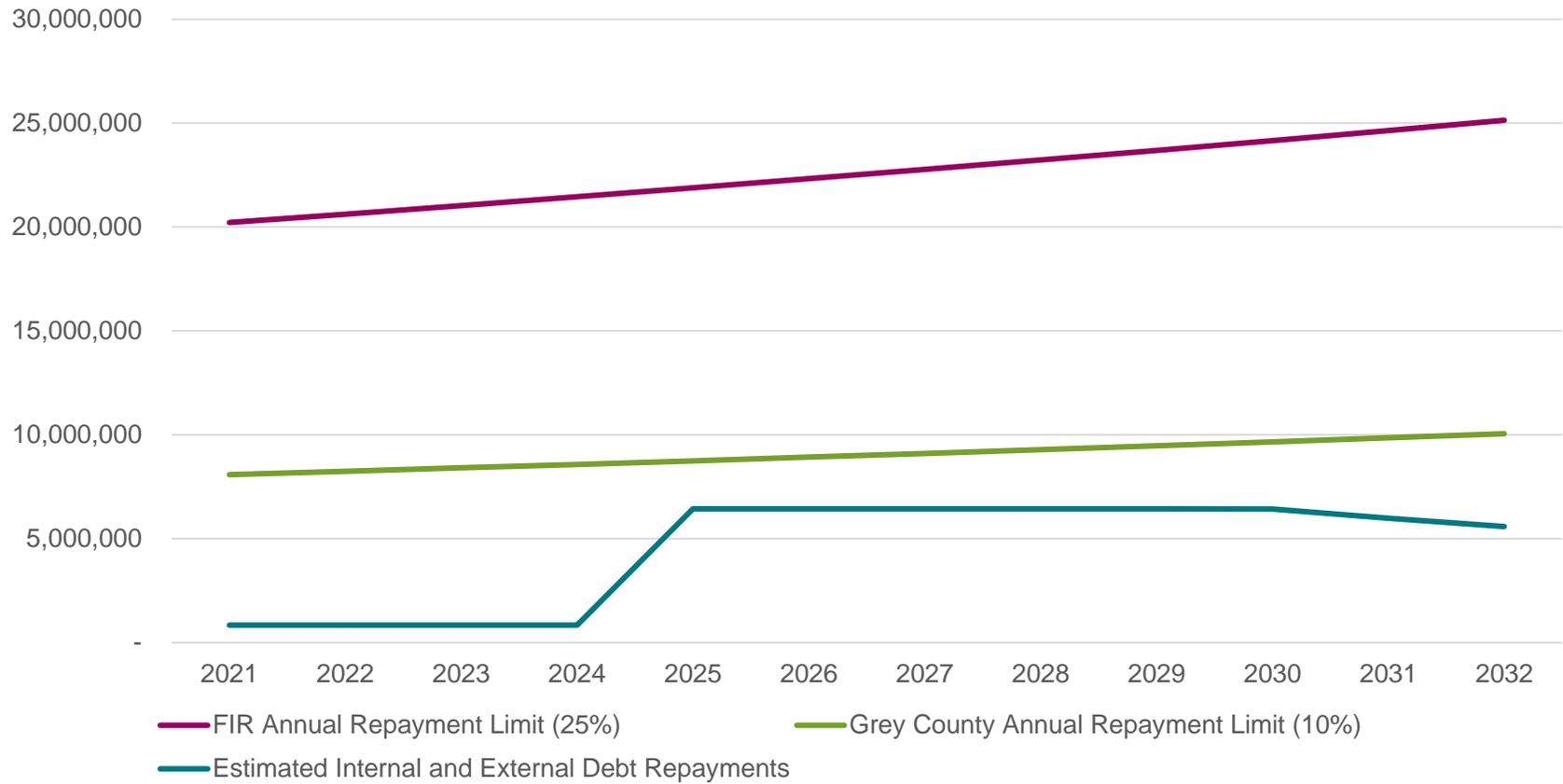
Based on the County's Debt Management Policy, the maximum annual debt repayment, including any internal borrowing, will not exceed 10% of the County's own source revenues. This maintains up to 15% in flexibility, if required, to respond to emergencies, peak period of asset management pressures, and/or to meet senior government funding opportunities.

As of December 31, 2021, the County has tax supported debt of \$0.6 million and internally issued debentures for capital projects of \$5.7 million. The annual debt payment for tax supported and internally issued debt is \$0.9 million. The maximum annual debt repayment based on 10% of the 2021 Financial Information Return own source revenue is \$8 million. The County is well within the annual debt repayment limit.

These debt indicators will significantly change when the County enters debentures for the approved supportive housing and long-term care redevelopment projects.

Staff have done preliminary calculations based on the 2022 Ten-Year Capital Plan and estimated debt payments on debt funding for capital projects. Based on the assumption that own source revenues increase 2% each year and new debt would be issued at 4%, Grey County will not exceed its annual debt repayment amount based on the debt management policy. Staff will continue to monitor the annual repayment limit as circumstances change.

Debt Repayment



2021.01

FIR2021: Grey Co

Asmt Code: 4200

MAH Code: 47000

Schedule 81

ANNUAL DEBT REPAYMENT LIMIT

based on the information reported for the year ended December 31, 2021

NOTE: THE ESTIMATED ANNUAL REPAYMENT LIMIT IS EFFECTIVE JANUARY 01, 2023

Please note that fees and revenues for Homes for the Aged are not reflected in this estimate.

DETERMINATION OF ANNUAL DEBT REPAYMENT LIMIT

		1
		\$
Debt Charges for the Current Year		
0210	Principal (SLC 74 3099 01)	2,624,611
0220	Interest (SLC 74 3099 02)	40,718
0299	Subtotal	2,665,329
0610	Payments for Long Term Commitments and Liabilities financed from the consolidated statement of operations (SLC 42 6010 01)	0
9910	Total Debt Charges	2,665,329

		1
		\$
Excluded Debt Charges		
1010	Electricity - Principal (SLC 74 3030 01)	0
1020	Electricity - Interest (SLC 74 3030 02)	0
1030	Gas - Principal (SLC 74 3040 01)	0
1040	Gas - Interest (SLC 74 3040 02)	0
1050	Telephone - Principal (SLC 74 3050 01)	0
1060	Telephone - Interest (SLC 74 3050 02)	0
1099	Subtotal	0
1410	Debt Charges for Tile Drainage/Shoreline Assistance (SLC 74 3015 01 + SLC 74 3015 02)	0
1411	Provincial Grant funding for repayment of long term debt (SLC 74 3120 01 + SLC 74 3120 02)	0
1412	Lump sum (balloon) repayments of long term debt (SLC 74 3110 01 + SLC 74 3110 02)	0
1420	Total Debt Charges to be Excluded	0
9920	Net Debt Charges	2,665,329

		1
		\$
1610	Total Revenues (SLC 10 9910 01)	153,323,574
Excluded Revenue Amounts		
2010	Fees for Tile Drainage / Shoreline Assistance (SLC 12 1850 04)	0
2210	Ontario Grants, including Grants for Tangible Capital Assets (SLC 10 0699 01 + SLC 10 0810 01 + SLC 10 0815 01)	66,503,759
2220	Canada Grants, including Grants for Tangible Capital Assets (SLC 10 0820 01 + SLC 10 0825 01)	1,106,638
2225	Deferred revenue earned (Provincial Gas Tax) (SLC 10 0830 01)	0
2226	Deferred revenue earned (Canada Gas Tax) (SLC 10 0831 01)	3,506,638
2230	Revenue from other municipalities, including Revenue for Tangible Capital Assets (SLC 10 1099 01 + SLC 10 1098 01)	607,262
2240	Gain/Loss on sale of land & capital assets (SLC 10 1811 01)	-79,892
2250	Deferred revenue earned (Development Charges) (SLC 10 1812 01)	562,914
2251	Deferred revenue earned (Recreation Land (The Planning Act)) (SLC 10 1813 01)	0
2253	Other Deferred revenue earned (SLC 10 1814 01)	0
2252	Donated Tangible Capital Assets (SLC 53 0610 01)	0
2254	Increase / Decrease in Government Business Enterprise equity (SLC 10 1905 01)	0
2255	Other Revenue (SLC 10 1890 01 + SLC 10 1891 01 + SLC 10 1892 01 + SLC 10 1893 01 + SLC 10 1894 01 + SLC 10 1895 01 + SLC 10 1896 01 + SLC 10 1897 01 + SLC 10 1898 01)	226,089
2299	Subtotal	72,433,408
2410	Fees and Revenue for Joint Local Boards for Homes for the Aged	0
2610	Net Revenues	80,890,166
2620	25% of Net Revenues	20,222,542
9930	ESTIMATED ANNUAL REPAYMENT LIMIT	17,557,213

For Illustration Purposes Only

Annual Interest Rate @ Term years =

Budget Pressures and Risks

Our goal in budgeting is to provide stable budgets and adequate service levels to our ratepayers. Changes to federal and provincial government funding, inflation, increased demands for service either from population growth, demographics or economic factors, all impact the annual budgeting process. In 2023, Grey County expects to see costs rise more than they typically have in recent years. We know our residents and businesses face similar challenges.

Collective Bargaining

Grey County staff are critical to the safe and effective delivery of services. In addition to the non-union administrative staff group, Grey County has 7 collective agreements. The collective bargaining process in 2023 will involve ongoing negotiating with one employee group and commencing the bargaining process with other groups of the collective agreements. These are OPSEU Social Services which expired December 31, 2021, OPSEU Lee Manor which expired on December 31, 2022 and the ONA Registered Nurses for the 3 Long Term Care Homes which expires on March 31, 2023. The budget includes estimated cost increases associated with new collective agreements.

OMERS

Effective January 1, 2023 OMERS removed the current eligibility requirement for non full time (NFT) employees. This allows NFT employees who work for an OMERS employer, who are not currently OMERS members, to join the plan at any time on or after January 1, 2023. The budgets have been developed with a provision on this increase in cost.

Inflation

Making appropriate allowances for inflation has been a challenge in development of the 2023 budget. In 2022, the County experienced increases of 10% to 30% in various construction costs compared to 2021 prices. The increase was due to factors including higher costs associated with labour, fuel, materials, asphalt concrete etc. Another indicator of inflationary pressures is the Non-Residential Building Construction Price Index. The index includes both general and trade contractors' work and excludes the cost of land, design and real estate fees. The Non-Residential Building Cost Index was a 15.6% increase over 2021 in the third quarter of 2022. We expect to see continued higher than normal cost inflation in 2023.

Asset Management

The 2021 County of Grey Asset Management Plan recommends investing an additional 1.57% towards infrastructure each year for 15 years starting in 2023, this is an increase of 0.36% over the previous asset management plan. In 2023 the 1.57% investment equates to approximately \$1.026M. To limit this year's levy increase, two capital projects in the Transportation Services budget have been deferred to offset increased operating and capital costs in 2023. As a result, the transportation services net levy requirement for capital projects has decreased \$497,300 in Major Road and Bridge Construction in 2023 compared to 2022. This better aligns infrastructure maintenance costs with available funds.

Bill 23 (More Homes Built Faster Act)

Bill 23 (*More Homes Built Faster Act*) received Royal Assent on November 28, 2022. Grey County staff presented PDR-CW-37-22 Report - Comments on this bill on November 10, 2022. The total effect of new legislative changes are unknown until all regulations are released by the province. The County has been advised that conservation authorities are no longer permitted to complete natural heritage reviews and additional resources will be required to fill this role. Bill 23 also affects development charge revenue. The County is no longer able to collect Development Charges for Housing. This will have an impact on our 10-year capital budgets.

2022 In-Year Approvals

In advance of the 2023 budget there were items approved by council for consideration to be included in the 2023 budget. These items include a donation to the Saugeen Children's Safety Village, planning and transportation departmental changes, and increasing the senior management team's standard work week from a 35 to 40 hours per week.

Sources of Municipal Revenue

Grey County services are funded through a variety of revenue sources including:

- Conditional and unconditional grants from the Federal and Provincial governments
- Property taxes
- Payments in lieu of taxes
- User fees and charges for services
- Fines and penalties
- Investment income
- Development charges
- Sale of surplus assets
- Reserve funds, monies that originated either from the levy or elsewhere, are shown as revenue when they are brought into the budget to be used to fund expenses.

The amount of property taxes that needs to be collected each year is the difference between total expenses and all other revenue sources. In 2023, Grey County requires \$67,939,100 from the property tax levy to provide services and make investments at the levels set by Grey County Council.

Departmental Budgets - Revenue Sources

Council

The Council budget is primarily funded from taxation. Significant expenditures are planned for and funds set aside in reserve each year as necessary.

Administration Departments

Investment income earned on the County's cash and reserve funds are part of the revenue for the Administration department. Funding from reserves for one-time expenditures, such as the Community Safety and Well-Being project is shown as revenue. Salary recoveries is revenue received from Local Municipalities for GIS services.

Revenue from fees and services as per the County's Fees and Services By-law provide Admin Services revenue for such items as photocopying, commissioning of documents, rental on communication towers, and other miscellaneous charges.

Information Technology

The Information Technology budget reflects the costs of keeping the County's network infrastructure up and running. This budget is primarily funded by an inter-functional charge to each department. Other miscellaneous revenue is budgeted from the sale of assets and reserve funding for one-time expenditures.

Workers' Compensation and Weekly Indemnity (Short-Term Disability)

The Workers' Compensation and Weekly Indemnity budgets are self-insured plans. Premiums are charged to each applicable department and shown as a credit or revenue in these budgets to offset the actual costs of WSIB claims, medical expenses, admin. fees, paid compensation, insurance, etc.

County Property

The County Property budgets contain the revenue and expenditures for the County Administration building and Morrison Building (located immediately south of the County administration building). Building revenue from the rental of the Morrison building to the Canadian Mental Health Association (G&B House) along with cost recoveries for maintenance work is a source of revenue in this budget.

As well, an Interfunctional Rent charge is recorded in the Property budget as a source of revenue. This allocates an expense out to the Provincial Offences Court, Ontario Works, and Child Care budgets which are programs that are cost shared with municipal partners or the province.

Provincial Offences

Provincial Offences are regulatory (non-criminal) offences and municipal by-law fines that include, but are not limited to:

- Speeding, careless driving, or not wearing a seat belt
- Failing to surrender an insurance card or possessing a false or invalid insurance card
- Intoxicated in a public place or selling alcohol to a minor

- Trespassing or failing to leave premises after being directed to do so
- Occupational Health and Safety Act and Ministry of Environment violations
- Noise, taxi and animal care municipal by-laws

The majority of the Provincial Offences revenue is based on fines where the set fine rate is regulated by the Province. Fine or ticket revenue is difficult to predict as the County has no control over the number of tickets issued, paid or the fine rates. Fine revenue includes amounts paid for tickets issued in other jurisdictions that are then remitted to the appropriate municipality as well as victim fine surcharge which is payable to the Ministry of the Attorney General. The County operates the Provincial Offences courts for both Grey and Bruce counties. The net revenue from the operations is cost shared by population.

Taxation and Grants

Supplementary taxation revenue is revenue provided by the local municipality issuing a supplementary tax bill that reflects a change in the tax amount owed as a result of changes in the property's assessed value. Supplementary tax bills will be issued if:

- House was recently built, and the property was only assessed as vacant land
- New building constructed on a business property
- Renovations or improvements such as an expansion, pool, or separate out buildings that have increased the assessed value of the property
- Use of all or part of the property has changed, resulting in a change to the property tax class

Supplementary taxation has been calculated based on MPAC's preliminary new assessment forecast report and multiplying this new assessment by the County's tax rate.

Planning and Development

Most revenue budgeted in the Planning Department budget is from Official Plan Application Fees and Application Fees for the Plan of Subdivision/Condominiums. The planning application fees were reviewed and updated as part of the County's Fees and Services By-law update in 2021. The revenue collected from application fees is to capture an average cost for staff time and resources to review and process a standard application.

Revenue earned from Civic Addressing is funding that has been invoiced to Lower Tier Municipalities for the costs of creating 911 signage in the County's Transportation Services Sign Shop. This revenue has been based on a cost recovery model.

Agriculture

Revenue is budgeted from reserve for one-time or carry forward expenditures. Also permit fees are collected based on a cost recovery model for Minor Exemptions under the Forest Management By-law (i.e. applications to 'clear-cut' trees).

Forestry & Trails

Sale of timber is the main source of revenue from Forestry activities. This revenue is from the sale of standing timber in the County's forests. This sale is arranged by procurement staff who solicit quotes for the harvesting and purchase of wood products from the various County forestry tracts.

Most of the other revenue shown in the Forestry & Trails budgets is the transferring of reserve funds to off-set non-recurring operating expenditures, such as applying mulch, gravel or stone dust to the County trails or capital rehabilitation and replacements of culverts and bridges along the CP Rail Trail.

Economic Development and Tourism

Revenue budgeted in the Economic Development and Tourism budget includes provincial, federal and local municipalities' funding as well as a small amount of other sources of revenue. This revenue is budgeted based on contribution agreements and applications for funding various Economic Development Initiatives.

The Economic Development Budget includes \$375,000 in FedDev Ontario funding for the Sydenham Campus in 2023. This includes \$100,000 to support business acceleration through Catapult Grey Bruce included in the Sydenham Campus Operating budget and \$275,000 in the Sydenham Campus Capital Budget to purchase Fab Lab equipment for prototyping and training. There is also \$60,000 budgeted for tenant revenue for the Sydenham Campus as well as \$20,000 from Safe-Restart funding to bridge the gap resulting from low tenant revenues as a result of strategic in-kind partnership and \$14,200 as an Interfunctional rent from the County's Children's Services Department for the Early Education Innovation Hub.

The Economic Development Budget also includes some cost recovery revenues from booth rentals at job fairs as part of the Regional Attraction and Retention budget. An additional \$25,000 is budgeted from a federal grant to support investment attraction as part of the General Economic Development Operating Budget.

Economic Development also receives provincial funding for the Business Enterprise Centre, based on a funding agreement with the Ministry of Economic Development, Job Creation and Trade, in addition to provincial funding for Digital Main Street. The County has budgeted to receive \$249,900 in provincial funding with the County cost sharing of \$99,100 in taxation included in the 2023 budget.

The Local Immigration Partnership program receives funding through Immigration, Refugees and Citizenship Canada and includes \$299,100 in the 2023 budget which fully funds the program.

The Tourism budget is funded primarily from taxation. Provincial and Federal Wage Subsidy revenue is budgeted for the employment of Tourism students. A total of \$10,000 in revenue is budgeted to be received from lower tier municipalities for a Beaver Valley Tourism Study, which is also receiving \$10,000 from the RT07 and \$20,000 from the province to complete, with the County's portion of \$10,000 being funded from reserve. As well, cost recoveries in the amount of \$40,000 has been included from the Investing in Canada Infrastructure Program (ICIP) specifically for cycling and trails signage in the Tourism Capital Budget.

The Province established the Community Transportation Grant Program to fund municipalities plans to implement and operate intercommunity and local transportation projects. The County's 2023 budget includes \$556,100 in provincial funding for the County's Community Transportation Program with an additional \$390,600 from taxation, as well as \$188,900 funded from Southgate's Provincial funding. The County has also included \$56,800 in taxation funding for the transportation route between Flesherton, Durham, Hanover and Walkerton along Grey Road 4 that is outside the grant program and will be ending on March 31, 2023.

The Community Transit Program also includes other various forms of revenue, such as \$51,800 in budgeted fare revenue, \$12,500 in sponsorship revenue, and \$167,000 budgeted to come from surrounding upper and lower tier municipalities to cover transit services outside of the scope of the grant.

Ontario Works

Ontario Works – Social Assistance

The Social Assistance benefit budget is funded 100% by the province, with the only levy impact being for non-shareable expenditures and the Homemakers program. These non-shareable expenditures include dental reimbursements and funerals for Non-Social Assistance Recipients.

Ontario Works – Administration and Employment Program

Ontario Works is an employment based provincially mandated program that is cost shared with the province. The administration component of the Ontario Works Program is cost shared on a 50/50 basis. The Employment Support Program is 100% provincially funded up to a cap of \$1,220,000, with the remaining expenses being cost shared on a 50/50 basis. The Province has frozen the Ontario Works Administration and Employment Support budgets at the 2018 actual expenditure levels with no funding level increases.

Child Care

The Ministry of Education funds various child care programs as per the Ministry's transfer payment agreement. Grant funding is based on various levels of cost sharing outlined in the annual transfer agreement. Funds are allocated to support child care fee subsidies, EarlyON programming, workforce recruitment and retention, and the Canada Wide Early Learning Child Care program.

Housing

The Housing budget contains revenue sources such as reserve funding, Provincial and Federal Conditional Grant funding and rent received from tenants.

Reserve funding is budgeted for one-time project and capital rehabilitation and replacement projects.

2023/2024 Provincial funding allocations have not been announced by the Ministry of Municipal Affairs and Housing. Staff assumed funding will remain the same as the 2022/2023 allocations in the 2023 budget, in the amount of \$2,982,700 to fund the following programs:

- Investment in Affordable Housing – Rent Supplement - \$72,000

- Canada-Ontario Community Housing Initiative (COCHI) - \$261,000
- Ontario Priorities Housing Initiative - \$532,100
- Indigenous Housing Support Program - \$72,000
- Homelessness Prevention Program- \$2,045,600

This funding is flowed out to the various community providers and is funded 100% by the province with no municipal levy funds being required.

Federal social housing funding allocations for the years 2021 to 2032 are calculated based on the costs of individual social housing projects transferred to each Service Manager at the time of devolution (2001).

The federal funding for these years reflects:

- The same level of federal funding for individual projects as it was for the 2022 period; and
- Removal of funding for projects that have had mortgages/debentures mature or operating agreements terminated.

Ministry of Municipal Affairs & Housing Annual Apportionment of Federal Funds by Social Housing Program

Programs	2022	2023	2024	2025	2026	2027	2028
Previously Provincial Administered and Federal/Provincial Cost Shared	\$568,732	\$355,412	\$207,563	\$157,392	\$90,948	\$50,309	\$0
Prior Federal Administered and Funded	\$57,824	\$57,824	\$57,824	\$53,006	\$0	\$0	\$0
Untargeted SHA Funding	\$115,054	\$135,581	\$96,046	\$65,234	\$18,662	\$22,017	\$0
Total Federal Funding	\$741,610	\$548,817	\$361,433	\$275,632	\$109,610	\$72,326	\$0

As well, under the Canada – Ontario New Affordable Housing Program, the Federal Government has provided \$90,796 annually for 25 years for the Owen Sound Municipal Non-Profit Housing Corporation’s Bluewater Ridge project.

Rent received from tenants is based on Provincial regulated rent scales.

Long-Term Care

Funding for Long-Term Care consists of County funding, provincial funding, miscellaneous revenue, and receipts from residents. On average for the three long-term care homes, the majority of revenue is received from provincial (61.7% average) and receipts from residents (19.8% average). The remaining 18.5% is funded by the County levy.

Long-term care accommodation costs are set by the Ministry of Long-Term Care and are standard in all provincially funded long-term care homes across Ontario. If a resident does not have enough income to pay for the basic room, the resident should be eligible for subsidy through the Long-Term Care Home Rate Reduction Program.

The Province also provides long-term care homes with monthly payments for four level of care funding envelopes:

- Nursing and Personal Care
- Program and Support Services
- Raw Food
- Other Accommodation

Only semi-private and private revenues can provide additional funding to assist with the accommodation costs, but these semi-private and private rates cannot exceed the accommodation rate maximums set by the Ministry. As well, the number of semi-private and private beds are regulated by the province with a maximum 60% of the beds in a long-term care facility being able to be semi-private and/or private.

Paramedic Services

The *Ambulance Act* provides that every upper-tier municipality be responsible for all costs associated with the provision of land ambulance services in the municipality, subject to any grant made to the municipality.

The Ministry of Health has funded, as per the transfer payment agreement, a grant of 50% of each municipality’s prior-year-costs for municipal land ambulance services. Where a Community Paramedicine program has been approved by the Ministry, this program has been funded by the ministry with no municipal cost share being required.

Transportation Services

The Transportation Services budgeted revenue sources includes reserve funding, development charge reserve funding, Canada Community Building Fund, Ontario Community Infrastructure Funding, funding from other municipalities and lower tier municipalities, cost recoveries, miscellaneous receipts, sale of assets and permit fees.

Reserve funding is funding placed into reserves for future capital rehabilitation and/or replacements. This reserve funding is based on equipment and facilities lifecycles, building condition assessments, and future rehabilitation or replacement costs. Equipment funding is based on equipment charge out rates to the various maintenance activities. Funding that exceeds the cost of operating and maintaining the equipment is then placed into reserve for the future replacement of the equipment.

Canada Community-Building funding (CCBF) annual allocations for 2019-2023 are based on 2016 census population counts. This is used primarily for road construction and resurfacing projects.

CCBF	2019 Allocation	2020 Allocation	2021 Allocation	2022 Allocation	2023 Allocation
Grey County	\$2,846,449	\$2,846,449	\$2,975,833	\$2,975,833	\$3,105,217

The Ontario Community Infrastructure Fund is a formula-based program that provides funding for small, rural and northern communities to develop and renew their infrastructure. The County has received notification that the amount the County is eligible to receive under this funding agreement in the 2023 funding year is \$3,042,024.

Development Charges funding is used to pay for capital projects that are needed to meet the increased demand for services and infrastructure that is generated by growth. The principle is that “growth pays for growth” so the financial burden is not carried by existing taxpayers.

The *Development Charges Act* allows municipalities in Ontario to recover growth-related capital costs from new development. A Development Charges Background Study is undertaken as part of the process to forecast the amount, type and location of development anticipated, etc. The study presents the results of the review to determine the net capital costs attributable to new development that is forecasted to occur. These development-related net capital costs are apportioned to residential and non-residential development in a manner that reflects the increase in the need for service.

For the County of Grey, approximately 71% of the development charge rate is for the funding of roads and related works. When these capital road and related projects are scheduled to be undertaken in the annual budget, the development charges funding or the development charges eligible costs as identified in the Background Study are included as a revenue source to fund these capital projects. The 2023 budget includes approximately \$14.5M in development charges reserve funding for capital road projects planned to be undertaken in 2023.

Every municipality is required to review their development charges, the *More Homes Built Faster Act, 2022 (Bill 23)* extended the maximum DC By-law term from five to 10 years.

Funding from other municipalities, lower tiers and cost recoveries is budgeted to be received for the cost sharing of maintenance on roads, construction projects and other miscellaneous revenue.

Municipal Expenditures

Expenditure Types

The County's expenditures are grouped into the following categories:

- Wages and Benefits
- Principal and Interest Payments
- Supplies, Materials and Equipment
- Insurance, Rent and Other Financial Expenditures
- External Transfers
- Internal Charges
- Transfers to Reserves

Expenditures by Department

These expenditures can also be broken down by department in the chart below. The graph combines the operating and capital spending by department.

	Operating Expenses	Capital Expenses	Total Expenses
Corporate Services	\$15,125,100	\$2,846,500	\$17,971,600
Planning and Community Development	\$7,767,200	\$2,364,800	\$10,132,000
Health Care & Education Funding	\$1,893,400	\$0	\$1,893,400
Ontario Works & Child Care	\$37,323,100	\$369,500	\$37,692,600
Housing	\$17,415,100	\$6,291,200	\$23,706,300
Long Term Care	\$40,275,600	\$11,990,700	\$52,266,300
Paramedic Services	\$19,362,200	\$1,648,800	\$21,011,000
Transportation Services	\$13,347,700	\$47,054,900	\$60,402,600
TOTAL EXPENDITURE	\$152,509,400	\$72,566,400	\$225,075,800

There are a few notable expenses within the Corporate Services budget that are increasing in 2023 and generally outside the control of the County. Within the Information Services (IS) budget, computer software expenses are increasing by \$165,200 (28%) in 2023. This is due to the increase in cost to annual licensing which is needed to run the County's network and computer systems. This includes notable costs such as the annual Microsoft license increasing by \$33,000 and security software increases totaling \$58,000.

The County's insurance budget is increasing by \$98,900 (9%) over the 2022 budget for a total cost of \$1,198,800 due to increases across the board for liability, property and cyber insurance.

Both the IS and insurance budgets are funded by inter-functional transfers and show as expenses in all departments throughout the County.

Telephone and computer support/maintenance are also both seeing significant increases in 2023 at \$300,300 and \$200,800 over 2022, respectively. Both increases are due to capital projects for 2023, including the corporate telephone system, the transition from the County's current document management system to SharePoint, as well as budgeting software.

Within Economic Development and Tourism, which forms part of the Planning and Community Development Budget, there are increases to the transportation and Buildings/Renovation expenses. The transportation expenses are increasing by \$98,000 (8%) over 2022 and are reflected in the Community Transportation Program budget. Building and renovation expenses are capital costs which are increasing by \$279,400 over 2022 and are all planned for the Sydenham Campus in 2023 to include significant work on the HVAC as well as some smaller renovations within the Centre.

The Housing department's insurance policy is separate from the corporate policy and reflects a budget increase of \$45,700 or 19.03% over 2022. There are additional increases totaling \$125,900 for non-discretionary building costs such as utilities, snow removal and property taxes. Some capital projects scheduled in the 10-year capital forecast were reallocated to future years to reduce the levy requirement with projects scheduled in 2023 including projects from prior years that were delayed for reasons including COVID-19 and supply chain issues.

Paramedic Services has seen the price of an ambulance increase by \$53,000 or 28% compared to the price for ambulances ordered in 2021 and received in 2022. This has resulted in staff having to allocate more transfers to reserve to ensure there are sufficient funds to replace the vehicles at the end of their useful life. Additionally increased fuel prices,

call volumes and an aging fleet have resulted in vehicle operating costs (fuel and maintenance) increasing by \$160,000 or 22% compared to the 2022 budget.

Transportation Services has seen a significant increase in the road and bridge capital costs in the last year. The 2023 budget includes a 15-20% increase in road and bridge capital expenditures compared to 2022.

Transportation Services has also seen a significant increase in the costs for fleet and machinery. The 2023 budget for half ton trucks has increased by \$13,800 (34%), as well as an increase of \$67,400 (14%) for roll off tandem trucks compared to 2022. The intent was to purchase electric half tons; there is a long wait time and instead, gas powered half tons will be purchased this year. The cost of fuel has also increased with a budgeted rate increase of 29% for gasoline, 50% increase for clear diesel, and 68% increase for dyed diesel over the 2022 budgeted rates. With the combination of increased usage and increased fuel rates, the fuel budget has increased by \$300,200 (51%).

Staffing Levels

Grey County employs over 1000 people on a full and part time basis. Staffing is balanced against service commitments and regulatory requirements. When considering new staffing, Directors are responsible for evaluating costs, availability of appropriate resources, succession planning, and unique operational needs. In 2023, the County is budgeting for 791 full time equivalents, an increase of 52. Forty-one of the additional FTEs are in Long Term Care and Paramedic Services, funded through the province and do not impact the levy.

Budget Summaries

The following worksheets have been provided to give a breakdown of the Net Budget, Gross Budget and Gross Budget Detail.

Net Budget

The 2023 Net Budget is the cost to deliver the County's programs and services, after accounting for all revenues and subsidies received. This is the portion of the budget that is paid through County property taxes.

Gross Budget

The 2023 Gross Budget is the total cost to deliver the County's programs and services. This includes everything from snow plowing to long-term care to computers and paper that the County uses every day.

Net/Gross Budget

The Net/Gross Budget is the total cost to deliver the County's programs and services, along with a breakdown of the revenues and reserve funding that is budgeted to arrive at the net amount required from County property taxation.



**2023 BUDGET
ANALYSIS BY FUNCTION (NET DOLLARS)
Compared with 2022**

FUNCTION	2022			2023			Change 23 Levy to 22
	BUDGETS			BUDGETS			
			Combined	Operating	Capital	Combined	Increase / (Decrease)
	Net Operating Budget	Net Capital Budget	Net Tax Levy	Net Operating Budget	Net Capital Budget	Net Tax Levy	
CORPORATE SERVICES							
Council	\$843,900	\$0	\$843,900	\$837,700	\$0	\$837,700	(\$6,200)
Administration Departments	\$6,669,900	\$351,600	\$7,021,500	\$7,667,800	\$217,900	\$7,885,700	\$864,200
Workers Comp & Wkly Indem. Self Ins.	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Information Services	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Assessment (MPAC)	\$1,885,000	\$0	\$1,885,000	\$1,885,000	\$0	\$1,885,000	\$0
Provincial Offences	(\$200,000)	\$0	(\$200,000)	(\$170,700)	\$0	(\$170,700)	\$29,300
Property	\$275,000	\$793,400	\$1,068,400	\$291,500	\$742,400	\$1,033,900	(\$34,500)
Taxation and Other	(\$396,300)	\$0	(\$396,300)	(\$919,800)	\$0	(\$919,800)	(\$523,500)
Sub Total	\$9,077,500	\$1,145,000	\$10,222,500	\$9,591,500	\$960,300	\$10,551,800	\$329,300
Health Unit	\$1,632,600	\$0	\$1,632,600	\$1,693,400	\$0	\$1,693,400	\$60,800
Hospital Grants & Health Care Funding	\$467,600	\$0	\$467,600	\$0	\$0	\$0	(\$467,600)
Georgian College - MED Training Centre	\$200,000	\$0	\$200,000	\$0	\$0	\$0	(\$200,000)
Sub Total	\$2,300,200	\$0	\$2,300,200	\$1,693,400	\$0	\$1,693,400	(\$606,800)
Total Corporate Services	\$11,377,700	\$1,145,000	\$12,522,700	\$11,284,900	\$960,300	\$12,245,200	(\$277,500)
PLANNING & COMMUNITY DEVELOPMENT							
PLANNING, AGRICULTURE, FORESTRY & TRAILS, ECONOMIC DEVELOPMENT, TOURISM, & GREY ROOTS							
Planning & Studies	\$652,900	\$0	\$652,900	\$978,200	\$18,600	\$996,800	\$343,900
Agriculture	\$166,800	\$0	\$166,800	\$180,400	\$0	\$180,400	\$13,600
Forestry & Trails	\$145,600	\$100,000	\$245,600	\$136,000	\$110,000	\$246,000	\$400
Economic Development & Tourism	\$1,533,900	\$206,000	\$1,739,900	\$1,864,400	\$26,500	\$1,890,900	\$151,000
Grey Roots	\$1,645,100	\$260,100	\$1,905,200	\$1,730,500	\$203,400	\$1,933,900	\$28,700
Total Planning & Community Development	\$4,144,300	\$566,100	\$4,710,400	\$4,889,500	\$358,500	\$5,248,000	\$537,600



**2023 BUDGET
ANALYSIS BY FUNCTION (NET DOLLARS)
Compared with 2022**

FUNCTION	2022			2023			Change 23 Levy to 22
	BUDGETS			BUDGETS			
			Combined	Operating	Capital	Combined	Increase / (Decrease)
	Net Operating Budget	Net Capital Budget	Net Tax Levy	Net Operating Budget	Net Capital Budget	Net Tax Levy	
Human Services							
Ontario Works & Child Care							
Social Assistance	\$71,100	\$0	\$71,100	\$82,500	\$0	\$82,500	\$11,400
Ontario Works	\$1,884,700	\$0	\$1,884,700	\$1,942,800	\$0	\$1,942,800	\$58,100
Early Learning and Child Care	\$1,134,500	\$0	\$1,134,500	\$1,128,100	\$0	\$1,128,100	(\$6,400)
County Social Initiatives	\$263,900	\$0	\$263,900	\$293,400	\$0	\$293,400	\$29,500
Sub Total	\$3,354,200	\$0	\$3,354,200	\$3,446,800	\$0	\$3,446,800	\$92,600
Housing							
Housing	\$5,939,200	\$1,931,900	\$7,871,100	\$6,519,600	\$1,623,700	\$8,143,300	\$272,200
Sub Total	\$5,939,200	\$1,931,900	\$7,871,100	\$6,519,600	\$1,623,700	\$8,143,300	\$272,200
Paramedic Services							
Paramedic Services	\$7,660,000	\$137,700	\$7,797,700	\$8,099,700	\$160,200	\$8,259,900	\$462,200
Sub Total	\$7,660,000	\$137,700	\$7,797,700	\$8,099,700	\$160,200	\$8,259,900	\$462,200
Long Term Care							
Long Term Care Administration	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Grey Gables	\$1,658,200	\$193,800	\$1,852,000	\$1,779,800	\$264,200	\$2,044,000	\$192,000
Lee Manor	\$2,046,700	\$164,700	\$2,211,400	\$2,444,800	\$206,000	\$2,650,800	\$439,400
Rockwood Terrace	\$1,977,500	\$145,600	\$2,123,100	\$2,074,800	\$145,600	\$2,220,400	\$97,300
Long Term Care Redevelopment	\$0	\$1,361,000	\$1,361,000	\$0	\$1,361,000	\$1,361,000	\$0
Sub Total Long Term Care	\$5,682,400	\$1,865,100	\$7,547,500	\$6,299,400	\$1,976,800	\$8,276,200	\$728,700
Total Human Services	\$22,635,800	\$3,934,700	\$26,570,500	\$24,365,500	\$3,760,700	\$28,126,200	\$1,555,700



**2023 BUDGET
ANALYSIS BY FUNCTION (NET DOLLARS)
Compared with 2022**

FUNCTION	2022			2023			Change 23 Levy to 22
	BUDGETS			BUDGETS			
			Combined	Operating	Capital	Combined	Increase / (Decrease)
	Net Operating Budget	Net Capital Budget	Net Tax Levy	Net Operating Budget	Net Capital Budget	Net Tax Levy	
TRANSPORTATION SERVICES							
Transportation Services							
Ordinary Maintenance	\$3,250,200	\$0	\$3,250,200	\$3,522,400	\$0	\$3,522,400	\$272,200
Winter Maintenance	\$4,752,000	\$0	\$4,752,000	\$5,158,400	\$0	\$5,158,400	\$406,400
Facilities, Depots and Domes	\$278,400	\$324,700	\$603,100	\$283,700	\$364,700	\$648,400	\$45,300
Supervision, Overhead and Administrative Summary	\$3,004,100	\$0	\$3,004,100	\$3,535,400	\$0	\$3,535,400	\$531,300
Machinery & Equipment Summary	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Major Road and Bridge Construction Summary	\$0	\$9,946,000	\$9,946,000	\$0	\$9,448,700	\$9,448,700	(\$497,300)
Total Transportation Services	\$11,284,700	\$10,270,700	\$21,555,400	\$12,499,900	\$9,813,400	\$22,313,300	\$757,900
TOTAL TO RAISE FROM TAXATION	\$49,442,500	\$15,916,500	\$65,359,000	\$53,039,800	\$14,892,900	\$67,932,700	\$2,573,700
Calculation of Tax Rate Increase						\$2,573,700	
for 2023						(\$1,591,700)	
1% = \$669,400						\$11,600	
2022 New Growth						\$993,600	
\$1,591,700						1.4843%	
2023 Levy Increase Over 2022 Approved Budget							
Less: Estimated New Assessment Growth							
Add: Tax Ratio Adjustments Owen Sound							
2023 Budgetary Levy Increase Net of New Growth							
2023 Budgetary Increase over the 2022 Approved Budget							

Notes:



**2023 BUDGET ANALYSIS
(GROSS EXPENDITURE DOLLARS INCLUDING TRANSFER TO RESERVES)
BY FUNCTION**

FUNCTION	2022			2023		
	OPERATING BUDGET	CAPITAL BUDGET	TOTAL BUDGET	OPERATING BUDGET	CAPITAL BUDGET	TOTAL BUDGET
CORPORATE SERVICES						
Council	850,900		850,900	854,700		854,700
Administration Department	7,848,300	2,470,500	10,318,800	9,387,100	1,811,500	11,198,600
Workers Comp & Weekly Indem. Self Ins.	(1,000)		(1,000)	51,600		51,600
Information Services	2,100		2,100	2,600		2,600
Assessment (MPAC)	1,885,000		1,885,000	1,885,000		1,885,000
Provincial Offices	2,078,900		2,078,900	2,008,500		2,008,500
Property	284,900	1,205,900	1,490,800	302,000	1,035,000	1,337,000
Taxation and Other	667,400		667,400	633,600		633,600
Sub Total	13,616,500	3,676,400	17,292,900	15,125,100	2,846,500	17,971,600
Health Unit	1,676,800		1,676,800	1,693,400		1,693,400
Health Care & Education Funding	1,817,600		1,276,300	200,000		200,000
Sub Total	3,494,400	-	2,953,100	1,893,400	-	1,893,400
Total Corporate Services	17,110,900	3,676,400	20,787,300	17,018,500	2,846,500	19,865,000
PLANNING & COMMUNITY DEVELOPMENT						
Planning & Studies	819,900	20,400	840,300	1,133,600	158,600	1,292,200
Agriculture	172,900		172,900	186,900		186,900
Forestry & Trails	1,204,900	228,800	1,433,700	705,900	319,300	1,025,200
Economic Development and Tourism	3,216,100	685,800	3,901,900	3,708,100	1,033,600	4,741,700
Grey Roots	1,979,100	732,100	2,711,200	2,032,700	853,300	2,886,000
Total Planning & Community Development	7,392,900	1,667,100	9,060,000	7,767,200	2,364,800	10,132,000
HUMAN SERVICES						
ONTARIO WORKS & CHILD CARE						
Social Assistance	12,530,100		12,530,100	12,571,900		12,571,900
Ontario Works	4,736,900	15,200	4,752,100	4,361,500	19,500	4,381,000
Early Learning and Child Care	12,000,200	22,600	12,022,800	19,972,900	350,000	20,322,900
County Social Initiatives	395,600		395,600	416,800		416,800
Sub Total	29,662,800	37,800	29,700,600	37,323,100	369,500	37,692,600
HOUSING						
Housing	15,192,800	6,380,400	21,573,200	17,415,100	6,291,200	23,706,300
Sub Total	15,192,800	6,380,400	21,573,200	17,415,100	6,291,200	23,706,300



**2023 BUDGET ANALYSIS
(GROSS EXPENDITURE DOLLARS INCLUDING TRANSFER TO RESERVES)
BY FUNCTION**

FUNCTION	2022			2023		
	OPERATING BUDGET	CAPITAL BUDGET	TOTAL BUDGET	OPERATING BUDGET	CAPITAL BUDGET	TOTAL BUDGET
LONG TERM CARE						
Long Term Care Administration	79,900		79,900	82,300		82,300
Grey Gables	9,553,600	396,000	9,949,600	10,489,200	520,000	11,009,200
Lee Manor	15,725,300	893,100	16,618,400	17,477,800	521,100	17,998,900
Rockwood Terrace	10,879,700	576,700	11,456,400	12,226,300	432,500	12,658,800
Long Term Care Debuture/Redevelopment		2,948,500	2,948,500		10,517,100	10,517,100
Sub Total	36,238,500	4,814,300	41,052,800	40,275,600	11,990,700	52,266,300
PARAMEDIC SERVICES						
Paramedic Services	18,075,200	1,142,800	19,218,000	19,362,200	1,648,800	21,011,000
Sub Total	18,075,200	1,142,800	19,218,000	19,362,200	1,648,800	21,011,000
Total Human Services	99,169,300	12,375,300	111,544,600	114,376,000	20,300,200	134,676,200
TRANSPORTATION & PUBLIC SAFETY						
TRANSPORTATION SERVICES						
Ordinary Maintenance	3,285,200	-	3,285,200	3,557,400	-	3,557,400
Winter Maintenance	5,022,000	-	5,022,000	5,593,400	-	5,593,400
Facilities, Depots and Domes	278,400	9,432,200	9,710,600	283,700	10,059,000	10,342,700
Supervision, Overhead and Administrative Summary	3,299,200	-	3,299,200	3,896,300	-	3,896,300
Machinery & Equipment Summary	7,500	2,575,800	2,583,300	16,900	2,934,700	2,951,600
Major Road and Bridge Construction Summary	-	21,278,200	21,278,200	-	34,061,200	34,061,200
Sub Total	11,892,300	33,286,200	45,178,500	13,347,700	47,054,900	60,402,600
Total Transportation Services	11,892,300	33,286,200	45,178,500	13,347,700	47,054,900	60,402,600
TOTAL	135,565,400	51,005,000	186,570,400	152,509,400	72,566,400	225,075,800

2023 BUDGET DETAILED AS COMPARED TO 2022 APPROVED BUDGET

FUNCTION	2022				2023				2022				2023				2022	2023	2023 Change to 2022
	Operating Budget				Draft Operating Budget				Capital Budget				Draft Capital Budget				Oper & Cap	Oper & Cap	
	Gross Operating Expense	Revenue (Grants, Subsidies, etc)	To (From) Reserves	Net Operating	Gross Operating Expense	Revenue (Grants, Subsidies, etc)	To (From) Reserves	Net Operating	Gross Capital Expense	Revenue (Grants, Subsidies, etc)	To (From) Reserves & Debentures	Net Capital	Gross Capital Expense	Revenue (Grants, Subsidies, etc)	To (From) Reserves & Debentures	Net Capital	Approved Budget	Draft Budget	
CORPORATE SERVICES																			
Council	845,500	-	(1,600)	843,900	849,300	-	(11,600)	837,700	-	-	-	-	-	-	-	-	843,900	837,700	(6,200)
Administration Department	7,532,000	(1,030,500)	168,400	6,669,900	8,408,500	(1,664,300)	923,600	7,667,800	2,144,900	(30,000)	(1,763,300)	351,600	1,552,600	(30,000)	(1,304,700)	217,900	7,021,500	7,885,700	864,200
Workers Comp & Wkly Indem. Self Ins.	(1,000)	1,000	-	-	51,600	1,800	(53,400)	-	-	-	-	-	-	-	-	-	-	-	-
Information Services	(134,200)	(2,100)	136,300	-	(112,800)	(2,600)	115,400	-	-	-	-	-	-	-	-	-	-	-	-
Assessment (MPAC)	1,885,000	-	-	1,885,000	1,885,000	-	-	1,885,000	-	-	-	-	-	-	-	-	1,885,000	1,885,000	-
Provincial Offences	2,078,900	(2,268,900)	(10,000)	(200,000)	2,008,500	(2,150,800)	(28,400)	(170,700)	-	-	-	-	-	-	-	-	(200,000)	(170,700)	29,300
Property	282,300	(9,900)	2,600	275,000	299,300	(10,500)	2,700	291,500	1,119,000	(157,500)	(168,100)	793,400	999,100	-	(256,700)	742,400	1,068,400	1,033,900	(34,500)
Taxation and Other	667,400	(1,063,700)	-	(396,300)	633,600	(1,553,400)	-	(919,800)	-	-	-	-	-	-	-	-	(396,300)	(919,800)	(523,500)
Sub Total	13,155,900	(4,374,100)	295,700	9,077,500	14,023,000	(5,379,800)	948,300	9,591,500	3,263,900	(187,500)	(1,931,400)	1,145,000	2,551,700	(30,000)	(1,561,400)	960,300	10,222,500	10,551,800	329,300
Health Unit	1,676,800	-	(44,200)	1,632,600	1,693,400	-	-	1,693,400	-	-	-	-	-	-	-	-	1,632,600	1,693,400	60,800
Health Care & Education Funding	1,350,000	-	(682,400)	667,600	200,000	-	(200,000)	-	-	-	-	-	-	-	-	-	667,600	-	(667,600)
Sub Total	3,026,800	-	(726,600)	2,300,200	1,893,400	-	(200,000)	1,693,400	-	-	-	-	-	-	-	-	2,300,200	1,693,400	(606,800)
Total Corporate Services	16,182,700	(4,374,100)	(430,900)	11,377,700	15,916,400	(5,379,800)	748,300	11,284,900	3,263,900	(187,500)	(1,931,400)	1,145,000	2,551,700	(30,000)	(1,561,400)	960,300	12,522,700	12,245,200	(277,500)
PLANNING & COMMUNITY DEVELOPMENT																			
PLANNING, AGRICULTURE, FORESTRY & TRAILS, ECONOMIC DEVELOPMENT & TOURISM, & GREY ROOTS																			
Planning & Studies	819,900	(137,400)	(29,600)	652,900	1,133,600	(125,400)	(30,000)	978,200	20,400	-	(20,400)	-	140,000	-	(121,400)	18,600	652,900	996,800	343,900
Agriculture	172,900	(2,000)	(4,100)	166,800	186,900	(2,500)	(4,000)	180,400	-	-	-	-	-	-	-	-	166,800	180,400	13,600
Forestry & Trails	1,204,900	(311,300)	(748,000)	145,600	705,900	(167,100)	(402,800)	136,000	128,800	-	(28,800)	100,000	209,300	-	(99,300)	110,000	245,600	246,000	400
Economic Development & Tourism	3,136,100	(1,635,700)	33,500	1,533,900	3,628,100	(1,766,200)	2,500	1,864,400	665,600	(340,000)	(119,600)	206,000	1,013,100	(315,000)	(671,600)	26,500	1,739,900	1,890,900	151,000
Grey Roots	1,970,100	(306,700)	(18,300)	1,645,100	2,023,700	(233,100)	(60,100)	1,730,500	500,600	(8,000)	(232,500)	260,100	649,900	(55,300)	(391,200)	203,400	1,905,200	1,933,900	28,700
Total Planning & Community Development	7,303,900	(2,393,100)	(766,500)	4,144,300	7,678,200	(2,294,300)	(494,400)	4,889,500	1,315,400	(348,000)	(401,300)	566,100	2,012,300	(370,300)	(1,283,500)	358,500	4,710,400	5,248,000	537,600
HUMAN SERVICES																			
ONTARIO WORKS & CHILD CARE																			
Social Assistance	12,530,100	(12,459,000)	-	71,100	12,571,900	(12,489,400)	-	82,500	-	-	-	-	-	-	-	-	71,100	82,500	11,400
Ontario Works	4,736,900	(2,852,200)	-	1,884,700	4,361,500	(2,378,900)	(39,800)	1,942,800	15,200	-	(15,200)	-	19,500	-	(19,500)	-	1,884,700	1,942,800	58,100
Early Learning and Child Care	12,000,200	(10,591,100)	(274,600)	1,134,500	19,972,900	(18,844,800)	-	1,128,100	22,600	-	(22,600)	-	350,000	-	(350,000)	-	1,134,500	1,128,100	(6,400)
County Social Initiatives	395,600	(125,700)	(6,000)	263,900	416,800	(117,400)	(6,000)	293,400	-	-	-	-	-	-	-	-	263,900	293,400	29,500
Sub Total	29,662,800	(26,028,000)	(280,600)	3,354,200	37,323,100	(33,830,500)	(45,800)	3,446,800	37,800	-	(37,800)	-	369,500	-	(369,500)	-	3,354,200	3,446,800	92,600

Corporate Services Budget DETAILS

Corporate Services Function Overview

The 2023 budget for the Corporate Services function includes a net requirement (total of operating and capital) of \$12,245,200 compared to \$12,522,700 in 2022, a decrease of \$277,500.

A 2.00% Cost of Living Adjustment (COLA) has been included in salaries and benefits for Corporate Services team members with the exception of the Director level staff and above, which will not receive a COLA adjustment in 2023.

Council Budget

The 2023 Council budget includes a net departmental requirement (total of operating and capital) of \$837,700 compared to \$843,900 in 2022, a decrease of \$6,200.

Salaries and benefits are anticipated to increase \$6,800 in 2023. This increase includes a 1.49% COLA.

The Association and Membership Fees budget line has increased by \$6,400 to reflect the anticipated expense. This line includes funds for memberships with the Federation of Canadian Municipalities, Ontario Good Roads Association, the Association of Municipalities of Ontario, Western Ontario Wardens' Caucus and the Great Lakes and St. Lawrence Initiative.

Cell phone expenses are decreasing in 2023 as \$5,800 was included in the 2022 budget for the purchase of new cell

phones for County Council. This expense is not needed in 2023.

Other Materials and Services has decreased by \$12,000 with the removal of costs related to the Warden's Banquet.

The expense lines for Travel & Meal as well as Conferences are both increasing for 2023. The 2023 budget is built to assume that all conferences will be held in person for 2023.

Administration Budgets

Administration includes the budgets for the CAO/Deputy CAO, Climate Change, Clerks, Emergency Management, Finance, Human Resources, IT, Legal Services and Communications.

The 2023 Administration budgets include a net departmental requirement (total of operating and capital) of \$7,885,700 compared to \$7,021,500 in 2022, an increase of \$864,200.

Operating Budget

Salaries and associated benefits total \$7,252,000 an increase of \$589,400 over the 2022 approved budget. This includes proposed staffing adjustments:

- Climate Change Implementation – addition of a permanent Climate Data Coordinator and a contract Climate Outreach position (May 1 start date for both) to meet the goals set out in *Going Green in Grey*, the Climate Change Action Plan.
- Human Resources Business Partner – additional position with start date of April 1 to support Long-Term Care (more

than 50% of County employees work in our three care communities).

- HR Summer Student for 16 weeks to assist payroll staff
- Reduction of a part time position in the Emergency Management Department.
- Additional Business Analyst/Programmer position (March 15 start date) to meet workload pressures.
- Extension to the end of the year for a contract GIS (Geographic Information System) mapping position.
- Annualization of positions added in the 2022 budget that were budgeted for a part year.

Other new operating budget initiatives include the following:

- The Community Safety and Well-Being Project includes \$55,000 to support Grey's share of the coordinator position which is funded from reserves and is overseen by Bruce County.
- The 2023 County Strategic Plan will be completed with in house resources and the \$50,000 transfer from reserve has been removed from the budget.
- The Made in Grey Magazine is scheduled to go digital in 2023 with only a small number of printed copies being made. This results in a decrease of \$8,000 in printing and \$900 in postage.

General Administration and General Government

With increases in interest rates in late 2022, investment income is budgeted to increase by \$764,800 in 2023 to a total of \$1,524,200. This has little impact on the net levy. As per the Cash and Investment Management Policy, the net revenue

budgeted from investments that exceeds 1% of the County's own purpose levy is to be placed in a one-time funding reserve for use in funding non-recurring expenditures. A 2023 transfer to reserve in the amount \$870,600 has been budgeted.

As per Council's direction during the April 14, 2022 Committee of the Whole Meeting, a \$16,000 contribution to the Saugeen Valley Children's Safety Village has been added to the 2023 Budget.

Capital

The 2023 budget requires a capital net requirement of \$217,900, a decrease of \$133,700 as compared to the 2022 budget.

The following capital expenses have been budgeted:

Clerks

- \$10,000 transfer from reserve for the implementation of an Agenda Management Software.
- \$110,000 transfer from reserve for the transition from the County's current document management system to Microsoft SharePoint. This project was initiated in 2022 and is scheduled to be completed by the end of 2023.
- \$20,000 transfer to reserve to fund the future replacement of the County's corporate electronic records management system.

Emergency Management

- None

CAO

- None

Climate Change

- \$20,000 from reserve for supporting community-wide electric vehicle charging infrastructure.
- \$25,000 from reserve for climate action outreach to support member municipalities and the public in developing climate action opportunities.
- \$75,000 from reserve for corporate climate action, funding initiatives that will inform energy retrofits and renewable energy projects to achieve the County's net-zero greenhouse gas emissions target by 2045.
- \$75,000 for the Green Development Standard, funded by reserve, that will create a tier-based standard and incentivize net-zero ready buildings by 2030.
- \$40,000 from reserve for Greener Homes in Grey, a residential building energy efficiency retrofit program, highlighting federal / provincial offerings, while developing a program for Grey County.
- \$11,000 transfer to the energy audit reserve
- \$20,000 for the nature-based climate actions, funded by reserve, naturalizing County-owned property as well as supporting the local agricultural community to adopt and study decarbonization best practices through pilot participation in the regional Experimental Acres program.

Legal Services

- None

Finance

- \$220,000 as a transfer from reserve for the acquisition and implementation of budgeting and purchase order software.

Human Resources

- \$300,000 as a transfer from reserve for the replacement of the human resources information system (HRIS) software (carried forward from 2022).
- \$120,000 as a transfer from reserve to undertake a market salary review (non-union).
- \$40,000 as a transfer from reserve to undertake a workplace violence and risk assessment.
- \$24,000 to reserve for future upgrade/replacement of the current corporate time and attendance (scheduling) software.
- \$16,000 as a transfer to reserve for the future upgrades or replacement of the Human Resources information system (HRIS) software.
- \$5,000 as a transfer to reserve for future updates to job demand and hazard analysis.
- \$25,000 as a transfer to reserve to undertake future market salary reviews (non-union).
- \$6,000 as a transfer to reserve for the purchase and implementation of a safety data sheet database.

Information Technology

- \$324,500 as a transfer from reserve for the corporate telephone system replacements.
- \$55,200 from reserve for a full IT security program audit.
- \$8,100 as a transfer from reserve for photocopier replacements.

- \$5,800 from reserve for UPS (backup and power conditioning) hardware.
- \$51,600 from reserve for router/firewall renewals.
- \$52,400 from reserve for server hardware renewals.
- \$19,500 as a transfer to reserve for future IT security audits to be performed on the county's IT network.
- \$23,000 as a transfer to reserve for future upgrades to wireless access points.
- \$9,500 to reserve for future updates to the County's corporate website.
- \$35,500 as a transfer to reserve for future Long-Term Care hardware upgrades.
- \$500 as a transfer to reserve for future aerial imagery updates.
- \$12,000 to reserve for future photocopier replacements.
- \$30,000 as a transfer to reserve for future tower replacements.
- \$10,000 as a transfer to reserve for future IT Strategic Plan reviews.
- \$1,800 as a transfer to reserve for future Long-Term Care server room air conditioning upgrades.

Communications

- \$7,500 as a transfer to reserve for future communications initiatives.
- \$6,000 as a transfer to reserve for a future update to the Corporate Communications Strategy.

General Administration and General Government

- None.

WSIB (Workers' Compensation) and Weekly Indemnity (Short-Term Disability)

The WSIB and Weekly Indemnity budgets are self-insured plans. The budgeted WSIB premiums is the amount charged to each department to fund the actual cost of WSIB claims (lost wages where employees have not been able to return to work on a modified bases, medical costs, etc., including the administration fee WSIB charges the County to manage claims). The budgeted increase to premiums is reflective of an increase to the rate charged to Paramedic Services and the increase to assessable earnings (earnings subject to WSIB premiums).

In 2023, a budgeted transfer from the WSIB reserve is included for \$53,400 to smooth out the increase required to fund this budget. All departments, except for Long-Term Care and Paramedic Services, are charged less than the rates they would be charged if the County was not self-insured.

The Weekly Indemnity budget is for the self-insured short-term disability plans for unionized staff in the three long term care homes. A third-party disability management company not only adjudicates eligibility for weekly indemnity benefits for full time unionized staff, but also ensures that the absence of part time employees is medically supported. Premiums are charged to Long-Term Care for full time employees and shows as revenue in the Weekly Indemnity budget. The cost of the management company as well as short-term disability payments to eligible full-time employees are expensed to this budget. The budgeted premium to be collected is an increase

of \$48,100 over the 2022 budget and reflects a slight increase in the claims that are anticipated to be paid.

Information Services Budget

This departmental budget reflects the costs of keeping the County's network infrastructure up and running along with the costs of licensing and providing virus protection. It also provides training funding to keep the County's Information Technology staff's knowledge current with new network development. This budget is funded by an inter-functional charge to each department.

Overall, the Information Services Budget is increasing by \$148,900 and is attributed to computer software costs, including a \$32,700 increase to Microsoft licensing fees to allow all County employees to have a Grey County email address, a \$12,000 increase for Cyber security training for staff, a \$42,000 increase for cyber threat protection and detection, as well as \$38,900 for Adobe licensing.

Assessment Budget

The County pays for the cost of the services of the Municipal Property Assessment Corporation (MPAC) on behalf of all municipalities in the County. The budget of \$1,885,000 is unchanged from 2022.

Provincial Offences

The 2023 Provincial Offences budget continues to provide a revenue source to the County and includes a net departmental operating requirement of (\$170,700) compared to (\$200,000) in 2022, a decrease of \$29,300 in net revenue.

The County operates the Provincial Offences courts for both Grey and Bruce counties. The net revenue from the operations is cost shared on the basis of population.

Ticket revenue is expected to decrease by approximately \$100,000 in 2023. Since 2021, there has been a slight decrease in the number of tickets issued for Provincial Offences, as well as payment of these tickets. However, Provincial Offences workload is not expected to decrease due to changes in provincial requirements for court operations.

It is expected that virtual court services will continue, and as a result, \$19,800 for a new projector and associated technology are budgeted for 2023 and funded from Safe Restart funding.

County Property

Administration and Morrison Buildings

The 2023 County Property budgets include a net departmental requirement (total of operating and capital) of \$1,033,900 compared to \$1,068,400 in 2022, a decrease of \$34,500.

Operating Budgets(s)

These operating budgets include the costs of operating and maintaining the County's administration building, and the building located on the property next to the administration building that is rented to the Canadian Mental Health Association. An increase of \$16,500 is being budgeted, primarily due to cost-of-living adjustments and benefits costs.

Capital Budget(s)

These capital budgets include a net departmental decrease of \$51,000.

For 2023, the following capital expenditures have been budgeted:

- \$152,600 to improve the administration building's HVAC system, funded from Safe Restart Reserve.
- \$130,000 for HVAC system controls upgrade, funded from the Capital Projects Reserve (carried forward from 2022).
- \$10,000 of building renovations to create additional space for the IT department, funded from the Capital Projects Reserve.
- \$35,900 as a transfer to reserve for future capital replacement of building and equipment components, a reduction of \$51,000 compared to 2022 budget.
- \$706,500 in funding for self-financed debenture payments for the expansion and renovation to the original County administration building.

Taxation and Grants

Supplementary taxation has been calculated for the 2023 budget based on MPAC's preliminary new assessment forecast report and multiplying this new assessment by the 2022 County tax rates. This estimate is providing an increase of \$489,700 in supplementary taxation revenue for 2023.

Taxation write-offs of \$633,600 have been based on 2022 year-end projections and historical averages (2016–2021). These estimates have resulted in a decrease of \$33,800 as compared to 2022.

Grey Bruce Health Unit

The 2023 budget contains a net levy requirement of \$1,693,400, which is a \$60,800 increase over the 2022 net levy requirement; \$44,200 of this increase is due to the Health Unit no longer being an eligible service in the updated Development Charges Background Study.

Grey and Bruce counties have historically cost shared 25% of the operations of the Health Unit, with each party's contribution calculated as the percentage of the population that each Grey and Bruce have as a proportion of the total population of Grey and Bruce combined. Currently, Grey County's proportion is 58.35% as per the 2021 Statistics Canada Census data.

In 2019, the province advised the current 35 public health units will be reduced to 10, and a new regional public health entity will be formed comprised of Grey, Bruce, Huron and Perth Counties governed by an autonomous board of health. The province also announced that the provincial municipal cost sharing arrangement would move from a 75/25 Provincial/Municipal cost share to a 70/30 Provincial/Municipal cost share in 2020. The impact of the funding change would have increased Grey County's share by \$603,689 if provincial mitigation funding had not been provided.

The Health Unit has provided a budget provision of \$1,693,400 that has been included in the draft budget.

Health Care Initiatives Funding

The 2023 budgeted \$490,200 contribution to this reserve was removed as part of the strategy to reduce the proposed levy increase by \$1,450,000. The contribution represented three quarters of 1% of County levy as a contribution to capital construction projects for hospitals or other eligible projects.

A \$1 Million contribution to Georgian College was included in the 2022 budget to support the implementation of a four-year BScN program, funded from the Health Care Initiatives reserve.

The Health Care Initiatives reserve has a balance of \$408,144 as of December 31, 2022.

Georgian College – Marine Emergency Duties Training Centre

The 2023 budget has been drafted with the 9th installment of \$200,000 of a financial contribution of \$2M in financial support to Georgian College to construct a Marine Emergency Duties (MED) Training and Research Centre at the Owen Sound Campus, funded from the One-Time Funding Reserve.

The funding of \$2M being provided over a ten-year period began in 2015 and prior to 2023, the \$200,000 was funded from levy.



**COUNTY OF GREY
CORPORATE SERVICES
2023 BUDGET NET DEPARTMENT REQUIREMENT SUMMARY**

OPERATING SUMMARY

	2021	2022		2023			Net Budget Change	
	Actual	Budgeted Levy	Year End Projection	Revenue	Budgeted Expenditure	Levy	2023 Budget vs 2022 Budget Variance \$	Variance %
Council	\$689,145	\$843,900	\$775,100	(\$17,000)	\$854,700	\$837,700	(\$6,200)	-0.73%
Administration Departments	\$5,353,366	\$6,669,900	\$6,102,400	(\$1,719,300)	\$9,387,100	\$7,667,800	\$997,900	14.96%
Workers Comp & Weekly Indem. Self Ins	\$78,721	\$0	\$486,600	(\$51,600)	\$51,600	\$0	\$0	0.00%
Information Services	\$1,939	\$0	(\$68,000)	(\$2,600)	\$2,600	\$0	\$0	0.00%
Total Council and Administration	\$6,123,171	\$7,513,800	\$7,296,100	(\$1,790,500)	\$10,296,000	\$8,505,500	\$991,700	13.20%
Assessment Services- MPAC	\$1,884,951	\$1,885,000	\$1,883,700	\$0	\$1,885,000	\$1,885,000	\$0	0.00%
Provincial Offences	(\$323,639)	(\$200,000)	(\$162,200)	(\$2,179,200)	\$2,008,500	(\$170,700)	\$29,300	14.65%
County Admin Building	\$226,824	\$280,200	\$268,100	(\$1,000)	\$297,700	\$296,700	\$16,500	5.89%
Morrison Building (G & B House)	(\$6,343)	(\$5,200)	\$300	(\$9,500)	\$4,300	(\$5,200)	\$0	0.00%
Total Property	\$220,481	\$275,000	\$268,400	(\$10,500)	\$302,000	\$291,500	\$16,500	6.00%
Tax and Other	(\$1,262,753)	(\$396,300)	(\$958,200)	(\$1,553,400)	\$633,600	(\$919,800)	(\$523,500)	132.10%
Total Operating	\$6,642,211	\$9,077,500	\$8,327,800	(\$5,533,600)	\$15,125,100	\$9,591,500	\$514,000	5.66%

CAPITAL SUMMARY

	2021	2022		2023			Net Budget Change	
	Actual	Budgeted Levy	Year End Projection	Revenue	Budgeted Expenditure	Levy	2023 Budget vs 2022 Budget Variance \$	Variance %
Administration	\$267,909	\$351,600	\$581,900	(\$1,593,600)	\$1,811,500	\$217,900	(\$133,700)	-38.03%
County Admin Building	\$85,199	\$86,900	\$86,900	(\$292,600)	\$328,500	\$35,900	(\$51,000)	-58.69%
County Admin Bldg - Expansion & Renovation	\$706,539	\$706,500	\$706,500	\$0	\$706,500	\$706,500	\$0	0.00%
Morrison Building (G & B House)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
Total Capital	\$1,059,647	\$1,145,000	\$1,375,300	(\$1,886,200)	\$2,846,500	\$960,300	(\$184,700)	-16.13%

OPERATING AND CAPITAL COMBINED SUMMARY

	2021	2022		2023			Net Budget Change	
	Actual	Budgeted Levy	Year End Projection	Revenue	Budgeted Expenditure	Levy	2023 Budget vs 2022 Budget Variance \$	Variance %
Operations	\$6,642,211	\$9,077,500	\$8,327,800	(\$5,533,600)	\$15,125,100	\$9,591,500	\$514,000	5.66%
Capital	\$1,059,647	\$1,145,000	\$1,375,300	(\$1,886,200)	\$2,846,500	\$960,300	(\$184,700)	-16.13%
Total - Operating & Capital Summary	\$7,701,858	\$10,222,500	\$9,703,100	(\$7,419,800)	\$17,971,600	\$10,551,800	\$329,300	3.22%



**COUNTY OF GREY
CORPORATE SERVICES
2023 BUDGET NET DEPARTMENT REQUIREMENT SUMMARY**

HEALTH UNIT, HEALTH CARE, & EDUCATION FUNDING SUMMARY

	2021	2022		2023			Net Budget Change	
	Actual	Budgeted Levy	Year End Projection	Revenue	Budgeted Expenditure	Levy	2023 Budget vs 2022 Budget Variance \$	Variance %
Grey Bruce Health Unit	\$1,632,633	\$1,632,600	\$1,643,500	\$0	\$1,693,400	\$1,693,400	\$60,800	3.72%
Centre Grey Hospital Campaign	\$7,302	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
Health Care Initiatives Funding	\$299,100	\$467,600	\$467,600	\$0	\$0	\$0	(\$467,600)	-100.00%
Georgian College - MED Training Center	\$200,000	\$200,000	\$200,000	(\$200,000)	\$200,000	\$0	(\$200,000)	-100.00%
Total Health Unit, Health Care & Education	\$2,139,035	\$2,300,200	\$2,311,100	(\$200,000)	\$1,893,400	\$1,693,400	(\$606,800)	-26.38%

**OPERATING AND CAPITAL COMBINED SUMMARY
INCLUDING HEALTH UNIT, HEALTH CARE, & EDUCATION FUNDING**

	2021	2022		2023			Net Budget Change	
	Actual	Budgeted Levy	Year End Projection	Revenue	Budgeted Expenditure	Levy	2023 Budget vs 2022 Budget Variance \$	Variance %
Operations	\$6,642,211	\$9,077,500	\$8,327,800	(\$5,533,600)	\$15,125,100	\$9,591,500	\$514,000	5.66%
Capital	\$1,059,647	\$1,145,000	\$1,375,300	(\$1,886,200)	\$2,846,500	\$960,300	(\$184,700)	-16.13%
Health Unit, Health Care & Education Funding	\$2,139,035	\$2,300,200	\$2,311,100	(\$200,000)	\$1,893,400	\$1,693,400	(\$606,800)	-26.38%
Grand Total - Including Health & Educ. Funding	\$9,840,893	\$12,522,700	\$12,014,200	(\$7,619,800)	\$19,865,000	\$12,245,200	(\$277,500)	-2.22%

The County of Grey
Council Operating Summary
2023 Budget
For the Twelve Months Ending
December 31, 2022

Account	Description	2021	2022	2022	2023	2023 BUDGET to	2023 BUDGET to
		ACTUAL	BUDGET	YEAR END PROJECTION	BUDGET	2022 BUDGET Variance \$	2022 BUDGET Variance %
REVENUE							
49405	From Reserve - One Time Funding	\$0	(\$7,000)	(\$7,000)	(\$17,000)	(\$10,000)	142.86%
TOTAL REVENUE		0	(7,000)	(7,000)	(17,000)	(10,000)	142.86%
EXPENDITURE							
Salaries and Wages							
61000	Salaries and Wages	479,968	499,900	484,400	502,100	2,200	0.44%
Total - Salaries & Wages		479,968	499,900	484,400	502,100	2,200	0.44%
Employee Benefits							
61220	CPP	19,572	20,800	20,800	24,400	3,600	17.31%
61223	OMERS	38,115	39,900	32,300	39,900	0	0.00%
61224	EHT	9,446	9,700	9,700	9,800	100	1.03%
61225	Group Benefits	0	0	900	900	900	100.00%
61260	Service Awards	204	1,000	1,000	1,000	0	0.00%
Total - Employee Benefits		67,337	71,400	64,700	76,000	4,600	6.44%
Total Salaries and Benefits		547,305	571,300	549,100	578,100	6,800	1.19%
Other Expenditures							
63010	Association/Membership Fees	50,997	51,000	54,400	57,400	6,400	12.55%
63020	Computer Support/Maintenance	0	300	300	300	0	0.00%
63030	Copying & Printing	0	1,500	1,500	500	(1,000)	-66.67%
63041	Computer Purchases	25,745	0	0	0	0	0.00%
63052	Cellular	6,667	13,800	13,800	5,800	(8,000)	-57.97%
63060	Office & Charting Supplies	30	300	300	300	0	0.00%
63063	Postage/Courier/Freight	5	0	100	100	100	100.00%
63064	Subscriptions & Publications	0	0	200	0	0	0.00%
63070	Other Materials & Services	1,035	24,000	12,300	8,000	(16,000)	-66.67%
63300	Staff Training and Development	0	0	100	0	0	0.00%
63310	Travel & Meal Expenses	5,214	95,000	70,000	105,000	10,000	10.53%
63320	Conferences	12,705	25,000	18,000	30,000	5,000	20.00%
64102	Professional & Consulting fees	1,954	19,000	11,000	17,000	(2,000)	-10.53%
65110	Insurance	11,588	11,900	13,200	15,000	3,100	26.05%
67014	Interfunc. IS Costs	20,500	32,400	32,400	31,800	(600)	-1.85%
69100	Transfer to Reserves	5,400	5,400	5,400	5,400	0	0.00%
Total - Other Expenditures		141,840	279,600	233,000	276,600	(3,000)	-1.07%
TOTAL EXPENDITURE		689,145	850,900	782,100	854,700	3,800	0.45%
NET REQUIREMENT		689,145	843,900	775,100	837,700	(6,200)	-0.73%

The County of Grey
Administration Operating Summary
2023 Budget
For the Twelve Months Ending
December 31, 2022

Account	Description	2021	2022	2022	2023	2023 BUDGET to	2023 BUDGET to
		ACTUAL	BUDGET	YEAR END PROJECTION	BUDGET	2022 BUDGET	2022 BUDGET
						Variance \$	Variance %
REVENUE							
49000	Investment Income	(\$839,597)	(\$759,400)	(\$858,400)	(\$1,524,200)	(\$764,800)	100.71%
49200	Penalties And Interest	(226)	0	0	0	0	0.00%
49400	Transfer From Reserve	(160,932)	(58,000)	(72,300)	(55,000)	3,000	-5.17%
49405	From Reserve - One Time Funding	(64,927)	(89,900)	(44,000)	0	89,900	-100.00%
51135	Fed-Prov Safe Restart Mun Oper'g Fu	(1,238,680)	(146,700)	(194,400)	0	146,700	-100.00%
53002	Lower Tier Municipalities	0	(124,400)	(124,400)	(128,100)	(3,700)	2.97%
53005	Revenue - Bruce County	(7,719)	0	0	0	0	0.00%
54000	Admin Services	(1,147)	0	(500)	0	0	0.00%
54040	Cost Recoveries	(483)	0	(74,600)	(12,000)	(12,000)	100.00%
54060	Miscellaneous Receipts	(373)	0	0	0	0	0.00%
TOTAL REVENUE		(2,314,084)	(1,178,400)	(1,368,600)	(1,719,300)	(540,900)	45.90%
EXPENDITURE							
Salaries and Wages							
61000	Salaries and Wages	3,891,601	5,111,000	4,834,600	5,616,600	505,600	9.89%
61003	Overtime Wages	70,257	42,900	98,700	48,600	5,700	13.29%
61009	Salary Recoveries	(41,639)	(40,000)	(159,300)	(195,500)	(155,500)	388.75%
Total - Salaries & Wages		3,920,219	5,113,900	4,774,000	5,469,700	355,800	6.96%
Employee Benefits							
61220	CPP	153,903	201,300	187,500	234,000	32,700	16.24%
61221	EI	51,812	67,700	62,400	75,300	7,600	11.23%
61222	WSIB Premiums	49,806	66,200	62,300	70,700	4,500	6.80%
61223	OMERS	397,526	522,000	500,800	595,100	73,100	14.00%
61224	EHT	77,445	100,600	93,500	111,400	10,800	10.74%
61225	Group Benefits	426,656	570,000	507,900	694,100	124,100	21.77%
61228	Boot Allowance	542	300	300	600	300	100.00%
61260	Service Awards	967	20,600	18,900	1,100	(19,500)	-94.66%
Total - Employee Benefits		1,158,657	1,548,700	1,433,600	1,782,300	233,600	15.08%
Total Salaries and Benefits		5,078,876	6,662,600	6,207,600	7,252,000	589,400	8.85%
Other Expenditures							
63000	Advertising	64,865	26,800	17,500	58,000	31,200	116.42%
63002	Advert. and Promo Sponsorships	2,457	0	0	0	0	0.00%
63003	Print Advertising	12,544	0	0	0	0	0.00%
63005	Radio Advertising	23,796	12,000	11,000	12,500	500	4.17%
63006	Image & Graphics Development	876	2,500	2,500	2,000	(500)	-20.00%
63008	Internet Advertising (Mtc)/Development	19,266	16,600	8,600	16,700	100	0.60%
63010	Association/Membership Fees	18,072	27,000	22,800	31,200	4,200	15.56%
63020	Computer Support/Maintenance	6,966	8,500	11,500	2,800	(5,700)	-67.06%
63026	Computer Software	136,635	152,100	152,800	141,000	(11,100)	-7.30%
63030	Copying & Printing	12,017	34,300	14,600	18,400	(15,900)	-46.36%
63040	Equip/Furniture Maintenance	7,291	20,000	27,400	11,100	(8,900)	-44.50%
63041	Computer Purchases	34,093	25,400	26,900	32,300	6,900	27.17%
63042	Equip/Furniture Purchases	971	6,000	7,800	17,000	11,000	183.33%
63051	Telephone	11,126	11,400	11,400	12,300	900	7.89%

The County of Grey
Administration Operating Summary
2023 Budget
For the Twelve Months Ending
December 31, 2022

<u>Account</u>	<u>Description</u>	<u>2021</u>	<u>2022</u>	<u>2022</u>	<u>2023</u>	<u>2023 BUDGET to</u>	<u>2023 BUDGET to</u>
		<u>ACTUAL</u>	<u>BUDGET</u>	<u>YEAR END PROJECTION</u>	<u>BUDGET</u>	<u>2022 BUDGET</u>	<u>2022 BUDGET</u>
						<u>Variance \$</u>	<u>Variance %</u>
63052	Cellular	\$11,547	\$18,000	\$16,300	\$17,800	(\$200)	-1.11%
63060	Office & Charting Supplies	9,915	11,300	11,300	13,000	1,700	15.04%
63063	Postage/Courier/Freight	11,088	10,200	9,100	9,400	(800)	-7.84%
63064	Subscriptions & Publications	11,061	16,100	16,700	17,000	900	5.59%
63070	Other Materials & Services	6,181	3,500	5,800	4,900	1,400	40.00%
63075	Health & Safety Costs	167	200	200	200	0	0.00%
63300	Staff Training and Development	25,952	26,800	27,300	52,000	25,200	94.03%
63301	Corporate Management Training	16,647	60,600	60,000	68,500	7,900	13.04%
63303	Staff Recognition	0	2,600	2,600	21,000	18,400	707.69%
63310	Travel & Meal Expenses	4,122	36,800	36,100	60,800	24,000	65.22%
63320	Conferences	7,199	25,400	17,000	45,400	20,000	78.74%
63321	Corporate Wellness Program	6,330	15,000	15,000	25,000	10,000	66.67%
63441	Hydro/Water	4,497	12,400	12,800	7,400	(5,000)	-40.32%
63750	Brochures/Books	815	0	0	0	0	0.00%
63753	Photographic Supplies	1,933	0	0	0	0	0.00%
63754	Promotion & Public Relations	4,806	9,900	9,000	9,900	0	0.00%
63756	Signs	3,620	0	0	0	0	0.00%
63803	Pandemic Supplies	20,538	0	0	0	0	0.00%
64020	Computer Support/Maintenance	166,380	193,100	193,900	266,700	73,600	38.11%
64100	Legal Fees	69,933	55,700	72,800	89,200	33,500	60.14%
64101	Audit Fees	70,138	66,600	66,600	68,200	1,600	2.40%
64102	Professional & Consulting fees	162,343	221,300	227,400	210,600	(10,700)	-4.84%
64486	Snow Removal	1,042	1,200	1,200	1,200	0	0.00%
65110	Insurance	2,704	2,900	3,400	3,100	200	6.90%
65200	Bank Charges	10,900	9,000	9,000	9,500	500	5.56%
66000	Payments to Individ. & Organiz'	23,869	25,800	42,400	42,400	16,600	64.34%
66015	Payments to Bruce County	35,462	55,000	30,000	55,000	0	0.00%
67000	Interfunc. Admin Charges	(370,642)	(353,900)	(353,900)	(336,400)	17,500	-4.94%
67013	Interfunc. Audit Fees	(60,838)	(59,500)	(59,500)	(60,300)	(800)	1.34%
67014	Interfunc. IS Costs	75,700	91,200	91,200	130,500	39,300	43.09%
67019	Interfunc. Computer Lease Chg.	(30,400)	(30,400)	(30,400)	(30,800)	(400)	1.32%
69100	Transfer to Reserves	1,934,580	316,300	415,300	978,600	662,300	209.39%
Total - Other Expenditures		2,588,564	1,185,700	1,263,400	2,135,100	949,400	80.07%
TOTAL EXPENDITURE		7,667,440	7,848,300	7,471,000	9,387,100	1,538,800	19.61%
NET REQUIREMENT		5,353,356	6,669,900	6,102,400	7,667,800	997,900	14.96%

The County of Grey
WSIB Operating
2023 Budget
For the Twelve Months Ending
December 31, 2022

Account	Description	2021 ACTUAL	2022 BUDGET	2022 YEAR END PROJECTION	2023 BUDGET	2023 BUDGET to 2022 BUDGET Variance \$	2023 BUDGET to 2022 BUDGET Variance %
REVENUE							
49200	Penalties And Interest	\$413	\$1,000	\$1,300	\$1,800	\$800	80.00%
49400	Transfer From Reserve	0	0	0	(53,400)	(53,400)	100.00%
TOTAL REVENUE		413	1,000	1,300	(51,600)	(52,600)	-5260.00%
EXPENDITURE							
Salaries and Wages							
61002	Grey County Paid Compensation	191,018	186,500	190,500	174,700	(11,800)	-6.33%
Total - Salaries & Wages		191,018	186,500	190,500	174,700	(11,800)	-6.33%
Employee Benefits							
61222	WSIB Premiums	(1,279,248)	(1,352,900)	(1,340,900)	(1,551,000)	(198,100)	14.64%
61230	Medical Expenses	369,476	317,000	403,900	377,000	60,000	18.93%
61231	WSIB Admin Fee	223,148	215,500	253,000	239,400	23,900	11.09%
61233	WSIB (Paid) Compensation	376,121	385,400	672,400	533,000	147,600	38.30%
Total - Employee Benefits		(310,503)	(435,000)	(11,600)	(401,600)	33,400	-7.68%
Total Salaries and Benefits		(119,485)	(248,500)	178,900	(226,900)	21,600	-8.69%
Other Expenditures							
63531	Other Expenditure Recovery	119	0	0	0	0	0.00%
65110	Insurance	216,164	247,500	249,200	278,500	31,000	12.53%
Total - Other Expenditures		216,283	247,500	249,200	278,500	31,000	12.53%
TOTAL EXPENDITURE		96,798	(1,000)	428,100	51,600	52,600	-5260.00%
NET REQUIREMENT		97,211	0	429,400	0	0	0.00%

The County of Grey
Weekly Indemnity (Short Term Disability) Operating
2023 Budget
For the Twelve Months Ending
December 31, 2022

Account	Description	2021 ACTUAL	2022 BUDGET	2022 YEAR END PROJECTION	2023 BUDGET	2023 BUDGET to 2022 BUDGET Variance \$	2023 BUDGET to 2022 BUDGET Variance %
EXPENDITURE							
Salaries and Wages							
61000	Salaries and Wages	\$179,880	\$186,700	\$258,000	\$234,800	\$48,100	25.76%
Total - Salaries & Wages		179,880	186,700	258,000	234,800	48,100	25.76%
Employee Benefits							
61220	CPP	7,600	8,400	12,700	11,300	2,900	34.52%
61221	EI	2,917	3,400	4,800	4,200	800	23.53%
61224	EHT	3,508	3,700	5,000	4,600	900	24.32%
61225	Group Benefits	(275,256)	(266,400)	(286,000)	(319,700)	(53,300)	20.01%
61230	Medical Expenses	1,641	1,700	1,500	1,700	0	0.00%
61240	STD Admin. Fee	61,220	62,500	61,200	63,100	600	0.96%
Total - Employee Benefits		(198,370)	(186,700)	(200,800)	(234,800)	(48,100)	25.76%
Total Salaries and Benefits		(18,490)	0	57,200	0	0	0.00%
TOTAL EXPENDITURE		(18,490)	0	57,200	0	0	0.00%
NET REQUIREMENT		(18,490)	0	57,200	0	0	0.00%

The County of Grey
Information Services Operating
2023 Budget
For the Twelve Months Ending
December 31, 2022

Account	Description	2021	2022	2022	2023	2023 BUDGET to	2023 BUDGET to
		ACTUAL	BUDGET	YEAR END PROJECTION	BUDGET	2022 BUDGET Variance \$	2022 BUDGET Variance %
REVENUE							
49300	Sale of Assets	(\$5,407)	(\$2,000)	(\$1,500)	(\$2,500)	(\$500)	25.00%
53002	Lower Tier Municipalities	(480)	(100)	(100)	(100)	0	0.00%
TOTAL REVENUE		(5,887)	(2,100)	(1,600)	(2,600)	(500)	23.81%
EXPENDITURE							
Other Expenditures							
63026	Computer Software	472,045	597,200	524,200	762,400	165,200	27.66%
63028	Network Computer Hardware	2,696	0	4,400	0	0	0.00%
63029	Desktop Computer Hardware	5,396	12,000	12,000	12,000	0	0.00%
63051	Telephone	26,252	0	0	0	0	0.00%
63052	Cellular	535	0	0	0	0	0.00%
63070	Other Materials & Services	2,391	0	0	0	0	0.00%
63300	Staff Training and Development	9,973	10,000	10,000	12,000	2,000	20.00%
64025	Network Admin. Services	6,569	2,500	2,600	4,300	1,800	72.00%
64027	Internet Network Services	18,469	19,300	19,300	20,600	1,300	6.74%
67014	Interfunc. IS Costs	(664,100)	(775,200)	(775,200)	(924,100)	(148,900)	19.21%
69100	Transfer to Reserves	127,600	136,300	136,300	115,400	(20,900)	-15.33%
Total - Other Expenditures		7,826	2,100	(66,400)	2,600	500	23.81%
TOTAL EXPENDITURE		7,826	2,100	(66,400)	2,600	500	23.81%
NET REQUIREMENT		1,939	0	(68,000)	0	0	0.00%

The County of Grey
Assessment Operating
2023 Budget
For the Twelve Months Ending
December 31, 2022

<u>Account</u>	<u>Description</u>	<u>2021</u> <u>ACTUAL</u>	<u>2022</u> <u>BUDGET</u>	<u>2022</u> <u>YEAR END PROJECTION</u>	<u>2023</u> <u>BUDGET</u>	<u>2023 BUDGET to</u> <u>2022 BUDGET</u> <u>Variance \$</u>	<u>2023 BUDGET to</u> <u>2022 BUDGET</u> <u>Variance %</u>
<i>EXPENDITURE</i>							
<i>Other Expenditures</i>							
66000	Payments to Individ. & Organiz'	\$1,884,951	\$1,885,000	\$1,883,700	\$1,885,000	\$0	0.00%
	Total - Other Expenditures	1,884,951	1,885,000	1,883,700	1,885,000	0	0.00%
	TOTAL EXPENDITURE	1,884,951	1,885,000	1,883,700	1,885,000	0	0.00%
	NET REQUIREMENT	1,884,951	1,885,000	1,883,700	1,885,000	0	0.00%

The County of Grey
Provincial Offences Operating (Summary)
2023 Budget
For the Twelve Months Ending
December 31, 2022

Account	Description	2021	2022	2022	2023	2023 BUDGET to	2023 BUDGET to
		ACTUAL	BUDGET	YEAR END PROJECTION	BUDGET	2022 BUDGET	2022 BUDGET
						Variance \$	Variance %
REVENUE							
49000	Investment Income	(\$539)	(\$500)	(\$500)	(\$500)	\$0	0.00%
49400	Transfer From Reserve	0	0	(17,600)	(22,400)	(22,400)	100.00%
49405	From Reserve - One Time Funding	(1,966)	(10,000)	0	(6,000)	4,000	-40.00%
51135	Fed-Prov Safe Restart Mun Oper'g Fu	0	(17,600)	0	0	17,600	-100.00%
53001	Other Municipalities	(53,265)	(50,000)	(50,000)	(50,000)	0	0.00%
54012	Provincial Offences Revenue	(2,155,265)	(2,000,500)	(1,875,000)	(1,900,000)	100,500	-5.02%
54018	Service Ontario Revenue	(245,109)	(200,000)	(200,000)	(200,000)	0	0.00%
54039	Transcripts	(50)	(300)	(300)	(300)	0	0.00%
54040	Cost Recoveries	(5)	0	0	0	0	0.00%
TOTAL REVENUE		(2,456,199)	(2,278,900)	(2,143,400)	(2,179,200)	99,700	-4.37%
EXPENDITURE							
Salaries and Wages							
61000	Salaries and Wages	530,666	565,800	537,600	585,900	20,100	3.55%
61003	Overtime Wages	29	0	0	0	0	0.00%
Total - Salaries & Wages		530,695	565,800	537,600	585,900	20,100	3.55%
Employee Benefits							
61220	CPP	23,579	26,600	25,500	29,600	3,000	11.28%
61221	EI	8,526	9,100	8,700	9,700	600	6.59%
61222	WSIB Premiums	6,953	7,700	7,300	7,900	200	2.60%
61223	OMERS	47,893	57,300	44,000	56,200	(1,100)	-1.92%
61224	EHT	10,044	11,200	10,500	11,600	400	3.57%
61225	Group Benefits	61,798	64,800	68,700	72,900	8,100	12.50%
Total - Employee Benefits		158,793	176,700	164,700	187,900	11,200	6.34%
Total Salaries and Benefits		689,488	742,500	702,300	773,800	31,300	4.22%
Other Expenditures							
63010	Association/Membership Fees	3,099	4,400	4,400	4,400	0	0.00%
63014	POA Tickets / Forms	2,493	5,000	8,800	5,000	0	0.00%
63020	Computer Support/Maintenance	12,533	20,900	10,900	12,500	(8,400)	-40.19%
63030	Copying & Printing	1,938	3,500	3,300	2,500	(1,000)	-28.57%
63040	Equip/Furniture Maintenance	3,333	5,000	700	17,100	12,100	242.00%
63041	Computer Purchases	4,237	7,700	4,600	5,900	(1,800)	-23.38%
63042	Equip/Furniture Purchases	578	2,800	6,800	2,800	0	0.00%
63051	Telephone	6,658	6,800	6,800	6,700	(100)	-1.47%
63052	Cellular	1,154	1,100	1,100	1,600	500	45.45%
63060	Office & Charting Supplies	1,231	2,200	2,200	2,500	300	13.64%
63063	Postage/Courier/Freight	16,262	9,000	9,000	9,500	500	5.56%
63064	Subscriptions & Publications	3,357	4,800	6,200	5,800	1,000	20.83%
63070	Other Materials & Services	1,605	13,700	8,100	2,000	(11,700)	-85.40%
63300	Staff Training and Development	859	6,600	6,600	8,500	1,900	28.79%
63310	Travel & Meal Expenses	572	4,200	4,200	8,200	4,000	95.24%
63320	Conferences	25	4,000	4,000	4,000	0	0.00%
64020	Computer Support/Maintenance	25,662	35,000	35,000	35,000	0	0.00%
64102	Professional & Consulting fees	20,216	25,000	25,000	25,000	0	0.00%

The County of Grey
Provincial Offences Operating (Summary)
2023 Budget
For the Twelve Months Ending
December 31, 2022

<u>Account</u>	<u>Description</u>	<u>2021</u>	<u>2022</u>	<u>2022</u>	<u>2023</u>	<u>2023 BUDGET to</u>	<u>2023 BUDGET to</u>
		<u>ACTUAL</u>	<u>BUDGET</u>	<u>YEAR END PROJECTION</u>	<u>BUDGET</u>	<u>2022 BUDGET</u>	<u>2022 BUDGET</u>
						<u>Variance \$</u>	<u>Variance %</u>
64104	Provincial Adjudication	\$135,585	\$130,000	\$130,000	\$97,500	(\$32,500)	-25.00%
64105	Collection Fees	17,479	20,000	20,000	20,000	0	0.00%
64106	Provincial Prosecution	14,352	18,000	18,000	13,500	(4,500)	-25.00%
64107	County Prosecution	6,939	5,100	5,600	6,100	1,000	19.61%
64108	Monitoring & Enforcement	12,564	14,000	14,000	14,000	0	0.00%
64120	Purchased Service	25,008	30,600	25,000	25,000	(5,600)	-18.30%
65110	Insurance	2,273	2,900	1,900	3,200	300	10.34%
65200	Bank Charges	45,799	43,600	43,600	43,600	0	0.00%
65300	Rent	0	8,000	8,000	8,000	0	0.00%
66006	Payments to Lower Tiers	139,615	100,000	100,000	80,000	(20,000)	-20.00%
66009	Payments to Other Municipalities	52,106	30,000	30,000	45,000	15,000	50.00%
66010	Victim Fine Surcharge	353,674	367,000	350,000	325,000	(42,000)	-11.44%
66011	Dedicated Fine	53,154	45,000	45,000	45,000	0	0.00%
66012	Witness Expense	90	6,000	3,000	6,000	0	0.00%
66015	Payments to Bruce County	230,984	120,700	103,300	101,500	(19,200)	-15.91%
67000	Interfunc. Admin Charges	89,942	71,100	71,100	78,400	7,300	10.27%
67007	Interfunc. Rent	138,200	138,200	138,200	138,200	0	0.00%
67013	Interfunc. Audit Fees	3,096	3,100	3,100	3,200	100	3.23%
67014	Interfunc. IS Costs	16,400	21,400	21,400	22,500	1,100	5.14%
Total - Other Expenditures		1,443,072	1,336,400	1,278,900	1,234,700	(101,700)	-7.61%
TOTAL EXPENDITURE		2,132,560	2,078,900	1,981,200	2,008,500	(70,400)	-3.39%
NET REQUIREMENT		(323,639)	(200,000)	(162,200)	(170,700)	29,300	-14.65%

The County of Grey
County Property - Administration Building
2023 Budget
For the Twelve Months Ending
December 31, 2022

Account	Description	2021	2022	2022	2023	2023 BUDGET to	2023 BUDGET to
		ACTUAL	BUDGET	YEAR END PROJECTION	BUDGET	2022 BUDGET	2022 BUDGET
						Variance \$	Variance %
REVENUE							
54031	Building Rentals	(\$4,000)	\$0	\$0	\$0	\$0	0.00%
54040	Cost Recoveries	(1,000)	(1,000)	(1,000)	(1,000)	0	0.00%
TOTAL REVENUE		(5,000)	(1,000)	(1,000)	(1,000)	0	0.00%
EXPENDITURE							
Salaries and Wages							
61000	Salaries and Wages	180,630	192,600	192,600	198,900	6,300	3.27%
Total - Salaries & Wages		180,630	192,600	192,600	198,900	6,300	3.27%
Employee Benefits							
61220	CPP	9,289	10,400	10,400	11,300	900	8.65%
61221	EI	3,186	3,500	3,500	3,800	300	8.57%
61222	WSIB Premiums	2,447	2,600	2,600	2,700	100	3.85%
61223	OMERS	15,418	16,500	16,500	17,000	500	3.03%
61224	EHT	3,535	3,800	3,800	3,900	100	2.63%
61225	Group Benefits	23,259	26,400	26,400	29,000	2,600	9.85%
61228	Boot Allowance	169	900	900	900	0	0.00%
61260	Service Awards	153	0	0	0	0	0.00%
Total - Employee Benefits		57,456	64,100	64,100	68,600	4,500	7.02%
Total Salaries and Benefits		238,086	256,700	256,700	267,500	10,800	4.21%
Other Expenditures							
63040	Equip/Furniture Maintenance	3,896	0	0	0	0	0.00%
63041	Computer Purchases	0	1,700	1,600	3,600	1,900	111.76%
63042	Equip/Furniture Purchases	3,543	5,000	4,500	3,500	(1,500)	-30.00%
63052	Cellular	1,299	2,700	2,500	2,300	(400)	-14.81%
63060	Office & Charting Supplies	303	0	500	500	500	100.00%
63065	Meeting Room Supplies	2,489	4,000	4,000	4,200	200	5.00%
63070	Other Materials & Services	392	3,000	2,000	3,000	0	0.00%
63300	Staff Training and Development	0	1,000	500	1,000	0	0.00%
63310	Travel & Meal Expenses	2,629	1,000	600	1,200	200	20.00%
63401	Cleaning Supplies	6,593	11,000	6,000	10,000	(1,000)	-9.09%
63403	Maintenance of Buildings	7,116	15,000	11,000	16,000	1,000	6.67%
63440	Heat	15,419	15,000	18,500	18,500	3,500	23.33%
63441	Hydro/Water	146,964	130,500	122,000	127,000	(3,500)	-2.68%
63447	Natural Gas Rebate - LAS	(4,821)	0	(4,000)	0	0	0.00%
63450	Maintenance of Equipment	14	1,000	500	1,000	0	0.00%
63485	Maintenance of Grounds	117	0	600	1,000	1,000	100.00%
63522	Cable TV Expense	1,242	1,200	1,200	1,300	100	8.33%
63531	Other Expenditure Recovery	(1,020)	(500)	(200)	(500)	0	0.00%
63600	Fuel	361	800	2,500	2,500	1,700	212.50%
63762	Uniforms	0	1,400	1,000	1,000	(400)	-28.57%
63763	Displays	0	500	400	500	0	0.00%
64102	Professional & Consulting fees	0	800	500	800	0	0.00%
64401	Cleaning Contracts	438	0	0	0	0	0.00%
64403	Bldg Contracted Services	23,520	25,000	40,000	25,000	0	0.00%

The County of Grey
County Property - Administration Building
2023 Budget
For the Twelve Months Ending
December 31, 2022

<u>Account</u>	<u>Description</u>	<u>2021</u>	<u>2022</u>	<u>2022</u>	<u>2023</u>	<u>2023 BUDGET to</u>	<u>2023 BUDGET to</u>
		<u>ACTUAL</u>	<u>BUDGET</u>	<u>YEAR END PROJECTION</u>	<u>BUDGET</u>	<u>2022 BUDGET</u>	<u>2022 BUDGET</u>
						<u>Variance \$</u>	<u>Variance %</u>
64419	Waste Removal	\$6,009	\$9,000	\$5,000	\$8,000	(\$1,000)	-11.11%
64429	Site Maintenance	0	0	500	500	500	100.00%
64450	Repairs to Ground Equip.	578	1,000	800	1,000	0	0.00%
64485	Landscape Mtce. Contracts	955	4,500	3,000	4,500	0	0.00%
64486	Snow Removal	32,756	39,000	39,000	40,000	1,000	2.56%
65110	Insurance	30,346	37,500	34,500	39,200	1,700	4.53%
67007	Interfunc. Rent	(291,700)	(291,700)	(291,700)	(291,700)	0	0.00%
67014	Interfunc. IS Costs	4,300	5,100	5,100	5,300	200	3.92%
Total - Other Expenditures		(6,262)	24,500	12,400	30,200	5,700	23.27%
TOTAL EXPENDITURE		231,824	281,200	269,100	297,700	16,500	5.87%
NET REQUIREMENT		226,824	280,200	268,100	296,700	16,500	5.89%

The County of Grey
County Property - Morrison Building (G & B House)
2023 Budget
For the Twelve Months Ending
December 31, 2022

<u>Account</u>	<u>Description</u>	<u>2021</u> <u>ACTUAL</u>	<u>2022</u> <u>BUDGET</u>	<u>2022</u> <u>YEAR END PROJECTION</u>	<u>2023</u> <u>BUDGET</u>	<u>2023 BUDGET to</u> <u>2022 BUDGET</u> <u>Variance \$</u>	<u>2023 BUDGET to</u> <u>2022 BUDGET</u> <u>Variance %</u>
REVENUE							
54031	Building Rentals	(\$8,643)	(\$8,900)	(\$8,900)	(\$9,500)	(\$600)	6.74%
TOTAL REVENUE		(8,643)	(8,900)	(8,900)	(9,500)	(600)	6.74%
EXPENDITURE							
Other Expenditures							
64102	Professional & Consulting fees	0	600	600	600	0	0.00%
64403	Bldg Contracted Services	0	500	6,000	1,000	500	100.00%
69100	Transfer to Reserves	2,300	2,600	2,600	2,700	100	3.85%
Total - Other Expenditures		2,300	3,700	9,200	4,300	600	16.22%
TOTAL EXPENDITURE		2,300	3,700	9,200	4,300	600	16.22%
NET REQUIREMENT		(6,343)	(5,200)	300	(5,200)	0	0.00%

The County of Grey
Tax and Other - Operating Summary
2023 Budget
For the Twelve Months Ending
December 31, 2022

<u>Account</u>	<u>Description</u>	<u>2021</u> <u>ACTUAL</u>	<u>2022</u> <u>BUDGET</u>	<u>2022</u> <u>YEAR END PROJECTION</u>	<u>2023</u> <u>BUDGET</u>	<u>2023 BUDGET to</u> <u>2022 BUDGET</u> <u>Variance \$</u>	<u>2023 BUDGET to</u> <u>2022 BUDGET</u> <u>Variance %</u>
REVENUE							
40100	Supplementary Taxes	(\$1,613,080)	(\$1,053,300)	(\$1,364,900)	(\$1,543,000)	(\$489,700)	46.49%
40101	Payments In Lieu of Taxes	(10,425)	(10,400)	(10,400)	(10,400)	0	0.00%
49400	Transfer From Reserve	(1,139,846)	0	0	0	0	0.00%
TOTAL REVENUE		(2,763,351)	(1,063,700)	(1,375,300)	(1,553,400)	(489,700)	46.04%
EXPENDITURE							
Other Expenditures							
65204	Tax Write Offs	360,752	667,400	417,100	633,600	(33,800)	-5.06%
66001	Payments to Municipalities	1,139,846	0	0	0	0	0.00%
Total - Other Expenditures		1,500,598	667,400	417,100	633,600	(33,800)	-5.06%
TOTAL EXPENDITURE		1,500,598	667,400	417,100	633,600	(33,800)	-5.06%
NET REQUIREMENT		(1,262,753)	(396,300)	(958,200)	(919,800)	(523,500)	132.10%

The County of Grey
Administration Departments - Capital Summary
2023 Budget
For the Twelve Months Ending
December 31, 2022

Account	Description	2021 ACTUAL	2022 BUDGET	2022 YEAR END PROJECTION	2023 BUDGET	2023 BUDGET to 2022 BUDGET Variance \$	2023 BUDGET to 2022 BUDGET Variance %
REVENUE							
49400	Transfer From Reserve	(\$474,535)	(\$1,791,400)	(\$1,474,300)	(\$1,063,900)	\$727,500	-40.61%
49405	From Reserve - One Time Funding	0	(247,500)	(28,200)	(449,700)	(202,200)	81.70%
49415	From Reserve - Dev. Charges	0	(50,000)	0	(50,000)	0	0.00%
49425	From Reserve - CCBF	(70,102)	0	0	0	0	0.00%
54060	Miscellaneous Receipts	(27,652)	(30,000)	(30,000)	(30,000)	0	0.00%
TOTAL REVENUE		(572,289)	(2,118,900)	(1,532,500)	(1,593,600)	525,300	-24.79%
EXPENDITURE							
Other Expenditures							
63026	Computer Software	0	0	0	30,000	30,000	100.00%
63028	Network Computer Hardware	55,313	0	0	104,000	104,000	100.00%
63042	Equip/Furniture Purchases	32,594	1,361,400	1,475,100	13,900	(1,347,500)	-98.98%
63051	Telephone	0	25,000	25,000	324,500	299,500	1198.00%
64020	Computer Support/Maintenance	5,561	372,800	13,100	500,000	127,200	34.12%
64102	Professional & Consulting fees	464,830	385,700	275,600	580,200	194,500	50.43%
69100	Transfer to Reserves	281,900	325,600	325,600	258,900	(66,700)	-20.49%
Total - Other Expenditures		840,198	2,470,500	2,114,400	1,811,500	(659,000)	-26.67%
TOTAL EXPENDITURE		840,198	2,470,500	2,114,400	1,811,500	(659,000)	-26.67%
NET REQUIREMENT		267,909	351,600	581,900	217,900	(133,700)	-38.03%

The County of Grey
County Property - Admin. Building Capital
2023 Budget
For the Twelve Months Ending
December 31, 2022

<u>Account</u>	<u>Description</u>	<u>2021</u> <u>ACTUAL</u>	<u>2022</u> <u>BUDGET</u>	<u>2022</u> <u>YEAR END PROJECTION</u>	<u>2023</u> <u>BUDGET</u>	<u>2023 BUDGET to</u> <u>2022 BUDGET</u> <u>Variance \$</u>	<u>2023 BUDGET to</u> <u>2022 BUDGET</u> <u>Variance %</u>
REVENUE							
49300	Sale of Assets	\$0	\$0	(\$7,500)	\$0	\$0	0.00%
49400	Transfer From Reserve	(27,599)	(255,000)	(183,300)	(292,600)	(37,600)	14.75%
51135	Fed-Prov Safe Restart Mun Oper'g Fu	0	(157,500)	0	0	157,500	-100.00%
TOTAL REVENUE		(27,599)	(412,500)	(190,800)	(292,600)	119,900	-29.07%
EXPENDITURE							
Other Expenditures							
63042	Equip/Furniture Purchases	0	50,000	66,200	0	(50,000)	-100.00%
64403	Bldg Contracted Services	5,060	55,000	0	140,000	85,000	154.55%
64429	Site Maintenance	0	150,000	124,600	0	(150,000)	-100.00%
64500	Buildings/Renovations	12,904	157,500	0	152,600	(4,900)	-3.11%
64605	Illumination Lighting	9,634	0	0	0	0	0.00%
69100	Transfer to Reserves	85,200	86,900	86,900	35,900	(51,000)	-58.69%
Total - Other Expenditures		112,798	499,400	277,700	328,500	(170,900)	-34.22%
TOTAL EXPENDITURE		112,798	499,400	277,700	328,500	(170,900)	-34.22%
NET REQUIREMENT		85,199	86,900	86,900	35,900	(51,000)	-58.69%

The County of Grey
County Property - Admin. Building - Expansion & Renovation
2023 Budget
For the Twelve Months Ending
December 31, 2022

<u>Account</u>	<u>Description</u>	<u>2021</u> <u>ACTUAL</u>	<u>2022</u> <u>BUDGET</u>	<u>2022</u> <u>YEAR END PROJECTION</u>	<u>2023</u> <u>BUDGET</u>	<u>2023 BUDGET to</u> <u>2022 BUDGET</u> <u>Variance \$</u>	<u>2023 BUDGET to</u> <u>2022 BUDGET</u> <u>Variance %</u>
<i>EXPENDITURE</i>							
<i>Other Expenditures</i>							
62210	Debenture-Interest Payments	\$185,090	\$170,500	\$170,500	\$155,500	(\$15,000)	-8.80%
68210	Debenture/Debt Principal Pmts.	521,449	536,000	536,000	551,000	15,000	2.80%
<i>Total - Other Expenditures</i>		<i>706,539</i>	<i>706,500</i>	<i>706,500</i>	<i>706,500</i>	<i>0</i>	<i>0.00%</i>
<i>TOTAL EXPENDITURE</i>		<i>706,539</i>	<i>706,500</i>	<i>706,500</i>	<i>706,500</i>	<i>0</i>	<i>0.00%</i>
<i>NET REQUIREMENT</i>		<i>706,539</i>	<i>706,500</i>	<i>706,500</i>	<i>706,500</i>	<i>0</i>	<i>0.00%</i>

The County of Grey
County Property - Morrison Building (G & B House) Capital
2023 Budget
For the Twelve Months Ending
December 31, 2022

<u>Account</u>	<u>Description</u>	<u>2021</u> <u>ACTUAL</u>	<u>2022</u> <u>BUDGET</u>	<u>2022</u> <u>YEAR END PROJECTION</u>	<u>2023</u> <u>BUDGET</u>	<u>2023 BUDGET to</u> <u>2022 BUDGET</u> <u>Variance \$</u>	<u>2023 BUDGET to</u> <u>2022 BUDGET</u> <u>Variance %</u>
REVENUE							
49400	Transfer From Reserve	(\$4,325)	\$0	\$0	\$0	\$0	0.00%
TOTAL REVENUE		(4,325)	0	0	0	0	0.00%
EXPENDITURE							
Other Expenditures							
64500	Buildings/Renovations	4,325	0	0	0	0	0.00%
Total - Other Expenditures		4,325	0	0	0	0	0.00%
TOTAL EXPENDITURE		4,325	0	0	0	0	0.00%

The County of Grey
Grey Bruce Health Unit
2023 Budget
For the Twelve Months Ending
December 31, 2022

<u>Account</u>	<u>Description</u>	<u>2021</u> <u>ACTUAL</u>	<u>2022</u> <u>BUDGET</u>	<u>2022</u> <u>YEAR END PROJECTION</u>	<u>2023</u> <u>BUDGET</u>	<u>2023 BUDGET to</u> <u>2022 BUDGET</u> <u>Variance \$</u>	<u>2023 BUDGET to</u> <u>2022 BUDGET</u> <u>Variance %</u>
REVENUE							
49415	From Reserve - Dev. Charges	(\$44,196)	(\$44,200)	(\$44,200)	\$0	\$44,200	-100.00%
TOTAL REVENUE		(44,196)	(44,200)	(44,200)	0	44,200	-100.00%
EXPENDITURE							
Other Expenditures							
66000	Payments to Individ. & Organiz'	1,676,829	1,676,800	1,687,700	1,693,400	16,600	0.99%
Total - Other Expenditures		1,676,829	1,676,800	1,687,700	1,693,400	16,600	0.99%
TOTAL EXPENDITURE		1,676,829	1,676,800	1,687,700	1,693,400	16,600	0.99%
NET REQUIREMENT		1,632,633	1,632,600	1,643,500	1,693,400	60,800	3.72%

The County of Grey
Centre Grey Hospital Campaign (Markdale Hospital)
2023 Budget
For the Twelve Months Ending
December 31, 2022

<u>Account</u>	<u>Description</u>	<u>2021</u> <u>ACTUAL</u>	<u>2022</u> <u>BUDGET</u>	<u>2022</u> <u>YEAR END PROJECTION</u>	<u>2023</u> <u>BUDGET</u>	<u>2023 BUDGET to</u> <u>2022 BUDGET</u> <u>Variance \$</u>	<u>2023 BUDGET to</u> <u>2022 BUDGET</u> <u>Variance %</u>
REVENUE							
49400	Transfer From Reserve	(\$772,698)	(\$150,000)	(\$150,000)	\$0	\$150,000	-100.00%
TOTAL REVENUE		(772,698)	(150,000)	(150,000)	0	150,000	-100.00%
EXPENDITURE							
Other Expenditures							
66000	Payments to Indiv. & Organiz'	780,000	150,000	150,000	0	(150,000)	-100.00%
Total - Other Expenditures		780,000	150,000	150,000	0	(150,000)	-100.00%
TOTAL EXPENDITURE		780,000	150,000	150,000	0	(150,000)	-100.00%
NET REQUIREMENT		7,302	0	0	0	0	0.00%

The County of Grey
Health Care Initiatives Funding
2023 Budget
For the Twelve Months Ending
December 31, 2022

<u>Account</u>	<u>Description</u>	<u>2021</u> <u>ACTUAL</u>	<u>2022</u> <u>BUDGET</u>	<u>2022</u> <u>YEAR END PROJECTION</u>	<u>2023</u> <u>BUDGET</u>	<u>2023 BUDGET to</u> <u>2022 BUDGET</u> <u>Variance \$</u>	<u>2023 BUDGET to</u> <u>2022 BUDGET</u> <u>Variance %</u>
REVENUE							
49400	Transfer From Reserve	\$0	(\$1,000,000)	(\$1,000,000)	\$0	\$1,000,000	-100.00%
TOTAL REVENUE		0	(1,000,000)	(1,000,000)	0	1,000,000	-100.00%
EXPENDITURE							
Other Expenditures							
66000	Payments to Individ. & Organiz'	0	1,000,000	1,000,000	0	(1,000,000)	-100.00%
69100	Transfer to Reserves	299,100	467,600	467,600	0	(467,600)	-100.00%
Total - Other Expenditures		299,100	1,467,600	1,467,600	0	(1,467,600)	-100.00%
TOTAL EXPENDITURE		299,100	1,467,600	1,467,600	0	(1,467,600)	-100.00%
NET REQUIREMENT		299,100	467,600	467,600	0	(467,600)	-100.00%

The County of Grey
Georgian College - Marine Emerg. Duties Training Centre
2023 Budget
For the Twelve Months Ending
December 31, 2022

<u>Account</u>	<u>Description</u>	<u>2021</u> <u>ACTUAL</u>	<u>2022</u> <u>BUDGET</u>	<u>2022</u> <u>YEAR END PROJECTION</u>	<u>2023</u> <u>BUDGET</u>	<u>2023 BUDGET to</u> <u>2022 BUDGET</u> <u>Variance \$</u>	<u>2023 BUDGET to</u> <u>2022 BUDGET</u> <u>Variance %</u>
REVENUE							
49405	From Reserve - One Time Funding	\$0	\$0	\$0	(\$200,000)	(\$200,000)	100.00%
TOTAL REVENUE		0	0	0	(200,000)	(200,000)	100.00%
EXPENDITURE							
Other Expenditures							
66000	Payments to Individ. & Organiz'	200,000	200,000	200,000	200,000	0	0.00%
Total - Other Expenditures		200,000	200,000	200,000	200,000	0	0.00%
TOTAL EXPENDITURE		200,000	200,000	200,000	200,000	0	0.00%
NET REQUIREMENT		200,000	200,000	200,000	0	(200,000)	-100.00%



Planning and Community Dev.



Planning & Community Development Budget DETAILS

Planning and Community Development Function Overview

The 2023 budget for the Planning and Community Development function (planning, agriculture, forestry and trail management, economic development and tourism, Grey Roots and Grey Transit Route) includes a net requirement (total of operating and capital) of \$5,248,000 compared to \$4,710,400 in 2022, an increase of \$537,600.

Planning Budget

The 2023 Planning budget includes a net departmental requirement (total of operating and capital) of \$996,800 compared to \$652,900 in 2022, an increase of \$343,900

The 2023 Planning operating budget has a net requirement of \$978,200. There is some risk on the revenue assumptions for 2023 as there could be a reduction in development application fees due to unfavourable economic factors.

The 2023 budget reflects the realignment of staff roles discussed in report PDR-CW-13-22 that moved the Deputy CAO and the climate change portfolio to the Administration budget.

Staff are still investigating the impacts of Ontario's Bill 109 – *More Homes for Everyone Act* and Bill 23 – *More Homes Built Faster Act, 2022*. Additional resources will be required for

natural heritage review purposes as conservation authorities can no longer provide this service as a result of the legislative changes that came into effect on January 1, 2023.

The 2023 Planning capital budget requires has a net requirement of \$18,600. The Planning team will be focusing on the following capital projects for 2023:

- \$10,000 from reserve for implementation of the Age Friendly Community Strategic Plan, a key initiative as part of Grey County's strategic themes, demonstrating our commitment to social participation and inclusion in response to the needs of youth and older adults.
- \$30,000 from reserve for the Surplus Lands for Affordable Housing Implementation, which will support the Housing Action Plan to purposefully increase future housing supply that supports Grey County residents.
- \$100,000 from reserve for the Archeological Management Plan, which includes \$50,000 from development charges. This presents an opportunity to partner with Indigenous groups and local municipalities to conserve Grey County's archeological resources. This will permit responsible development practices and enhance stewardship of our archeological resources.
- \$18,600 in reserve contributions, to support future projects including the Growth Management and Housing Study Update, multi-function plotter / scanner lifecycle replacement, Development Charges Review Study, and Official Plan Background Study / Official Plan update.

Agriculture Budget

The Agriculture budget includes a net departmental operating requirement of \$180,400 compared to \$166,800 in 2022, an increase of \$13,600.

The Agricultural budget includes costs associated with enforcing the County's Forest Management By-law, much of which is contracted out to the Grey Sauble Conservation Authority (GSCA). It also includes grant contributions to agricultural organizations such as Grey Agricultural Services and the 4-H Club, as well as grant payments for the harvesting of nuisance beaver and coyotes.

Forestry & Trails Budget

The 2023 Forestry & Trails budget includes a net department requirement of \$246,000 compared to \$245,600 in 2022, or an increase of \$400. The 2023 budget has an operating net requirement of \$136,000. Projected forest revenue of \$70,000 for 2023 is based on recent tender results combined with pre-pandemic averages. This represents a decrease in revenue of \$14,300 compared to the 2022 budgeted amount of \$84,300, the fluctuation in revenues from year to year is budgeted to be offset by a transfer from the Forestry reserve in low revenue years, or an associated transfer to reserve in high income years.

The 2023 budget contains funding for maintenance work, signage, and trail improvements within County Forests and on the CP Rail Trail. The 2022 budget year saw 21km of the CP Rail Trail undergo grading and stone dusting, a project that

has already received positive feedback from Grey County residents. Grey County received a provincial grant of approximately \$100,000 to offset 2022 project costs. The remaining 14.5km has been budgeted for 2023 and will continue to be funded from the remaining Investing in Canadian Infrastructure federal grant (21%), and transfers from reserve (79%).

This budget includes the new Buckthorn Invasives Management Program in collaboration with the GSCA for \$70,000, in support of the County's pledge to protect our environment and natural assets for future generations. This project is funded by the One Time Funding reserve.

The 2023 budget requires a capital net requirement of \$110,000. For 2023 the following capital expenditures have been budgeted:

- \$110,000 contribution to the Trails Reserve for future capital trail projects.
- \$50,000 from reserve for capital rehabilitation of CP Rail Trail bridges and culverts.
- \$10,000 from reserve for trail improvements at the Kolapore County Forest.
- \$63,300 from reserve for CP Rail Trail parking lot improvements south of Grey Road 18 in Rockford.
- \$16,000 from reserve for CP Rail Trail crossing improvements on highways and County roads, with an emphasis on signage to improve safety.
- \$20,000 from reserve for the design phase of a parking area and trail improvements for the Massie County Forest.

- \$25,000 from reserve for the CP Rail Trail Land Survey Project, that will complete survey work to properly register sections of the trail in the Land Registry System.

The projects above were all included in the 2023 – 2032 Capital Forecast. The following project represents an un-forecasted addition as result of new information obtained in late 2022:

- \$25,000 from reserve for the design phase in support of a bridge rehabilitation project on CP Rail Trail Bridge 42 located south of the 80 Sideroad in the Municipality of West Grey.

Economic Development and Tourism Budget

The 2023 Economic Development and Tourism budget includes a net departmental requirement (operating and capital) of \$1,890,900 compared to \$1,739,900 in 2022, or an increase of \$151,000.

The 2023 budget focuses on key priorities identified in the Corporate Strategic Plan and Investment Strategy. In 2023, a new Economic Development, Tourism & Culture Master Plan will be developed to set a departmental vision for the next 10 years, with five-year priority actions.

The Economic Development portfolio includes the following budget cost centres:

- Economic Development – General
- Economic Development – Tourism
- Economic Development – Regional Attraction & Retention
- Economic Development – Local Immigration Partnership
- Economic Development – Local Food
- Economic Development – Sydenham Campus
- Economic Development – Community Transportation
- Economic Development – Business Enterprise Centre

The Economic Development General operating budget for 2023 is increasing over 2022 due to an increase in salaries and benefits.

Additionally, \$3,000 has been added to this budget for promotions and public relations to sponsor returning business events as well as to attend national trade shows, such as the Nuclear and Clean Energy Show.

The 2023 economic development budget also includes a specific focus on investment, carrying out the recommendations of the Investment Strategy. This includes initiatives in agri-food, clean energy, manufacturing and film sectors to support municipal goals across the County.

The Economic Development General capital budget for 2023 includes the final installment of \$180,000 in grant funding to member municipalities for municipal Community Improvement Plans to accelerate priority developments such as attainable housing, which is being funded from the One-Time Funding Reserve.

There is \$90,000 budgeted as a transfer from reserve to develop the Economic Development, Tourism and Culture Master Plan in 2023. There is a \$6,600 transfer to reserve in 2023 towards future updates to this Master Plan. This budget also includes a \$2,500 transfer to reserve for the future replacement of the tourism vehicle.

The Operating Tourism budget has undergone some reallocations in 2023, as the Tourism communications budget has been moved from Corporate Services to Tourism. This will allow for a more streamlined and consistent approach to all Economic Development and Tourism operations.

The \$155,100 levy contribution is an increase of \$24,500 from 2022; this budget includes a \$10,000 increase in 2023 for data and analytic tools and \$20,000 for the design and printing of new and returning brochures with a \$5,000 decrease from Media Relations and Group Tours.

In general, 2023 is targeting tourism infrastructure, investment attraction, and marketing to support sustainable tourism. Coordination through product and experience development of outdoor, natural assets is included and further development of the ambassador program is supported by two summer student positions.

The 2023 Tourism Capital budget includes the following capital expenditures:

- \$66,400 to replace outdated and worn-out signs throughout the County and begin implementing the Cycling Signage per the Cycling & Trails Master Plan. This project

is funded by \$20,400 from reserve, \$40,000 from federal grants, with the remaining \$6,000 funded from the net levy.

- \$6,600 as a transfer to reserve for a future update to the Economic Development, Tourism and Culture Master Plan.
- \$3,800 as a transfer to reserve for a future vehicle replacement.
- \$1,000 as a transfer to reserve for signs.

The Attraction and Retention operating budget has been decreased by \$18,500 to \$21,500 and focuses specifically on regional workforce efforts and reintroducing events paused due to the pandemic. This includes the Warden's Breakfast, creative mixers, signature Young Professional Network (YPN), job fairs and retention focused initiatives.

The Local Immigration Partnership (LIP) operating budget is fully funded from a federal grant and is being executed in partnership with Bruce County to better enable newcomer attraction and retention efforts across the region. The LIP is focused on coordinating services and supporting employers as an in-direct delivery agent.

The Local Food operating budget has been increased by \$23,800 to \$32,400 for 2023 and works to implement the Proudly Made in Grey brand through a launch of the *gather* campaign, alongside tourism efforts. This budget includes business retention and expansion for the Agricultural sector and money towards agri-food entrepreneur events and training.

The Sydenham Campus operating budget enables the Campus to be the leading pandemic recovery resource for

regional businesses. It supports the innovation centre and business incubator as well as space for skills training and entrepreneurship programs to support growth and diversification of local small and medium enterprises. The operating budget levy requirement to support this building totals \$256,100, an increase of \$29,800 over 2022. This budget is assisted by \$20,000 from Safe Restart funding to bridge the gap resulting from low tenant revenues due to strategic partnerships, as well as interfunctional rent of \$14,200 from Children's Services.

Salaries and benefits are increasing for Sydenham Campus as the currently vacant Campus Coordinator position has been budgeted as a full-time position for 2023. This coordinator will run the day-to-day operations of the campus as well as market and organize all rentals and users of the facility.

A \$100,000 contribution to Catapult Grey Bruce is included in the 2023 Budget which is offset by a FedDev grant of the same amount to support business scaling through implementation of the incubation and mentorship services through Catapult Grey Bruce.

Additionally, funds have been added for enhanced internet connectivity at the campus, and account for increasing maintenance and cleaning costs.

The Sydenham Campus capital budget includes \$350,000 in reserve funding to complete HVAC improvements in 2023.

An additional \$50,000 is included as a transfer from the One Time Funding reserve in 2023 to renovate a classroom into four office spaces which will allow economic development staff

to merge office spaces, opening further classrooms for rental or lease opportunities. This capital project was not included in the 2023-2032 Capital Plan that was presented earlier in 2022 as this is a more recent development that was not planned at that time.

As well, \$275,000 of the \$845,000 FedDev contribution is being budgeted in 2023 to purchase Fab Lab equipment for prototyping and training purposes, along with electrical and structural renovations to accommodate the new equipment.

The Grey Transit Route (GTR) launched in September 2020 with routes on the Highway 26 corridor from Owen Sound to Blue Mountain, Highway 10 Owen Sound to Dundalk and Highway 6 Owen Sound to Wiarton. A provincial grant covers some of the cost of this transit service as well as funds for programming offered by Launch Pad for a 30 km radius to Hanover. Grey County is administering the grant received by Southgate that extends service along Highway 10 from Dundalk to Orangeville. Council supported the implementation of a route running between Flesherton, Durham, Hanover and Walkerton along Grey Road 4 that is outside the grant scope.

In August 2021, Grey County Council endorsed an investment of \$223,000 to enhance service levels to provide residents with more access to affordable and reliable transportation resulting in ridership growth and demonstrating the potential of rural transportation services in Grey County and this enhancement was included in the 2022 Budget.

Through Staff Report CAOR-CW-10-23, three options were presented for Council's consideration on the future of the Grey Transit Service in 2023. During the December 8, 2022 Committee of the Whole, route 6 that travels from Flesherton to Hanover was eliminated; this route is outside of the scope of the provincial grant. This change will take effect on April 1, 2023 to allow for sufficient communication to the users of this route and therefore includes a 2023 net levy requirement of \$56,800 for route 6. With the elimination of route 6 and the rest of the transit service remaining status quo at the enhanced level of service, the 2023 Grey Transit Route budget reflects an increase of \$167,100 over the 2022 budget.

The Business Enterprise Centre (BEC) continues to see increasing inquiries, consultations and referrals. This budget supports these services along with co-development of the entrepreneurial ecosystem through Sydenham Campus. The majority of the BEC program is funded by a provincial grant, and the 2023 budget includes \$184,500 in provincial funding and a net levy of \$99,100.

An additional \$147,425 provincial grant is being received over a two-year period for a Digital Main Street Initiative that will run to 2024 and is fully funded from the province with no impact on the levy. The 2023 budget contains \$65,400 in revenue and associated expenses.

Grey Roots

The 2023 Grey Roots budget includes a net departmental requirement (total of operating and capital) of \$1,933,900 compared to \$1,905,200 in 2022, an increase of \$28,700.

2023 continues to place a strong emphasis on community building with a specific focus on promoting Black History and implementing the Indigenous Advisory Circle. The Community Cultural Fund is also included to further support grassroots led cultural projects and initiatives throughout the County.

The all-access mandate supports further digital improvements to ensure collections, archives and education programs are accessible online to broad audiences. Community partnerships with activations and activities on and off-site also help extend the reach and impact of Grey Roots.

Federal pandemic-relief funding received the past two years is no longer accessible to Grey Roots, which results in a \$100,000 reduction in revenue. The budget accounts a return of visitors and program participants while acknowledging the return is slow and staggered depending on the offering (i.e. comfort to attend events and programs vs. general admission).

New public education programs are also being planned to support broader access to the museum. An enhanced visitor experience is also made possible through completion of the general store, expansion of the children's gallery and completion of phase two, *Abundance*, in the Grey County Gallery. Design work for the remaining three sections of the gallery will be completed with hopes of fabricating and installing in 2024.

The 2023 Grey Roots budget has been developed in accordance with the approved Operating Plan and 10 Year Capital Plan, while the Economic Development, Tourism, and

Culture Master Plan is developed in 2023. Future priorities and budgets will be determined upon completion of the master plan.

The capital net levy totals \$203,400 with the following capital expenditures included in the budget:

- \$98,600 to update the Grey County Gallery (\$47,300 of this funded through the successful application to the Canada Cultural Spaces Fund).
- \$250,000 for flat roof replacement.
- \$235,300 has been carried over from 2022 to complete the heat pumps replacement following supply chain delays.
- \$7,000 for an electric lawn mower.
- \$25,000 to update the fire alarm systems.
- \$10,000 to update the FOB door entry system.
- \$24,000 to complete the inside of the general store.
- \$203,400 for contributions to various reserves to fund future building/renovation, equipment, and project costs.



**COUNTY OF GREY
PLANNING AND COMMUNITY DEVELOPMENT
2023 BUDGET NET DEPARTMENT REQUIREMENT SUMMARY**

OPERATING SUMMARY

	2021	2022		2023			Net Budget Change	
	Actual	Budgeted Levy	Year End Projection	Revenue	Budgeted Expenditure	Levy	2023 Budget vs 2022 Budget Variance \$	Variance %
Planning	\$787,620	\$652,900	\$650,600	(\$155,400)	\$1,133,600	\$978,200	\$325,300	49.82%
Agriculture	\$150,144	\$166,800	\$165,100	(\$6,500)	\$186,900	\$180,400	\$13,600	8.15%
Forestry & Trails	\$111,500	\$145,600	\$145,400	(\$569,900)	\$705,900	\$136,000	(\$9,600)	-6.59%
Economic Development & Tourism	\$1,176,825	\$1,533,900	\$1,538,700	(\$1,843,700)	\$3,708,100	\$1,864,400	\$330,500	21.55%
Grey Roots	\$1,362,867	\$1,645,100	\$1,602,400	(\$302,200)	\$2,032,700	\$1,730,500	\$85,400	5.19%
Total Operating	\$3,588,957	\$4,144,300	\$4,102,200	(\$2,877,700)	\$7,767,200	\$4,889,500	\$745,200	17.98%

CAPITAL SUMMARY

	2021	2022		2023			Net Budget Change	
	Actual	Budgeted Levy	Year End Projection	Revenue	Budgeted Expenditure	Levy	2023 Budget vs 2022 Budget Variance \$	Variance %
Planning	\$18,201	\$0	\$0	(\$140,000)	\$158,600	\$18,600	\$18,600	100.00%
Forestry & Trails	\$77,999	\$100,000	\$100,000	(\$209,300)	\$319,300	\$110,000	\$10,000	10.00%
Economic Development & Tourism	\$202,268	\$206,000	\$210,200	(\$1,007,100)	\$1,033,600	\$26,500	(\$179,500)	-87.14%
Grey Roots	\$269,500	\$260,100	\$276,600	(\$649,900)	\$853,300	\$203,400	(\$56,700)	-21.80%
Total Capital	\$567,968	\$566,100	\$586,800	(\$2,006,300)	\$2,364,800	\$358,500	(\$207,600)	-36.67%

OPERATING AND CAPITAL COMBINED SUMMARY

	2021	2022		2023			Net Budget Change	
	Actual	Budgeted Levy	Year End Projection	Revenue	Budgeted Expenditure	Levy	2023 Budget vs 2022 Budget Variance \$	Variance %
Planning	\$805,821	\$652,900	\$650,600	(\$295,400)	\$1,292,200	\$996,800	\$343,900	52.67%
Agriculture	\$150,144	\$166,800	\$165,100	(\$6,500)	\$186,900	\$180,400	\$13,600	8.15%
Forestry & Trails	\$189,499	\$245,600	\$245,400	(\$779,200)	\$1,025,200	\$246,000	\$400	0.16%
Economic Development & Tourism	\$1,379,093	\$1,739,900	\$1,748,900	(\$2,850,800)	\$4,741,700	\$1,890,900	\$151,000	8.68%
Grey Roots	\$1,632,367	\$1,905,200	\$1,879,000	(\$952,100)	\$2,886,000	\$1,933,900	\$28,700	1.51%
Total - Operating & Capital Summary	\$4,156,925	\$4,710,400	\$4,689,000	(\$4,884,000)	\$10,132,000	\$5,248,000	\$537,600	11.41%



**COUNTY OF GREY
PLANNING
2023 BUDGET NET DEPARTMENT REQUIREMENT SUMMARY**

OPERATING SUMMARY

	2021	2022		2023			Net Budget Change	
	Actual	Budgeted Levy	Year End Projection	Revenue	Budgeted Expenditure	Levy	2023 Budget vs 2022 Budget Variance \$	Variance %
General Operating	\$700,482	\$553,600	\$553,600	(\$138,100)	\$1,006,100	\$868,000	\$314,400	56.79%
Civic Addressing	\$87,138	\$99,300	\$97,000	(\$17,300)	\$127,500	\$110,200	\$10,900	10.98%
Total Operating	\$787,620	\$652,900	\$650,600	(\$155,400)	\$1,133,600	\$978,200	\$325,300	49.82%

CAPITAL SUMMARY

	2021	2022		2023			Net Budget Change	
	Actual	Budgeted Levy	Year End Projection	Revenue	Budgeted Expenditure	Levy	2023 Budget vs 2022 Budget Variance \$	Variance %
General Capital	\$18,200	\$0	\$0	\$0	\$18,600	\$18,600	\$18,600	100.00%
Age Friendly Community Strategy	\$1	\$0	\$0	(\$10,000)	\$10,000	\$0	\$0	0.00%
Archeological Management Plan	\$0	\$0	\$0	(\$100,000)	\$100,000	\$0	\$0	0.00%
Surplus Lands for Affordable Housing	\$0	\$0	\$0	(\$30,000)	\$30,000	\$0	\$0	0.00%
Total Capital	\$18,201	\$0	\$0	(\$140,000)	\$158,600	\$18,600	\$18,600	100.00%

OPERATING AND CAPITAL COMBINED SUMMARY

	2021	2022		2023			Net Budget Change	
	Actual	Budgeted Levy	Year End Projection	Revenue	Budgeted Expenditure	Levy	2023 Budget vs 2022 Budget Variance \$	Variance %
General	\$718,682	\$553,600	\$553,600	(\$138,100)	\$1,024,700	\$886,600	\$333,000	60.15%
Civic Addressing	\$87,138	\$99,300	\$97,000	(\$17,300)	\$127,500	\$110,200	\$10,900	10.98%
Age Friendly Community Strategy	\$1	\$0	\$0	(\$10,000)	\$10,000	\$0	\$0	0.00%
Archeological Management Plan	\$0	\$0	\$0	(\$100,000)	\$100,000	\$0	\$0	0.00%
Surplus Lands for Affordable Housing	\$0	\$0	\$0	(\$30,000)	\$30,000	\$0	\$0	0.00%
Total - Operating & Capital Summary	\$805,821	\$652,900	\$650,600	(\$295,400)	\$1,292,200	\$996,800	\$343,900	52.67%

The County of Grey
Planning Department - General - Operating
2023 Budget

For the Twelve Months Ending
December 31, 2022

Account	Description	2021 ACTUAL	2022 BUDGET	2022 YEAR END PROJECTION	2023 BUDGET	2023 BUDGET to 2022 BUDGET Variance \$	2023 BUDGET to 2022 BUDGET Variance %
REVENUE							
49400	Transfer From Reserve	\$0	(\$29,600)	(\$83,000)	(\$30,000)	(\$400)	1.35%
51131	Provincial Pandemic ER Grant	0	0	(30,000)	0	0	0.00%
54000	Admin Services	0	(100)	(300)	(100)	0	0.00%
54021	App Fees Offical Plan	(10,780)	(10,000)	(9,500)	(8,000)	2,000	-20.00%
54024	App Fees Subdivisions	(133,230)	(110,000)	(121,000)	(100,000)	10,000	-9.09%
TOTAL REVENUE		(144,010)	(149,700)	(243,800)	(138,100)	11,600	-7.75%
EXPENDITURE							
Salaries and Wages							
61000	Salaries and Wages	586,336	453,400	530,000	683,800	230,400	50.82%
61003	Overtime Wages	15,747	10,000	10,500	5,000	(5,000)	-50.00%
61009	Salary Recoveries	(53)	0	0	0	0	0.00%
Total - Salaries & Wages		602,030	463,400	540,500	688,800	225,400	48.64%
Employee Benefits							
61220	CPP	22,649	20,000	24,400	30,800	10,800	54.00%
61221	EI	7,523	6,600	8,500	10,200	3,600	54.55%
61222	WSIB Premiums	7,340	6,200	6,900	8,700	2,500	40.32%
61223	OMERS	61,365	44,600	42,000	60,100	15,500	34.75%
61224	EHT	11,785	8,900	10,400	13,400	4,500	50.56%
61225	Group Benefits	67,196	65,600	83,600	108,500	42,900	65.40%
61260	Service Awards	356	500	500	0	(500)	-100.00%
Total - Employee Benefits		178,214	152,400	176,300	231,700	79,300	52.03%
Total Salaries and Benefits		780,244	615,800	716,800	920,500	304,700	49.48%
Other Expenditures							
63010	Association/Membership Fees	4,486	4,500	3,600	5,000	500	11.11%
63020	Computer Support/Maintenance	3,336	2,700	3,300	700	(2,000)	-74.07%
63030	Copying & Printing	328	500	500	500	0	0.00%
63040	Equip/Furniture Maintenance	2,069	2,000	1,000	3,000	1,000	50.00%
63041	Computer Purchases	4,527	4,600	8,500	5,000	400	8.70%
63051	Telephone	1,282	1,000	1,300	1,100	100	10.00%
63052	Cellular	2,421	1,800	1,100	700	(1,100)	-61.11%
63060	Office & Charting Supplies	1,495	2,000	900	1,800	(200)	-10.00%
63063	Postage/Courier/Freight	997	1,000	1,100	1,100	100	10.00%
63064	Subscriptions & Publications	3,365	2,500	2,900	1,400	(1,100)	-44.00%
63070	Other Materials & Services	2,035	1,000	2,500	1,500	500	50.00%
63300	Staff Training and Development	194	2,000	1,200	1,800	(200)	-10.00%
63310	Travel & Meal Expenses	674	4,000	4,000	3,500	(500)	-12.50%
63320	Conferences	1,399	3,000	2,500	3,000	0	0.00%
63445	Rent	951	2,000	2,800	2,500	500	25.00%
63756	Signs	1,604	2,000	2,500	2,300	300	15.00%
64100	Legal Fees	11,602	25,000	20,000	25,000	0	0.00%
64102	Professional & Consulting fees	3,383	10,000	7,000	10,000	0	0.00%
66001	Payments to Municipalities	5,000	0	(2,000)	0	0	0.00%
67014	Interfunc. IS Costs	13,100	15,900	15,900	15,700	(200)	-1.26%

The County of Grey
Planning Department - General - Operating
2023 Budget
For the Twelve Months Ending
December 31, 2022

<u>Account</u>	<u>Description</u>	<u>2021</u> <u>ACTUAL</u>	<u>2022</u> <u>BUDGET</u>	<u>2022</u> <u>YEAR END PROJECTION</u>	<u>2023</u> <u>BUDGET</u>	<u>2023 BUDGET to</u> <u>2022 BUDGET</u> <u>Variance \$</u>	<u>2023 BUDGET to</u> <u>2022 BUDGET</u> <u>Variance %</u>
	<i>Total - Other Expenditures</i>	\$64,248	\$87,500	\$80,600	\$85,600	(\$1,900)	-2.17%
	TOTAL EXPENDITURE	844,492	703,300	797,400	1,006,100	302,800	43.05%
	NET REQUIREMENT	700,482	553,600	553,600	868,000	314,400	56.79%

The County of Grey
Planning Department - Civic Addressing
2023 Budget
For the Twelve Months Ending
December 31, 2022

Account	Description	2021 ACTUAL	2022 BUDGET	2022 YEAR END PROJECTION	2023 BUDGET	2023 BUDGET to 2022 BUDGET Variance \$	2023 BUDGET to 2022 BUDGET Variance %
REVENUE							
53002	Lower Tier Municipalities	(\$19,454)	(\$16,500)	(\$13,000)	(\$16,500)	\$0	0.00%
54040	Cost Recoveries	(896)	(800)	(700)	(800)	0	0.00%
TOTAL REVENUE		(20,350)	(17,300)	(13,700)	(17,300)	0	0.00%
EXPENDITURE							
Salaries and Wages							
61000	Salaries and Wages	16,521	16,700	16,800	17,100	400	2.40%
Total - Salaries & Wages		16,521	16,700	16,800	17,100	400	2.40%
Employee Benefits							
61220	CPP	797	900	900	1,000	100	11.11%
61221	EI	261	300	300	300	0	0.00%
61222	WSIB Premiums	224	200	300	300	100	50.00%
61223	OMERS	1,554	1,600	1,500	1,600	0	0.00%
61224	EHT	324	300	400	400	100	33.33%
61225	Group Benefits	2,162	2,300	2,300	2,600	300	13.04%
Total - Employee Benefits		5,322	5,600	5,700	6,200	600	10.71%
Total Salaries and Benefits		21,843	22,300	22,500	23,300	1,000	4.48%
Other Expenditures							
63063	Postage/Courier/Freight	(6)	0	0	0	0	0.00%
63310	Travel & Meal Expenses	262	300	100	200	(100)	-33.33%
63756	Signs	22,523	24,000	18,100	24,000	0	0.00%
64120	Purchased Service	62,866	70,000	70,000	80,000	10,000	14.29%
Total - Other Expenditures		85,645	94,300	88,200	104,200	9,900	10.50%
TOTAL EXPENDITURE		107,488	116,600	110,700	127,500	10,900	9.35%
NET REQUIREMENT		87,138	99,300	97,000	110,200	10,900	10.98%

The County of Grey
Planning Department - General - Capital
2023 Budget
For the Twelve Months Ending
December 31, 2022

<u>Account</u>	<u>Description</u>	<u>2021</u> <u>ACTUAL</u>	<u>2022</u> <u>BUDGET</u>	<u>2022</u> <u>YEAR END PROJECTION</u>	<u>2023</u> <u>BUDGET</u>	<u>2023 BUDGET to</u> <u>2022 BUDGET</u> <u>Variance \$</u>	<u>2023 BUDGET to</u> <u>2022 BUDGET</u> <u>Variance %</u>
REVENUE							
49400	Transfer From Reserve	(\$31,013)	\$0	\$0	\$0	\$0	0.00%
TOTAL REVENUE		(31,013)	0	0	0	0	0.00%
EXPENDITURE							
Other Expenditures							
64102	Professional & Consulting fees	31,013	0	0	0	0	0.00%
69100	Transfer to Reserves	18,200	0	0	18,600	18,600	100.00%
Total - Other Expenditures		49,213	0	0	18,600	18,600	100.00%
TOTAL EXPENDITURE		49,213	0	0	18,600	18,600	100.00%
NET REQUIREMENT		18,200	0	0	18,600	18,600	100.00%

The County of Grey
Planning Department - Capital Age Friendly Community Strat.
2023 Budget
For the Twelve Months Ending
December 31, 2022

<u>Account</u>	<u>Description</u>	<u>2021</u> <u>ACTUAL</u>	<u>2022</u> <u>BUDGET</u>	<u>2022</u> <u>YEAR END PROJECTION</u>	<u>2023</u> <u>BUDGET</u>	<u>2023 BUDGET to</u> <u>2022 BUDGET</u> <u>Variance \$</u>	<u>2023 BUDGET to</u> <u>2022 BUDGET</u> <u>Variance %</u>
REVENUE							
49400	Transfer From Reserve	\$0	\$0	\$0	(\$10,000)	(\$10,000)	100.00%
49405	From Reserve - One Time Funding	(9,349)	(20,400)	(4,000)	0	20,400	-100.00%
51100	Provincial Conditional Grant	(54,000)	0	(6,000)	0	0	0.00%
TOTAL REVENUE		(63,349)	(20,400)	(10,000)	(10,000)	10,400	-50.98%
EXPENDITURE							
Other Expenditures							
63000	Advertising	2,354	100	0	0	(100)	-100.00%
64102	Professional & Consulting fees	60,996	20,300	10,000	10,000	(10,300)	-50.74%
Total - Other Expenditures		63,350	20,400	10,000	10,000	(10,400)	-50.98%
TOTAL EXPENDITURE		63,350	20,400	10,000	10,000	(10,400)	-50.98%
NET REQUIREMENT		1	0	0	0	0	0.00%

The County of Grey
Planning Dept. - Capital - Archeological Management Plan
2023 Budget
For the Twelve Months Ending
December 31, 2022

Account	Description	2021 ACTUAL	2022 BUDGET	2022 YEAR END PROJECTION	2023 BUDGET	2023 BUDGET to 2022 BUDGET Variance \$	2023 BUDGET to 2022 BUDGET Variance %
REVENUE							
49400	Transfer From Reserve	\$0	\$0	\$0	(\$50,000)	(\$50,000)	100.00%
49415	From Reserve - Dev. Charges	0	0	0	(50,000)	(50,000)	100.00%
TOTAL REVENUE		0	0	0	(100,000)	(100,000)	100.00%
EXPENDITURE							
Other Expenditures							
64102	Professional & Consulting fees	0	0	0	100,000	100,000	100.00%
Total - Other Expenditures		0	0	0	100,000	100,000	100.00%
TOTAL EXPENDITURE		0	0	0	100,000	100,000	100.00%

The County of Grey
Planning Dept. - Capital - Surplus Lands/Affordable Housing
2023 Budget
For the Twelve Months Ending
December 31, 2022

<u>Account</u>	<u>Description</u>	<u>2021</u> <u>ACTUAL</u>	<u>2022</u> <u>BUDGET</u>	<u>2022</u> <u>YEAR END PROJECTION</u>	<u>2023</u> <u>BUDGET</u>	<u>2023 BUDGET to</u> <u>2022 BUDGET</u> <u>Variance \$</u>	<u>2023 BUDGET to</u> <u>2022 BUDGET</u> <u>Variance %</u>
REVENUE							
49400	Transfer From Reserve	\$0	\$0	\$0	(\$30,000)	(\$30,000)	100.00%
TOTAL REVENUE		0	0	0	(30,000)	(30,000)	100.00%
EXPENDITURE							
Other Expenditures							
64102	Professional & Consulting fees	0	0	0	30,000	30,000	100.00%
Total - Other Expenditures		0	0	0	30,000	30,000	100.00%
TOTAL EXPENDITURE		0	0	0	30,000	30,000	100.00%



**COUNTY OF GREY
AGRICULTURE AND FORESTRY & TRAILS
2023 BUDGET NET DEPARTMENT REQUIREMENT SUMMARY**

OPERATING SUMMARY

	2021	2022		2023			Net Budget Change	
	Actual	Budgeted Levy	Year End Projection	Revenue	Budgeted Expenditure	Levy	2023 Budget vs 2022 Budget Variance \$	Variance %
Agriculture	\$150,144	\$166,800	\$165,100	(\$6,500)	\$186,900	\$180,400	\$13,600	8.15%
Forestry & Trails General Operating	\$111,500	\$145,600	\$145,400	(\$569,900)	\$705,900	\$136,000	(\$9,600)	-6.59%
Total Operating	\$261,644	\$312,400	\$310,500	(\$576,400)	\$892,800	\$316,400	\$4,000	1.28%

CAPITAL SUMMARY

	2021	2022		2023			Net Budget Change	
	Actual	Budgeted Levy	Year End Projection	Revenue	Budgeted Expenditure	Levy	2023 Budget vs 2022 Budget Variance \$	Variance %
Forestry & Trails General Capital	\$77,999	\$100,000	\$100,000	(\$50,000)	\$160,000	\$110,000	\$10,000	10.00%
Parking Area South of Grey Road 18	\$0	\$0	\$0	(\$63,300)	\$63,300	\$0	\$0	0.00%
Rail Trail Bridge 42 Rehabilitation	\$0	\$0	\$0	(\$25,000)	\$25,000	\$0	\$0	0.00%
Kolapore Parking	\$0	\$0	\$0	(\$10,000)	\$10,000	\$0	\$0	0.00%
CP Rail Trail Land Survey Project	\$0	\$0	\$0	(\$25,000)	\$25,000	\$0	\$0	0.00%
Hwy and County Roads Crossing Improvements	\$0	\$0	\$0	(\$16,000)	\$16,000	\$0	\$0	0.00%
Massie County Forest Parking	\$0	\$0	\$0	(\$20,000)	\$20,000	\$0	\$0	0.00%
Total Capital	\$77,999	\$100,000	\$100,000	(\$209,300)	\$319,300	\$110,000	\$10,000	10.00%

OPERATING AND CAPITAL COMBINED SUMMARY

	2021	2022		2023			Net Budget Change	
	Actual	Budgeted Levy	Year End Projection	Revenue	Budgeted Expenditure	Levy	2023 Budget vs 2022 Budget Variance \$	Variance %
Agriculture	\$150,144	\$166,800	\$165,100	(\$6,500)	\$186,900	\$180,400	\$13,600	8.15%
Forestry & Trails	\$189,499	\$245,600	\$245,400	(\$779,200)	\$1,025,200	\$246,000	\$400	0.16%
Total - Operating & Capital Summary	\$339,643	\$412,400	\$410,500	(\$785,700)	\$1,212,100	\$426,400	\$14,000	3.39%

**The County of Grey
Agriculture Operating
2023 Budget**

For the Twelve Months Ending
December 31, 2022

<u>Account</u>	<u>Description</u>	<u>2021</u> <u>ACTUAL</u>	<u>2022</u> <u>BUDGET</u>	<u>2022</u> <u>YEAR END PROJECTION</u>	<u>2023</u> <u>BUDGET</u>	<u>2023 BUDGET to</u> <u>2022 BUDGET</u> <u>Variance \$</u>	<u>2023 BUDGET to</u> <u>2022 BUDGET</u> <u>Variance %</u>
REVENUE							
49400	Transfer From Reserve	\$0	(\$4,100)	(\$4,100)	(\$4,000)	\$100	-2.44%
54250	Permit Fee	(7,680)	(2,000)	(3,200)	(2,500)	(500)	25.00%
TOTAL REVENUE		(7,680)	(6,100)	(7,300)	(6,500)	(400)	6.56%
EXPENDITURE							
Other Expenditures							
63020	Computer Support/Maintenance	0	500	1,600	500	0	0.00%
63041	Computer Purchases	6,889	4,100	1,800	4,000	(100)	-2.44%
63051	Telephone	88	100	100	100	0	0.00%
63300	Staff Training and Development	0	1,000	300	1,000	0	0.00%
64102	Professional & Consulting fees	45,874	61,000	61,000	72,000	11,000	18.03%
64310	Travel & Meal Expenses	5,652	4,100	7,500	6,000	1,900	46.34%
64704	Administration	6,776	9,100	9,600	11,000	1,900	20.88%
66000	Payments to Individ. & Organiz'	40,320	40,700	40,700	41,600	900	2.21%
66002	Beaver Grants	13,025	10,000	9,000	10,000	0	0.00%
66003	Coyote/Wolf Grants	8,500	10,000	9,000	10,000	0	0.00%
67007	Interfunc. Rent	25,100	25,600	25,100	25,600	0	0.00%
67014	Interfunc. IS Costs	5,600	6,700	6,700	5,100	(1,600)	-23.88%
Total - Other Expenditures		157,824	172,900	172,400	186,900	14,000	8.10%
TOTAL EXPENDITURE		157,824	172,900	172,400	186,900	14,000	8.10%
NET REQUIREMENT		150,144	166,800	165,100	180,400	13,600	8.15%

The County of Grey
Forestry & Trails - General Operating
2023 Budget
For the Twelve Months Ending
December 31, 2022

Account	Description	2021	2022	2022	2023	2023 BUDGET to	2023 BUDGET to
		ACTUAL	BUDGET	YEAR END PROJECTION	BUDGET	2022 BUDGET	2022 BUDGET
						Variance \$	Variance %
REVENUE							
49400	Transfer From Reserve	(\$42,983)	(\$422,900)	(\$164,700)	(\$253,500)	\$169,400	-40.06%
49405	From Reserve - One Time Funding	0	(200,000)	(43,600)	(100,100)	99,900	-49.95%
49415	From Reserve - Dev. Charges	0	(125,100)	(71,300)	(49,200)	75,900	-60.67%
52000	Federal Conditional Grant	(15,113)	(221,000)	(227,400)	(92,300)	128,700	-58.24%
54033	Leases	(5,527)	(6,000)	(4,700)	(4,800)	1,200	-20.00%
54050	Donations	(3)	0	0	0	0	0.00%
54090	Sale of Forestry Products	(95,280)	(84,300)	(75,400)	(70,000)	14,300	-16.96%
TOTAL REVENUE		(158,906)	(1,059,300)	(587,100)	(569,900)	489,400	-46.20%
EXPENDITURE							
Other Expenditures							
63010	Association/Membership Fees	0	200	300	300	100	50.00%
63060	Office & Charting Supplies	0	100	0	100	0	0.00%
63070	Other Materials & Services	347	300	4,000	350	50	16.67%
63320	Conferences	0	100	100	200	100	100.00%
63441	Hydro/Water	246	300	400	350	50	16.67%
63756	Signs	9,348	37,000	17,000	18,000	(19,000)	-51.35%
63766	Fencing	0	5,000	0	4,500	(500)	-10.00%
63902	Road Mtce & Construction	0	1,500	0	1,600	100	6.67%
64102	Professional & Consulting fees	142,131	151,000	140,000	202,800	51,800	34.30%
64310	Travel & Meal Expenses	11,797	9,500	11,000	10,000	500	5.26%
64601	Hired Equipment	16,440	12,000	8,000	12,500	500	4.17%
64704	Administration	16,581	18,700	18,700	17,500	(1,200)	-6.42%
64903	Maintenance of Trails	10,336	936,000	508,700	405,200	(530,800)	-56.71%
66000	Payments to Indiv. & Organiz'	0	10,000	0	7,000	(3,000)	-30.00%
66001	Payments to Municipalities	23,180	23,200	24,300	25,500	2,300	9.91%
69100	Transfer to Reserves	40,000	0	0	0	0	0.00%
Total - Other Expenditures		270,406	1,204,900	732,500	705,900	(499,000)	-41.41%
TOTAL EXPENDITURE		270,406	1,204,900	732,500	705,900	(499,000)	-41.41%
NET REQUIREMENT		111,500	145,600	145,400	136,000	(9,600)	-6.59%

The County of Grey
Forestry & Trails - General Capital
2023 Budget
For the Twelve Months Ending
December 31, 2022

<u>Account</u>	<u>Description</u>	<u>2021</u> <u>ACTUAL</u>	<u>2022</u> <u>BUDGET</u>	<u>2022</u> <u>YEAR END PROJECTION</u>	<u>2023</u> <u>BUDGET</u>	<u>2023 BUDGET to</u> <u>2022 BUDGET</u> <u>Variance \$</u>	<u>2023 BUDGET to</u> <u>2022 BUDGET</u> <u>Variance %</u>
REVENUE							
49400	Transfer From Reserve	(\$60,014)	(\$50,000)	(\$35,000)	(\$50,000)	\$0	0.00%
TOTAL REVENUE		(60,014)	(50,000)	(35,000)	(50,000)	0	0.00%
EXPENDITURE							
Other Expenditures							
64102	Professional & Consulting fees	14,189	0	0	0	0	0.00%
64904	Bridge and Culvert Rehabilitation	45,824	50,000	35,000	50,000	0	0.00%
69100	Transfer to Reserves	78,000	100,000	100,000	110,000	10,000	10.00%
Total - Other Expenditures		138,013	150,000	135,000	160,000	10,000	6.67%
TOTAL EXPENDITURE		138,013	150,000	135,000	160,000	10,000	6.67%
NET REQUIREMENT		77,999	100,000	100,000	110,000	10,000	10.00%

The County of Grey
CP Rail Trail - Capital - Parking Area South of GR 18
2023 Budget
For the Twelve Months Ending
December 31, 2022

<u>Account</u>	<u>Description</u>	<u>2021</u> <u>ACTUAL</u>	<u>2022</u> <u>BUDGET</u>	<u>2022</u> <u>YEAR END PROJECTION</u>	<u>2023</u> <u>BUDGET</u>	<u>2023 BUDGET to</u> <u>2022 BUDGET</u> <u>Variance \$</u>	<u>2023 BUDGET to</u> <u>2022 BUDGET</u> <u>Variance %</u>
REVENUE							
49400	Transfer From Reserve	\$0	\$0	\$0	(\$47,500)	(\$47,500)	100.00%
49415	From Reserve - Dev. Charges	0	0	0	(15,800)	(15,800)	100.00%
TOTAL REVENUE		0	0	0	(63,300)	(63,300)	100.00%
EXPENDITURE							
Other Expenditures							
64429	Site Maintenance	0	0	0	63,300	63,300	100.00%
Total - Other Expenditures		0	0	0	63,300	63,300	100.00%
TOTAL EXPENDITURE		0	0	0	63,300	63,300	100.00%

The County of Grey
Forestry & Trails - Capital - Rail Trail Bridge 42
2023 Budget
For the Twelve Months Ending
December 31, 2022

<u>Account</u>	<u>Description</u>	<u>2021</u> <u>ACTUAL</u>	<u>2022</u> <u>BUDGET</u>	<u>2022</u> <u>YEAR END PROJECTION</u>	<u>2023</u> <u>BUDGET</u>	<u>2023 BUDGET to</u> <u>2022 BUDGET</u> <u>Variance \$</u>	<u>2023 BUDGET to</u> <u>2022 BUDGET</u> <u>Variance %</u>
REVENUE							
49400	Transfer From Reserve	\$0	\$0	\$0	(\$25,000)	(\$25,000)	100.00%
TOTAL REVENUE		0	0	0	(25,000)	(25,000)	100.00%
EXPENDITURE							
Other Expenditures							
64102	Professional & Consulting fees	0	0	0	25,000	25,000	100.00%
Total - Other Expenditures		0	0	0	25,000	25,000	100.00%
TOTAL EXPENDITURE		0	0	0	25,000	25,000	100.00%

The County of Grey
Forestry & Trails - Capital - Kolapore Parking
2023 Budget
For the Twelve Months Ending
December 31, 2022

<u>Account</u>	<u>Description</u>	<u>2021</u> <u>ACTUAL</u>	<u>2022</u> <u>BUDGET</u>	<u>2022</u> <u>YEAR END PROJECTION</u>	<u>2023</u> <u>BUDGET</u>	<u>2023 BUDGET to</u> <u>2022 BUDGET</u> <u>Variance \$</u>	<u>2023 BUDGET to</u> <u>2022 BUDGET</u> <u>Variance %</u>
REVENUE							
49400	Transfer From Reserve	\$0	(\$59,100)	(\$42,525)	(\$7,500)	\$51,600	-87.31%
49415	From Reserve - Dev. Charges	0	(19,700)	(14,175)	(2,500)	17,200	-87.31%
TOTAL REVENUE		0	(78,800)	(56,700)	(10,000)	68,800	-87.31%
EXPENDITURE							
Other Expenditures							
64429	Site Maintenance	0	78,800	56,700	10,000	(68,800)	-87.31%
Total - Other Expenditures		0	78,800	56,700	10,000	(68,800)	-87.31%
TOTAL EXPENDITURE		0	78,800	56,700	10,000	(68,800)	-87.31%

The County of Grey
CP Rail Trail - Capital - Land Survey Project
2023 Budget
For the Twelve Months Ending
December 31, 2022

<u>Account</u>	<u>Description</u>	<u>2021</u> <u>ACTUAL</u>	<u>2022</u> <u>BUDGET</u>	<u>2022</u> <u>YEAR END PROJECTION</u>	<u>2023</u> <u>BUDGET</u>	<u>2023 BUDGET to</u> <u>2022 BUDGET</u> <u>Variance \$</u>	<u>2023 BUDGET to</u> <u>2022 BUDGET</u> <u>Variance %</u>
REVENUE							
49400	Transfer From Reserve	\$0	\$0	\$0	(\$25,000)	(\$25,000)	100.00%
TOTAL REVENUE		0	0	0	(25,000)	(25,000)	100.00%
EXPENDITURE							
Other Expenditures							
64102	Professional & Consulting fees	0	0	0	25,000	25,000	100.00%
Total - Other Expenditures		0	0	0	25,000	25,000	100.00%
TOTAL EXPENDITURE		0	0	0	25,000	25,000	100.00%

The County of Grey
CP Rail Trail - Capital - Crossing Improvements
2023 Budget
For the Twelve Months Ending
December 31, 2022

<u>Account</u>	<u>Description</u>	<u>2021</u> <u>ACTUAL</u>	<u>2022</u> <u>BUDGET</u>	<u>2022</u> <u>YEAR END PROJECTION</u>	<u>2023</u> <u>BUDGET</u>	<u>2023 BUDGET to</u> <u>2022 BUDGET</u> <u>Variance \$</u>	<u>2023 BUDGET to</u> <u>2022 BUDGET</u> <u>Variance %</u>
REVENUE							
49400	Transfer From Reserve	\$0	\$0	\$0	(\$12,000)	(\$12,000)	100.00%
49415	From Reserve - Dev. Charges	0	0	0	(4,000)	(4,000)	100.00%
TOTAL REVENUE		0	0	0	(16,000)	(16,000)	100.00%
EXPENDITURE							
Other Expenditures							
64102	Professional & Consulting fees	0	0	0	16,000	16,000	100.00%
Total - Other Expenditures		0	0	0	16,000	16,000	100.00%
TOTAL EXPENDITURE		0	0	0	16,000	16,000	100.00%

The County of Grey
Forestry & Trails - Capital - Massie County Forest
2023 Budget
For the Twelve Months Ending
December 31, 2022

Account	Description	2021 ACTUAL	2022 BUDGET	2022 YEAR END PROJECTION	2023 BUDGET	2023 BUDGET to 2022 BUDGET Variance \$	2023 BUDGET to 2022 BUDGET Variance %
REVENUE							
49400	Transfer From Reserve	\$0	\$0	\$0	(\$15,000)	(\$15,000)	100.00%
49415	From Reserve - Dev. Charges	0	0	0	(5,000)	(5,000)	100.00%
TOTAL REVENUE		0	0	0	(20,000)	(20,000)	100.00%
EXPENDITURE							
Other Expenditures							
64102	Professional & Consulting fees	0	0	0	20,000	20,000	100.00%
Total - Other Expenditures		0	0	0	20,000	20,000	100.00%
TOTAL EXPENDITURE		0	0	0	20,000	20,000	100.00%



**COUNTY OF GREY
ECONOMIC DEVELOPMENT & TOURISM
2023 BUDGET NET DEPARTMENT REQUIREMENT SUMMARY**

OPERATING SUMMARY

	2021	2022		2023			Net Budget Change	
	Actual	Budgeted Levy	Year End Projection	Revenue	Budgeted Expenditure	Levy	2023 Budget vs 2022 Budget Variance \$	Variance %
General Operating	\$658,204	\$800,400	\$790,700	(\$25,000)	\$877,800	\$852,800	\$52,400	6.55%
Tourism	\$232,363	\$130,600	\$141,600	(\$106,400)	\$261,500	\$155,100	\$24,500	18.76%
Regional Attraction & Retention	\$516	\$40,000	\$8,600	(\$7,000)	\$28,500	\$21,500	(\$18,500)	-46.25%
Local Immigration Partnership	\$2	\$0	\$0	(\$299,100)	\$299,100	\$0	\$0	0.00%
Local Food	\$4,068	\$8,600	\$10,200	\$0	\$32,400	\$32,400	\$23,800	276.74%
Sydenham Campus (Community Hub)	\$153,398	\$226,300	\$248,100	(\$180,000)	\$436,100	\$256,100	\$29,800	13.17%
Community Transportation	\$96,857	\$280,300	\$288,200	(\$976,300)	\$1,423,700	\$447,400	\$167,100	59.61%
Business Enterprise Centre	\$31,417	\$47,700	\$51,300	(\$249,900)	\$349,000	\$99,100	\$51,400	107.76%
Total Operating	\$1,176,825	\$1,533,900	\$1,538,700	(\$1,843,700)	\$3,708,100	\$1,864,400	\$330,500	21.55%

CAPITAL SUMMARY

	2021	2022		2023			Net Budget Change	
	Actual	Budgeted Levy	Year End Projection	Revenue	Budgeted Expenditure	Levy	2023 Budget vs 2022 Budget Variance \$	Variance %
Capital - General	\$187,400	\$189,000	\$189,000	(\$270,000)	\$279,100	\$9,100	(\$179,900)	-95.19%
Capital - Tourism	\$14,870	\$17,000	\$21,200	(\$60,400)	\$77,800	\$17,400	\$400	2.35%
Capital - Sydenham Campus	(\$2)	\$0	\$0	(\$676,700)	\$676,700	\$0	\$0	0.00%
Total Capital	\$202,268	\$206,000	\$210,200	(\$1,007,100)	\$1,033,600	\$26,500	(\$179,500)	-87.14%

OPERATING AND CAPITAL COMBINED SUMMARY

	2021	2022		2023			Net Budget Change	
	Actual	Budgeted Levy	Year End Projection	Revenue	Budgeted Expenditure	Levy	2023 Budget vs 2022 Budget Variance \$	Variance %
Operations	\$1,176,825	\$1,533,900	\$1,538,700	(\$1,843,700)	\$3,708,100	\$1,864,400	\$330,500	21.55%
Capital	\$202,268	\$206,000	\$210,200	(\$1,007,100)	\$1,033,600	\$26,500	(\$179,500)	-87.14%
Total - Operating & Capital Summary	\$1,379,093	\$1,739,900	\$1,748,900	(\$2,850,800)	\$4,741,700	\$1,890,900	\$151,000	8.68%

The County of Grey
Economic Development - General Operating
2023 Budget
For the Twelve Months Ending
December 31, 2022

Account	Description	2021	2022	2022	2023	2023 BUDGET to	2023 BUDGET to
		ACTUAL	BUDGET	YEAR END PROJECTION	BUDGET	2022 BUDGET	2022 BUDGET
						Variance \$	Variance %
REVENUE							
49400	Transfer From Reserve	\$0	\$0	(\$42,600)	\$0	\$0	0.00%
51100	Provincial Conditional Grant	(44,897)	0	0	0	0	0.00%
52000	Federal Conditional Grant	(40,000)	0	(16,400)	(25,000)	(25,000)	100.00%
53002	Lower Tier Municipalities	(10,000)	0	0	0	0	0.00%
54040	Cost Recoveries	(12,187)	0	0	0	0	0.00%
TOTAL REVENUE		(107,084)	0	(59,000)	(25,000)	(25,000)	100.00%
EXPENDITURE							
Salaries and Wages							
61000	Salaries and Wages	444,665	525,200	542,400	571,000	45,800	8.72%
Total - Salaries & Wages		444,665	525,200	542,400	571,000	45,800	8.72%
Employee Benefits							
61220	CPP	19,260	20,300	20,300	22,500	2,200	10.84%
61221	EI	6,398	6,700	6,700	7,200	500	7.46%
61222	WSIB Premiums	6,035	6,700	6,600	7,000	300	4.48%
61223	OMERS	51,614	55,500	59,800	61,000	5,500	9.91%
61224	EHT	8,718	10,300	10,600	11,200	900	8.74%
61225	Group Benefits	55,498	50,100	58,400	61,700	11,600	23.15%
Total - Employee Benefits		147,523	149,600	162,400	170,600	21,000	14.04%
Total Salaries and Benefits		592,188	674,800	704,800	741,600	66,800	9.90%
Other Expenditures							
63000	Advertising	2,850	4,000	0	2,500	(1,500)	-37.50%
63006	Image & Graphics Development	0	2,500	2,500	2,500	0	0.00%
63010	Association/Membership Fees	1,877	2,500	1,700	3,000	500	20.00%
63020	Computer Support/Maintenance	760	2,000	2,000	0	(2,000)	-100.00%
63030	Copying & Printing	254	2,500	2,500	500	(2,000)	-80.00%
63040	Equip/Furniture Maintenance	0	500	0	0	(500)	-100.00%
63041	Computer Purchases	345	3,200	3,200	0	(3,200)	-100.00%
63042	Equip/Furniture Purchases	0	0	500	1,000	1,000	100.00%
63051	Telephone	735	700	700	800	100	14.29%
63052	Cellular	1,900	4,000	4,000	3,500	(500)	-12.50%
63060	Office & Charting Supplies	1,132	1,000	1,000	3,000	2,000	200.00%
63063	Postage/Courier/Freight	53	100	100	100	0	0.00%
63064	Subscriptions & Publications	33	0	0	0	0	0.00%
63070	Other Materials & Services	2,901	500	800	500	0	0.00%
63300	Staff Training and Development	536	4,500	4,500	6,000	1,500	33.33%
63310	Travel & Meal Expenses	1,220	7,200	7,200	7,200	0	0.00%
63320	Conferences	804	3,500	3,500	8,000	4,500	128.57%
63603	Vehicle Operations	87	1,000	1,000	1,000	0	0.00%
63754	Promotion & Public Relations	1,500	2,000	2,000	5,000	3,000	150.00%
63758	Trade Shows	0	2,000	2,000	6,000	4,000	200.00%
63762	Uniforms	1,126	800	800	800	0	0.00%
63772	Hosted Events	0	0	800	800	800	100.00%
63801	Studies/Reports	98,339	50,000	40,000	50,000	0	0.00%
64102	Professional & Consulting fees	45,448	15,000	15,000	15,000	0	0.00%

The County of Grey
Economic Development - General Operating
2023 Budget
For the Twelve Months Ending
December 31, 2022

Account	Description	2021	2022	2022	2023	2023 BUDGET to	2023 BUDGET to
		ACTUAL	BUDGET	YEAR END PROJECTION	BUDGET	2022 BUDGET Variance \$	2022 BUDGET Variance %
65200	Bank Charges	\$0	\$300	\$300	\$300	\$0	0.00%
66000	Payments to Indiv. & Organiz'	0	0	33,000	0	0	0.00%
67014	Interfunc. IS Costs	11,200	15,800	15,800	18,700	2,900	18.35%
Total - Other Expenditures		173,100	125,600	144,900	136,200	10,600	8.44%
TOTAL EXPENDITURE		765,288	800,400	849,700	877,800	77,400	9.67%
NET REQUIREMENT		658,204	800,400	790,700	852,800	52,400	6.55%

The County of Grey
Economic Development - Tourism Summary
2023 Budget
For the Twelve Months Ending
December 31, 2022

Account	Description	2021	2022	2022	2023	2023 BUDGET to	2023 BUDGET to
		ACTUAL	BUDGET	YEAR END PROJECTION	BUDGET	2022 BUDGET	2022 BUDGET
						Variance \$	Variance %
REVENUE							
49400	Transfer From Reserve	(\$5,000)	\$0	\$0	(\$57,500)	(\$57,500)	100.00%
49405	From Reserve - One Time Funding	0	(46,500)	(6,600)	0	46,500	-100.00%
51100	Provincial Conditional Grant	0	0	(14,000)	(30,000)	(30,000)	100.00%
51120	Provincial Wage Subsidy	(3,723)	(3,700)	(3,700)	(3,700)	0	0.00%
52020	Federal Wage Subsidies	(5,987)	(6,000)	(6,000)	(6,000)	0	0.00%
53001	Other Municipalities	0	0	0	(10,000)	(10,000)	100.00%
54040	Cost Recoveries	(21,044)	0	0	800	800	100.00%
TOTAL REVENUE		(35,754)	(56,200)	(30,300)	(106,400)	(50,200)	89.32%
EXPENDITURE							
Salaries and Wages							
61000	Salaries and Wages	110,412	18,500	20,000	19,400	900	4.86%
61003	Overtime Wages	331	0	0	0	0	0.00%
Total - Salaries & Wages		110,743	18,500	20,000	19,400	900	4.86%
Employee Benefits							
61220	CPP	4,153	600	1,000	700	100	16.67%
61221	EI	1,487	300	400	300	0	0.00%
61222	WSIB Premiums	1,500	300	300	300	0	0.00%
61223	OMERS	9,828	0	0	0	0	0.00%
61224	EHT	2,166	300	400	300	0	0.00%
61225	Group Benefits	6,611	100	100	100	0	0.00%
61260	Service Awards	214	0	0	0	0	0.00%
Total - Employee Benefits		25,959	1,600	2,200	1,700	100	6.25%
Total Salaries and Benefits		136,702	20,100	22,200	21,100	1,000	4.98%
Other Expenditures							
63000	Advertising	0	21,000	31,600	21,000	0	0.00%
63006	Image & Graphics Development	3,341	8,000	1,000	8,000	0	0.00%
63007	Media Relations & Group Tours	0	10,000	10,000	5,000	(5,000)	-50.00%
63008	Internet Advertising (Mtce/Development)	0	18,000	13,000	18,000	0	0.00%
63010	Association/Membership Fees	1,855	4,500	4,500	6,000	1,500	33.33%
63020	Computer Support/Maintenance	1,095	0	700	0	0	0.00%
63025	Web Site Development	877	0	100	0	0	0.00%
63030	Copying & Printing	28	0	0	0	0	0.00%
63041	Computer Purchases	1,816	0	0	0	0	0.00%
63051	Telephone	294	300	300	400	100	33.33%
63052	Cellular	2,410	200	600	2,400	2,200	1100.00%
63060	Office & Charting Supplies	127	0	0	0	0	0.00%
63063	Postage/Courier/Freight	1,845	2,000	2,000	2,000	0	0.00%
63064	Subscriptions & Publications	0	0	100	10,000	10,000	100.00%
63070	Other Materials & Services	249	0	2,800	0	0	0.00%
63300	Staff Training and Development	1,048	0	0	500	500	100.00%
63310	Travel & Meal Expenses	2,257	0	800	5,000	5,000	100.00%
63320	Conferences	1,180	0	0	4,500	4,500	100.00%
63603	Vehicle Operations	0	3,000	3,000	1,500	(1,500)	-50.00%
63750	Brochures/Books	1,832	0	6,600	20,000	20,000	100.00%

The County of Grey
Economic Development - Tourism Summary
2023 Budget
For the Twelve Months Ending
December 31, 2022

Account	Description	2021	2022	2022	2023	2023 BUDGET to	2023 BUDGET to
		ACTUAL	BUDGET	YEAR END PROJECTION	BUDGET	2022 BUDGET Variance \$	2022 BUDGET Variance %
63754	Promotion & Public Relations	\$0	\$10,000	\$8,000	\$32,000	\$22,000	220.00%
63756	Signs	3,942	0	0	3,000	3,000	100.00%
63758	Trade Shows	0	2,000	2,800	3,000	1,000	50.00%
63762	Uniforms	469	500	500	500	0	0.00%
63772	Hosted Events	0	0	0	2,500	2,500	100.00%
63801	Studies/Reports	20,846	76,500	55,500	87,500	11,000	14.38%
64020	Computer Support/Maintenance	0	3,000	100	0	(3,000)	-100.00%
66000	Payments to Indiv. & Organiz'	27,574	3,500	1,500	2,000	(1,500)	-42.86%
67014	Interfunc. IS Costs	4,200	4,200	4,200	5,600	1,400	33.33%
69100	Transfer to Reserves	53,100	0	0	0	0	0.00%
Total - Other Expenditures		131,417	166,700	149,700	240,400	73,700	44.21%
TOTAL EXPENDITURE		268,119	186,800	171,900	261,500	74,700	39.99%
NET REQUIREMENT		232,365	130,600	141,600	155,100	24,500	18.76%

The County of Grey
Economic Development - Regional Attraction & Retention
2023 Budget
For the Twelve Months Ending
December 31, 2022

Account	Description	2021 ACTUAL	2022 BUDGET	2022 YEAR END PROJECTION	2023 BUDGET	2023 BUDGET to 2022 BUDGET Variance \$	2023 BUDGET to 2022 BUDGET Variance %
REVENUE							
54040	Cost Recoveries	(\$12,350)	(\$10,000)	(\$7,200)	(\$7,000)	\$3,000	-30.00%
54060	Miscellaneous Receipts	(30,000)	0	0	0	0	0.00%
TOTAL REVENUE		(42,350)	(10,000)	(7,200)	(7,000)	3,000	-30.00%
EXPENDITURE							
Other Expenditures							
63310	Travel & Meal Expenses	0	0	0	5,000	5,000	100.00%
63320	Conferences	0	0	0	3,000	3,000	100.00%
63754	Promotion & Public Relations	8,929	10,000	12,100	0	(10,000)	-100.00%
63772	Hosted Events	33,937	40,000	3,600	20,500	(19,500)	-48.75%
64102	Professional & Consulting fees	0	0	100	0	0	0.00%
Total - Other Expenditures		42,866	50,000	15,800	28,500	(21,500)	-43.00%
TOTAL EXPENDITURE		42,866	50,000	15,800	28,500	(21,500)	-43.00%
NET REQUIREMENT		516	40,000	8,600	21,500	(18,500)	-46.25%

The County of Grey
Economic Development -Local Immigration Partnership
2023 Budget
For the Twelve Months Ending
December 31, 2022

Account	Description	2021 ACTUAL	2022 BUDGET	2022 YEAR END PROJECTION	2023 BUDGET	2023 BUDGET to 2022 BUDGET Variance \$	2023 BUDGET to 2022 BUDGET Variance %
REVENUE							
52000	Federal Conditional Grant	(\$134,657)	(\$244,400)	(\$262,200)	(\$299,100)	(\$54,700)	22.38%
TOTAL REVENUE		(134,657)	(244,400)	(262,200)	(299,100)	(54,700)	22.38%
EXPENDITURE							
Salaries and Wages							
61000	Salaries and Wages	64,653	116,800	123,100	179,800	63,000	53.94%
Total - Salaries & Wages		64,653	116,800	123,100	179,800	63,000	53.94%
Employee Benefits							
61220	CPP	3,273	6,100	6,100	9,700	3,600	59.02%
61221	EI	1,280	2,100	2,100	3,200	1,100	52.38%
61222	WSIB Premiums	875	1,600	1,700	2,400	800	50.00%
61223	OMERS	3,570	6,200	8,900	16,300	10,100	162.90%
61224	EHT	1,263	2,300	2,400	3,500	1,200	52.17%
61225	Group Benefits	4,945	9,200	17,800	27,600	18,400	200.00%
Total - Employee Benefits		15,206	27,500	39,000	62,700	35,200	128.00%
Total Salaries and Benefits		79,859	144,300	162,100	242,500	98,200	68.05%
Other Expenditures							
63020	Computer Support/Maintenance	45	0	0	0	0	0.00%
63030	Copying & Printing	957	3,800	3,800	1,250	(2,550)	-67.11%
63040	Equip/Furniture Maintenance	10,576	0	0	0	0	0.00%
63041	Computer Purchases	2,000	0	0	0	0	0.00%
63052	Cellular	237	300	300	800	500	166.67%
63060	Office & Charting Supplies	1,384	0	0	0	0	0.00%
63086	Conference	50	0	0	0	0	0.00%
63300	Staff Training and Development	1,323	2,600	2,600	3,000	400	15.38%
63310	Travel & Meal Expenses	1,343	8,300	8,300	8,500	200	2.41%
63320	Conferences	622	19,300	19,300	8,500	(10,800)	-55.96%
63754	Promotion & Public Relations	6,397	18,100	18,100	23,400	5,300	29.28%
64102	Professional & Consulting fees	28,466	46,300	46,300	9,750	(36,550)	-78.94%
67014	Interfunc. IS Costs	1,400	1,400	1,400	1,400	0	0.00%
Total - Other Expenditures		54,800	100,100	100,100	56,600	(43,500)	-43.46%
TOTAL EXPENDITURE		134,659	244,400	262,200	299,100	54,700	22.38%
NET REQUIREMENT		2	0	0	0	0	0.00%

The County of Grey
Economic Development - Local Food
2023 Budget
For the Twelve Months Ending
December 31, 2022

<u>Account</u>	<u>Description</u>	<u>2021</u> <u>ACTUAL</u>	<u>2022</u> <u>BUDGET</u>	<u>2022</u> <u>YEAR END PROJECTION</u>	<u>2023</u> <u>BUDGET</u>	<u>2023 BUDGET to</u> <u>2022 BUDGET</u> <u>Variance \$</u>	<u>2023 BUDGET to</u> <u>2022 BUDGET</u> <u>Variance %</u>
REVENUE							
54040	Cost Recoveries	\$0	(\$2,900)	(\$2,000)	\$0	\$2,900	-100.00%
TOTAL REVENUE		0	(2,900)	(2,000)	0	2,900	-100.00%
EXPENDITURE							
Other Expenditures							
63010	Association/Membership Fees	509	1,000	1,000	1,400	400	40.00%
63310	Travel & Meal Expenses	0	0	0	1,500	1,500	100.00%
63320	Conferences	0	0	0	1,500	1,500	100.00%
63754	Promotion & Public Relations	4,200	5,000	3,500	20,000	15,000	300.00%
63758	Trade Shows	287	500	500	4,000	3,500	700.00%
63772	Hosted Events	(928)	5,000	7,200	0	(5,000)	-100.00%
64102	Professional & Consulting fees	0	0	0	4,000	4,000	100.00%
Total - Other Expenditures		4,068	11,500	12,200	32,400	20,900	181.74%
TOTAL EXPENDITURE		4,068	11,500	12,200	32,400	20,900	181.74%
NET REQUIREMENT		4,068	8,600	10,200	32,400	23,800	276.74%

The County of Grey
Economic Development - Sydenham Campus Operating
2023 Budget
For the Twelve Months Ending
December 31, 2022

Account	Description	2021	2022	2022	2023	2023 BUDGET to	2023 BUDGET to
		ACTUAL	BUDGET	YEAR END PROJECTION	BUDGET	2022 BUDGET	2022 BUDGET
						Variance \$	Variance %
REVENUE							
49400	Transfer From Reserve	(\$85,390)	\$0	(\$10,000)	(\$20,000)	(\$20,000)	100.00%
51135	Fed-Prov Safe Restart Mun Oper'g Fund Ph	0	(40,000)	0	0	40,000	-100.00%
52000	Federal Conditional Grant	(26,113)	(100,000)	(100,000)	(100,000)	0	0.00%
54035	Current Tenant Rent	(45,610)	(40,000)	(70,000)	(60,000)	(20,000)	50.00%
TOTAL REVENUE		(157,113)	(180,000)	(180,000)	(180,000)	0	0.00%
EXPENDITURE							
Salaries and Wages							
61000	Salaries and Wages	0	25,000	25,000	51,900	26,900	107.60%
Total - Salaries & Wages		0	25,000	25,000	51,900	26,900	107.60%
Employee Benefits							
61220	CPP	0	1,200	1,200	2,800	1,600	133.33%
61221	EI	0	500	500	1,000	500	100.00%
61222	WSIB Premiums	0	400	400	800	400	100.00%
61223	OMERS	0	0	0	4,700	4,700	100.00%
61224	EHT	0	400	400	1,000	600	150.00%
61225	Group Benefits	0	0	0	6,700	6,700	100.00%
Total - Employee Benefits		0	2,500	2,500	17,000	14,500	580.00%
Total Salaries and Benefits		0	27,500	27,500	68,900	41,400	150.55%
Other Expenditures							
63041	Computer Purchases	0	0	2,400	0	0	0.00%
63042	Equip/Furniture Purchases	0	0	4,900	0	0	0.00%
63051	Telephone	2,976	12,000	5,500	15,000	3,000	25.00%
63052	Cellular	0	0	0	300	300	100.00%
63070	Other Materials & Services	467	10,000	8,000	15,000	5,000	50.00%
63401	Cleaning Supplies	1,330	2,500	2,500	1,500	(1,000)	-40.00%
63403	Maintenance of Buildings	15,630	2,000	20,000	5,000	3,000	150.00%
63440	Heat	4,972	5,000	7,500	6,700	1,700	34.00%
63441	Hydro/Water	63,084	70,000	70,000	72,000	2,000	2.86%
63442	Water/Sewage & Fire Protect.	3,736	5,000	5,000	5,700	700	14.00%
63754	Promotion & Public Relations	0	0	0	5,000	5,000	100.00%
64102	Professional & Consulting fees	760	0	0	0	0	0.00%
64401	Cleaning Contracts	25,505	23,000	25,000	27,000	4,000	17.39%
64403	Bldg Contracted Services	6,318	10,000	10,000	15,000	5,000	50.00%
64485	Landscape Mtce. Contracts	4,076	4,500	4,500	5,500	1,000	22.22%
64486	Snow Removal	13,539	20,000	20,000	20,000	0	0.00%
65110	Insurance	5,205	5,400	5,900	7,700	2,300	42.59%
66000	Payments to Indiv. & Organiz'	37,113	100,000	100,000	100,000	0	0.00%
67000	Interfunc. Admin Charges	45,800	29,400	29,400	0	(29,400)	-100.00%
67007	Interfunc. Rent	0	0	0	(14,200)	(14,200)	100.00%
69100	Transfer to Reserves	80,000	80,000	80,000	80,000	0	0.00%
Total - Other Expenditures		310,511	378,800	400,600	367,200	(11,600)	-3.06%

The County of Grey
Economic Development - Sydenham Campus Operating
2023 Budget
For the Twelve Months Ending
December 31, 2022

<u>Account</u>	<u>Description</u>	<u>2021</u> <u>ACTUAL</u>	<u>2022</u> <u>BUDGET</u>	<u>2022</u> <u>YEAR END PROJECTION</u>	<u>2023</u> <u>BUDGET</u>	<u>2023 BUDGET to</u> <u>2022 BUDGET</u> <u>Variance \$</u>	<u>2023 BUDGET to</u> <u>2022 BUDGET</u> <u>Variance %</u>
	TOTAL EXPENDITURE	\$310,511	\$406,300	\$428,100	\$436,100	\$29,800	7.33%
	NET REQUIREMENT	153,398	226,300	248,100	256,100	29,800	13.17%

The County of Grey
Community Transportation Program Summary
2023 Budget
For the Twelve Months Ending
December 31, 2022

Account	Description	2021 ACTUAL	2022 BUDGET	2022 YEAR END PROJECTION	2023 BUDGET	2023 BUDGET to 2022 BUDGET Variance \$	2023 BUDGET to 2022 BUDGET Variance %
REVENUE							
49400	Transfer From Reserve	(\$24,494)	\$0	\$0	\$0	\$0	0.00%
51100	Provincial Conditional Grant	(593,179)	(731,800)	(731,800)	(556,100)	175,700	-24.01%
53002	Lower Tier Municipalities	(165,120)	(236,000)	(177,300)	(188,900)	47,100	-19.96%
53005	Revenue - Bruce County	0	0	(62,000)	(47,300)	(47,300)	100.00%
54040	Cost Recoveries	0	0	(100,000)	(119,700)	(119,700)	100.00%
54058	Sponsorship	(12,500)	(12,500)	(12,500)	(12,500)	0	0.00%
54099	Fare Revenue	(27,547)	(23,900)	(68,600)	(51,800)	(27,900)	116.74%
TOTAL REVENUE		(822,840)	(1,004,200)	(1,152,200)	(976,300)	27,900	-2.78%
EXPENDITURE							
Salaries and Wages							
61000	Salaries and Wages	35,135	20,700	35,700	86,200	65,500	316.43%
Total - Salaries & Wages		35,135	20,700	35,700	86,200	65,500	316.43%
Employee Benefits							
61220	CPP	1,841	1,000	2,000	3,800	2,800	280.00%
61221	EI	647	400	700	1,300	900	225.00%
61222	WSIB Premiums	476	400	500	1,100	700	175.00%
61223	OMERS	3,690	8,500	3,700	8,900	400	4.71%
61224	EHT	688	600	700	1,700	1,100	183.33%
61225	Group Benefits	7,207	9,800	10,100	11,100	1,300	13.27%
Total - Employee Benefits		14,549	20,700	17,700	27,900	7,200	34.78%
Total Salaries and Benefits		49,684	41,400	53,400	114,100	72,700	175.60%
Other Expenditures							
63041	Computer Purchases	1,623	0	0	0	0	0.00%
63052	Cellular	1,009	500	700	1,300	800	160.00%
63060	Office & Charting Supplies	16	1,300	0	1,300	0	0.00%
63070	Other Materials & Services	16,598	6,400	3,600	5,700	(700)	-10.94%
63310	Travel & Meal Expenses	176	300	300	300	0	0.00%
63708	Licenses and Fees	3,285	2,600	800	1,800	(800)	-30.77%
63754	Promotion & Public Relations	18,836	19,200	19,800	19,900	700	3.65%
64486	Snow Removal	(288)	2,500	2,500	2,500	0	0.00%
64520	Transportation	772,628	1,174,800	1,324,300	1,272,800	98,000	8.34%
66000	Payments to Individ. & Organiz'	15,931	31,500	29,400	0	(31,500)	-100.00%
66006	Payments to Lower Tiers	40,199	4,000	4,000	4,000	0	0.00%
67009	Interfunc. Sign Manufacturing	0	0	1,600	0	0	0.00%
Total - Other Expenditures		870,013	1,243,100	1,387,000	1,309,600	66,500	5.35%
TOTAL EXPENDITURE		919,697	1,284,500	1,440,400	1,423,700	139,200	10.84%
NET REQUIREMENT		96,857	280,300	288,200	447,400	167,100	59.61%

The County of Grey
Economic Development - Business Enterprise Centre - Summary
2023 Budget
For the Twelve Months Ending
December 31, 2022

Account	Description	2021 ACTUAL	2022 BUDGET	2022 YEAR END PROJECTION	2023 BUDGET	2023 BUDGET to 2022 BUDGET Variance \$	2023 BUDGET to 2022 BUDGET Variance %
REVENUE							
51100	Provincial Conditional Grant	(\$202,310)	(\$184,500)	(\$200,700)	(\$249,900)	(\$65,400)	35.45%
TOTAL REVENUE		(202,310)	(184,500)	(200,700)	(249,900)	(65,400)	35.45%
EXPENDITURE							
Salaries and Wages							
61000	Salaries and Wages	140,755	129,800	139,700	151,200	21,400	16.49%
Total - Salaries & Wages		140,755	129,800	139,700	151,200	21,400	16.49%
Employee Benefits							
61220	CPP	6,374	5,900	6,200	7,400	1,500	25.42%
61221	EI	2,088	2,000	2,100	2,600	600	30.00%
61222	WSIB Premiums	1,908	1,800	1,900	2,200	400	22.22%
61223	OMERS	13,733	8,400	9,300	14,800	6,400	76.19%
61224	EHT	2,755	2,500	2,700	2,900	400	16.00%
61225	Group Benefits	14,760	15,600	15,400	20,400	4,800	30.77%
Total - Employee Benefits		41,618	36,200	37,600	50,300	14,100	38.95%
Total Salaries and Benefits		182,373	166,000	177,300	201,500	35,500	21.39%
Other Expenditures							
63000	Advertising	1,417	2,400	3,400	8,400	6,000	250.00%
63010	Association/Membership Fees	1,500	0	0	1,500	1,500	100.00%
63020	Computer Support/Maintenance	253	500	500	1,900	1,400	280.00%
63030	Copying & Printing	0	300	300	800	500	166.67%
63040	Equip/Furniture Maintenance	1,549	0	0	0	0	0.00%
63042	Equip/Furniture Purchases	0	0	0	2,400	2,400	100.00%
63051	Telephone	0	700	0	700	0	0.00%
63052	Cellular	474	500	1,000	1,100	600	120.00%
63060	Office & Charting Supplies	235	600	600	600	0	0.00%
63064	Subscriptions & Publications	1,067	1,400	1,400	1,400	0	0.00%
63070	Other Materials & Services	967	500	500	500	0	0.00%
63086	Conference	11,977	18,000	15,000	16,500	(1,500)	-8.33%
63300	Staff Training and Development	297	2,900	2,900	2,900	0	0.00%
63310	Travel & Meal Expenses	117	3,400	3,400	3,400	0	0.00%
63320	Conferences	0	0	700	0	0	0.00%
63754	Promotion & Public Relations	0	0	0	1,000	1,000	100.00%
64102	Professional & Consulting fees	25,725	4,400	14,400	44,400	40,000	909.09%
65200	Bank Charges	78	0	0	0	0	0.00%
66000	Payments to Individ. & Organiz'	51,500	60,000	60,000	60,000	0	0.00%
67000	Interfunc. Admin Charges	(45,800)	(29,400)	(29,400)	0	29,400	-100.00%
Total - Other Expenditures		51,356	66,200	74,700	147,500	81,300	122.81%
TOTAL EXPENDITURE		233,729	232,200	252,000	349,000	116,800	50.30%

The County of Grey
Economic Development - Business Enterprise Centre - Summary
2023 Budget
For the Twelve Months Ending
December 31, 2022

<u>Account</u>	<u>Description</u>	<u>2021</u> <u>ACTUAL</u>	<u>2022</u> <u>BUDGET</u>	<u>2022</u> <u>YEAR END PROJECTION</u>	<u>2023</u> <u>BUDGET</u>	<u>2023 BUDGET to</u> <u>2022 BUDGET</u> <u>Variance \$</u>	<u>2023 BUDGET to</u> <u>2022 BUDGET</u> <u>Variance %</u>
NET REQUIREMENT		\$31,419	\$47,700	\$51,300	\$99,100	\$51,400	107.76%

The County of Grey
Economic Development - General Capital
2023 Budget
For the Twelve Months Ending
December 31, 2022

<u>Account</u>	<u>Description</u>	<u>2021</u> <u>ACTUAL</u>	<u>2022</u> <u>BUDGET</u>	<u>2022</u> <u>YEAR END PROJECTION</u>	<u>2023</u> <u>BUDGET</u>	<u>2023 BUDGET to</u> <u>2022 BUDGET</u> <u>Variance \$</u>	<u>2023 BUDGET to</u> <u>2022 BUDGET</u> <u>Variance %</u>
REVENUE							
49400	Transfer From Reserve	\$0	\$0	\$0	(\$90,000)	(\$90,000)	100.00%
49405	From Reserve - One Time Funding	0	0	0	(180,000)	(180,000)	100.00%
TOTAL REVENUE		0	0	0	(270,000)	(270,000)	100.00%
EXPENDITURE							
Other Expenditures							
64102	Professional & Consulting fees	0	0	0	90,000	90,000	100.00%
66006	Payments to Lower Tiers	180,000	180,000	180,000	180,000	0	0.00%
69100	Transfer to Reserves	7,400	9,000	9,000	9,100	100	1.11%
Total - Other Expenditures		187,400	189,000	189,000	279,100	90,100	47.67%
TOTAL EXPENDITURE		187,400	189,000	189,000	279,100	90,100	47.67%
NET REQUIREMENT		187,400	189,000	189,000	9,100	(179,900)	-95.19%

The County of Grey
Economic Development - Tourism Capital
2023 Budget
For the Twelve Months Ending
December 31, 2022

Account	Description	2021 ACTUAL	2022 BUDGET	2022 YEAR END PROJECTION	2023 BUDGET	2023 BUDGET to 2022 BUDGET Variance \$	2023 BUDGET to 2022 BUDGET Variance %
REVENUE							
49400	Transfer From Reserve	\$0	(\$37,500)	(\$15,600)	(\$20,400)	\$17,100	-45.60%
54040	Cost Recoveries	0	(40,000)	0	(40,000)	0	0.00%
TOTAL REVENUE		0	(77,500)	(15,600)	(60,400)	17,100	-22.06%
EXPENDITURE							
Other Expenditures							
63756	Signs	6,170	83,300	25,600	66,400	(16,900)	-20.29%
69100	Transfer to Reserves	8,700	11,200	11,200	11,400	200	1.79%
Total - Other Expenditures		14,870	94,500	36,800	77,800	(16,700)	-17.67%
TOTAL EXPENDITURE		14,870	94,500	36,800	77,800	(16,700)	-17.67%
NET REQUIREMENT		14,870	17,000	21,200	17,400	400	2.35%

The County of Grey
Economic Development - Sydenham Campus Capital
2023 Budget
For the Twelve Months Ending
December 31, 2022

Account	Description	2021 ACTUAL	2022 BUDGET	2022 YEAR END PROJECTION	2023 BUDGET	2023 BUDGET to 2022 BUDGET Variance \$	2023 BUDGET to 2022 BUDGET Variance %
REVENUE							
49400	Transfer From Reserve	(\$58,919)	(\$102,300)	(\$110,700)	(\$351,700)	(\$249,400)	243.79%
49405	From Reserve - One Time Funding	0	0	0	(50,000)	(50,000)	100.00%
52000	Federal Conditional Grant	(103,881)	(300,000)	(300,000)	(275,000)	25,000	-8.33%
54040	Cost Recoveries	(17,958)	0	0	0	0	0.00%
TOTAL REVENUE		(180,758)	(402,300)	(410,700)	(676,700)	(274,400)	68.21%
EXPENDITURE							
Other Expenditures							
63042	Equip/Furniture Purchases	0	300,000	300,000	275,000	(25,000)	-8.33%
64102	Professional & Consulting fees	0	0	0	50,000	50,000	100.00%
64421	Roofing Soffit, Fascia & Eaves	43,547	30,000	28,500	0	(30,000)	-100.00%
64500	Buildings/Renovations	15,372	72,300	82,200	351,700	279,400	386.45%
66000	Payments to Individ. & Organiz'	111,279	0	0	0	0	0.00%
69100	Transfer to Reserves	10,558	0	0	0	0	0.00%
Total - Other Expenditures		180,756	402,300	410,700	676,700	274,400	68.21%
TOTAL EXPENDITURE		180,756	402,300	410,700	676,700	274,400	68.21%
NET REQUIREMENT		(2)	0	0	0	0	0.00%



**COUNTY OF GREY
GREY ROOTS
2023 BUDGET NET DEPARTMENT REQUIREMENT SUMMARY**

OPERATING SUMMARY

	2021	2022		2023			Net Budget Change	
	Actual	Budgeted Levy	Year End Projection	Revenue	Budgeted Expenditure	Levy	2023 Budget vs 2022 Budget Variance \$	Variance %
Administration Building	\$66,633	\$85,100	\$77,700	\$0	\$80,500	\$80,500	(\$4,600)	-5.41%
Archives	\$202,310	\$210,700	\$209,600	(\$21,700)	\$238,800	\$217,100	\$6,400	3.04%
Museum Administration	\$414,187	\$457,100	\$436,100	(\$122,500)	\$666,000	\$543,500	\$86,400	18.90%
Moreston Village	\$19,405	\$29,800	\$20,300	(\$5,000)	\$30,800	\$25,800	(\$4,000)	-13.42%
Collection Management	\$165,727	\$205,900	\$207,400	(\$15,300)	\$227,500	\$212,200	\$6,300	3.06%
Heritage Interpretation & Engagement Summary	\$323,712	\$536,400	\$557,200	(\$106,600)	\$659,200	\$552,600	\$16,200	3.02%
Volunteer and Visitor Services Summary	\$170,894	\$120,100	\$94,100	(\$31,100)	\$129,900	\$98,800	(\$21,300)	-17.74%
Total Operating	\$1,362,867	\$1,645,100	\$1,602,400	(\$302,200)	\$2,032,700	\$1,730,500	\$85,400	5.19%

CAPITAL SUMMARY

	2021	2022		2023			Net Budget Change	
	Actual	Budgeted Levy	Year End Projection	Revenue	Budgeted Expenditure	Levy	2023 Budget vs 2022 Budget Variance \$	Variance %
Capital - General	\$269,500	\$260,100	\$260,100	(\$625,900)	\$829,300	\$203,400	(\$56,700)	-21.80%
Capital - Store	\$0	\$0	\$16,500	(\$24,000)	\$24,000	\$0	\$0	0.00%
Total Capital	\$269,500	\$260,100	\$276,600	(\$649,900)	\$853,300	\$203,400	(\$56,700)	-21.80%

OPERATING AND CAPITAL COMBINED SUMMARY

	2021	2022		2023			Net Budget Change	
	Actual	Budgeted Levy	Year End Projection	Revenue	Budgeted Expenditure	Levy	2023 Budget vs 2022 Budget Variance \$	Variance %
Operations	\$1,362,867	\$1,645,100	\$1,602,400	(\$302,200)	\$2,032,700	\$1,730,500	\$85,400	5.19%
Capital	\$269,500	\$260,100	\$276,600	(\$649,900)	\$853,300	\$203,400	(\$56,700)	-21.80%
Total - Operating & Capital Summary	\$1,632,367	\$1,905,200	\$1,879,000	(\$952,100)	\$2,886,000	\$1,933,900	\$28,700	1.51%

The County of Grey
Grey Roots Administration Building Operating
2023 Budget
For the Twelve Months Ending
December 31, 2022

Account	Description	2021 ACTUAL	2022 BUDGET	2022 YEAR END PROJECTION	2023 BUDGET	2023 BUDGET to 2022 BUDGET Variance \$	2023 BUDGET to 2022 BUDGET Variance %
EXPENDITURE							
Other Expenditures							
63401	Cleaning Supplies	\$2,855	\$6,700	\$4,000	\$6,700	\$0	0.00%
63403	Maintenance of Buildings	23,812	30,000	15,000	25,000	(5,000)	-16.67%
63428	Tools and Equipment Rentals	46	2,000	2,000	2,000	0	0.00%
63440	Heat	9,504	8,500	14,400	8,900	400	4.71%
63441	Hydro/Water	125,578	128,000	135,000	130,000	2,000	1.56%
63450	Maintenance of Equipment	20,085	28,000	28,000	24,000	(4,000)	-14.29%
63467	Water Regulatory Mtce	2,366	6,500	4,500	6,500	0	0.00%
63485	Maintenance of Grounds	12,621	14,000	11,000	14,000	0	0.00%
64401	Cleaning Contracts	28,238	60,000	41,900	45,000	(15,000)	-25.00%
64403	Bldg Contracted Services	8,132	8,500	8,500	8,500	0	0.00%
64486	Snow Removal	14,440	25,000	25,000	27,000	2,000	8.00%
65110	Insurance	18,855	23,300	21,500	24,400	1,100	4.72%
67006	Interfunc. Maintenance Costs	(199,898)	(255,400)	(233,100)	(241,500)	13,900	-5.44%
	Total - Other Expenditures	66,634	85,100	77,700	80,500	(4,600)	-5.41%
	TOTAL EXPENDITURE	66,634	85,100	77,700	80,500	(4,600)	-5.41%
	NET REQUIREMENT	66,634	85,100	77,700	80,500	(4,600)	-5.41%

The County of Grey
Grey Roots Archives Operating
2023 Budget

For the Twelve Months Ending
December 31, 2022

Account	Description	2021	2022	2022	2023	2023 BUDGET to	2023 BUDGET to
		ACTUAL	BUDGET	YEAR END PROJECTION	BUDGET	2022 BUDGET	2022 BUDGET
						Variance \$	Variance %
REVENUE							
49400	Transfer From Reserve	\$0	(\$2,100)	(\$15,600)	(\$3,400)	(\$1,300)	61.90%
51100	Provincial Conditional Grant	(2,030)	0	(25,100)	0	0	0.00%
52020	Federal Wage Subsidies	(6,567)	(4,500)	(4,900)	(14,700)	(10,200)	226.67%
54000	Admin Services	(550)	(700)	(500)	(700)	0	0.00%
54013	Research	(34)	(400)	(300)	(400)	0	0.00%
54050	Donations	(2,382)	(2,500)	(2,500)	(2,500)	0	0.00%
TOTAL REVENUE		(11,563)	(10,200)	(48,900)	(21,700)	(11,500)	112.75%
EXPENDITURE							
Salaries and Wages							
61000	Salaries and Wages	143,932	145,800	145,800	161,400	15,600	10.70%
61009	Salary Recoveries	(124)	0	0	0	0	0.00%
Total - Salaries & Wages		143,808	145,800	145,800	161,400	15,600	10.70%
Employee Benefits							
61220	CPP	6,703	7,200	7,200	8,500	1,300	18.06%
61221	EI	2,287	2,400	2,400	2,900	500	20.83%
61222	WSIB Premiums	1,950	2,000	2,000	2,200	200	10.00%
61223	OMERS	12,935	13,000	13,000	13,200	200	1.54%
61224	EHT	2,817	2,900	2,900	3,200	300	10.34%
61225	Group Benefits	17,550	18,400	18,400	20,200	1,800	9.78%
Total - Employee Benefits		44,242	45,900	45,900	50,200	4,300	9.37%
Total Salaries and Benefits		188,050	191,700	191,700	211,600	19,900	10.38%
Other Expenditures							
63010	Association/Membership Fees	464	300	500	300	0	0.00%
63026	Computer Software	0	200	200	0	(200)	-100.00%
63030	Copying & Printing	164	1,800	1,800	1,800	0	0.00%
63040	Equip/Furniture Maintenance	2,452	2,000	500	2,000	0	0.00%
63041	Computer Purchases	2,030	2,100	2,100	0	(2,100)	-100.00%
63060	Office & Charting Supplies	0	200	200	200	0	0.00%
63063	Postage/Courier/Freight	138	300	300	300	0	0.00%
63064	Subscriptions & Publications	0	300	300	300	0	0.00%
63070	Other Materials & Services	6	100	100	100	0	0.00%
63300	Staff Training and Development	86	500	500	500	0	0.00%
63310	Travel & Meal Expenses	10	500	500	500	0	0.00%
63320	Conferences	100	400	400	400	0	0.00%
63752	Conservation and Displays	8,356	4,800	5,000	5,000	200	4.17%
63757	Special Events	950	2,500	2,500	2,500	0	0.00%
63760	Acquisitions	855	1,000	1,000	1,000	0	0.00%
63762	Uniforms	0	0	100	0	0	0.00%
64020	Computer Support/Maintenance	3,658	4,900	4,900	4,900	0	0.00%
64102	Professional & Consulting fees	355	300	300	300	0	0.00%
64120	Purchased Service	0	0	38,600	0	0	0.00%
67014	Interfunc. IS Costs	4,200	5,000	5,000	5,100	100	2.00%
69100	Transfer to Reserves	2,000	2,000	2,000	2,000	0	0.00%
Total - Other Expenditures		25,824	29,200	66,800	27,200	(2,000)	-6.85%
TOTAL EXPENDITURE		213,874	220,900	258,500	238,800	17,900	8.10%
NET REQUIREMENT		202,311	210,700	209,600	217,100	6,400	3.04%

The County of Grey
Grey Roots Museum Administration Operating
2023 Budget

For the Twelve Months Ending
December 31, 2022

Account	Description	2021	2022	2022	2023	2023 BUDGET to	2023 BUDGET to
		ACTUAL	BUDGET	YEAR END PROJECTION	BUDGET	2022 BUDGET	2022 BUDGET
						Variance \$	Variance %
REVENUE							
49400	Transfer From Reserve	\$0	\$0	\$0	(\$55,000)	(\$55,000)	100.00%
51100	Provincial Conditional Grant	(64,128)	(63,500)	(63,500)	(63,500)	0	0.00%
52000	Federal Conditional Grant	(100,000)	(100,000)	(100,000)	0	100,000	-100.00%
52020	Federal Wage Subsidies	(2,993)	0	0	0	0	0.00%
54050	Donations	(1,609)	(2,000)	(7,100)	(2,000)	0	0.00%
54052	Donations In-Kind	0	(2,000)	0	(2,000)	0	0.00%
54060	Miscellaneous Receipts	0	0	(3,600)	0	0	0.00%
	TOTAL REVENUE	(168,730)	(167,500)	(174,200)	(122,500)	45,000	-26.87%
EXPENDITURE							
Salaries and Wages							
61000	Salaries and Wages	248,599	211,500	211,500	241,400	29,900	14.14%
61003	Overtime Wages	215	0	0	0	0	0.00%
	Total - Salaries & Wages	248,814	211,500	211,500	241,400	29,900	14.14%
Employee Benefits							
61220	CPP	9,683	9,100	9,100	11,300	2,200	24.18%
61221	EI	3,288	3,100	3,100	3,800	700	22.58%
61222	WSIB Premiums	3,060	2,900	2,900	3,300	400	13.79%
61223	OMERS	22,235	20,600	20,600	23,200	2,600	12.62%
61224	EHT	4,420	4,200	4,200	4,700	500	11.90%
61225	Group Benefits	27,345	17,900	17,900	31,700	13,800	77.09%
61228	Boot Allowance	284	0	0	0	0	0.00%
61260	Service Awards	214	0	0	0	0	0.00%
	Total - Employee Benefits	70,529	57,800	57,800	78,000	20,200	34.95%
	Total Salaries and Benefits	319,343	269,300	269,300	319,400	50,100	18.60%
Other Expenditures							
63010	Association/Membership Fees	1,372	1,500	1,500	1,500	0	0.00%
63026	Computer Software	4,482	500	3,500	500	0	0.00%
63030	Copying & Printing	1,066	3,000	3,000	3,000	0	0.00%
63040	Equip/Furniture Maintenance	936	500	500	500	0	0.00%
63041	Computer Purchases	3,546	2,100	2,100	0	(2,100)	-100.00%
63042	Equip/Furniture Purchases	30	3,000	3,000	1,000	(2,000)	-66.67%
63051	Telephone	3,366	3,400	3,400	3,600	200	5.88%
63052	Cellular	1,075	2,000	2,000	2,000	0	0.00%
63060	Office & Charting Supplies	802	500	1,200	1,500	1,000	200.00%
63063	Postage/Courier/Freight	139	1,500	500	500	(1,000)	-66.67%
63064	Subscriptions & Publications	143	300	400	300	0	0.00%
63070	Other Materials & Services	1,677	1,000	1,000	1,000	0	0.00%
63075	Health & Safety Costs	697	1,500	1,500	1,500	0	0.00%
63300	Staff Training and Development	2,696	3,500	3,500	3,500	0	0.00%
63310	Travel & Meal Expenses	110	2,000	1,000	2,000	0	0.00%
63320	Conferences	168	700	700	700	0	0.00%
63403	Maintenance of Buildings	26	0	0	0	0	0.00%
63450	Maintenance of Equipment	888	0	0	0	0	0.00%
63603	Vehicle Operations	2,025	3,000	3,000	3,000	0	0.00%
63762	Uniforms	78	300	300	300	0	0.00%
64100	Legal Fees	25,439	0	600	0	0	0.00%
64102	Professional & Consulting fees	0	0	2,000	5,000	5,000	100.00%
64419	Waste Removal	352	1,000	1,000	1,000	0	0.00%
65200	Bank Charges	2,741	3,000	3,000	3,000	0	0.00%
66000	Payments to Individ. & Organiz'	0	5,000	5,000	5,000	0	0.00%
67000	Interfunc. Admin Charges	0	50,000	50,000	51,600	1,600	3.20%
67006	Interfunc. Maintenance Costs	199,898	255,400	233,100	241,500	(13,900)	-5.44%

The County of Grey
Grey Roots Museum Administration Operating
2023 Budget
For the Twelve Months Ending
December 31, 2022

Account	Description	2021 ACTUAL	2022 BUDGET	2022 YEAR END PROJECTION	2023 BUDGET	2023 BUDGET to 2022 BUDGET Variance \$	2023 BUDGET to 2022 BUDGET Variance %
67013	Interfunc. Audit Fees	\$620	\$600	\$600	\$600	\$0	0.00%
67014	Interfunc. IS Costs	4,200	5,000	5,000	7,500	2,500	50.00%
69100	Transfer to Reserves	5,000	5,000	8,600	5,000	0	0.00%
	Total - Other Expenditures	263,572	355,300	341,000	346,600	(8,700)	-2.45%
	TOTAL EXPENDITURE	582,915	624,600	610,300	666,000	41,400	6.63%
	NET REQUIREMENT	414,185	457,100	436,100	543,500	86,400	18.90%

The County of Grey
Grey Roots - Museum - Moreston Village Operating
2023 Budget
For the Twelve Months Ending
December 31, 2022

Account	Description	2021	2022	2022	2023	2023 BUDGET to	2023 BUDGET to
		ACTUAL	BUDGET	YEAR END PROJECTION	BUDGET	2022 BUDGET	2022 BUDGET
						Variance \$	Variance %
REVENUE							
49400	Transfer From Reserve	\$0	(\$10,200)	(\$1,000)	(\$5,000)	\$5,200	-50.98%
54050	Donations	(895)	0	0	0	0	0.00%
54069	Donation In Kind - Acquisitions	(21,325)	0	0	0	0	0.00%
TOTAL REVENUE		(22,220)	(10,200)	(1,000)	(5,000)	5,200	-50.98%
EXPENDITURE							
Other Expenditures							
63403	Maintenance of Buildings	10,705	12,000	12,000	12,000	0	0.00%
63428	Tools and Equipment Rentals	1,183	1,000	1,000	1,000	0	0.00%
63441	Hydro/Water	3,274	3,000	3,500	3,500	500	16.67%
63451	Maintenance of Steam Engine	372	1,500	300	1,000	(500)	-33.33%
63456	Maintenance of Heritage Autos	2,159	5,000	1,000	2,500	(2,500)	-50.00%
63457	Maintenance Heritage Railway	2,228	12,000	1,500	6,800	(5,200)	-43.33%
63485	Maintenance of Grounds	379	5,500	2,000	4,000	(1,500)	-27.27%
63769	Acquisitions In Kind	21,325	0	0	0	0	0.00%
Total - Other Expenditures		41,625	40,000	21,300	30,800	(9,200)	-23.00%
TOTAL EXPENDITURE		41,625	40,000	21,300	30,800	(9,200)	-23.00%
NET REQUIREMENT		19,405	29,800	20,300	25,800	(4,000)	-13.42%

The County of Grey
Grey Roots Museum Collection Management Operating
2023 Budget

For the Twelve Months Ending
December 31, 2022

Account	Description	2021	2022	2022	2023	2023 BUDGET to	2023 BUDGET to
		ACTUAL	BUDGET	YEAR END PROJECTION	BUDGET	2022 BUDGET	2022 BUDGET
						Variance \$	Variance %
REVENUE							
49300	Sale of Assets	(\$11,882)	(\$500)	(\$2,200)	(\$500)	\$0	0.00%
49400	Transfer From Reserve	0	0	0	(1,500)	(1,500)	100.00%
51100	Provincial Conditional Grant	(1,989)	0	0	0	0	0.00%
52020	Federal Wage Subsidies	(18,460)	0	0	0	0	0.00%
54050	Donations	0	0	(10,000)	(13,300)	(13,300)	100.00%
TOTAL REVENUE		(32,331)	(500)	(12,200)	(15,300)	(14,800)	2960.00%
EXPENDITURE							
Salaries and Wages							
61000	Salaries and Wages	141,261	143,800	143,800	149,600	5,800	4.03%
Total - Salaries & Wages		141,261	143,800	143,800	149,600	5,800	4.03%
Employee Benefits							
61220	CPP	6,522	7,100	7,100	7,900	800	11.27%
61221	EI	2,333	2,400	2,400	2,600	200	8.33%
61222	WSIB Premiums	1,913	2,000	2,000	2,000	0	0.00%
61223	OMERS	11,792	12,900	12,900	13,200	300	2.33%
61224	EHT	2,763	2,800	2,800	3,000	200	7.14%
61225	Group Benefits	13,754	14,800	14,800	16,500	1,700	11.49%
Total - Employee Benefits		39,077	42,000	42,000	45,200	3,200	7.62%
Total Salaries and Benefits		180,338	185,800	185,800	194,800	9,000	4.84%
Other Expenditures							
63041	Computer Purchases	1,989	0	0	0	0	0.00%
63052	Cellular	294	400	400	400	0	0.00%
63070	Other Materials & Services	1,229	0	700	300	300	100.00%
63300	Staff Training and Development	116	300	300	300	0	0.00%
63310	Travel & Meal Expenses	524	1,000	1,000	1,000	0	0.00%
63320	Conferences	0	500	500	500	0	0.00%
63403	Maintenance of Buildings	179	0	100	0	0	0.00%
63752	Conservation and Displays	3,070	5,300	17,000	17,000	11,700	220.75%
63760	Acquisitions	4,193	2,500	2,500	2,500	0	0.00%
63762	Uniforms	0	200	200	200	0	0.00%
64020	Computer Support/Maintenance	558	1,400	1,400	1,400	0	0.00%
64102	Professional & Consulting fees	701	500	500	500	0	0.00%
64406	Pest Control	621	1,000	1,700	1,000	0	0.00%
64602	Moving Artifacts	44	2,500	2,500	2,500	0	0.00%
67014	Interfunc. IS Costs	4,200	5,000	5,000	5,100	100	2.00%
Total - Other Expenditures		17,718	20,600	33,800	32,700	12,100	58.74%
TOTAL EXPENDITURE		198,056	206,400	219,600	227,500	21,100	10.22%
NET REQUIREMENT		165,725	205,900	207,400	212,200	6,300	3.06%

The County of Grey
Grey Roots Heritage Interpretation & Engagement Summary
2023 Budget

For the Twelve Months Ending
December 31, 2022

Account	Description	2021	2022	2022	2023	2023 BUDGET to	2023 BUDGET to
		ACTUAL	BUDGET	YEAR END PROJECTION	BUDGET	2022 BUDGET	2022 BUDGET
						Variance \$	Variance %
REVENUE							
49400	Transfer From Reserve	\$0	(\$15,000)	(\$15,000)	\$0	\$15,000	-100.00%
51100	Provincial Conditional Grant	(16,283)	0	0	0	0	0.00%
52020	Federal Wage Subsidies	(11,100)	(6,500)	(6,500)	(6,500)	0	0.00%
54002	Historica Fair	0	(500)	(500)	0	500	-100.00%
54010	Admissions	(15,432)	(30,000)	(32,000)	(35,000)	(5,000)	16.67%
54031	Building Rentals	250	0	0	0	0	0.00%
54050	Donations	(50)	0	(200)	0	0	0.00%
54058	Sponsorship	0	(3,500)	(3,500)	(13,500)	(10,000)	285.71%
54070	Miscellaneous	(6,000)	0	0	0	0	0.00%
54130	Admissions - Educational Groups	(117)	(10,000)	(10,000)	(10,000)	0	0.00%
54132	Admissions - Educational Daycamp	(1,522)	(33,000)	(33,000)	(25,600)	7,400	-22.42%
54133	Admissions - Special Events	(342)	(20,000)	(5,000)	(15,000)	5,000	-25.00%
54134	Admissions - General Group	(108)	(1,000)	(1,000)	(1,000)	0	0.00%
TOTAL REVENUE		(50,704)	(119,500)	(106,700)	(106,600)	12,900	-10.79%
EXPENDITURE							
Salaries and Wages							
61000	Salaries and Wages	200,767	342,300	348,900	369,100	26,800	7.83%
Total - Salaries & Wages		200,767	342,300	348,900	369,100	26,800	7.83%
Employee Benefits							
61220	CPP	9,199	17,000	17,700	20,000	3,000	17.65%
61221	EI	3,412	6,000	6,500	6,900	900	15.00%
61222	WSIB Premiums	2,717	4,700	4,700	5,000	300	6.38%
61223	OMERS	13,711	25,500	25,400	25,400	(100)	-0.39%
61224	EHT	3,926	6,700	6,900	7,200	500	7.46%
61225	Group Benefits	23,086	33,500	37,900	40,100	6,600	19.70%
Total - Employee Benefits		56,051	93,400	99,100	104,600	11,200	11.99%
Total Salaries and Benefits		256,818	435,700	448,000	473,700	38,000	8.72%
Other Expenditures							
63002	Advert. and Promo Sponsorships	0	9,000	9,000	9,000	0	0.00%
63003	Print Advertising	0	18,000	13,000	13,000	(5,000)	-27.78%
63005	Radio Advertising	0	18,000	18,000	13,000	(5,000)	-27.78%
63008	Internet Advertising (Mtce/Development)	0	7,500	5,000	7,500	0	0.00%
63010	Association/Membership Fees	0	500	300	200	(300)	-60.00%
63020	Computer Support/Maintenance	0	1,800	1,100	1,100	(700)	-38.89%
63030	Copying & Printing	0	1,000	5,300	1,000	0	0.00%
63041	Computer Purchases	9,723	0	0	0	0	0.00%
63063	Postage/Courier/Freight	0	1,000	1,400	1,500	500	50.00%
63070	Other Materials & Services	111	3,000	4,500	3,000	0	0.00%
63132	Day Camp Expenses	2,685	2,500	2,500	2,500	0	0.00%
63133	Historica Fair	0	500	500	0	(500)	-100.00%
63300	Staff Training and Development	642	2,000	2,000	2,000	0	0.00%
63310	Travel & Meal Expenses	214	1,500	1,500	1,500	0	0.00%
63320	Conferences	206	0	0	0	0	0.00%
63750	Brochures/Books	0	2,500	1,300	2,500	0	0.00%
63751	Costumes	0	3,000	3,000	2,000	(1,000)	-33.33%
63752	Conservation and Displays	826	0	1,000	0	0	0.00%
63754	Promotion & Public Relations	0	1,000	400	1,000	0	0.00%
63756	Signs	0	12,000	9,700	7,000	(5,000)	-41.67%
63757	Special Events	5,748	16,000	16,000	16,000	0	0.00%
63761	Exhibits	13,240	60,000	70,000	55,000	(5,000)	-8.33%
63762	Uniforms	261	600	600	600	0	0.00%
63764	Educational Programs	1,829	4,000	4,000	4,000	0	0.00%

The County of Grey
Grey Roots Heritage Interpretation & Engagement Summary
2023 Budget
For the Twelve Months Ending
December 31, 2022

Account	Description	2021	2022	2022	2023	2023 BUDGET to	2023 BUDGET to
		ACTUAL	BUDGET	YEAR END PROJECTION	BUDGET	2022 BUDGET	2022 BUDGET
						Variance \$	Variance %
63768	Membership Programs	\$0	\$2,000	\$2,000	\$2,000	\$0	0.00%
63770	In House Exhibits	21,045	25,000	17,000	10,000	(15,000)	-60.00%
64020	Computer Support/Maintenance	768	0	0	0	0	0.00%
64102	Professional & Consulting fees	0	2,000	1,000	2,000	0	0.00%
66000	Payments to Indiv. & Organiz'	0	10,000	10,000	10,000	0	0.00%
67014	Interfunc. IS Costs	11,500	13,800	13,800	16,100	2,300	16.67%
69100	Transfer to Reserves	48,800	2,000	2,000	2,000	0	0.00%
Total - Other Expenditures		117,598	220,200	215,900	185,500	(34,700)	-15.76%
TOTAL EXPENDITURE		374,416	655,900	663,900	659,200	3,300	0.50%
NET REQUIREMENT		323,712	536,400	557,200	552,600	16,200	3.02%

The County of Grey
Grey Roots Volunteer & Visitor Services Operating Summary
2023 Budget
For the Twelve Months Ending
December 31, 2022

Account	Description	2021	2022	2022	2023	2023 BUDGET to	2023 BUDGET to
		ACTUAL	BUDGET	YEAR END PROJECTION	BUDGET	2022 BUDGET	2022 BUDGET
						Variance \$	Variance %
REVENUE							
49400	Transfer From Reserve	\$0	\$0	\$0	(\$4,200)	(\$4,200)	100.00%
51100	Provincial Conditional Grant	(646)	0	0	0	0	0.00%
52020	Federal Wage Subsidies	(2,993)	0	0	0	0	0.00%
54031	Building Rentals	0	(5,000)	(5,000)	(2,500)	2,500	-50.00%
54051	Memberships	(3,800)	(15,000)	(10,000)	(15,000)	0	0.00%
54105	Retail Sales	(10,212)	(15,000)	(20,000)	(20,000)	(5,000)	33.33%
54107	Cost of Goods Sold (Gift Shop)	5,639	8,800	10,300	10,500	1,700	19.32%
54108	Inventory Write Offs	79	100	100	100	0	0.00%
TOTAL REVENUE		(11,933)	(26,100)	(24,600)	(31,100)	(5,000)	19.16%
EXPENDITURE							
Salaries and Wages							
61000	Salaries and Wages	130,365	102,200	81,500	90,900	(11,300)	-11.06%
Total - Salaries & Wages		130,365	102,200	81,500	90,900	(11,300)	-11.06%
Employee Benefits							
61220	CPP	5,649	5,100	3,700	4,700	(400)	-7.84%
61221	EI	2,288	2,100	1,800	2,100	0	0.00%
61222	WSIB Premiums	1,765	1,400	1,100	1,300	(100)	-7.14%
61223	OMERS	13,287	6,800	5,900	7,400	600	8.82%
61224	EHT	2,549	2,000	1,800	1,800	(200)	-10.00%
61225	Group Benefits	13,227	4,200	400	0	(4,200)	-100.00%
Total - Employee Benefits		38,765	21,600	14,700	17,300	(4,300)	-19.91%
Total Salaries and Benefits		169,130	123,800	96,200	108,200	(15,600)	-12.60%
Other Expenditures							
63041	Computer Purchases	0	0	0	4,200	4,200	100.00%
63300	Staff Training and Development	20	700	700	400	(300)	-42.86%
63309	Volunteer Recognition	1,624	7,000	7,000	5,000	(2,000)	-28.57%
63310	Travel & Meal Expenses	0	700	700	100	(600)	-85.71%
63755	Gift Shop Purchases	129	500	500	500	0	0.00%
63762	Uniforms	305	300	300	300	0	0.00%
64020	Computer Support/Maintenance	4,732	5,000	5,000	3,000	(2,000)	-40.00%
66000	Payments to Indiv. & Organiz'	486	500	600	500	0	0.00%
67014	Interfunc. IS Costs	6,400	7,700	7,700	7,700	0	0.00%
Total - Other Expenditures		13,696	22,400	22,500	21,700	(700)	-3.13%
TOTAL EXPENDITURE		182,826	146,200	118,700	129,900	(16,300)	-11.15%
NET REQUIREMENT		170,893	120,100	94,100	98,800	(21,300)	-17.74%

**The County of Grey
Grey Roots Capital General Summary**

2023 Budget

For the Twelve Months Ending
December 31, 2022

Account	Description	2021 ACTUAL	2022 BUDGET	2022 YEAR END PROJECTION	2023 BUDGET	2023 BUDGET to 2022 BUDGET Variance \$	2023 BUDGET to 2022 BUDGET Variance %
REVENUE							
49400	Transfer From Reserve	(\$17,389)	(\$422,000)	(\$211,700)	(\$578,600)	(\$156,600)	37.11%
52000	Federal Conditional Grant	0	0	(91,000)	(47,300)	(47,300)	100.00%
54069	Donation In Kind - Acquisitions	(322,300)	0	0	0	0	0.00%
TOTAL REVENUE		(339,689)	(422,000)	(302,700)	(625,900)	(203,900)	48.32%
EXPENDITURE							
Other Expenditures							
63049	Equipment Purchases	0	0	0	7,000	7,000	100.00%
63769	Acquisitions In Kind	322,300	0	0	0	0	0.00%
64500	Buildings/Renovations	42,389	450,600	331,300	618,900	168,300	37.35%
69100	Transfer to Reserves	244,500	231,500	231,500	203,400	(28,100)	-12.14%
Total - Other Expenditures		609,189	682,100	562,800	829,300	147,200	21.58%
TOTAL EXPENDITURE		609,189	682,100	562,800	829,300	147,200	21.58%
NET REQUIREMENT		269,500	260,100	260,100	203,400	(56,700)	-21.80%

**The County of Grey
Grey Roots Capital Store
2023 Budget**

For the Twelve Months Ending
December 31, 2022

Account	Description	2021 ACTUAL	2022 BUDGET	2022 YEAR END PROJECTION	2023 BUDGET	2023 BUDGET to 2022 BUDGET Variance \$	2023 BUDGET to 2022 BUDGET Variance %
REVENUE							
49400	Transfer From Reserve	(\$204,288)	(\$42,000)	(\$290,200)	(\$16,000)	\$26,000	-61.90%
54050	Donations	(1,300)	0	0	0	0	0.00%
54058	Sponsorship	(8,000)	(8,000)	(8,000)	(8,000)	0	0.00%
TOTAL REVENUE		(213,588)	(50,000)	(298,200)	(24,000)	26,000	-52.00%
EXPENDITURE							
Other Expenditures							
64500	Buildings/Renovations	213,588	50,000	314,700	24,000	(26,000)	-52.00%
Total - Other Expenditures		213,588	50,000	314,700	24,000	(26,000)	-52.00%
TOTAL EXPENDITURE		213,588	50,000	314,700	24,000	(26,000)	-52.00%
NET REQUIREMENT		0	0	16,500	0	0	0.00%



The County of Grey
Grey Roots
2023 Capital Budget Summary

Project	2023
Grey County Gallery Update	98,600
Federal Conditional Grant - Canada Cultural Spaces Fund	(47,300)
From Reserve - Grey Roots Gallery Reserve	(51,300)
Grey Roots - Flat Roof Replacement	250,000
From Reserve - Grey Roots Main Building Improvements Reserve (BCA)	(250,000)
Grey Roots - Heat Pumps Repair	235,300
From Reserve - Grey Roots Main Building Improvements Reserve (BCA)	(235,300)
Grey Roots - Electric Riding Lawn Mower	7,000
From Reserve - Grey Roots General Reserve	(7,000)
Grey Roots - Replace Fire Alarm Systems	25,000
From Reserve - Grey Roots Main Building Improvements Reserve (BCA)	(25,000)
Grey Roots - FOB Door Entry System	10,000
From Reserve - Grey Roots Main Building Improvements Reserve (BCA)	(10,000)
Grey Roots - Store	24,000
From Reserve - Grey Roots Heritage Buildings Reserve	(16,000)
Sponsorship	(8,000)
<i>Contributions to Reserve:</i>	
Heritage Buildings - Grey Roots Heritage Building Reserve	-
Digital Museum/Website - Grey Roots Website Development Reserve	2,200
Electric Riding Lawn Mower - Grey Roots General Reserve	1,400
Moreston Village Capital Improvements - Grey Roots Moreston Village Building Improvements Reserve	15,300
Main Building Improvements Reserve (BCA)	169,600
Front of House Update - Grey Roots Front of House Reserve	10,600
Replacement of Equipment - Grey Roots Archives General Reserve	1,600
Tractor - Grey Roots General Reserve	2,700
Net Levy Requirements	203,400



Human Services



Human Services Budget DETAILS

Function Overview

The 2023 budget for the Human Services function (Social Services, Housing, Long-Term Care and Paramedic Services departments) includes a net requirement (total of operating and capital) of \$28,126,200 compared to \$26,570,500 in 2022, an increase of \$1,555,700.

Social Services (Ontario Works & Child Care)

The 2023 Social Services departmental budget includes a net departmental requirement (total of operating and capital) of \$3,446,800 compared to \$3,354,200 in 2022, an increase of \$92,600. These budgets are cost shared with the province and includes an \$800 municipal cost share for the Homemakers expense in the Social Assistance budget. The Ontario Works budget contains a required cost share of \$1,757,900 and the combined Early Learning and Child Care budgets contain \$966,000 in municipal cost share.

Social Assistance

The 2023 Social Assistance budget includes a net departmental operating requirement of \$82,500 compared to \$71,100 in 2022, an increase of \$11,400.

The 2023 budget is based on an average monthly caseload of 1265, which includes a 7.5% caseload increase over the 2022 estimated average caseload of 1176. As per the Ministry of Children, Community and Social Services direction, no rate increase has been added for Social Assistance benefits.

Non-shareable expenditures include denture reimbursements and funerals for Non-Social Assistance Recipients (Non SARS). Non-SARS funerals expenses have been increased by \$11,400 and are based on a two-year average of actual expenses. Denture reimbursements for seniors remains at \$15,000.

Ontario Works

The Ontario Works budget requires \$1,942,800 (total of operating and capital) compared to \$1,884,700 in 2022, an increase of \$58,100. Provincial funding for this budget has been reduced by \$491,561 in 2023 as the Employment Services Transformation model commences for this service area. In response to the reduced funding level, the 2023 budget includes reduced salary costs, lower training expenses and reduced postage and office supply costs. Employment Related Expenses have been eliminated as focus is shifted from Employment Assistance to Stability Support for Ontario Works clients. Assessments continue to be included to assist in determining existing client's employment abilities and eligibility under Ontario Works. Total gross expenses have been reduced by \$375,400 in this budget and \$39,800 of reserve funds is included to offset a portion of the loss of provincial funding.

The 2023 Capital budget includes expenditures for replacement of laptops and monitors and is funded from the Social Services Computer Replacement Reserve. Annual contributions are made to this reserve through the Interfunctional Computer Lease Charge expense in the Ontario Works and Early Learning and Child Care operating budgets.

Licensed Home Child Care

The 2023 Licensed Home Child Care budget includes a net



departmental operating requirement of \$50,700 compared to \$106,200 in 2022, a decrease of \$55,500. Fee subsidy expenses will continue to decrease in 2023 with the Canada Wide Early Learning and Child Care (CWELCC) system. These expenses will be shifted to the CWELCC budget as Fee Reduction occurs through to the end of the 2025 fiscal year, when an average of \$10 per day child care fees for children under the age of 6 is expected to be achieved.

An additional (0.58 FTE) Licensed Home Worker has been included for 2023, with a total cost of \$58,300 shared between this budget and the Expansion and ELCC budgets. This position is funded with provincial funding and there is no levy impact. Licensed Home Child Care Base Funding is also included in this budget to assist with general operating expenses.

Early Learning and Child Care Administration

A revised child care funding formula was introduced in 2013 resulting in reduced provincial child care funding for the County. Mitigation funding was provided by the Ministry to assist the County and community agencies in transitioning to the new child care funding formula and new service levels. The ministry requires that any current shortfall in ministry funding be offset with the use of mitigation funding until this funding has been fully used. The Mitigation Funding Reserve has a current balance of \$1,287,269; no mitigation funding is included in the 2023 budget as provincial funding is expected to be sufficient. The Ministry has announced that it will be moving forward in 2024 with an updated child care funding formula.

The 2023 Children's Services Administration budget includes a net departmental operating requirement of \$140,700, which is

unchanged from 2022. The province is continuing the provision of transitional funding to help offset the reduced 5% administration threshold that was implemented in 2022. This funding will also continue to offset a portion of the increased 50/50 administration cost share that was implemented in 2021. \$244,700 of transitional funding is being used in this budget to fund these costs. Salaries have been reduced in the administration budget, with a portion of the Early Learning and Child Care Manager's salary shifted from this budget to the new CWELCC budget for 2023 to support ongoing work in that program.

Repairs and Maintenance

The 2023 Repairs and Maintenance budget contains total expenses of \$62,100. Included in this budget is \$14,700 provincial funding for Small Waterworks. This funding is used for rural childcare operations' water quality monitoring.

This budget is 100% provincially funded and supports licensed child care operators that are not in compliance with licensing requirements or may be at risk of not being compliant. Expenses may include appliances, washroom repairs, building maintenance and play area repairs.

Early Learning and Child Care Planning & Data Analysis

The 2023 Early Learning and Child Care Planning & Data Analysis budget includes a net departmental operating requirement of \$31,100, which is a decrease of \$23,200 from 2022. Salaries have been reduced with the Supervisor salary shifted to Capacity and EarlyON budgets. Professional and Consulting fees are increased by \$20,000 to include an EarlyON service delivery review, along with provincial funding shifted from the EarlyON budget. This budget also contains expenses



to fund the cost of data analysis, meetings, policy implementation and training in relation to early learning and child development and work with Indigenous partners to deliver integrated services for Indigenous children and families.

EarlyON

The 2023 EarlyON budget includes a net departmental operating requirement of \$129,700, an increase of \$16,500 from 2022 and is mainly due to an increased portion of the Supervisor salary reallocated to this budget. This budget supports services and programs for children aged 6 and under and contains municipal funding due to insufficient provincial funding.

The Program Delivery expense line has been increased by \$52,000 to flow increased provincial funding to EarlyON operators to fund operating costs and to support mental health in 2023.

Indigenous-Led Operating

The Indigenous-Led Operating budget contains 100% provincial funding. This funding is to support increased access to culturally relevant early years programs for Indigenous children and families. The 2023 budget contains \$72,200 in operating expenditures.

Fee Subsidy

The Fee Subsidy budget contains child care fee subsidy for non-profit and profit child care operators and Ontario Works licensed formal and unlicensed informal child care.

The 2023 Fee Subsidy budget includes a net departmental operating requirement of \$313,000 compared to \$521,500 in 2022, a decrease of \$208,500. This decrease includes 52.75%

reduced fee subsidy costs for children aged 6 and under, which is implemented with the CWELCC Fee Reduction system. Fee Subsidy expenses will continue to shift to the CWELCC budget as Fee Reduction expenses through to the end of the 2025 fiscal year, when an average of \$10 per day child care fees for children under the age of 6 is expected to be achieved.

Capacity Building

The Capacity Building budget is 100% provincially funded with no municipal contribution. This budget provides funding for professional learning and development opportunities that support the provision of high quality child care programs. Expenses have increased for 2023 to support capacity building and to include rent for the new Early Learning Hub at the Sydenham Campus.

Childcare and Early Years Workforce Funding

This budget includes a total of \$384,600 of one-time 100% provincial funding to support the retention and recruitment of a high-quality child care and early years workforce.

Workforce funding is intended to be used to not only recruit new individuals into the profession to increase access, but also to retain, support and recognize the existing child care and early years workforce through opportunities for professional development, training, and qualifications upgrade programs. This program will end on March 31, 2023.

Play-Based Materials and Equipment

The Play-Based Materials budget for 2023 remains as budgeted in 2022 to fund materials and equipment required for Child Care Operators to promote children's exploration and learning. This program has a budget for \$55,000 in expenses with \$11,000



funded from County levy

General Operating Grant

The General Operating Grant budget contains \$2,441,700 in estimated expenses. This is a program cost shared with the Province that has a levy requirement of \$264,300. This budget assists child care operators with costs such as wages, occupancy costs, utilities, supplies, nutrition, transportation and building maintenance.

Canada Wide Early Learning and Child Care Funding (CWELCC)

In 2022, \$3,390,500 was received to support the transition to lower child care fees for parents, as well as wage compensation to increase the wages for eligible staff working in the child care sector. The 2023 CWELCC funding allocation is increased to \$8,322,100 to support 52.75% in child care fee reductions for eligible children. The province is working towards an average daily fee of \$10 for child care by the end of the 2025 fiscal year for children under the age of 6. The funding in 2023 will also support wage compensation by providing an annual wage increase for eligible child care staff and maintaining an hourly wage floor of \$19 for eligible RECE program staff and \$21 for supervisors.

A portion of salaries for the Early Learning and Child Care Manager and an Ontario Works Manager are included in this budget to support the program.

Special Needs Resourcing

The 2023 Special Needs Resourcing budget includes a net levy of \$187,600 and is unchanged from 2022. This budget includes \$965,900 in expenses to support the inclusion of children with

special needs in licensed child care settings, at no additional cost to parents/guardians.

Wage Enhancement

The Wage Enhancement budget of \$1,294,800 is 100% provincially funded and is intended to increase child care wages to close the wage gap between early childhood educators employed within the education system and the child care professionals employed in licensed child care centres and licensed home child care settings. In 2023, the Ministry will continue to provide transitional funding to fund the municipal administration cost share with \$26,900 in transitional funding included in this budget.

Expansion Funding

The province provides expansion funding to support licensed child care programs, including support for fee subsidies and expanding access to affordable licensed child care. For 2023, provincial funds totaling \$1,219,300 is budgeted. The 20% cost share for operating costs continues to be voluntary for municipalities in 2023; therefore, no cost share has been included in this budget. Salaries are increased with a portion of the new Licensed Home Worker, with no net levy impact. Transitional funding of \$56,100 has been included in this budget to fund administration and the cost share.

Early Learning and Child Care Funding (ELCC)

The Early Learning and Child Care Funding is a 100% federal and provincially funded program intended to increase access to licensed child care for children 0-12 years old. Funding is increased by \$90,400 in 2023 and this budget includes \$750,500 in expenditures and includes a portion of the new Licensed Home Worker salary. This position is funded with

federal and provincial funding with no net levy impact.

County Social Initiatives

The 2023 County Social Initiatives budget includes a net departmental operating requirement of \$293,400. In 2022, the Social Services Relief Phase 3 grant funded the \$24,000 Safe 'N Sound and \$5,500 of the Beaver Valley Outreach initiatives. As expected, these expenses have returned to this budget in 2023, resulting in a net levy increase of \$29,500.

The County Social Initiatives budget contains items that are not funded by provincial subsidy and these initiatives are to be funded from 100% municipal dollars. No new initiatives have been proposed in the 2023 budget.

Van Program

The Van Program budget contains a portion of Ontario Works 100% provincial funding and does not require a municipal contribution. In response to reduced provincial funding for Ontario Works, expenses have been decreased by \$8,300 in this budget. The Van Program has been reduced to the use of one van, with the older van being sold near the end of 2022. Although the budget reflects reduced vehicle operation expenses with the elimination of one van, costs are expected to increase for the remaining van with higher shop rates and fuel costs. This budget continues to include an interfunctional vehicle lease transfer to the Transportation Services Department to provide funds for future van replacement, however this transfer has been reduced to reflect the elimination of one van.

Ontario Works Administration Capital

The 2023 budget includes reserve funding to fund laptop and monitor replacements. Annual contributions are made to the

computer replacement reserve through the Interfunctional Computer Lease Charge expenses in the Ontario Works and Early Learning and Child Care operating budgets.

Early Learning and Child Care Capital

The 2023 Capital budget contains \$350,000 for Architect fees, studies, surveys, and permits to prepare for the new EarlyON building construction in Hanover. The construction is anticipated to begin in 2024, and costs will be funded from reserves and from the sale of the current EarlyON building.

Grey County Housing DETAILS

The 2023 Housing Departmental budget includes a net departmental requirement (total of operating and capital) of \$8,143,300 compared to \$7,871,100, an increase of \$272,200.

Operating Budget

Revenue

Targeted funding is received from the federal government to offset debenture payments for Grey County Housing and non-profit housing providers. There is also untargeted funding provided to offset the housing department's operating costs. The untargeted funding has increased by \$20,500 for 2023 while debenture funding and debenture payments remained the same as 2022.

Based on current trends, the budget for miscellaneous income such as laundry has been reduced by \$3,500. This reduction is offset by an increase in projected tenant rent of \$66,700 and a reduction in expected bad debt write off by \$25,000.

Overall, the revenue adjustments result in a budget savings totaling \$107,700.

Salaries and Benefits

This budget covers administrative staff, team members who work with our tenants, building custodians and our in-house repairs and maintenance team. This budget has increased by \$113,900.

Building Operations Expenditures

The Operating budget has an increase of \$360,800 over the 2022 budget.

The main increases are as follows:

- \$146,200 reduction in administration funds for housing programs funded by the province
- The budget for utilities has increased by \$59,000 based upon analysis of 2022 costs and usage
- A \$45,700 increase to the insurance budget that is the result of industry wide increases as well as adjustments to building replacement values
- Property taxes are expected to increase by \$41,100 based on an estimated 3% overall increase
- A \$25,800 increase to snow removal budget, based on increased costs
- Inter-functional information system charges for licenses and support increased by \$23,600
- Purchased services increased by \$20,100 for contracted security services at the apartment buildings

When combined, the operating budget for administration and the maintenance of housing properties results in a budget increase totaling \$367,000.

Non-Profit Housing

The 2023 budget for Non-Profit Housing requires a levy of \$2,515,100, an increase of \$199,200 over 2022. Budgeted payments to non profit housing providers totals \$2,761,000, which is \$11,100 less than 2022. There are savings of \$151,900 as the Lutheran Social Services Owen Sound mortgage will be discharged in 2023, resulting in a reduced subsidy from the County. These savings are offset by the subsidy for other non-profit housing providers increasing by

\$140,800 based on provincially mandated indices.

The expenditures are offset by a federal conditional grant in the amount of \$245,900, \$210,300 less than 2022 and this reduction relates to the Lutheran mortgage ending.

The Non-Profit Housing budget consists of funds provided from the County to meet legislative requirements from the Province for the operating and capital needs of nine housing providers. The Province determines annual increases for the Non-Profit Housing providers in areas such as administration, insurance, utilities and rent subsidies.

14th Street Supportive Housing

As outlined in HDR-CW-15-22, the capital costs of renovating the property will be funded through a mixture of social services relief funding, provincial grants, CMHC contribution fund, the Affordable Housing Reserve and an estimated \$1,567,400 debenture. These amounts are included in the COVID-19 Pandemic Summary budget, as most of the funding is from social services relief funding.

The operating costs of the building such as utilities, property taxes and building maintenance total \$64,200. The renovation is on time and expected to be complete in April 2023 with occupancy in the summer of 2023. There are provincial grants available to offset the operating costs of \$50,000. If funding cannot be secured, funds will be drawn from reserve to offset the operating costs after considering any tenant rent revenue. The budgeted levy required totals \$14,200.

Provincial Funded Programs

Canada Ontario Community Housing Initiative (COCHI)

The Canada Ontario Community Housing Initiative is a 100% provincially funded program that provides funding to existing social and community housing providers under the *Housing Service Act*. The funds regenerate and expand community housing, preserve community housing and protect tenants through the process of expiring operating agreements.

The County has not received the 2023/2024 funding allocation, staff assumed funding will be \$261,000, the same as 2022/2023. The funding has been allocated with \$61,000 to the operating budget (\$13,000 or five percent allocated to administrative costs and the remaining \$48,000 available based on the needs of social housing providers) and \$200,000 to replace windows in the capital budget. An additional \$248,000 of 2022/2023 COCHI funds is being utilized in the 2023 capital budget for projects that were committed to in 2022 and scheduled for completion in 2023.

Ontario Priorities Housing Initiative (OPHI)

The Ontario Priorities Housing Initiative is a 100% provincially funded program that provides funding to create affordable housing units through new builds, renovations or rent supplements.

The County is utilizing \$532,100 in funding for 2023 with five percent allocated to administrative costs. The 2023/2024 allocation has not been announced; the budget assumes the funding will be equal to 2022/2023 funding.

Canada-Ontario Housing Benefit (COHB)

The Canada-Ontario Housing Benefit provides a subsidy to eligible residents who are on or are eligible to be on Social Housing wait lists or living in community housing. County staff assists residents in the completion of an application to the Ministry of Finance, payments are sent directly to each applicant. The allocation available for Grey County residents was \$293,800 in 2022 less \$250 per application which is provided directly to Grey County. The 2023/2024 funding has not been announced; therefore, staff assume it will be same as 2022/2023. The budget has been reduced based on actual number of applications being processed by Grey County.

Indigenous Housing Support Benefit (IHSP)

The Indigenous Housing Support Program supports M'Wikwedong Native Friendship Centre to provide residents with rent supplements and other housing related expenses. The County flows the subsidy to participants on behalf of M'Wikwedong. In 2023 this subsidy totals \$72,000.

Homelessness Prevention Program (HPP)

The Homelessness Prevention Program is a 100% provincially funded program that aims to prevent, address and reduce homelessness by improving access to adequate, suitable and affordable housing.

The program provides funding for the provision of emergency housing services, hostel funding, case management support, sustainable housing benefits, (last month's rent, arrears, utility arrears) and funding for agencies providing homelessness services.

In 2023, the County expects to receive \$2,045,600 in

funding, the 2023/2024 funding has not been announced but staff expect it to be similar to 2022/2023.

In September 2022, Grey County began operating the Emergency Shelter Program. Prior to this the program was administered by a contracted provider. To facilitate this program three Community Relations Workers and one Waitlist Coordinator were hired and fully funded by grant revenue.

The funding will continue to support the County's hostel program, the Homelessness Response Coordinator in partnership with Bruce County, a sustainable housing program and will provide supports to community agencies and programs that support our most vulnerable residents.

Capital Budget

The 2023 capital budget levy requirement is \$1,636,100, a decrease of \$295,800 as compared to the 2022 capital budget.

Capital Building Projects

A total of \$5,464,500 in projects is budgeted in 2023, with \$4,667,500 funded from a combination of reserves and provincial grants. This includes \$466,400 for regularly scheduled capital jobs such as appliance replacement, landscaping, security, elevator repairs, site improvements and other annual projects to sustain 997 units of housing.

The capital budget is a combination of identified 2023 projects from the 10-year capital forecast and projects from 2020, 2021 and 2022 that were delayed. Projects were delayed for a variety of reasons, including COVID-19 and supply chain issues.

Some projects scheduled in the 10 year capital forecast for 2023 were reallocated to future years to reduce the levy requirement. To achieve efficiencies in both tendering and project administration, similar projects such as parking lot, roof and window replacements will be tendered at the same time.

Transfers to Reserve

The capital budget includes a transfer of \$622,700 for the Affordable Housing Fund for increasing affordable housing units and a \$204,000 transfer to the Housing Reserve to fund future capital requirements as per the 10-year capital forecast that was developed using recent building condition assessments. The reserve contribution was reduced by \$12,400 as part of the strategy to achieve a \$1,450,000 corporate budget reduction.

Long-Term Care DETAILS

The 2023 Long-Term Care budget(s) contains operating and capital expenses of \$52,266,300. After operating and capital revenues, reserves, and capital financing are calculated, an overall net levy of \$8,276,200 is required compared to \$7,547,500 in the 2022 budget, an increase of \$728,700.

Budget Impacts - Funding

The homes operate with revenue from four sources including:

- 1) Ministry of Long-Term Care (MOLTC) - includes Level of Care (LOC) Base Funding, Global Level of Care, Case Mix Index (CMI), Structural Compliance and Minor Capital Subsidy
- 2) Resident Co-payment
- 3) Other Income (i.e. rentals)
- 4) County of Grey Taxation

Level of Care (LOC) Base Funding

Historically, the homes receive an increase in base funding from the Ministry of Long-Term Care each year, applied directly to each of the four envelopes – Nursing and Personal Care, Program and Support Services, Raw Food and Other Accommodation. The 2022 budget assumed a 1.5% increase to each of these four envelopes. The Province applied a 1.5% overall increase to the Global Level of Care per diem effective April 1, 2023, which can be allocated to any envelope. In consideration of this, County staff have budgeted a 1.5% funding increase for the Global Level of Care in the 2023 budget (rather than across the four envelopes) effective April 1, 2023.

The funded beds have been increased by three as the ministry

has provided interim beds effective December 1, 2022.

Allocations are two beds for Rockwood Terrace and one bed for Lee Manor.

Case Mix Index (CMI)

In addition to base funding, the homes receive resident acuity (care needs) funding which is referred to as the Case Mix Index (CMI). The higher the CMI index, the higher the acuity of the resident and the more Nursing and Personal Care funding the home may receive. Despite rising acuity in all long-term care homes in Ontario, the CMI system allocates the acuity funding envelope but does not change the size of the funding envelope. In 2022, the CMIs for all three Homes did not change as the Ministry opted to not review CMIs.

Resident Co-Payment

The resident co-payment amount for all licensed/approved beds, regardless of the organization that operates the home is set by the Ministry of Long-Term Care. Normally, increases are effective July 1 of each year. In 2022 the daily rates increased October 1, 2022 and are as follows:

- Basic: Increase from \$62.18 to \$63.73 (\$1.55 increase)
- Semi Private: Increase from \$12.78 to \$13.10 (\$0.32 increase)
- Private: Increase from \$26.64 to \$27.31 (\$0.67 increase)

The increases to semi private and private accommodation rates are not applicable to existing residents.

Budget Impacts - Expenditures

Salaries and Benefits

Wages and benefits account for over 80% of the 2023 budget. Challenges with recruitment and retention of qualified employees leads to a high dependence on overtime and use of agency staff, both of which have a direct impact on the basic cost of service delivery. This budget proposes an investment in direct care staffing hours to support the complex physical and emotional care needs of our residents.

There are four different collective agreements across the three homes. There will be new collective agreements negotiated for the ONA agreement for all three homes, Lee Manor OPSEU staff and Grey Gables OPSEU staff.

Long Term Care Staffing Increase Supplement

As part of the Ministry's commitment to increase staffing levels and provide more direct care for residents, the Ministry is providing new funding to Ontario's LTC sector. There are three components of this funding. The goal of the new funding is to support LTC home licensees to enable the hiring of more staff to increase direct hours of care provided to residents.

Direct care is defined as "hands-on care provided to residents that includes, but is not limited to, assessments, feeding, bathing, toileting, lifting, moving residents, medical/therapeutic treatments, and medication administration".

Each home has proposed increased staffing in the 2023 budget to utilize the three allocations of funding. These investments in funding are part of the Ministry's commitment to increase the average hours of daily direct care to four hours by 2025. This funding covers the FTE increases listed below for each home

and does not require a levy contribution.

Raw Food

The Ministry of Health and Long-Term Care (MOHLTC) provides \$11.00 per resident day (PRD) for raw food which is an increase of \$0.88 PRD from 2022. In previous budgets, County Council supported a levy requirement of an additional \$0.68 to help cover increasing food costs. In 2023, there is no proposed increase to the county per diem. The total levy requirement for raw food is \$78,400 for the three homes.

COVID-19 Pandemic

Over the past two years the COVID-19 pandemic has had a significant impact on the finances and operations of the long-term care homes. The financial implications of COVID-19 are difficult to predict for 2023 given the unknown duration of the pandemic.

The homes have included \$1,821,800 in COVID-19 expenditures in 2023. This includes spending relating to additional staff, personal protective equipment, cleaning supplies, equipment to support infection prevention and control measures, and screening and testing initiatives. Included in this funding is additional positions for effective infection control practices within housekeeping and dietary; this is a no levy impact and positions created exist so long as funding is provided.

The 2023 budget assumes that the Ministry of Long-Term Care will provide emergency funding support of \$1,821,800 to the long-term care sector.

Budget Impacts – Long Term Care Administration

This department funds the Director of Long-Term Care's office and includes a Quality Specialist, a Clinical Specialist, a Support Services and Educational Lead and administrative assistant. The new provincially mandate role of Infection Prevention and Control (IPAC) and wellness lead for each home in 2022 and is part of this budget. The cost of this department is funded by each of the three homes in proportion to the number of beds each home operates.

Budget Impacts – Grey Gables

The Grey Gables operating, and capital budget has a net levy requirement of \$2,044,000, resulting in an increase from the 2022 approved budget of \$192,000. In addition to the impacts identified earlier in this report and in response to the focus on direct resident care, human resources challenges in the sector and an investment in maintaining good building conditions, the budget proposes the following investments:

- \$777,000 in front line resident care hours with an increased FTE of 6.7 (5.3 PSW, and 0.77 for RPN). This front line resident care is in response to the Ministry direct care hour requirements which is a 4 year phase in approach to reach 4 hours of direct care per resident per day. This directive is fully funded by the ministry and results in no levy impact.
- \$1,577,900 for the Behavioral Support Transition Unit (BSTU) funded by the province.

The 2023 capital budget requires a levy contribution of \$264,200, an increase of \$70,400 from 2022. A list of the projects is included in Grey Gables' capital budget.

Budget Impacts – Lee Manor

The Lee Manor operating, and capital budget has a net levy requirement of \$2,650,800, an increase of \$439,400 from the 2022 approved budget. In addition to the impacts identified earlier in this report and in response to the focus on direct resident care, human resources challenges in the sector and an investment in maintaining good building conditions the budget proposes the following investments:

- \$1,505,000 for frontline resident care hours creating 11.27 FTE funded by long term care staffing supplement. This is fully funded by the ministry and results in no levy impact.

The 2023 capital budget requires a levy contribution of \$206,000, an increase of \$41,300 from 2022. A list of the projects is included in Lee Manor's capital budget.

Budget Impacts – Rockwood Terrace

The Rockwood Terrace operating, and capital budget has a net levy requirement of \$2,220,400, an increase of \$97,300 over 2022. In addition to the impacts identified earlier in this report and in response to the focus on direct resident care, human resources challenges in the sector and an investment in maintaining good building conditions, the budget proposes the following investments:

- \$1,135,000 for front line resident care hours creating 7.14FTE (3.57 PSW, 3.57 RPN) funded by long-term care staffing supplement. This is fully funded by the ministry and results in no levy impact.

The capital budget at Rockwood Terrace is challenging to predict. There is a need to provide a safe, comfortable environment while balancing spending against the known future redevelopment project. Projects such as windows, flooring and plumbing are budgeted and completed on a flexible schedule which allows for the most imminent needs to be met.

Depending on the time of redevelopment and construction delays, projects may be realigned in future years.

Redevelopment must be completed by 2025 therefore capital needs for the current Rockwood Terrace have not been projected beyond 2025. The net levy requirement for 2023 is \$145,600, a consistent levy from the approved 2022 budget. A list of the projects is included in Rockwood Terrace's capital budget.

Budget Impacts - Long Term Redevelopment

The refurbishment of Lee Manor was funded by debenture.

Since the debenture was repaid, \$1,361,000 has been transferred annually to reserve to assist with the future cost of redeveloping Rockwood Terrace. In 2023, payments totaling \$9,156,100 and funded from reserve have been budgeted based on the provided cash flow projection provided by our prime consultant Colliers utilizing a class D estimate.

Paramedic Services DETAILS

The 2023 Paramedic Services budget includes a net departmental requirement (total of operating and capital) of \$8,259,900 compared to \$7,797,700 in 2022, an increase of \$462,200.

Operating Budget

The 2023 operating budget reflects a \$439,700 increase as compared to 2022.

The Ministry of Health provides current year funding based upon 50% of the previous year's operating budget, adjusted for Public Sector Accounting Board (PSAB) eligible expenditures (such as amortization, future benefit and future WSIB costs). In 2019 the funding model was adjusted and adjustments for inflation were discontinued. The 2023 budgeted grant amount of \$8,819,200, has been calculated using the assumption that the funding model used since 2019 will continue.

This grant figure excludes provincial funding provided by Ontario Health and the Ministry of Long-Term Care budgeted for the Community Paramedicine and Supportive Outreach Service (SOS) initiatives.

Excluding the Community Paramedicine programs, and wages paid to Transportation Services staff performing repairs on Paramedic Services vehicles, salaries and benefits have increased \$495,300 as compared with the 2022 budget. Salaries and benefits represent 83.7% of the total operating budget expenditures. The salaries and

benefits budget lines have also been impacted by the following:

- A 2% cost of living adjustment for all unionized staff based on current collective agreement, and the actual collective agreement increase for 2021 and 2022 being greater than the estimate in their respective budgets
- A cost-of-living adjustment increase of 2% for non-union staff
- A 25% increase in the self-insured WSIB premiums which is based on claims history and duration of claims
- A 10% increase in health benefits and 13% increase in dental benefits

The budget page "Paramedic Services General" includes a \$71,800 transfer from the Paramedic Services Reserve to fund:

- Training an additional three, for a total of 10, new paramedics based on increased staffing needs
- Purchase of equipment and materials (such as helmets, bags, uniforms, etc).
- Remaining balance of professional fees from the deployment review that was undertaken in 2022 and final payment in 2023.

Community Paramedicine Programs

The 2023 Community Paramedic budget includes \$262,600 of base funding from Ontario Health and \$100,000 of additional temporary funding that has been received since 2017 to maintain the program at seven days per week. The total cost of

the program is \$396,400, resulting in a \$33,800 levy requirement.

Community Paramedicine for Long-Term Care is funded through the Ministry of Long-Term Care, the current agreement provides \$1,000,000 per year (\$250,000 quarterly from January 2021 to March 2024). This funding was based on estimates made in 2021 for costs to operate the program. Due to increased costs in paramedic wages, benefits and WSIB rates, the annual expenditures required for the program are \$1,152,900, a \$111,000 increase compared to 2022. This also includes increases for medical oversight and a transfer to reserve for the cost of vehicles and equipment. This leaves \$152,900 unfunded by the Province for the 2023 calendar year. Due to staffing challenges in 2022, the program has not been operating at full capacity, which will result in unspent funds that are being used in 2023 to offset the additional expenses...

Originally the Community Paramedicine for Long-Term Care program operated two twelve-hour vehicles seven days a week and one eight-hour vehicle five days a week. Staff have determined that a better utilization of Community Paramedics' time is the addition of administrative staff to help schedule appointments and manage client data. Additionally, a Nurse Practitioner will be contracted from Grey Bruce Health Services to improve the level of service provided to clients. These additional costs will be funded by removing the eight-hour vehicle from community paramedicine operations.

These operational changes are expected to allow the program to operate at full capacity, meaning there is not expected to

be any unspent funds after 2023. Staff will work with the Provincial Government to enter into a new agreement beginning April 1, 2024, that will require an increase in funding that reflects the cost to operate the program.

New to the 2023 budget is the Supportive Outreach Service (SOS) Program. This program began in 2022 and is a joint effort between Grey County and community partners to provide mobile outreach services to the homeless and transient population, connecting them with mental health, addiction, primary care, and wrap around social services. The program is fully funded until March 31, 2023, by Ontario Health West and Ontario Cannabis Legalization Funding. The 2023 budget assumes that provincially funding will be announced to continue to run the program for the whole year. The whole year program cost is \$572,200, which includes the team's wages and benefits, vehicle costs, medical oversight, and program supplies. If funding is not secured beyond March 31, 2023, the program will be discontinued.

Peer Support

The *Supporting Ontario's First Responders Act, 2016* is a key component of a comprehensive strategy to deal with first responder PTSD. Grey County paramedics are included in the list of workers affected under this legislation. Included in the *Act* are strategies to prevent or mitigate PTSD. One requirement is for the employer to develop and deliver workplace policies and prevention programs for paramedics and other first responders. The 2023 budget continues to build on a program that began in 2018 that invests in programs to prevent/reduce operational stress and PTSD and provides training to peer support members and an online peer

support referral and resource program. This initiative, including training, family day event, staff time, software and clinical oversight has a cost of \$91,700.

Other Operating Budget Notable Items

The 2023 budget does not include any additional wage, benefit and supply costs resulting from the COVID-19 pandemic. If the County incurs any additional costs for COVID-19 or vaccine distribution, the expectation is full funding will be provided be fully funded by the province. If provincial funding is not provided, these costs will be funded through the Safe Restart Reserve.

A transfer from reserve of \$5,500 on the Station Summary funds the cost of painting guidelines at paramedic bases for health and safety purposes.

The 2023 operating budget includes annual transfers to reserve of \$656,200 for the following:

- \$636,500 to fund future capital purchases
- \$14,000 for the replacement of paramedic jackets that are purchased every five year
- \$3,100 for helmets and bags that have a 15-year lifespan
- \$2,600 for snow pants to be replaced on a 5-year cycle

The vehicle operations budget has increased by \$160,400 and includes:

- \$98,000 increase to internal and external fuel

purchases, based on increased fuel prices and increased call volumes

- \$54,600 increase to vehicle maintenance, based on increased time spent working on paramedic vehicles, increased cost of parts and an increased shop rate charged by transportation staff
- \$7,800 increase to vehicle insurance

Capital Budget

The 2023 capital budget has a levy impact totaling \$160,200. The 2023 budget utilizes available Paramedic Services Development Charges to fund the cost of Chatsworth station debenture, and the future debenture for the new Durham station planned at the new Rockwood Terrace site. The savings from this funding will be transferred to Paramedic Services Capital Reserve to help offset the increase costs of ambulances per the 2023-2032 10 year capital forecast.

Vehicle and equipment purchases are funded through the equipment reserve. Capital purchases for 2023 are as follows:

- Four ambulances (two from the 2022 budget and two per replacement schedule) – Paramedic Services has a fleet of 15 ambulances with two or three replaced annually. Ambulances are on a six-year replacement schedule and at time of replacement, typically have mileage exceeding 275,000 km. Two ambulances were ordered in early 2022 per the replacement schedule; due to supplier delays delivery will not occur until 2023
- Three power load stretchers

- Updating GPS in all paramedic vehicles
- 11 automatic CPR machines that are new to the capital program and not reflected in the 2023-2032 capital forecast. Machines are required due to new patient care standards effective February 1, 2023 that increase the time that CPR must be administered from the current six to eight minutes, up to a 20 minute minimum

The following items are included in the capital budget for work to be completed at the Paramedic Bases and are funded from Reserve

- FOB replacements for bases (funded from Paramedic Services – Building Reserve)
- Replacement of HVAC system at Owen Sound base (funded from Safe Restart)



**COUNTY OF GREY
HUMAN SERVICES FUNCTION
2023 BUDGET NET DEPARTMENT REQUIREMENT SUMMARY**

OPERATING SUMMARY

	2021	2022		2023			Net Budget Change	
	Actual	Budgeted Levy	Year End Projection	Revenue	Budgeted Expenditure	Levy	2023 Budget vs 2022 Budget Variance \$	Variance %
Social Services	\$2,908,949	\$3,354,200	\$3,127,200	(\$33,876,300)	\$37,323,100	\$3,446,800	\$92,600	2.76%
Housing	\$5,956,144	\$5,939,200	\$5,965,400	(\$10,895,500)	\$17,415,100	\$6,519,600	\$580,400	9.77%
Long Term Care	\$5,984,769	\$5,682,400	\$5,688,900	(\$33,976,200)	\$40,275,600	\$6,299,400	\$617,000	10.86%
Paramedic Services	\$7,138,883	\$7,660,000	\$7,652,700	(\$11,262,500)	\$19,362,200	\$8,099,700	\$439,700	5.74%
Total Operating	\$21,988,745	\$22,635,800	\$22,434,200	(\$90,010,500)	\$114,376,000	\$24,365,500	\$1,729,700	7.64%

CAPITAL SUMMARY

	2021	2022		2023			Net Budget Change	
	Actual	Budgeted Levy	Year End Projection	Revenue	Budgeted Expenditure	Levy	2023 Budget vs 2022 Budget Variance \$	Variance %
Social Services	\$0	\$0	\$0	(\$369,500)	\$369,500	\$0	\$0	0.00%
Housing	\$1,832,812	\$1,931,900	\$1,991,000	(\$4,667,500)	\$6,291,200	\$1,623,700	(\$308,200)	-15.95%
Long Term Care	\$2,079,117	\$1,865,100	\$1,865,100	(\$10,013,900)	\$11,990,700	\$1,976,800	\$111,700	5.99%
Paramedic Services	\$115,300	\$137,700	\$137,700	(\$1,488,600)	\$1,648,800	\$160,200	\$22,500	16.34%
Total Capital	\$4,027,229	\$3,934,700	\$3,993,800	(\$16,539,500)	\$20,300,200	\$3,760,700	(\$174,000)	-4.42%

OPERATING AND CAPITAL COMBINED SUMMARY

	2021	2022		2023			Net Budget Change	
	Actual	Budgeted Levy	Year End Projection	Revenue	Budgeted Expenditure	Levy	2023 Budget vs 2022 Budget Variance \$	Variance %
Social Services	\$2,908,949	\$3,354,200	\$3,127,200	(\$34,245,800)	\$37,692,600	\$3,446,800	\$92,600	2.76%
Housing	\$7,788,956	\$7,871,100	\$7,956,400	(\$15,563,000)	\$23,706,300	\$8,143,300	\$272,200	3.46%
Long Term Care	\$8,063,886	\$7,547,500	\$7,554,000	(\$43,990,100)	\$52,266,300	\$8,276,200	\$728,700	9.65%
Paramedic Services	\$7,254,183	\$7,797,700	\$7,790,400	(\$12,751,100)	\$21,011,000	\$8,259,900	\$462,200	5.93%
Grand Total	\$26,015,974	\$26,570,500	\$26,428,000	(\$106,550,000)	\$134,676,200	\$28,126,200	\$1,555,700	5.85%



**COUNTY OF GREY
SOCIAL SERVICES
2023 BUDGET NET DEPARTMENT REQUIREMENT SUMMARY**

OPERATING SUMMARY

	2021	2022		2023			Net Budget Change	
	Actual	Budgeted Levy	Year End Projection	Revenue	Budgeted Expenditure	Levy	2023 Budget vs 2022 Budget Variance \$	Variance %
Social Assistance - Ontario Works	\$59,591	\$71,100	\$71,100	(\$12,489,400)	\$12,571,900	\$82,500	\$11,400	16.03%
Ontario Works	\$1,487,581	\$1,884,700	\$1,710,200	(\$2,418,700)	\$4,361,500	\$1,942,800	\$58,100	3.08%
Total Ontario Works	\$1,547,172	\$1,955,800	\$1,781,300	(\$14,908,100)	\$16,933,400	\$2,025,300	\$69,500	3.55%
Licensed Home Child Care	\$80,522	\$106,200	\$68,300	(\$794,600)	\$845,300	\$50,700	(\$55,500)	-52.26%
Early Learning and Child Care Administration	\$140,624	\$140,700	\$140,700	(\$411,100)	\$551,800	\$140,700	\$0	0.00%
Repairs & Maintenance	\$0	\$0	\$0	(\$62,100)	\$62,100	\$0	\$0	0.00%
Early Learning and Child Care Planning & Data Analysis	\$52,273	\$54,300	\$38,400	(\$123,100)	\$154,200	\$31,100	(\$23,200)	-42.73%
EarlyON	\$50,527	\$113,200	\$76,400	(\$1,083,200)	\$1,212,900	\$129,700	\$16,500	14.58%
Indigenous-Led	\$0	\$0	\$0	(\$72,200)	\$72,200	\$0	\$0	0.00%
Fee Subsidy	\$415,213	\$521,500	\$412,800	(\$1,252,500)	\$1,565,500	\$313,000	(\$208,500)	-39.98%
Capacity Building	\$0	\$0	\$0	(\$75,000)	\$75,000	\$0	\$0	0.00%
Childcare and Early Years Workforce Funding	\$0	\$0	\$0	(\$384,600)	\$384,600	\$0	\$0	0.00%
Play Based Material and Equipment	\$10,877	\$11,000	\$11,000	(\$44,000)	\$55,000	\$11,000	\$0	0.00%
Safe Restart Funding	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
Emergency Childcare	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
Re-Investment Funding	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
General Operating Grant	\$132,191	\$0	\$146,800	(\$2,177,400)	\$2,441,700	\$264,300	\$264,300	100.00%
Canada Wide Early Learning and Child Care (CWELCC)	\$0	\$0	\$0	(\$8,322,100)	\$8,322,100	\$0	\$0	0.00%
Special Needs Resourcing	\$187,651	\$187,600	\$187,600	(\$778,300)	\$965,900	\$187,600	\$0	0.00%
Wage Enhancement Grant	(\$1)	\$0	\$0	(\$1,294,800)	\$1,294,800	\$0	\$0	0.00%
Expansion Funding	\$0	\$0	\$0	(\$1,219,300)	\$1,219,300	\$0	\$0	0.00%
ELCC Funding	\$0	\$0	\$0	(\$750,500)	\$750,500	\$0	\$0	0.00%
Total Early Learning and Child Care	\$1,069,877	\$1,134,500	\$1,082,000	(\$18,844,800)	\$19,972,900	\$1,128,100	(\$6,400)	-0.56%
County Social Initiatives - 100% Municipal Funding	\$291,900	\$263,900	\$263,900	(\$6,000)	\$299,400	\$293,400	\$29,500	11.18%
Ontario Works Van Program	\$0	\$0	\$0	(\$117,400)	\$117,400	\$0	\$0	0.00%
Total County Social Initiatives	\$291,900	\$263,900	\$263,900	(\$123,400)	\$416,800	\$293,400	\$29,500	11.18%
Total Operating	2,908,949	3,354,200	3,127,200	(33,876,300)	37,323,100	3,446,800	92,600	2.76%

CAPITAL SUMMARY

	2021	2022		2023			Net Budget Change	
	Actual	Budgeted Levy	Year End Projection	Revenue	Budgeted Expenditure	Levy	2023 Budget vs 2022 Budget Variance \$	Variance %
Ontario Works Administration Capital	\$0	\$0	\$0	(\$19,500)	\$19,500	\$0	\$0	0.00%
Early Learning and Child Care Capital	\$0	\$0	\$0	(\$350,000)	\$350,000	\$0	\$0	0.00%
Total Capital	\$0	\$0	\$0	(\$369,500)	\$369,500	\$0	\$0	0.00%

OPERATING AND CAPITAL COMBINED SUMMARY

	2021	2022		2023			Net Budget Change	
	Actual	Budgeted Levy	Year End Projection	Revenue	Budgeted Expenditure	Levy	2023 Budget vs 2022 Budget Variance \$	Variance %
Operations	\$2,908,949	\$3,354,200	\$3,127,200	(\$33,876,300)	\$37,323,100	\$3,446,800	\$92,600	2.76%
Capital	\$0	\$0	\$0	(\$369,500)	\$369,500	\$0	\$0	0.00%
Total - Operating and Capital	\$2,908,949	\$3,354,200	\$3,127,200	(\$34,245,800)	\$37,692,600	\$3,446,800	\$92,600	2.76%

The County of Grey
Social Assistance - Ontario Works
2023 Budget

Account	Description	2021	2022	2022	2023	2023 BUDGET to	2023 BUDGET to
		ACTUAL	BUDGET	YEAR END PROJECTION	BUDGET	2022 BUDGET	2022 BUDGET
						Variance \$	Variance %
REVENUE							
51100	Provincial Conditional Grant	(\$9,659,130)	(\$12,112,400)	(\$11,384,900)	(\$12,136,000)	(\$23,600)	0.19%
51114	Prov. Prog. Homemakers	(2,745)	(3,000)	(3,000)	(3,000)		0.00%
54043	Overpayment Recovery GP	(32,907)	(39,800)	(37,800)	(33,500)	6,300	-15.83%
54047	Expenditure Recovery	(30,409)	(22,200)	(22,200)	(24,600)	(2,400)	10.81%
54048	Misc./Client/Estates	(47,014)	(19,600)	(14,600)	(26,200)	(6,600)	33.67%
54061	CPP Reimbursements	(51,511)	(67,000)	(4,500)	(66,600)	400	-0.60%
54062	Employment Insurance Benefitis	(1,086)	(42,000)	(15,400)	(31,600)	10,400	-24.76%
54063	Funeral Reimbursements	(114,456)	(67,900)	(70,200)	(78,500)	(10,600)	15.61%
54064	FRO - Min. of Attorney General	(98,005)	(85,100)	(92,500)	(89,400)	(4,300)	5.05%
TOTAL REVENUE		(10,037,263)	(12,459,000)	(11,645,100)	(12,489,400)	(30,400)	0.24%
EXPENDITURE							
Other Expenditures							
66500	Advanced Age	1,241	1,500	1,500	1,500		0.00%
66501	Basic needs	4,912,532	6,213,500	5,822,500	6,176,500	(37,000)	-0.60%
66502	Temp Care	465,281	487,100	446,000	471,000	(16,100)	-3.31%
66503	Homemakers	3,428	3,800	3,800	3,800		0.00%
66505	Shelter	4,709,663	5,903,600	5,540,500	5,964,100	60,500	1.02%
66506	Mandatory Benefits	180,179	312,800	270,500	291,300	(21,500)	-6.87%
66508	Non Sharable	58,908	70,300	70,300	81,700	11,400	16.22%
66532	Client Income	(600,662)	(743,800)	(613,900)	(667,700)	76,100	-10.23%
66533	Client Recovery	(283,098)	(356,400)	(390,300)	(409,700)	(53,300)	14.96%
66534	Transition Child Benefit	115,525	100,200	113,200	107,800	7,600	7.58%
66536	Transition Child Benefit Repayment	(18,314)	(27,000)	(21,800)	(21,200)	5,800	-21.48%
66538	Discretionary Benefits	292,623	361,400	304,800	357,800	(3,600)	-1.00%
66544	Funerals	259,548	203,100	169,100	215,000	11,900	5.86%
Total - Other Expenditures		10,096,854	12,530,100	11,716,200	12,571,900	41,800	0.33%
TOTAL EXPENDITURE		10,096,854	12,530,100	11,716,200	12,571,900	41,800	0.33%
NET REQUIREMENT		59,591	71,100	71,100	82,500	11,400	16.03%

The County of Grey
Ontario Works
2023 Budget

Account	Description	2021	2022	2022	2023	2023 BUDGET to	2023 BUDGET to
		ACTUAL	BUDGET	YEAR END PROJECTION	BUDGET	2022 BUDGET	2022 BUDGET
						Variance \$	Variance %
REVENUE							
49300	Sale of Assets			(\$100)			0.00%
49400	Transfer From Reserve			(1,600)	(39,800)	(39,800)	100.00%
51100	Provincial Conditional Grant	(2,587,035)	(2,852,200)	(2,784,700)	(2,378,900)	473,300	-16.59%
TOTAL REVENUE		(2,587,035)	(2,852,200)	(2,786,400)	(2,418,700)	433,500	-15.20%
EXPENDITURE							
Salaries and Wages							
61000	Salaries and Wages	2,331,195	2,656,200	2,424,800	2,398,200	(258,000)	-9.71%
61003	Overtime Wages	3,992					0.00%
61009	Salary Recoveries	(2,826)		(3,200)			0.00%
Total - Salaries & Wages		2,332,361	2,656,200	2,421,600	2,398,200	(258,000)	-9.71%
Employee Benefits							
61220	CPP	103,329	121,900	111,900	118,300	(3,600)	-2.95%
61221	EI	34,942	39,800	36,600	37,500	(2,300)	-5.78%
61222	WSIB Premiums	31,304	35,800	32,800	32,600	(3,200)	-8.94%
61223	OMERS	226,370	282,100	258,500	273,100	(9,000)	-3.19%
61224	EHT	45,702	51,900	47,500	46,900	(5,000)	-9.63%
61225	Group Benefits	305,450	372,000	343,400	350,400	(21,600)	-5.81%
61260	Service Awards	661	2,100	2,100	1,900	(200)	-9.52%
Total - Employee Benefits		747,758	905,600	832,800	860,700	(44,900)	-4.96%
Total Salaries and Benefits		3,080,119	3,561,800	3,254,400	3,258,900	(302,900)	-8.50%
Other Expenditures							
63000	Advertising		500	500	500		0.00%
63010	Association/Membership Fees	8,043	8,200	8,200	8,200		0.00%
63020	Computer Support/Maintenance	8,335	11,500	13,400	8,000	(3,500)	-30.43%
63030	Copying & Printing	683	2,900	2,000	1,900	(1,000)	-34.48%
63042	Equip/Furniture Purchases	13,037	10,000	11,500	10,000		0.00%
63051	Telephone	14,451	14,500	15,000	16,000	1,500	10.34%
63052	Cellular	2,737	5,200	5,200	3,800	(1,400)	-26.92%
63060	Office & Charting Supplies	3,162	10,000	10,000	7,200	(2,800)	-28.00%
63063	Postage/Courier/Freight	7,912	16,200	10,600	11,200	(5,000)	-30.86%
63064	Subscriptions & Publications	161					0.00%
63066	OW Workshops		1,500			(1,500)	-100.00%
63068	Emergency Management	666	2,000	2,000	2,000		0.00%
63070	Other Materials & Services			200			0.00%
63300	Staff Training and Development	7,319	23,200	23,200	13,200	(10,000)	-43.10%
63310	Travel & Meal Expenses	600	21,000	21,000	24,700	3,700	17.62%
63320	Conferences	575	4,500	4,500	3,000	(1,500)	-33.33%
63401	Cleaning Supplies	308	200	200	300	100	50.00%
63441	Hydro/Water	1,259	1,500	2,300	1,500		0.00%
63450	Maintenance of Equipment	175	500	500	500		0.00%
63708	Licenses and Fees			100			0.00%
63803	Pandemic Supplies	407					0.00%
64020	Computer Support/Maintenance	16,906	20,300	20,300	18,300	(2,000)	-9.85%
64100	Legal Fees		6,000	6,000	6,000		0.00%
64102	Professional & Consulting fees	6,791	6,000	6,000	6,000		0.00%
64109	OW Assessments	22,200	36,000	36,000	36,000		0.00%

The County of Grey
Ontario Works
2023 Budget

Account	Description	2021	2022	2022	2023	2023 BUDGET to	2023 BUDGET to
		ACTUAL	BUDGET	YEAR END PROJECTION	BUDGET	2022 BUDGET	2022 BUDGET
						Variance \$	Variance %
64111	Getting Ahead Workshops		\$30,000	\$15,000		(\$30,000)	-100.00%
64401	Cleaning Contracts	8,676	12,000	12,000	12,000		0.00%
65110	Insurance	70,119	86,900	80,000	90,800	3,900	4.49%
65200	Bank Charges	5,348	6,500	8,100	8,500	2,000	30.77%
65300	Rent	36,391	37,100	36,600	29,900	(7,200)	-19.41%
66511	Dental Adminiistration	4,048	6,100	7,900	7,500	1,400	22.95%
66529	LEAP		1,000	500	500	(500)	-50.00%
66559	Employment Related Expenses	266,813	317,000	406,600		(317,000)	-100.00%
66564	Stability Supports				317,000	317,000	100.00%
67000	Interfunc. Admin Charges	219,300	216,600	216,600	190,000	(26,600)	-12.28%
67007	Interfunc. Rent	147,800	147,800	147,800	147,800		0.00%
67013	Interfunc. Audit Fees	14,775	14,300	14,300	14,400	100	0.70%
67014	Interfunc. IS Costs	80,600	74,100	74,100	82,300	8,200	11.07%
67019	Interfunc. Computer Lease Chg.	24,900	24,000	24,000	23,600	(400)	-1.67%
	Total - Other Expenditures	994,497	1,175,100	1,242,200	1,102,600	(72,500)	-6.17%
	TOTAL EXPENDITURE	4,074,616	4,736,900	4,496,600	4,361,500	(375,400)	-7.93%
	NET REQUIREMENT	1,487,581	1,884,700	1,710,200	1,942,800	58,100	3.08%

The County of Grey
Licensed Home Child Care
2023 Budget

Account	Description	2021	2022	2022	2023	2023 BUDGET to	2023 BUDGET to
		ACTUAL	BUDGET	YEAR END PROJECTION	BUDGET	2022 BUDGET	2022 BUDGET
						Variance \$	Variance %
REVENUE							
51100	Provincial Conditional Grant	(\$555,617)	(\$671,900)	(\$506,800)	(\$435,900)	\$236,000	-35.12%
51126	Prov General Operating Grant	(156,565)	(325,200)	(354,000)	(358,700)	(33,500)	10.30%
54070	Miscellaneous	(20)		(100)			0.00%
TOTAL REVENUE		(712,202)	(997,100)	(860,900)	(794,600)	202,500	-20.31%
EXPENDITURE							
Salaries and Wages							
61000	Salaries and Wages	169,593	227,000	249,400	253,900	26,900	11.85%
61003	Overtime Wages	391					0.00%
Total - Salaries & Wages		169,984	227,000	249,400	253,900	26,900	11.85%
Employee Benefits							
61220	CPP	7,612	10,300	11,400	12,600	2,300	22.33%
61221	EI	2,523	3,400	3,800	4,000	600	17.65%
61222	WSIB Premiums	2,303	3,000	3,400	3,500	500	16.67%
61223	OMERS	14,481	22,500	22,100	24,600	2,100	9.33%
61224	EHT	3,327	4,500	4,900	5,000	500	11.11%
61225	Group Benefits	28,231	40,400	39,500	42,700	2,300	5.69%
61260	Service Awards		1,000	1,000		(1,000)	-100.00%
Total - Employee Benefits		58,477	85,100	86,100	92,400	7,300	8.58%
Total Salaries and Benefits		228,461	312,100	335,500	346,300	34,200	10.96%
Other Expenditures							
63010	Association/Membership Fees	622	700	600	700		0.00%
63020	Computer Support/Maintenance	253	700	900	500	(200)	-28.57%
63042	Equip/Furniture Purchases	337	1,000	1,000	1,000		0.00%
63051	Telephone	1,175	1,200	1,100	1,300	100	8.33%
63052	Cellular	1,670	1,700	1,800	1,800	100	5.88%
63060	Office & Charting Supplies	148	800	800	800		0.00%
63300	Staff Training and Development	565	1,500	1,500	1,500		0.00%
63310	Travel & Meal Expenses	3,054	8,200	7,200	13,700	5,500	67.07%
63320	Conferences		1,200	1,200	1,200		0.00%
63708	Licenses and Fees	120	200	200	200		0.00%
64119	LHCC Base Funding	63,940	146,700	141,100	127,800	(18,900)	-12.88%
64122	Provider Enhancement Payment	78,308	78,400	78,400	78,400		0.00%
64129	Fee Subsidy	399,547	528,500	338,500	249,900	(278,600)	-52.72%
65110	Insurance	11,490	14,300	13,200	15,000	700	4.90%
66508	Non Sharable	614	500	600	700	200	40.00%
67013	Interfunc. Audit Fees	620	600	600	600		0.00%
67014	Interfunc. IS Costs	1,800	5,000	5,000	3,900	(1,100)	-22.00%
Total - Other Expenditures		564,263	791,200	593,700	499,000	(292,200)	-36.93%
TOTAL EXPENDITURE		792,724	1,103,300	929,200	845,300	(258,000)	-23.38%
NET REQUIREMENT		80,522	106,200	68,300	50,700	(55,500)	-52.26%

The County of Grey
Early Learning and Child Care Administration
2023 Budget

Account	Description	2021	2022	2022	2023	2023 BUDGET to	2023 BUDGET to
		ACTUAL	BUDGET	YEAR END PROJECTION	BUDGET	2022 BUDGET	2022 BUDGET
						Variance \$	Variance %
REVENUE							
49400	Transfer From Reserve		(\$19,800)	(\$1,300)		\$19,800	-100.00%
51100	Provincial Conditional Grant	(237,714)	(146,800)	(146,700)	(146,800)		0.00%
51138	Provincial Transitional Grant	(97,494)	(240,800)	(223,500)	(264,300)	(23,500)	9.76%
	TOTAL REVENUE	(335,208)	(407,400)	(371,500)	(411,100)	(3,700)	0.91%
EXPENDITURE							
Salaries and Wages							
61000	Salaries and Wages	273,837	310,200	278,400	301,000	(9,200)	-2.97%
61003	Overtime Wages	2,767					0.00%
	Total - Salaries & Wages	276,604	310,200	278,400	301,000	(9,200)	-2.97%
Employee Benefits							
61220	CPP	11,104	14,200	13,300	14,700	500	3.52%
61221	EI	3,945	4,900	4,700	5,100	200	4.08%
61222	WSIB Premiums	3,574	4,400	3,900	4,100	(300)	-6.82%
61223	OMERS	25,835	30,200	28,400	30,200		0.00%
61224	EHT	5,413	6,200	5,600	6,000	(200)	-3.23%
61225	Group Benefits	30,467	38,400	37,200	43,000	4,600	11.98%
61260	Service Awards		400	400		(400)	-100.00%
	Total - Employee Benefits	80,338	98,700	93,500	103,100	4,400	4.46%
	Total Salaries and Benefits	356,942	408,900	371,900	404,100	(4,800)	-1.17%
Other Expenditures							
63000	Advertising		500	500	500		0.00%
63010	Association/Membership Fees	1,254	1,300	1,300	1,300		0.00%
63020	Computer Support/Maintenance	1,108	1,700	2,200	1,100	(600)	-35.29%
63030	Copying & Printing	295	1,000	600	800	(200)	-20.00%
63042	Equip/Furniture Purchases	358	1,500	1,500	1,500		0.00%
63051	Telephone	2,057	2,100	2,100	2,300	200	9.52%
63052	Cellular	402	600	500	700	100	16.67%
63060	Office & Charting Supplies	191	1,000	1,900	1,000		0.00%
63063	Postage/Courier/Freight	213	1,500	500	1,000	(500)	-33.33%
63300	Staff Training and Development	1,553	1,500	1,500	1,500		0.00%
63310	Travel & Meal Expenses	159	5,000	2,000	5,000		0.00%
63320	Conferences	97	1,000	1,000	1,000		0.00%
64020	Computer Support/Maintenance	523	600	600	600		0.00%
64100	Legal Fees	53	1,000	6,300	5,000	4,000	400.00%
65110	Insurance	13,635	14,300	13,200	15,000	700	4.90%
66508	Non Sharable	406	500	500	500		0.00%
67000	Interfunc. Admin Charges	61,400	66,200	66,200	68,000	1,800	2.72%
67007	Interfunc. Rent	18,200	18,200	18,200	18,200		0.00%
67013	Interfunc. Audit Fees	2,786	2,800	2,800	2,900	100	3.57%
67014	Interfunc. IS Costs	8,700	10,500	10,500	12,600	2,100	20.00%
67019	Interfunc. Computer Lease Chg.	5,500	6,400	6,400	7,200	800	12.50%
	Total - Other Expenditures	118,890	139,200	140,300	147,700	8,500	6.11%
	TOTAL EXPENDITURE	475,832	548,100	512,200	551,800	3,700	0.68%

The County of Grey
Early Learning and Child Care Administration
 2023 Budget

<u>Account</u>	<u>Description</u>	<u>2021</u> <u>ACTUAL</u>	<u>2022</u> <u>BUDGET</u>	<u>2022</u> <u>YEAR END PROJECTION</u>	<u>2023</u> <u>BUDGET</u>	<u>2023 BUDGET to</u> <u>2022 BUDGET</u> <u>Variance \$</u>	<u>2023 BUDGET to</u> <u>2022 BUDGET</u> <u>Variance %</u>
	NET REQUIREMENT	\$140,624	\$140,700	\$140,700	\$140,700		0.00%

The County of Grey
Repairs and Maintenance
2023 Budget

Account	Description	2021 ACTUAL	2022 BUDGET	2022 YEAR END PROJECTION	2023 BUDGET	2023 BUDGET to 2022 BUDGET Variance \$	2023 BUDGET to 2022 BUDGET Variance %
REVENUE							
51100	Provincial Conditional Grant	(\$89,231)	(\$73,700)	(\$62,100)	(\$62,100)	\$11,600	-15.74%
	TOTAL REVENUE	(89,231)	(73,700)	(62,100)	(62,100)	11,600	-15.74%
EXPENDITURE							
Other Expenditures							
66401	Repairs and Maintenance	73,209	47,400	47,400	47,400		0.00%
66467	Water Regulatory Mtce	16,022	26,300	14,700	14,700	(11,600)	-44.11%
	Total - Other Expenditures	89,231	73,700	62,100	62,100	(11,600)	-15.74%
	TOTAL EXPENDITURE	89,231	73,700	62,100	62,100	(11,600)	-15.74%

The County of Grey
Early Learning and Child Care Planning & Data Analysis
 2023 Budget

Account	Description	2021	2022	2022	2023	2023 BUDGET to	2023 BUDGET to
		ACTUAL	BUDGET	YEAR END PROJECTION	BUDGET	2022 BUDGET	2022 BUDGET
						Variance \$	Variance %
REVENUE							
51100	Provincial Conditional Grant	(\$96,036)	(\$103,100)	(\$103,100)	(\$123,100)	(\$20,000)	19.40%
TOTAL REVENUE		(96,036)	(103,100)	(103,100)	(123,100)	(20,000)	19.40%
EXPENDITURE							
Salaries and Wages							
61000	Salaries and Wages	109,007	111,100	98,400	91,900	(19,200)	-17.28%
Total - Salaries & Wages		109,007	111,100	98,400	91,900	(19,200)	-17.28%
Employee Benefits							
61220	CPP	4,312	4,600	4,300	4,200	(400)	-8.70%
61221	EI	1,410	1,500	1,400	1,300	(200)	-13.33%
61222	WSIB Premiums	1,477	1,500	1,400	1,200	(300)	-20.00%
61223	OMERS	11,292	11,400	9,900	9,300	(2,100)	-18.42%
61224	EHT	2,134	2,200	2,000	1,800	(400)	-18.18%
61225	Group Benefits	12,023	12,700	11,800	12,100	(600)	-4.72%
Total - Employee Benefits		32,648	33,900	30,800	29,900	(4,000)	-11.80%
Total Salaries and Benefits		141,655	145,000	129,200	121,800	(23,200)	-16.00%
Other Expenditures							
63019	Analytics	901	1,000	1,000	1,000		0.00%
63052	Cellular	1,033	500	800	900	400	80.00%
63069	Indigenous Planning	1,800	1,800	1,800	1,800		0.00%
63300	Staff Training and Development	41	500	500	500		0.00%
63310	Travel & Meal Expenses	179	1,000	600	800	(200)	-20.00%
64102	Professional & Consulting fees		5,000	5,000	25,000	20,000	400.00%
67014	Interfunc. IS Costs	2,700	2,600	2,600	2,400	(200)	-7.69%
Total - Other Expenditures		6,654	12,400	12,300	32,400	20,000	161.29%
TOTAL EXPENDITURE		148,309	157,400	141,500	154,200	(3,200)	-2.03%
NET REQUIREMENT		52,273	54,300	38,400	31,100	(23,200)	-42.73%

The County of Grey
EarlyON
2023 Budget

Account	Description	2021	2022	2022	2023	2023 BUDGET to	2023 BUDGET to
		ACTUAL	BUDGET	YEAR END PROJECTION	BUDGET	2022 BUDGET	2022 BUDGET
						Variance \$	Variance %
REVENUE							
49300	Sale of Assets	(\$33)					0.00%
51100	Provincial Conditional Grant	(950,942)	(1,021,200)	(1,021,200)	(1,073,200)	(52,000)	5.09%
54031	Building Rentals	(9,792)	(10,000)	(10,000)	(10,000)		0.00%
	TOTAL REVENUE	(960,767)	(1,031,200)	(1,031,200)	(1,083,200)	(52,000)	5.04%
EXPENDITURE							
Salaries and Wages							
61000	Salaries and Wages	170,445	178,800	161,200	192,300	13,500	7.55%
61003	Overtime Wages	675					0.00%
	Total - Salaries & Wages	171,120	178,800	161,200	192,300	13,500	7.55%
Employee Benefits							
61220	CPP	7,844	8,700	8,100	9,800	1,100	12.64%
61221	EI	2,950	2,800	2,800	3,300	500	17.86%
61222	WSIB Premiums	2,266	2,400	2,100	2,700	300	12.50%
61223	OMERS	11,513	23,800	19,000	23,700	(100)	-0.42%
61224	EHT	3,346	3,500	3,100	3,800	300	8.57%
61225	Group Benefits	22,515	26,700	19,200	30,500	3,800	14.23%
	Total - Employee Benefits	50,434	67,900	54,300	73,800	5,900	8.69%
	Total Salaries and Benefits	221,554	246,700	215,500	266,100	19,400	7.86%
Other Expenditures							
63010	Association/Membership Fees	205	200	200	200		0.00%
63020	Computer Support/Maintenance	153	600	600	400	(200)	-33.33%
63030	Copying & Printing	216	700	500	700		0.00%
63042	Equip/Furniture Purchases		2,000	2,000	2,000		0.00%
63051	Telephone	1,205	1,200	1,200	1,300	100	8.33%
63052	Cellular	173	200	200	600	400	200.00%
63060	Office & Charting Supplies	231	600	600	600		0.00%
63063	Postage/Courier/Freight		100	100	100		0.00%
63070	Other Materials & Services	5					0.00%
63300	Staff Training and Development	1,304	1,500	2,400	1,500		0.00%
63310	Travel & Meal Expenses	234	8,100	2,500	4,000	(4,100)	-50.62%
63320	Conferences		1,000	1,000	1,000		0.00%
63401	Cleaning Supplies	515	1,000	1,000	1,000		0.00%
63403	Maintenance of Buildings	3,771	10,000	10,000	10,000		0.00%
63419	Waste Disposal	80	200	200	200		0.00%
63440	Heat	2,362	2,800	2,800	2,800		0.00%
63441	Hydro/Water	2,357	3,300	3,300	3,300		0.00%
63444	Water Heaters/Leased Equipment	224	300	300	300		0.00%
63706	Playroom Supplies	5,978	6,000	6,000	6,000		0.00%
63707	Program Delivery	8,103	1,500	1,500	1,500		0.00%
64020	Computer Support/Maintenance	9,464	3,100	3,100	3,100		0.00%
64101	Audit Fees			2,200			0.00%
64102	Professional & Consulting fees	1,888					0.00%
64401	Cleaning Contracts	15,426	18,300	16,000	18,300		0.00%
64486	Snow Removal	2,611	3,400	3,400	3,400		0.00%
65110	Insurance	11,490	14,300	13,200	15,000	700	4.90%
66000	Payments to Indiv. & Organiz'	712,223	732,800	732,800	732,800		0.00%

The County of Grey
EarlyON
 2023 Budget

<u>Account</u>	<u>Description</u>	<u>2021</u> <u>ACTUAL</u>	<u>2022</u> <u>BUDGET</u>	<u>2022</u> <u>YEAR END PROJECTION</u>	<u>2023</u> <u>BUDGET</u>	<u>2023 BUDGET to</u> <u>2022 BUDGET</u> <u>Variance \$</u>	<u>2023 BUDGET to</u> <u>2022 BUDGET</u> <u>Variance %</u>
66300	Staff Training and Development	\$1,803	\$5,000	\$5,500	\$5,000		0.00%
66508	Non Sharable	565	500	500	500		0.00%
66707	Program Delivery	2,454	73,500	73,500	125,500	52,000	70.75%
67014	Interfunc. IS Costs	4,700	5,500	5,500	5,700	200	3.64%
	Total - Other Expenditures	789,740	897,700	892,100	946,800	49,100	5.47%
	TOTAL EXPENDITURE	1,011,294	1,144,400	1,107,600	1,212,900	68,500	5.99%
	NET REQUIREMENT	50,527	113,200	76,400	129,700	16,500	14.58%

The County of Grey
Indigenous-Led
 2023 Budget

<u>Account</u>	<u>Description</u>	<u>2021 ACTUAL</u>	<u>2022 BUDGET</u>	<u>2022 YEAR END PROJECTION</u>	<u>2023 BUDGET</u>	<u>2023 BUDGET to 2022 BUDGET Variance \$</u>	<u>2023 BUDGET to 2022 BUDGET Variance %</u>
REVENUE							
51100	Provincial Conditional Grant	(\$72,221)	(\$72,200)	(\$72,200)	(\$72,200)		0.00%
	TOTAL REVENUE	(72,221)	(72,200)	(72,200)	(72,200)		0.00%
EXPENDITURE							
Other Expenditures							
66000	Payments to Indiv. & Organiz'	72,221	72,200	72,200	72,200		0.00%
	Total - Other Expenditures	72,221	72,200	72,200	72,200		0.00%
	TOTAL EXPENDITURE	72,221	72,200	72,200	72,200		0.00%

The County of Grey
Fee Subsidy
 2023 Budget

<u>Account</u>	<u>Description</u>	<u>2021</u> <u>ACTUAL</u>	<u>2022</u> <u>BUDGET</u>	<u>2022</u> <u>YEAR END PROJECTION</u>	<u>2023</u> <u>BUDGET</u>	<u>2023 BUDGET to</u> <u>2022 BUDGET</u> <u>Variance \$</u>	<u>2023 BUDGET to</u> <u>2022 BUDGET</u> <u>Variance %</u>
REVENUE							
49400	Transfer From Reserve		(\$142,100)			\$142,100	-100.00%
51100	Provincial Conditional Grant	(1,660,850)	(2,086,000)	(1,651,500)	(1,252,500)	833,500	-39.96%
	TOTAL REVENUE	(1,660,850)	(2,228,100)	(1,651,500)	(1,252,500)	975,600	-43.79%
EXPENDITURE							
Other Expenditures							
64129	Fee Subsidy	2,075,798	2,748,600	2,063,300	1,564,500	(1,184,100)	-43.08%
66129	Fee Subsidy OW Informal	265	1,000	1,000	1,000		0.00%
	Total - Other Expenditures	2,076,063	2,749,600	2,064,300	1,565,500	(1,184,100)	-43.06%
	TOTAL EXPENDITURE	2,076,063	2,749,600	2,064,300	1,565,500	(1,184,100)	-43.06%
	NET REQUIREMENT	415,213	521,500	412,800	313,000	(208,500)	-39.98%

The County of Grey
Capacity Building
2023 Budget

Account	Description	2021	2022	2022	2023	2023 BUDGET to	2023 BUDGET to
		ACTUAL	BUDGET	YEAR END PROJECTION	BUDGET	2022 BUDGET	2022 BUDGET
						Variance \$	Variance %
REVENUE							
51100	Provincial Conditional Grant	(\$43,902)	(\$41,500)	(\$41,500)	(\$75,000)	(\$33,500)	80.72%
	TOTAL REVENUE	(43,902)	(41,500)	(41,500)	(75,000)	(33,500)	80.72%
EXPENDITURE							
Salaries and Wages							
61000	Salaries and Wages	15,606	16,000	16,000	18,100	2,100	13.13%
	Total - Salaries & Wages	15,606	16,000	16,000	18,100	2,100	13.13%
Employee Benefits							
61220	CPP	605	700	700	800	100	14.29%
61221	EI	198	200	200	200		0.00%
61222	WSIB Premiums	212	200	200	200		0.00%
61223	OMERS	1,630	1,700	1,700	1,900	200	11.76%
61224	EHT	305	300	300	400	100	33.33%
61225	Group Benefits	1,213	1,300	1,300	1,600	300	23.08%
	Total - Employee Benefits	4,163	4,400	4,400	5,100	700	15.91%
	Total Salaries and Benefits	19,769	20,400	20,400	23,200	2,800	13.73%
Other Expenditures							
63020	Computer Support/Maintenance	153	200	200	200		0.00%
63052	Cellular			700	500	500	100.00%
63300	Staff Training and Development	4,371					0.00%
63310	Travel & Meal Expenses	70			700	700	100.00%
64102	Professional & Consulting fees	461	5,000	700		(5,000)	-100.00%
66031	Capacity Building				36,200	36,200	100.00%
66300	Staff Training and Development	19,078	14,000	14,000		(14,000)	-100.00%
66310	Travel & Meal Expenses		1,900	1,900		(1,900)	-100.00%
67007	Interfunc. Rent			3,600	14,200	14,200	100.00%
	Total - Other Expenditures	24,133	21,100	21,100	51,800	30,700	145.50%
	TOTAL EXPENDITURE	43,902	41,500	41,500	75,000	33,500	80.72%

The County of Grey
Childcare and Early Years Workforce Funding
 2023 Budget

Account	Description	2021 ACTUAL	2022 BUDGET	2022 YEAR END PROJECTION	2023 BUDGET	2023 BUDGET to 2022 BUDGET Variance \$	2023 BUDGET to 2022 BUDGET Variance %
REVENUE							
51121	Provincial Conditional Grant One Time		(\$615,200)	(\$384,500)	(\$384,600)	\$230,600	-37.48%
	TOTAL REVENUE		(615,200)	(384,500)	(384,600)	230,600	-37.48%
EXPENDITURE							
Salaries and Wages							
61000	Salaries and Wages			51,900			0.00%
	Total - Salaries & Wages			51,900			0.00%
Employee Benefits							
61220	CPP			2,800			0.00%
61221	EI			700			0.00%
61222	WSIB Premiums			700			0.00%
61223	OMERS			5,400			0.00%
61224	EHT			1,000			0.00%
61225	Group Benefits			4,200			0.00%
	Total - Employee Benefits			14,800			0.00%
	Total Salaries and Benefits			66,700			0.00%
Other Expenditures							
63041	Computer Purchases			1,900			0.00%
63042	Equip/Furniture Purchases			1,000			0.00%
63052	Cellular			200			0.00%
63060	Office & Charting Supplies			200			0.00%
63310	Travel & Meal Expenses			1,000			0.00%
66034	Child Care and Early Years Workforce	615,200		269,500	332,200	(283,000)	-46.00%
66035	Early Years Workforce Capacity & Inno			44,000	52,400	52,400	100.00%
	Total - Other Expenditures		615,200	317,800	384,600	(230,600)	-37.48%
	TOTAL EXPENDITURE		615,200	384,500	384,600	(230,600)	-37.48%

The County of Grey
Play Based Material and Equipment
 2023 Budget

Account	Description	2021 ACTUAL	2022 BUDGET	2022 YEAR END PROJECTION	2023 BUDGET	2023 BUDGET to 2022 BUDGET Variance \$	2023 BUDGET to 2022 BUDGET Variance %
REVENUE							
51100	Provincial Conditional Grant	(\$43,507)	(\$44,000)	(\$43,400)	(\$44,000)		0.00%
	TOTAL REVENUE	(43,507)	(44,000)	(43,400)	(44,000)		0.00%
EXPENDITURE							
Other Expenditures							
66705	Play-Based Material and Equipment	54,384	55,000	54,400	55,000		0.00%
	Total - Other Expenditures	54,384	55,000	54,400	55,000		0.00%
	TOTAL EXPENDITURE	54,384	55,000	54,400	55,000		0.00%
	NET REQUIREMENT	10,877	11,000	11,000	11,000		0.00%

The County of Grey
Safe Restart Funding
 2023 Budget

<u>Account</u>	<u>Description</u>	<u>2021 ACTUAL</u>	<u>2022 BUDGET</u>	<u>2022 YEAR END PROJECTION</u>	<u>2023 BUDGET</u>	<u>2023 BUDGET to 2022 BUDGET Variance \$</u>	<u>2023 BUDGET to 2022 BUDGET Variance %</u>
REVENUE							
51100	Provincial Conditional Grant	(\$539,718)					0.00%
	TOTAL REVENUE	(539,718)					0.00%
EXPENDITURE							
Salaries and Wages							
61000	Salaries and Wages	14,710					0.00%
61003	Overtime Wages	103					0.00%
	Total - Salaries & Wages	14,813					0.00%
Employee Benefits							
61220	CPP	766					0.00%
61221	EI	273					0.00%
61222	WSIB Premiums	201					0.00%
61223	OMERS	1,347					0.00%
61224	EHT	290					0.00%
61225	Group Benefits	2,144					0.00%
	Total - Employee Benefits	5,021					0.00%
	Total Salaries and Benefits	19,834					0.00%
Other Expenditures							
63032	Safe Restart Funding	3,377					0.00%
66032	Safe Restart Funding	516,507					0.00%
	Total - Other Expenditures	519,884					0.00%
	TOTAL EXPENDITURE	539,718					0.00%

The County of Grey
Emergency Childcare
 2023 Budget

Account	Description	2021 ACTUAL	2022 BUDGET	2022 YEAR END PROJECTION	2023 BUDGET	2023 BUDGET to 2022 BUDGET Variance \$	2023 BUDGET to 2022 BUDGET Variance %
REVENUE							
51100	Provincial Conditional Grant	(\$424,831)		(\$40,800)			0.00%
	TOTAL REVENUE	(424,831)		(40,800)			0.00%
EXPENDITURE							
Other Expenditures							
64129	Fee Subsidy	424,831		40,800			0.00%
	Total - Other Expenditures	424,831		40,800			0.00%
	TOTAL EXPENDITURE	424,831		40,800			0.00%

The County of Grey
Re-Investment Funding
 2023 Budget

Account	Description	2021 ACTUAL	2022 BUDGET	2022 YEAR END PROJECTION	2023 BUDGET	2023 BUDGET to 2022 BUDGET Variance \$	2023 BUDGET to 2022 BUDGET Variance %
REVENUE							
51100	Provincial Conditional Grant	(\$358,375)					0.00%
	TOTAL REVENUE	(358,375)					0.00%
EXPENDITURE							
Other Expenditures							
66033	Re-Investment Funding	358,375					0.00%
	Total - Other Expenditures	358,375					0.00%
	TOTAL EXPENDITURE	358,375					0.00%

The County of Grey
General Operating Grant
2023 Budget

Account	Description	2021 ACTUAL	2022 BUDGET	2022 YEAR END PROJECTION	2023 BUDGET	2023 BUDGET to 2022 BUDGET Variance \$	2023 BUDGET to 2022 BUDGET Variance %
REVENUE							
49400	Transfer From Reserve	(\$2,063)	(\$112,700)			\$112,700	-100.00%
51100	Provincial Conditional Grant	(46,026)	(46,000)	(46,000)	(46,000)		0.00%
51126	Prov General Operating Grant	(1,855,207)	(993,000)	(1,574,200)	(2,037,500)	(1,044,500)	105.19%
51138	Provincial Transitional Grant	(103,529)	(148,100)	(143,600)	(93,900)	54,200	-36.60%
	TOTAL REVENUE	(2,006,825)	(1,299,800)	(1,763,800)	(2,177,400)	(877,600)	67.52%
EXPENDITURE							
Other Expenditures							
66557	Pay Equity Memorandum of Settlement	46,026	46,000	46,000	46,000		0.00%
66561	General Operating Grant	2,092,990	1,253,800	1,864,600	2,395,700	1,141,900	91.08%
	Total - Other Expenditures	2,139,016	1,299,800	1,910,600	2,441,700	1,141,900	87.85%
	TOTAL EXPENDITURE	2,139,016	1,299,800	1,910,600	2,441,700	1,141,900	87.85%
	NET REQUIREMENT	132,191		146,800	264,300	264,300	100.00%

The County of Grey
Canada Wide Early Learning and Child Care Funding (CWELCC)
 2023 Budget

Account	Description	2021 ACTUAL	2022 BUDGET	2022 YEAR END PROJECTION	2023 BUDGET	2023 BUDGET to 2022 BUDGET Variance \$	2023 BUDGET to 2022 BUDGET Variance %
REVENUE							
51100	Provincial Conditional Grant			(\$62,000)	(\$100,100)	(\$100,100)	100.00%
51126	Prov General Operating Grant			(2,916,000)	(8,222,000)	(8,222,000)	100.00%
TOTAL REVENUE				(2,978,000)	(8,322,100)	(8,322,100)	100.00%
EXPENDITURE							
Salaries and Wages							
61000	Salaries and Wages			48,700	77,000	77,000	100.00%
Total - Salaries & Wages				48,700	77,000	77,000	100.00%
Employee Benefits							
61220	CPP			1,800	3,000	3,000	100.00%
61221	EI			500	1,000	1,000	100.00%
61222	WSIB Premiums			700	1,000	1,000	100.00%
61223	OMERS			5,200	8,300	8,300	100.00%
61224	EHT			1,000	1,500	1,500	100.00%
61225	Group Benefits			3,800	8,300	8,300	100.00%
Total - Employee Benefits				13,000	23,100	23,100	100.00%
Total Salaries and Benefits				61,700	100,100	100,100	100.00%
Other Expenditures							
64102	Professional & Consulting fees			300			0.00%
66561	General Operating Grant			2,916,000	8,222,000	8,222,000	100.00%
Total - Other Expenditures				2,916,300	8,222,000	8,222,000	100.00%
TOTAL EXPENDITURE				2,978,000	8,322,100	8,322,100	100.00%

The County of Grey
Special Needs Resourcing
 2023 Budget

Account	Description	2021 ACTUAL	2022 BUDGET	2022 YEAR END PROJECTION	2023 BUDGET	2023 BUDGET to 2022 BUDGET Variance \$	2023 BUDGET to 2022 BUDGET Variance %
REVENUE							
51100	Provincial Conditional Grant	(\$778,200)	(\$778,200)	(\$778,200)	(\$778,300)	(\$100)	0.01%
TOTAL REVENUE		(778,200)	(778,200)	(778,200)	(778,300)	(100)	0.01%
EXPENDITURE							
Other Expenditures							
66548	Building Resilience	118,854	118,900	118,900		(118,900)	-100.00%
66550	Special Needs Resourcing	662,068	662,000	662,000	965,900	303,900	45.91%
66594	Staffing Component	175,200	175,200	175,200		(175,200)	-100.00%
66595	Special Needs Equipment	9,729	9,700	9,700		(9,700)	-100.00%
Total - Other Expenditures		965,851	965,800	965,800	965,900	100	0.01%
TOTAL EXPENDITURE		965,851	965,800	965,800	965,900	100	0.01%
NET REQUIREMENT		187,651	187,600	187,600	187,600		0.00%

The County of Grey
Wage Enhancement Grant
 2023 Budget

Account	Description	2021 ACTUAL	2022 BUDGET	2022 YEAR END PROJECTION	2023 BUDGET	2023 BUDGET to 2022 BUDGET Variance \$	2023 BUDGET to 2022 BUDGET Variance %
REVENUE							
51100	Provincial Conditional Grant	(\$1,009,927)	(\$1,267,900)	(\$1,348,900)	(\$1,267,900)		0.00%
51138	Provincial Transitional Grant	(26,851)	(26,900)	(26,900)	(26,900)		0.00%
TOTAL REVENUE		(1,036,778)	(1,294,800)	(1,375,800)	(1,294,800)		0.00%
EXPENDITURE							
Salaries and Wages							
61000	Salaries and Wages	18,277	17,600	17,300	18,200	600	3.41%
61003	Overtime Wages	375					0.00%
Total - Salaries & Wages		18,652	17,600	17,300	18,200	600	3.41%
Employee Benefits							
61220	CPP	667	900	900	900		0.00%
61221	EI	247	400	400	400		0.00%
61222	WSIB Premiums	252	400	400	400		0.00%
61223	OMERS	1,808	1,700	1,600	1,700		0.00%
61224	EHT	365	400	400	400		0.00%
61225	Group Benefits	1,976	2,200	2,100	2,400	200	9.09%
Total - Employee Benefits		5,315	6,000	5,800	6,200	200	3.33%
Total Salaries and Benefits		23,967	23,600	23,100	24,400	800	3.39%
Other Expenditures							
66558	Wage Enhancement Grant	983,077	1,241,100	1,322,100	1,241,100		0.00%
66562	Wage Enhancement Admin	29,733	30,100	30,600	29,300	(800)	-2.66%
Total - Other Expenditures		1,012,810	1,271,200	1,352,700	1,270,400	(800)	-0.06%
TOTAL EXPENDITURE		1,036,777	1,294,800	1,375,800	1,294,800		0.00%
NET REQUIREMENT		(1)					0.00%

The County of Grey
Expansion Funding
2023 Budget

Account	Description	2021	2022	2022	2023	2023 BUDGET to	2023 BUDGET to
		ACTUAL	BUDGET	YEAR END PROJECTION	BUDGET	2022 BUDGET	2022 BUDGET
						Variance \$	Variance %
REVENUE							
51100	Provincial Conditional Grant	(\$122,569)	(\$478,500)	(\$483,600)	(\$561,700)	(\$83,200)	17.39%
51126	Prov General Operating Grant	(998,769)	(715,300)	(617,300)	(601,500)	113,800	-15.91%
51138	Provincial Transitional Grant	(26,722)	(25,500)	(47,200)	(56,100)	(30,600)	120.00%
TOTAL REVENUE		(1,148,060)	(1,219,300)	(1,148,100)	(1,219,300)		0.00%
EXPENDITURE							
Salaries and Wages							
61000	Salaries and Wages	63,980	64,300	57,500	83,600	19,300	30.02%
61003	Overtime Wages	57					0.00%
Total - Salaries & Wages		64,037	64,300	57,500	83,600	19,300	30.02%
Employee Benefits							
61220	CPP	2,954	3,100	2,900	4,300	1,200	38.71%
61221	EI	1,029	1,100	1,100	1,500	400	36.36%
61222	WSIB Premiums	868	900	700	1,100	200	22.22%
61223	OMERS	6,153	6,200	3,900	9,800	3,600	58.06%
61224	EHT	1,254	1,200	1,100	1,700	500	41.67%
61225	Group Benefits	8,408	8,000	11,600	10,800	2,800	35.00%
Total - Employee Benefits		20,666	20,500	21,300	29,200	8,700	42.44%
Total Salaries and Benefits		84,703	84,800	78,800	112,800	28,000	33.02%
Other Expenditures							
63000	Advertising	2,162					0.00%
63052	Cellular	75	100	100	300	200	200.00%
63300	Staff Training and Development	2,357					0.00%
63310	Travel & Meal Expenses	272	1,500	500	1,600	100	6.67%
66300	Staff Training and Development	1,541		900			0.00%
66401	Repairs and Maintenance	58,181	334,300	334,300	386,900	52,600	15.73%
66550	Special Needs Resourcing		50,000	82,900	82,900	32,900	65.80%
66561	General Operating Grant	998,769	715,300	617,300	601,500	(113,800)	-15.91%
66705	Play-Based Material and Equipment		33,300	33,300	33,300		0.00%
Total - Other Expenditures		1,063,357	1,134,500	1,069,300	1,106,500	(28,000)	-2.47%
TOTAL EXPENDITURE		1,148,060	1,219,300	1,148,100	1,219,300		0.00%

The County of Grey
ELCC Funding
2023 Budget

Account	Description	2021	2022	2022	2023	2023 BUDGET to	2023 BUDGET to
		ACTUAL	BUDGET	YEAR END PROJECTION	BUDGET	2022 BUDGET	2022 BUDGET
						Variance \$	Variance %
REVENUE							
51100	Provincial Conditional Grant	(\$62,283)	(\$194,600)	(\$195,500)	(\$213,800)	(\$19,200)	9.87%
51126	Prov General Operating Grant	(291,050)	(465,500)	(157,900)	(536,700)	(71,200)	15.30%
TOTAL REVENUE		(353,333)	(660,100)	(353,400)	(750,500)	(90,400)	13.69%
EXPENDITURE							
Salaries and Wages							
61000	Salaries and Wages	35,085	35,300	31,500	45,600	10,300	29.18%
61003	Overtime Wages	31					0.00%
Total - Salaries & Wages		35,116	35,300	31,500	45,600	10,300	29.18%
Employee Benefits							
61220	CPP	1,615	1,700	1,500	2,300	600	35.29%
61221	EI	562	600	500	800	200	33.33%
61222	WSIB Premiums	476	500	400	600	100	20.00%
61223	OMERS	3,380	3,400	2,200	7,700	4,300	126.47%
61224	EHT	687	700	600	900	200	28.57%
61225	Group Benefits	4,561	4,300	5,900	5,800	1,500	34.88%
Total - Employee Benefits		11,281	11,200	11,100	18,100	6,900	61.61%
Total Salaries and Benefits		46,397	46,500	42,600	63,700	17,200	36.99%
Other Expenditures							
63052	Cellular	42	100	100	200	100	100.00%
63300	Staff Training and Development	2,357					0.00%
63310	Travel & Meal Expenses	152	800	400	800		0.00%
66401	Repairs and Maintenance		76,000	76,000	76,000		0.00%
66550	Special Needs Resourcing	13,335	21,500	26,700	23,400	1,900	8.84%
66561	General Operating Grant	291,050	465,500	157,900	536,700	71,200	15.30%
66705	Play-Based Material and Equipment		49,700	49,700	49,700		0.00%
Total - Other Expenditures		306,936	613,600	310,800	686,800	73,200	11.93%
TOTAL EXPENDITURE		353,333	660,100	353,400	750,500	90,400	13.69%

The County of Grey
County Social Initiatives - 100% Municipal Funding
 2023 Budget

Account	Description	2021 ACTUAL	2022 BUDGET	2022 YEAR END PROJECTION	2023 BUDGET	2023 BUDGET to 2022 BUDGET Variance \$	2023 BUDGET to 2022 BUDGET Variance %
REVENUE							
49400	Transfer From Reserve	(\$2,076)	(\$6,000)	(\$6,000)	(\$6,000)		0.00%
	TOTAL REVENUE	(2,076)	(6,000)	(6,000)	(6,000)		0.00%
EXPENDITURE							
Other Expenditures							
66000	Payments to Indiv. & Organiz'	61,558	64,900	64,900	64,900		0.00%
66522	Supplies and Services	4,418	5,000	5,000	5,000		0.00%
66592	Recreation Program Subsidy	98,285	98,300	98,300	98,300		0.00%
66597	Children's Mental Health Counselling	97,715	97,700	97,700	97,700		0.00%
66601	Beaver Valley Outreach	8,000	4,000	4,000	9,500	5,500	137.50%
66602	Community Support	24,000			24,000	24,000	100.00%
	Total - Other Expenditures	293,976	269,900	269,900	299,400	29,500	10.93%
	TOTAL EXPENDITURE	293,976	269,900	269,900	299,400	29,500	10.93%
	NET REQUIREMENT	291,900	263,900	263,900	293,400	29,500	11.18%



**2023
BUDGET BACKGROUND
BREAKDOWN OF COUNTY SOCIAL INITIATIVES BUDGET**

ACCOUNT #	ACCOUNT NAME	2022 BUDGET	2023 BUDGET	AGENCY IN RECEIPT OF FUNDS
66522	Supplies and Services	5,000	5,000	To support low-income families with unmet children's needs Eg: Car Seats, Cribs, Baby items etc.
66592	Recreation Program Subsidy	98,300	98,300	Provided to YMCA Owen Sound Grey Bruce to fund children participating in recreational programs, such as swimming, hockey, soccer, baseball etc.
66597	Children's Mental Health Counselling	97,700	97,700	Payment to Keystone Services to help fund the WRAP program - counselling for school age children
66000	Payments to Individuals & Organizations	19,900	19,900	United Way 211 Program
		20,000	20,000	Funding to support the Community Drug & Alcohol Strategy Task Force
		20,000	20,000	Funding to support the Bruce Grey Poverty Task Force
		5,000	5,000	Bruce Grey Data Information Sharing Collaborative
		64,900	64,900	
66601	Beaver Valley Outreach	4,000	9,500	Assists with Funding their Recreation Program and Homelessness Issues and Good Food Box. \$5,500 was funded through Housing Social Services Relief Phase 3 Funding in 2022
66602	Community Support	0	24,000	Safe N' Sound support was funded through Housing Social Services Relief Funding Phase 3 in 2022
	TOTALS	269,900	299,400	

The County of Grey
OW Van Program
2023 Budget

Account	Description	2021 ACTUAL	2022 BUDGET	2022 YEAR END PROJECTION	2023 BUDGET	2023 BUDGET to 2022 BUDGET Variance \$	2023 BUDGET to 2022 BUDGET Variance %
REVENUE							
51100	Provincial Conditional Grant	(\$120,549)	(\$125,700)	(\$144,200)	(\$117,400)	\$8,300	-6.60%
	TOTAL REVENUE	(120,549)	(125,700)	(144,200)	(117,400)	8,300	-6.60%
EXPENDITURE							
Salaries and Wages							
61000	Salaries and Wages	66,806	70,100	80,900	71,500	1,400	2.00%
	Total - Salaries & Wages	66,806	70,100	80,900	71,500	1,400	2.00%
Employee Benefits							
61220	CPP	3,348	3,600	4,200	3,900	300	8.33%
61221	EI	1,192	1,300	1,500	1,400	100	7.69%
61222	WSIB Premiums	905	900	1,100	900		0.00%
61223	OMERS	5,394	5,500	5,500	6,500	1,000	18.18%
61224	EHT	1,307	1,400	1,600	1,400		0.00%
61225	Group Benefits	9,794	10,600	10,700	12,000	1,400	13.21%
	Total - Employee Benefits	21,940	23,300	24,600	26,100	2,800	12.02%
	Total Salaries and Benefits	88,746	93,400	105,500	97,600	4,200	4.50%
Other Expenditures							
63052	Cellular	467	1,300	1,300	1,300		0.00%
63300	Staff Training and Development	204	300	300	300		0.00%
63310	Travel & Meal Expenses		500	500	500		0.00%
63603	Vehicle Operations	16,132	15,000	21,400	9,200	(5,800)	-38.67%
67024	Interfunc. Vehicle Lease	15,000	15,200	15,200	8,500	(6,700)	-44.08%
	Total - Other Expenditures	31,803	32,300	38,700	19,800	(12,500)	-38.70%
	TOTAL EXPENDITURE	120,549	125,700	144,200	117,400	(8,300)	-6.60%

The County of Grey
Ontario Works Administration Capital
 2023 Budget

Account	Description	2021 ACTUAL	2022 BUDGET	2022 YEAR END PROJECTION	2023 BUDGET	2023 BUDGET to 2022 BUDGET Variance \$	2023 BUDGET to 2022 BUDGET Variance %
REVENUE							
49400	Transfer From Reserve	(\$1,160)	(\$15,200)	(\$15,200)	(\$19,500)	(\$4,300)	28.29%
	TOTAL REVENUE	(1,160)	(15,200)	(15,200)	(19,500)	(4,300)	28.29%
EXPENDITURE							
Other Expenditures							
63041	Computer Purchases	1,160	15,200	15,200	19,500	4,300	28.29%
	Total - Other Expenditures	1,160	15,200	15,200	19,500	4,300	28.29%
	TOTAL EXPENDITURE	1,160	15,200	15,200	19,500	4,300	28.29%

The County of Grey
Early Learning and Child Care Capital
 2023 Budget

Account	Description	2021 <u>ACTUAL</u>	2022 <u>BUDGET</u>	2022 <u>YEAR END PROJECTION</u>	2023 <u>BUDGET</u>	2023 BUDGET to <u>2022 BUDGET</u> Variance \$	2023 BUDGET to <u>2022 BUDGET</u> Variance %
REVENUE							
49400	Transfer From Reserve		(\$22,600)		(\$350,000)	(\$327,400)	1448.67%
	TOTAL REVENUE		(22,600)		(350,000)	(327,400)	1448.67%
EXPENDITURE							
Other Expenditures							
64102	Professional & Consulting fees				350,000	350,000	100.00%
64500	Buildings/Renovations		22,600			(22,600)	-100.00%
	Total - Other Expenditures		22,600		350,000	327,400	1448.67%
	TOTAL EXPENDITURE		22,600		350,000	327,400	1448.67%



**COUNTY OF GREY
HOUSING
2023 BUDGET NET DEPARTMENT REQUIREMENT SUMMARY**

OPERATING SUMMARY

	2021	2022		2023			Net Budget Change	
	Actual	Budgeted Levy	Year End Projection	Revenue	Budgeted Expenditure	Levy	2023 Budget vs 2022 Budget Variance \$	Variance %
Administration	\$810,026	\$985,100	\$906,000	(\$273,200)	\$1,494,500	\$1,221,300	\$236,200	23.98%
Total Property Recurring	\$2,975,287	\$2,638,200	\$2,776,600	(\$4,408,900)	\$7,177,900	\$2,769,000	\$130,800	4.96%
14th Street Supportive Housing	\$0	\$0	\$26,900	(\$50,000)	\$64,200	\$14,200	\$14,200	100.00%
Rent Supplement Summary	(\$5,416)	\$0	\$0	(\$9,700)	\$9,700	\$0	\$0	0.00%
Investment in Affordable Housing	\$0	\$0	\$0	(\$147,000)	\$147,000	\$0	\$0	0.00%
Rental and Supportive	\$0	\$0	\$0	(\$90,800)	\$90,800	\$0	\$0	0.00%
Revolving Home Ownership Program	\$0	\$0	\$0	(\$75,000)	\$75,000	\$0	\$0	0.00%
Canada-Ontario Housing Benefit	\$0	\$0	\$0	(\$6,000)	\$6,000	\$0	\$0	0.00%
Pandemic COVID-19 Summary	\$0	\$0	\$0	(\$2,878,300)	\$2,878,300	\$0	\$0	0.00%
Non Profit Housing	\$2,176,247	\$2,315,900	\$2,255,900	(\$245,900)	\$2,761,000	\$2,515,100	\$199,200	8.60%
Canada-Ontario Community Housing Initiative (COCHI)	\$0	\$0	\$0	(\$61,000)	\$61,000	\$0	\$0	0.00%
Ontario Priorities Housing Initiative (OPHI)	\$0	\$0	\$0	(\$532,100)	\$532,100	\$0	\$0	0.00%
Indigenous Housing Support Program (IHSP)	\$0	\$0	\$0	(\$72,000)	\$72,000	\$0	\$0	0.00%
Community Homelessness Prevention Initiative (CHPI)	\$0	\$0	\$0	(\$2,045,600)	\$2,045,600	\$0	\$0	0.00%
Total Operating	\$5,956,144	\$5,939,200	\$5,965,400	(\$10,895,500)	\$17,415,100	\$6,519,600	\$580,400	9.77%

CAPITAL SUMMARY

	2021	2022		2023			Net Budget Change	
	Actual	Budgeted Levy	Year End Projection	Revenue	Budgeted Expenditure	Levy	2023 Budget vs 2022 Budget Variance \$	Variance %
County Housing	\$1,332,812	\$1,309,200	\$1,368,300	(\$4,667,500)	\$5,668,500	\$1,001,000	(\$308,200)	-23.54%
Affordable Housing Build	\$500,000	\$622,700	\$622,700	\$0	\$622,700	\$622,700	\$0	0.00%
Total Capital	\$1,832,812	\$1,931,900	\$1,991,000	(\$4,667,500)	\$6,291,200	\$1,623,700	(\$308,200)	-15.95%



**COUNTY OF GREY
HOUSING
2023 BUDGET NET DEPARTMENT REQUIREMENT SUMMARY**

OPERATING AND CAPITAL COMBINED SUMMARY

	2021	2022		2023			Net Budget Change	
	Actual	Budgeted Levy	Year End Projection	Revenue	Budgeted Expenditure	Levy	2023 Budget vs 2022 Budget Variance \$	Variance %
Operating	\$5,956,144	\$5,939,200	\$5,965,400	(\$10,895,500)	\$17,415,100	\$6,519,600	\$580,400	9.77%
Capital	\$1,832,812	\$1,931,900	\$1,991,000	(\$4,667,500)	\$6,291,200	\$1,623,700	(\$308,200)	-15.95%
Grand Total	\$7,788,956	\$7,871,100	\$7,956,400	(\$15,563,000)	\$23,706,300	\$8,143,300	\$272,200	3.46%

**The County of Grey
Administration
2023 Budget**

Account	Description	2021	2022	2022	2023	2023 BUDGET to	2023 BUDGET to
		ACTUAL	BUDGET	YEAR END PROJECTION	BUDGET	2022 BUDGET Variance \$	2022 BUDGET Variance %
REVENUE							
49400	Transfer From Reserve	(\$2,519)	(\$45,800)	(\$45,800)		\$45,800	-100.00%
52000	Federal Conditional Grant	(363,636)	(252,700)	(252,700)	(273,200)	(20,500)	8.11%
TOTAL REVENUE		(366,155)	(298,500)	(298,500)	(273,200)	25,300	-8.48%
EXPENDITURE							
Salaries and Wages							
61000	Salaries and Wages	806,067	835,000	751,300	861,800	26,800	3.21%
61003	Overtime Wages	123		100			0.00%
Total - Salaries & Wages		806,190	835,000	751,400	861,800	26,800	3.21%
Employee Benefits							
61220	CPP	33,699	37,700	34,400	40,700	3,000	7.96%
61221	EI	11,310	12,700	11,600	13,400	700	5.51%
61222	WSIB Premiums	10,365	10,900	10,000	11,200	300	2.75%
61223	OMERS	86,295	83,100	75,000	85,800	2,700	3.25%
61224	EHT	15,781	16,300	14,600	16,900	600	3.68%
61225	Group Benefits	94,807	98,900	93,100	108,500	9,600	9.71%
61228	Boot Allowance		1,800		1,800		0.00%
61260	Service Awards	198			400	400	100.00%
Total - Employee Benefits		252,455	261,400	238,700	278,700	17,300	6.62%
Total Salaries and Benefits		1,058,645	1,096,400	990,100	1,140,500	44,100	4.02%
Other Expenditures							
63010	Association/Membership Fees	14,397	16,000	18,400	18,900	2,900	18.13%
63020	Computer Support/Maintenance	10,295	7,000	8,000	8,000	1,000	14.29%
63030	Copying & Printing	4,135	6,000	6,000	6,000		0.00%
63041	Computer Purchases	1,286	48,000	55,000	8,800	(39,200)	-81.67%
63042	Equip/Furniture Purchases	5,878	5,000	5,000	5,000		0.00%
63051	Telephone	11,604	11,300	11,300	12,600	1,300	11.50%
63052	Cellular	6,771	8,500	8,500	9,000	500	5.88%
63060	Office & Charting Supplies	5,895	5,000	5,000	5,000		0.00%
63063	Postage/Courier/Freight	8,803	8,000	10,000	9,000	1,000	12.50%
63064	Subscriptions & Publications	61					0.00%
63070	Other Materials & Services	5,385		200	400	400	100.00%
63300	Staff Training and Development	9,581	4,500	8,000	4,500		0.00%
63310	Travel & Meal Expenses	1,069	14,000	5,000	5,000	(9,000)	-64.29%
63320	Conferences	311	3,000	3,000	3,000		0.00%
63408	Tenant Relations/Recreation	397					0.00%
63603	Vehicle Operations	12,206	7,000	6,000	7,000		0.00%
64020	Computer Support/Maintenance	41,528	50,000	43,000	45,200	(4,800)	-9.60%
64027	Internet Network Services	2,519	39,500	24,800	32,400	(7,100)	-17.97%
64100	Legal Fees	6,556	15,700	8,000	15,700		0.00%
64102	Professional & Consulting fees	1,852		100	2,000	2,000	100.00%
65110	Insurance	229,110	240,100	267,100	285,800	45,700	19.03%
65200	Bank Charges	1,491		2,000	2,100	2,100	100.00%
65203	Other Financial Expenses	29					0.00%
67000	Interfunc. Admin Charges	(124,272)	(169,700)	(174,800)	(97,200)	72,500	-42.72%
67013	Interfunc. Audit Fees	11,879	11,600	189	11,800	200	1.72%

**The County of Grey
Administration
2023 Budget**

<u>Account</u>	<u>Description</u>	<u>2021 ACTUAL</u>	<u>2022 BUDGET</u>	<u>2022 YEAR END PROJECTION</u>	<u>2023 BUDGET</u>	<u>2023 BUDGET to 2022 BUDGET Variance \$</u>	<u>2023 BUDGET to 2022 BUDGET Variance %</u>
67014	Interfunc. IS Costs	\$31,600	\$39,500	\$39,500	\$63,100	\$23,600	59.75%
67025	Interfunc. CHPI Admin	(188,830)	(188,800)	(162,300)	(115,100)	73,700	-39.04%
69100	Transfer to Reserves	6,000	6,000	6,000	6,000		0.00%
Total - Other Expenditures		117,536	187,200	214,400	354,000	166,800	89.10%
TOTAL EXPENDITURE		1,176,181	1,283,600	1,204,500	1,494,500	210,900	16.43%
NET REQUIREMENT		810,026	985,100	906,000	1,221,300	236,200	23.98%

The County of Grey
Total Property Recurring
2023 Budget

Account	Description	2021 ACTUAL	2022 BUDGET	2022 YEAR END PROJECTION	2023 BUDGET	2023 BUDGET to 2022 BUDGET Variance \$	2023 BUDGET to 2022 BUDGET Variance %
REVENUE							
49300	Sale of Assets	(\$347,326)					0.00%
49400	Transfer From Reserve	(13,477)	(52,400)	(37,400)	(18,500)	33,900	-64.69%
52000	Federal Conditional Grant	(20,000)	(20,000)	(20,000)	(20,000)		0.00%
54035	Current Tenant Rent	(4,116,194)	(4,231,200)	(4,211,500)	(4,297,900)	(66,700)	1.58%
54036	Current Tenant Maint. Charge	(58,272)	(9,600)	(20,800)	(9,600)		0.00%
54038	Rent Waivers	729		3,500			0.00%
54060	Miscellaneous Receipts	(5,000)					0.00%
54065	Bad Debt Rent Recovery	(1,570)	(1,000)	(8,200)		1,000	-100.00%
54067	Bad Debt Write Off	28,265	75,000	75,000	50,000	(25,000)	-33.33%
54070	Miscellaneous	(107,546)	(116,400)	(113,700)	(112,900)	3,500	-3.01%
TOTAL REVENUE		(4,640,391)	(4,355,600)	(4,333,100)	(4,408,900)	(53,300)	1.22%
EXPENDITURE							
Salaries and Wages							
61000	Salaries and Wages	1,235,214	1,321,600	1,266,500	1,361,700	40,100	3.03%
61003	Overtime Wages	6,427		700			0.00%
Total - Salaries & Wages		1,241,641	1,321,600	1,267,200	1,361,700	40,100	3.03%
Employee Benefits							
61220	CPP	61,137	67,400	66,200	72,700	5,300	7.86%
61221	EI	21,020	21,400	21,300	23,600	2,200	10.28%
61222	WSIB Premiums	17,003	17,900	17,700	18,500	600	3.35%
61223	OMERS	112,240	123,900	121,100	127,300	3,400	2.74%
61224	EHT	24,560	25,800	25,400	26,500	700	2.71%
61225	Group Benefits	161,350	177,700	176,800	195,400	17,700	9.96%
61228	Boot Allowance	2,409	3,300	2,100	3,300		0.00%
61260	Service Awards		200	200		(200)	-100.00%
Total - Employee Benefits		399,719	437,600	430,800	467,300	29,700	6.79%
Total Salaries and Benefits		1,641,360	1,759,200	1,698,000	1,829,000	69,800	3.97%
Other Expenditures							
62210	Debenture-Interest Payments	103,605	78,100	78,100	54,200	(23,900)	-30.60%
62510	Mortgage Interest	40,718					0.00%
63042	Equip/Furniture Purchases	3,989	16,600	15,500	15,200	(1,400)	-8.43%
63051	Telephone	51,040	48,600	52,300	53,600	5,000	10.29%
63052	Cellular	7,691	6,100	7,100	7,100	1,000	16.39%
63070	Other Materials & Services	2,708	2,600	2,600	900	(1,700)	-65.38%
63300	Staff Training and Development	614	2,000	2,000	2,000		0.00%
63310	Travel & Meal Expenses	47,703	39,200	51,400	50,000	10,800	27.55%
63403	Maintenance of Buildings	110,500	101,100	100,800	92,000	(9,100)	-9.00%
63408	Tenant Relations/Recreation	1,737	3,500	3,000	3,500		0.00%
63424	Elevator Licenses & Inspect.	2,063	23,200	20,200	22,900	(300)	-1.29%
63431	Electrical Supplies			24,500	10,000	10,000	100.00%
63441	Hydro/Water	938,891	875,900	832,500	892,900	17,000	1.94%
63442	Water/Sewage & Fire Protect.	472,525	510,900	467,500	513,500	2,600	0.51%
63443	Gas & Propane	309,705	300,400	341,300	339,800	39,400	13.12%
63444	Water Heaters/Leased Equipment	32,529	31,900	33,300	41,500	9,600	30.09%
63450	Maintenance of Equipment	536	6,900	191	6,500	(1,400)	-20.29%

The County of Grey
Total Property Recurring
2023 Budget

Account	Description	2021	2022	2022	2023	2023 BUDGET to	2023 BUDGET to
		ACTUAL	BUDGET	YEAR END PROJECTION	BUDGET	2022 BUDGET	2022 BUDGET
						Variance \$	Variance %
63465	Plumbing Supplies			\$10,100	\$2,000	\$2,000	100.00%
63702	Equipment Costs/Rentals	(67)	400	300	300	(100)	-25.00%
64100	Legal Fees	11,942		8,000	500	500	100.00%
64120	Purchased Service		20,000	51,600	40,100	20,100	100.50%
64400	Custodial Duties & Sec Tenant	93,364	88,300	94,400	85,300	(3,000)	-3.40%
64403	Bldg Contracted Services	233,678	283,200	303,600	252,800	(30,400)	-10.73%
64406	Pest Control	39,284	38,200	30,700	34,600	(3,600)	-9.42%
64419	Waste Removal	108,033	95,500	101,300	105,700	10,200	10.68%
64423	Elevator Maintenance	42,925	36,600	34,000	36,400	(200)	-0.55%
64430	Emerg. Life Safety Syst. R & M	56,973	79,900	74,400	75,800	(4,100)	-5.13%
64431	Electrical Repairs	129,769	69,700	105,500	75,000	5,300	7.60%
64450	Repairs to Ground Equip.	16,826	14,100	21,500	15,500	1,400	9.93%
64459	Appliance Repairs Wash & Dry	48,785	35,700	41,300	33,300	(2,400)	-6.72%
64465	Plumbing Repairs	87,418	83,700	93,400	80,900	(2,800)	-3.35%
64467	Water Regulatory Mtce	24,549	32,000	26,000	30,000	(2,000)	-6.25%
64470	Heating Repairs	40,023	47,300	63,900	44,000	(3,300)	-6.98%
64480	Painting Interior - tenants	55,618	55,100	48,800	53,100	(2,000)	-3.63%
64485	Landscape Mtce. Contracts	32,224	87,400	49,100	67,800	(19,600)	-22.43%
64486	Snow Removal	187,893	205,700	305,300	231,500	25,800	12.54%
65200	Bank Charges		500	400	400	(100)	-20.00%
66005	Payments Other Municipalities - Proper	1,485,421	1,530,100	1,525,400	1,571,200	41,100	2.69%
68210	Debenture/Debt Principal Pmts.	415,780	384,200	384,100	408,100	23,900	6.22%
68510	Mortgage Principal Payments	2,424,611					0.00%
69100	Transfer to Reserves	347,326					0.00%
80100	For Future Financing	(2,034,611)					0.00%
Total - Other Expenditures		5,974,318	5,234,600	5,411,700	5,348,900	114,300	2.18%
TOTAL EXPENDITURE		7,615,678	6,993,800	7,109,700	7,177,900	184,100	2.63%
NET REQUIREMENT		2,975,287	2,638,200	2,776,600	2,769,000	130,800	4.96%

The County of Grey
14th Street Supportive Housing
2023 Budget

<u>Account</u>	<u>Description</u>	<u>2021</u> <u>ACTUAL</u>	<u>2022</u> <u>BUDGET</u>	<u>2022</u> <u>YEAR END PROJECTION</u>	<u>2023</u> <u>BUDGET</u>	<u>2023 BUDGET to</u> <u>2022 BUDGET</u> <u>Variance \$</u>	<u>2023 BUDGET to</u> <u>2022 BUDGET</u> <u>Variance %</u>
REVENUE							
51100	Provincial Conditional Grant				(\$50,000)	(\$50,000)	100.00%
54035	Current Tenant Rent			(11,100)			0.00%
TOTAL REVENUE				(11,100)	(50,000)	(50,000)	100.00%
EXPENDITURE							
Other Expenditures							
63042	Equip/Furniture Purchases			400			0.00%
63051	Telephone			200			0.00%
63403	Maintenance of Buildings			800	2,000	2,000	100.00%
63441	Hydro/Water			8,300	12,000	12,000	100.00%
63442	Water/Sewage & Fire Protect.			1,800	2,000	2,000	100.00%
63443	Gas & Propane			5,100	8,000	8,000	100.00%
64400	Custodial Duties & Sec Tenant				10,000	10,000	100.00%
64403	Bldg Contracted Services			200	5,000	5,000	100.00%
64419	Waste Removal				1,000	1,000	100.00%
64486	Snow Removal			5,500	8,000	8,000	100.00%
66005	Payments Other Municipalities - Property Tax			15,700	16,200	16,200	100.00%
Total - Other Expenditures				38,000	64,200	64,200	100.00%
TOTAL EXPENDITURE				38,000	64,200	64,200	100.00%
NET REQUIREMENT				26,900	14,200	14,200	100.00%

The County of Grey
Rent Supplement Summary Totals
2023 Budget

<u>Account</u>	<u>Description</u>	<u>2021 ACTUAL</u>	<u>2022 BUDGET</u>	<u>2022 YEAR END PROJECTION</u>	<u>2023 BUDGET</u>	<u>2023 BUDGET to 2022 BUDGET Variance \$</u>	<u>2023 BUDGET to 2022 BUDGET Variance %</u>
REVENUE							
52000	Federal Conditional Grant	(\$21,747)	(\$12,600)	(\$12,600)	(\$9,700)	\$2,900	-23.02%
TOTAL REVENUE		(21,747)	(12,600)	(12,600)	(9,700)	2,900	-23.02%
EXPENDITURE							
Other Expenditures							
65310	Rent Supplement	16,331	12,600	12,600	9,700	(2,900)	-23.02%
Total - Other Expenditures		16,331	12,600	12,600	9,700	(2,900)	-23.02%
TOTAL EXPENDITURE		16,331	12,600	12,600	9,700	(2,900)	-23.02%
NET REQUIREMENT		(5,416)					0.00%

The County of Grey
Investment in Affordable Housing Summary
2023 Budget

<u>Account</u>	<u>Description</u>	<u>2021</u> <u>ACTUAL</u>	<u>2022</u> <u>BUDGET</u>	<u>2022</u> <u>YEAR END PROJECTION</u>	<u>2023</u> <u>BUDGET</u>	<u>2023 BUDGET to</u> <u>2022 BUDGET</u> <u>Variance \$</u>	<u>2023 BUDGET to</u> <u>2022 BUDGET</u> <u>Variance %</u>
REVENUE							
49400	Transfer From Reserve	(\$110,897)	(\$75,000)	(\$20,000)	(\$75,000)		0.00%
51100	Provincial Conditional Grant	(166,600)	(132,000)	(132,000)	(72,000)	60,000	-45.45%
54060	Miscellaneous Receipts	(48,635)		(15,000)			0.00%
TOTAL REVENUE		(326,132)	(207,000)	(167,000)	(147,000)	60,000	-28.99%
EXPENDITURE							
Other Expenditures							
66000	Payments to Individ. & Organiz'	282,788	207,000	167,000	147,000	(60,000)	-28.99%
67000	Interfunc. Admin Charges	43,343					0.00%
Total - Other Expenditures		326,131	207,000	167,000	147,000	(60,000)	-28.99%
TOTAL EXPENDITURE		326,131	207,000	167,000	147,000	(60,000)	-28.99%
NET REQUIREMENT		(1)					0.00%

**The County of Grey
Rental & Supportive
2023 Budget**

<u>Account</u>	<u>Description</u>	<u>2021 ACTUAL</u>	<u>2022 BUDGET</u>	<u>2022 YEAR END PROJECTION</u>	<u>2023 BUDGET</u>	<u>2023 BUDGET to 2022 BUDGET Variance \$</u>	<u>2023 BUDGET to 2022 BUDGET Variance %</u>
REVENUE							
52000	Federal Conditional Grant	(\$90,797)	(\$90,800)	(\$90,800)	(\$90,800)		0.00%
TOTAL REVENUE		(90,797)	(90,800)	(90,800)	(90,800)		0.00%
EXPENDITURE							
Other Expenditures							
66000	Payments to Individ. & Organiz'	90,797	90,800	90,800	90,800		0.00%
Total - Other Expenditures		90,797	90,800	90,800	90,800		0.00%
TOTAL EXPENDITURE		90,797	90,800	90,800	90,800		0.00%

The County of Grey
Revolving Home Ownership Program
2023 Budget

<u>Account</u>	<u>Description</u>	<u>2021 ACTUAL</u>	<u>2022 BUDGET</u>	<u>2022 YEAR END PROJECTION</u>	<u>2023 BUDGET</u>	<u>2023 BUDGET to 2022 BUDGET Variance \$</u>	<u>2023 BUDGET to 2022 BUDGET Variance %</u>
REVENUE							
49400	Transfer From Reserve		(\$75,000)		(\$75,000)		0.00%
54060	Miscellaneous Receipts	(194,184)		(150,000)			0.00%
TOTAL REVENUE		(194,184)	(75,000)	(150,000)	(75,000)		0.00%
EXPENDITURE							
Other Expenditures							
66000	Payments to Indiv. & Organiz'	114,270	75,000	30,000	75,000		0.00%
69100	Transfer to Reserves	79,914		120,000			0.00%
Total - Other Expenditures		194,184	75,000	150,000	75,000		0.00%
TOTAL EXPENDITURE		194,184	75,000	150,000	75,000		0.00%

The County of Grey
Canada-Ontario Housing Benefit
2023 Budget

<u>Account</u>	<u>Description</u>	<u>2021 ACTUAL</u>	<u>2022 BUDGET</u>	<u>2022 YEAR END PROJECTION</u>	<u>2023 BUDGET</u>	<u>2023 BUDGET to 2022 BUDGET Variance \$</u>	<u>2023 BUDGET to 2022 BUDGET Variance %</u>
REVENUE							
49400	Transfer From Reserve	(\$8,000)	(\$9,000)	(\$8,000)	(\$6,000)	\$3,000	-33.33%
51100	Provincial Conditional Grant	(3,250)					0.00%
TOTAL REVENUE		(11,250)	(9,000)	(8,000)	(6,000)	3,000	-33.33%
EXPENDITURE							
Other Expenditures							
67000	Interfunc. Admin Charges	8,000	9,000	8,000	6,000	(3,000)	-33.33%
69100	Transfer to Reserves	3,250					0.00%
Total - Other Expenditures		11,250	9,000	8,000	6,000	(3,000)	-33.33%
TOTAL EXPENDITURE		11,250	9,000	8,000	6,000	(3,000)	-33.33%

The County of Grey
COVID-19 Pandemic Summary
2023 Budget

<u>Account</u>	<u>Description</u>	<u>2021 ACTUAL</u>	<u>2022 BUDGET</u>	<u>2022 YEAR END PROJECTION</u>	<u>2023 BUDGET</u>	<u>2023 BUDGET to 2022 BUDGET Variance \$</u>	<u>2023 BUDGET to 2022 BUDGET Variance %</u>
REVENUE							
50000	Serial Debentures				(\$1,567,400)	(\$1,567,400)	100.00%
51100	Provincial Conditional Grant	(623,732)					0.00%
51131	Provincial Pandemic ER Grant	(2,782,265)		(3,653,800)	(1,310,900)	(1,310,900)	100.00%
	TOTAL REVENUE	(3,405,997)		(3,653,800)	(2,878,300)	(2,878,300)	100.00%
EXPENDITURE							
Salaries and Wages							
61000	Salaries and Wages	470					0.00%
	Total - Salaries & Wages	470					0.00%
Employee Benefits							
61220	CPP	26					0.00%
61221	EI	9					0.00%
61222	WSIB Premiums	7					0.00%
61223	OMERS	45					0.00%
61224	EHT	10					0.00%
61225	Group Benefits	70					0.00%
	Total - Employee Benefits	167					0.00%
	Total Salaries and Benefits	637					0.00%
Other Expenditures							
63803	Pandemic Supplies	1,869					0.00%
63911	Land			1,226,100			0.00%
64102	Professional & Consulting fees			300,000			0.00%
64500	Buildings/Renovations			952,200	2,878,300	2,878,300	100.00%
64803	Pandemic Contracted Services	22,108					0.00%
66000	Payments to Indiv. & Organiz'	626,467		297,500			0.00%
66504	Hostels	150,263		200,000			0.00%
66507	Emergency Hostels	442,262		200,000			0.00%
66600	Homelessness Initiative	468,995		331,700			0.00%
66602	Community Support	1,344,751		120,000			0.00%
66615	Utility Arrears	12,307					0.00%
66618	Rental Arrears	283,233					0.00%
67000	Interfunc. Admin Charges	53,108		26,300			0.00%
	Total - Other Expenditures	3,405,363		3,653,800	2,878,300	2,878,300	100.00%
	TOTAL EXPENDITURE	3,406,000		3,653,800	2,878,300	2,878,300	100.00%
	NET REQUIREMENT	3					0.00%

The County of Grey
Non Profit Housing
2023 Budget

<u>Account</u>	<u>Description</u>	<u>2021 ACTUAL</u>	<u>2022 BUDGET</u>	<u>2022 YEAR END PROJECTION</u>	<u>2023 BUDGET</u>	<u>2023 BUDGET to 2022 BUDGET Variance \$</u>	<u>2023 BUDGET to 2022 BUDGET Variance %</u>
REVENUE							
52000	Federal Conditional Grant	(\$456,230)	(\$456,200)	(\$456,200)	(\$245,900)	\$210,300	-46.10%
TOTAL REVENUE		(456,230)	(456,200)	(456,200)	(245,900)	210,300	-46.10%
EXPENDITURE							
Other Expenditures							
66000	Payments to Individ. & Organiz'	2,632,477	2,772,100	2,712,100	2,761,000	(11,100)	-0.40%
Total - Other Expenditures		2,632,477	2,772,100	2,712,100	2,761,000	(11,100)	-0.40%
TOTAL EXPENDITURE		2,632,477	2,772,100	2,712,100	2,761,000	(11,100)	-0.40%
NET REQUIREMENT		2,176,247	2,315,900	2,255,900	2,515,100	199,200	8.60%



**COUNTY OF GREY
NON PROFIT HOUSING
2023 BUDGET NET DEPARTMENT REQUIREMENT SUMMARY
OPERATING SUMMARY**

	2021	2022		2023			Net Budget Change	
	Actual	Budgeted Levy	Year End Projection	Revenue	Budgeted Expenditure	Levy	2023 Budget vs 2022 Budget Variance \$	Variance %
Federal Conditional Grant	(\$456,230)	(\$456,200)	(\$456,200)	(\$245,900)	\$0	(\$245,900)	\$210,300	-46.10%
Garafraxa Non Profit Homes Inc. *	\$197,226	\$179,900	\$162,400	\$0	\$195,300	\$195,300	\$15,400	8.56%
Lutheran Social Services (Hanover)	\$312,570	\$316,100	\$330,000	\$0	\$349,100	\$349,100	\$33,000	10.44%
Lutheran Social Services (Owen Sound)	\$399,258	\$431,900	\$405,100	\$0	\$280,000	\$280,000	(\$151,900)	-35.17%
Maam-Wiim-Win Native Homes Corp	\$113,261	\$116,100	\$114,600	\$0	\$117,400	\$117,400	\$1,300	1.12%
Neustadt Hillside Manor Senior Housing	\$179,528	\$186,200	\$191,500	\$0	\$201,600	\$201,600	\$15,400	8.27%
O.S. Branch 6 Legion Non Profit	\$127,530	\$143,500	\$143,400	\$0	\$151,100	\$151,100	\$7,600	5.30%
O.S. Municipal Non Profit Housing	\$1,000,136	\$1,069,300	\$1,027,400	\$0	\$1,105,100	\$1,105,100	\$35,800	3.35%
Rockcliffe Seniors Complex	\$105,435	\$132,000	\$137,800	\$0	\$149,900	\$149,900	\$17,900	13.56%
Women's Centre (Grey Bruce)	\$197,533	\$197,100	\$199,900	\$0	\$211,500	\$211,500	\$14,400	7.31%
Total Operating	\$2,176,247	\$2,315,900	\$2,255,900	(\$245,900)	\$2,761,000	\$2,515,100	\$199,200	8.60%

The County of Grey
CM - COCHI Summary
2023 Budget

<u>Account</u>	<u>Description</u>	<u>2021</u> <u>ACTUAL</u>	<u>2022</u> <u>BUDGET</u>	<u>2022</u> <u>YEAR END PROJECTION</u>	<u>2023</u> <u>BUDGET</u>	<u>2023 BUDGET to</u> <u>2022 BUDGET</u> <u>Variance \$</u>	<u>2023 BUDGET to</u> <u>2022 BUDGET</u> <u>Variance %</u>
REVENUE							
49400	Transfer From Reserve	(\$1,753)		(\$1,300)			0.00%
51100	Provincial Conditional Grant	(2,140,962)	(994,500)	(2,464,000)	(61,000)	933,500	-93.87%
TOTAL REVENUE		(2,142,715)	(994,500)	(2,465,300)	(61,000)	933,500	-93.87%
EXPENDITURE							
Other Expenditures							
66000	Payments to Indiv. & Organiz'	2,137,484	972,600	2,457,800	48,000	(924,600)	-95.06%
67000	Interfunc. Admin Charges	5,231	21,900	7,500	13,000	(8,900)	-40.64%
Total - Other Expenditures		2,142,715	994,500	2,465,300	61,000	(933,500)	-93.87%
TOTAL EXPENDITURE		2,142,715	994,500	2,465,300	61,000	(933,500)	-93.87%

The County of Grey
OH - OPHI Ontario Priorities Housing Initiative Summary
2023 Budget

<u>Account</u>	<u>Description</u>	<u>2021 ACTUAL</u>	<u>2022 BUDGET</u>	<u>2022 YEAR END PROJECTION</u>	<u>2023 BUDGET</u>	<u>2023 BUDGET to 2022 BUDGET Variance \$</u>	<u>2023 BUDGET to 2022 BUDGET Variance %</u>
REVENUE							
49400	Transfer From Reserve		(\$54,900)	(\$54,900)		\$54,900	-100.00%
51100	Provincial Conditional Grant	(613,788)	(739,200)	(733,200)	(532,100)	207,100	-28.02%
TOTAL REVENUE		(613,788)	(794,100)	(788,100)	(532,100)	262,000	-32.99%
EXPENDITURE							
Other Expenditures							
66000	Payments to Indiv. & Organiz'	599,198	705,300	705,300	505,500	(199,800)	-28.33%
67000	Interfunc. Admin Charges	14,590	88,800	82,800	26,600	(62,200)	-70.05%
Total - Other Expenditures		613,788	794,100	788,100	532,100	(262,000)	-32.99%
TOTAL EXPENDITURE		613,788	794,100	788,100	532,100	(262,000)	-32.99%

The County of Grey
Indigenous Housing Support Program
2023 Budget

<u>Account</u>	<u>Description</u>	<u>2021</u> <u>ACTUAL</u>	<u>2022</u> <u>BUDGET</u>	<u>2022</u> <u>YEAR END PROJECTION</u>	<u>2023</u> <u>BUDGET</u>	<u>2023 BUDGET to</u> <u>2022 BUDGET</u> <u>Variance \$</u>	<u>2023 BUDGET to</u> <u>2022 BUDGET</u> <u>Variance %</u>
REVENUE							
51100	Provincial Conditional Grant		(\$72,000)	(\$72,000)	(\$72,000)		0.00%
54060	Miscellaneous Receipts	(72,875)					0.00%
TOTAL REVENUE		(72,875)	(72,000)	(72,000)	(72,000)		0.00%
EXPENDITURE							
Other Expenditures							
66000	Payments to Individ. & Organiz'	72,875	72,000	72,000	72,000		0.00%
Total - Other Expenditures		72,875	72,000	72,000	72,000		0.00%
TOTAL EXPENDITURE		72,875	72,000	72,000	72,000		0.00%

The County of Grey
HPP - Homelessness Prevention Program
2023 Budget

<u>Account</u>	<u>Description</u>	<u>2021</u> <u>ACTUAL</u>	<u>2022</u> <u>BUDGET</u>	<u>2022</u> <u>YEAR END PROJECTION</u>	<u>2023</u> <u>BUDGET</u>	<u>2023 BUDGET to</u> <u>2022 BUDGET</u> <u>Variance \$</u>	<u>2023 BUDGET to</u> <u>2022 BUDGET</u> <u>Variance %</u>
REVENUE							
51100	Provincial Conditional Grant	(\$2,037,599)	(\$1,888,300)	(\$2,006,300)	(\$2,045,600)	(\$157,300)	8.33%
TOTAL REVENUE		(2,037,599)	(1,888,300)	(2,006,300)	(2,045,600)	(157,300)	8.33%
EXPENDITURE							
Salaries and Wages							
61000	Salaries and Wages	40,673	131,600	197,200	416,700	285,100	216.64%
61009	Salary Recoveries		(18,100)	(18,100)	(21,200)	(3,100)	17.13%
Total - Salaries & Wages		40,673	113,500	179,100	395,500	282,000	248.46%
Employee Benefits							
61220	CPP	2,099	6,900	10,600	22,700	15,800	228.99%
61221	EI	763	2,200	3,400	7,100	4,900	222.73%
61222	WSIB Premiums	550	1,800	2,700	5,600	3,800	211.11%
61223	OMERS	2,661	12,100	18,100	38,500	26,400	218.18%
61224	EHT	794	2,600	3,900	8,200	5,600	215.38%
61225	Group Benefits	1,405	18,100	27,800	60,300	42,200	233.15%
Total - Employee Benefits		8,272	43,700	66,500	142,400	98,700	225.86%
Total Salaries and Benefits		48,945	157,200	245,600	537,900	380,700	242.18%
Other Expenditures							
63052	Cellular	80		400			0.00%
66450	Maintenance of Equipment	1,184					0.00%
66504	Hostels	725,354	720,000	565,400	635,600	(84,400)	-11.72%
66507	Emergency Hostels	250,000	150,000	57,600	60,000	(90,000)	-60.00%
66600	Homelessness Initiative	642,726	564,500	795,000	567,000	2,500	0.44%
66602	Community Support	157,771	107,800	180,000	130,000	22,200	20.59%
66615	Utility Arrears	2,431					0.00%
66616	Beds & Appliances	250					0.00%
66618	Rental Arrears	9,378					0.00%
66619	Moving Costs	1,500					0.00%
66620	Last Month's Rent	9,150					0.00%
67025	Interfunc. CHPI Admin	188,830	188,800	162,300	115,100	(73,700)	-39.04%
Total - Other Expenditures		1,988,654	1,731,100	1,760,700	1,507,700	(223,400)	-12.91%
TOTAL EXPENDITURE		2,037,599	1,888,300	2,006,300	2,045,600	157,300	8.33%

The County of Grey
Grey County Housing Capital Summary
2023 Budget

Account	Description	2021 ACTUAL	2022 BUDGET	2022 YEAR END PROJECTION	2023 BUDGET	2023 BUDGET to 2022 BUDGET Variance \$	2023 BUDGET to 2022 BUDGET Variance %
REVENUE							
49400	Transfer From Reserve	(\$446,333)	(\$3,586,500)	(\$1,073,500)	(\$4,219,500)	(\$633,000)	17.65%
51100	Provincial Conditional Grant		(165,000)		(448,000)	(283,000)	171.52%
51135	Fed-Prov Safe Restart Mun Oper'g Fund Phase 1		(697,000)	(217,000)		697,000	-100.00%
52000	Federal Conditional Grant	(50,000)					0.00%
TOTAL REVENUE		(496,333)	(4,448,500)	(1,290,500)	(4,667,500)	(219,000)	4.92%
EXPENDITURE							
Other Expenditures							
63042	Equip/Furniture Purchases	83,792	85,000	84,300	80,800	(4,200)	-4.94%
63402	Chemicals				70,000	70,000	100.00%
63911	Land	9,177					0.00%
64102	Professional & Consulting fees	116,874	30,000	25,000	30,600	600	2.00%
64403	Bldg Contracted Services	313,643	1,577,900	409,800	1,751,000	173,100	10.97%
64407	Kitchen & Bath Renovation		1,170,000	141,200	1,182,700	12,700	1.09%
64421	Roofing Soffit, Fascia & Eaves	166,072	619,300	619,000	305,200	(314,100)	-50.72%
64423	Elevator Maintenance				35,000	35,000	100.00%
64428	Fire Damage	5,000					0.00%
64429	Site Maintenance	68,224	1,052,500	433,800	1,121,100	68,600	6.52%
64431	Electrical Repairs				8,800	8,800	100.00%
64465	Plumbing Repairs	1,311					0.00%
64467	Water Regulatory Mtce	1,285	75,000	4,400	187,700	112,700	150.27%
64470	Heating Repairs				20,400	20,400	100.00%
64471	Air Make Up Systems Repairs	74,458	892,000	361,000	626,200	(265,800)	-29.80%
64480	Painting Interior - tenants		26,000	26,000	15,000	(11,000)	-42.31%
64482	Painting Exterior	8,928	10,000	20,400	10,000		0.00%
64485	Landscape Mtce. Contracts	21,181	20,000	14,100	20,000		0.00%
67002	Interfunc. Equip Operations	8,000					0.00%
69100	Transfer to Reserves	951,200	200,000	519,800	204,000	4,000	2.00%
Total - Other Expenditures		1,829,145	5,757,700	2,658,800	5,668,500	(89,200)	-1.55%
TOTAL EXPENDITURE		1,829,145	5,757,700	2,658,800	5,668,500	(89,200)	-1.55%
NET REQUIREMENT		1,332,812	1,309,200	1,368,300	1,001,000	(308,200)	-23.54%



SUMMARY OF TEN YEAR CAPITAL & EXTRA-ORDINARY EXPENDITURES

Housing

PROJECT	2022 Approved Budget	2023-2032 Ten Year Capital & Extra-Ordinary Expenditures										
		2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	TOTAL
Building cycle replacements	5,557,700	5,464,500	2,443,400	2,626,600	2,044,100	2,852,700	1,981,800	1,970,200	2,119,600	2,527,300	1,470,800	25,501,000
GROSS TOTAL	5,557,700	5,464,500	2,443,400	2,626,600	2,044,100	2,852,700	1,981,800	1,970,200	2,119,600	2,527,300	1,470,800	25,501,000
Add: Transfer to Reserve - Housing General Capital Reserve	200,000	204,000	208,100	212,300	216,500	220,800	225,200	229,700	234,300	239,000	731,300	2,721,200
Add: Transfer to Reserve - Affordable Housing Reserve	622,700	622,700	647,800	660,800	674,000	687,500	701,300	715,300	729,600	744,200	759,100	6,942,300
Less: Safe Restart Funding	(697,000)	(626,200)										(626,200)
Less: Transfer from Reserve - DOOR Reserve	(30,200)											-
Less: COCHI Funding	(165,000)	(448,000)	(200,000)	(200,000)								(848,000)
Less: Transfer from Reserve - Housing Capital	(2,561,300)	(2,663,700)	(318,000)	(830,700)	(331,300)	(1,066,200)	(251,700)	(185,500)	(278,700)	(628,600)		(6,554,400)
Less: Transfer from Reserve - Golden Town	(995,000)	(929,600)	(397,800)	(20,000)	(87,000)	(109,300)						(1,543,700)
NET LEVY REQUIREMENTS	1,931,900	1,623,700	2,383,500	2,449,000	2,516,300	2,585,500	2,656,600	2,729,700	2,804,800	2,881,900	2,961,200	25,592,200

No.	Location	Address	Description of Work	2023	Totals
2023 Project Request					
1	General		Appliance Replacement	42,600	42,600
2	General		Common Room Furniture	10,000	52,600
3	General		Consulting Fees	30,600	83,200
4	General		Duty to Accommodate Requests	15,300	98,500
5	Owen Sound	Alpha Street	Exterior Painting/Siding	10,000	108,500
6	General	Family Units	Family Unit Renovations (at vacancy)	136,700	245,200
7	General		Fire Panel Replacements	10,800	256,000
8	General		Hot Water Tank Replacements	30,000	286,000
9	Meaford	80 Victoria Street	Landscaping	5,000	(B) 291,000
10	Owen Sound	Alpha Street	Landscaping	10,000	301,000
11	Owen Sound	16th Street Family Units	Landscaping	5,000	306,000
12	General		Painting	15,000	321,000
13	General		Site Improvements	45,900	366,900
14	General		Technology (Security Cameras, FOBs)	16,200	383,100
15	General		Catch Basin Cleanout	10,200	393,300
16	General		Crack Filing and Line Painting	10,000	403,300
17	General		Duct Cleaning	20,400	423,700
18	General		Elevator Repairs	35,000	458,700
19	General		Sewer pipe Blasting	7,700	466,400
20	Durham	208 Queen Street S	Air Make up Replacement	60,000	(C) 526,400
21	Durham	248 Queen Street S	Air Make Up Replacement	60,000	(C) 586,400
22	Flesherton	43 Hill Street	Air Make Up Replacement	60,000	(C) 646,400
23	Meaford	157 Nelson Street	Air Make up Replacement	60,000	(C) 706,400
24	Markdale	99 Argyle Street	Air Make Up Replacement	60,000	(C) 766,400
25	Owen Sound	248 7th Avenue E	Air Make Up Replacement	60,000	(C) 826,400
26	Owen Sound	650 4th Street A E	Air Make Up Replacement	120,000	(C) 946,400
27	Owen Sound	225 14th Street W	Air Make Up Replacement	120,000	(C) 1,066,400
28	Hanover	481 11th Street	Air Make Up Replacement	26,200	(C) 1,092,600
29	Hanover	481 11th Street	Balcony Restorations and Railings	110,000	(A) 1,202,600
30	Thornbury	81 Bruce Street	Bathroom Upgrades	160,000	(A) 1,362,600
31	Owen Sound	490 7th Avenue East	Ceiling and Lighting Upgrades	10,000	1,372,600
32	Meaford	121 William Street	Common Area Flooring	75,000	(B) 1,447,600
33	Meaford	130 Albert Street	Common Area Flooring	55,000	(A) 1,502,600
34	Meaford	121 William Street	Common Area Lighting	8,800	(B) 1,511,400



SUMMARY OF TEN YEAR CAPITAL & EXTRA-ORDINARY EXPENDITURES

35 Meaford	80 Victoria Street	Concrete Pads and Screens	150,000					(B)	1,661,400
36 Owen Sound	248 7th Avenue E	Concrete Patio and Screen Doors	65,000					(A)	1,726,400
37 Hanover	481 11th Street	Concrete Replacements	40,000					(A)	1,766,400
38 Thornbury	81 Bruce Street	Emergency Generator	70,000						1,836,400
39 Durham	208 Queen Street S	Exterior Door and Suite Doors	56,500					(A)*	1,892,900
40 Dundalk	40 Artemesia Street	Exterior Door Replacements	30,500					(A)*	1,923,400
41 Meaford	157 Nelson Street	Exterior Doors and Front Entrance	35,000					(A)	1,958,400
42 Owen Sound	248 7th Avenue E	Exterior Doors and Windows	70,000					(A)*	2,028,400
43 Hanover	Hanover Family Units	Exterior Window & Door Replacements	80,000					(A)	2,108,400
44 Meaford	121 William Street	Floor Scrubber	12,000					(B)	2,120,400
45 Owen Sound	225 14th Street W	Front Entrance Door Replacement	25,000						2,145,400
46 Flesherton	43 Hill Street	Kitchen Rebuilds	90,000					(A)	2,235,400
47 Owen Sound	650 4th Street A E	Kitchen Rebuilds	503,900					(A)*	2,739,300
48 Meaford	80 Victoria Street	Kitchen Replacements	428,800					(B)	3,168,100
49 Holsein	392051 Main Street	Lighting Replacement	10,500						3,178,600
50 Dundalk	40 Artemesia Street	Parking Lot	30,000						3,208,600
51 Meaford	80 Victoria Street	Parking Lot	250,000					(B)	3,458,600
52 Owen Sound	225 14th Street W	Parking Lot	66,000					(A)*	3,524,600
53 Owen Sound	305 14th Street W	Parking Lot	200,000					(A)	3,724,600
54 Thornbury	81 Bruce Street	Parking Lot	129,200					(A)*	3,853,800
55 Holsein	392051 Main Street	Parking Lot	60,000						3,913,800
56 Markdale	99 Argyle Street	Patio and Screens	50,000					(A)	3,963,800
57 Hanover	250 12th Avenue	Patio Door Replacements	56,500					(A)*	4,020,300
58 Owen Sound	225 14th Street W	Patio Door Replacements	164,900					(A)*	4,185,200
59 Durham	315 Bruce Street	Roof Replacement	75,000						4,260,200
60 Hanover	481 11th Street	Roof Replacement	100,000					(E)	4,360,200
61 Meaford	Family Units	Roof Replacement	120,000					(A)	4,480,200
62 Dundalk	40 Artemesia Street	Water Pipe & Lighting Upgrades	70,000					(A)	4,550,200
63 Dundalk	181 Victoria Street	Water Pipe & Lighting Upgrades	100,000					(A)	4,650,200
64 Flesherton	43 Hill Street	Water System Upgrades	5,000						4,655,200
65 Holstein	392051 Main Street	Water System Upgrades	5,000						4,660,200
66 Durham	315 Bruce Street	Window Replacement	35,000					(A)	4,695,200
67 Meaford	80 Victoria Street	Window Replacement	220,000					(A)	4,915,200
68 Meaford	121 William Street	Window Replacement	40,000					(A)	4,955,200
69 Meaford	17 Legion Road	Window Replacement	225,000					(F)	5,180,200
70 Meaford	157 Nelson Street	Window Replacement	20,000						5,200,200
71 Owen Sound	West Mount Family Units	Window Replacement	140,000					(G)	5,340,200
72 Owen Sound	West Mount Family Units	Window Replacement	124,300					(D)	5,464,500

(A) From Housing General Capital Reserve
 (B) From Golden Town Reserve
 (C) From Safe Restart
 (D) Funded from COCHI
 (E) \$74,900 from Housing General Capital Reserve
 (F) \$200,000 from COCHI Grant and \$25,000 from Housing General Capital Reserve
 (G) \$123,700 from COCHI Grant and \$16,300 from Housing General Capital Reserve
 * Awarded in 2022 but work cannot be completed until 2023
 Included in 2022 budget

Total Building cycle replacements **5,464,500**

The County of Grey
Affordable Housing - Capital Summary
2023 Budget

<u>Account</u>	<u>Description</u>	<u>2021</u> <u>ACTUAL</u>	<u>2022</u> <u>BUDGET</u>	<u>2022</u> <u>YEAR END PROJECTION</u>	<u>2023</u> <u>BUDGET</u>	<u>2023 BUDGET to</u> <u>2022 BUDGET</u> <u>Variance \$</u>	<u>2023 BUDGET to</u> <u>2022 BUDGET</u> <u>Variance %</u>
REVENUE							
49405	From Reserve - One Time Funding	(\$610,500)					0.00%
TOTAL REVENUE		(610,500)					0.00%
EXPENDITURE							
Other Expenditures							
69100	Transfer to Reserves	1,110,500	622,700	622,700	622,700		0.00%
Total - Other Expenditures		1,110,500	622,700	622,700	622,700		0.00%
TOTAL EXPENDITURE		1,110,500	622,700	622,700	622,700		0.00%
NET REQUIREMENT		500,000	622,700	622,700	622,700		0.00%



**COUNTY OF GREY
LONG TERM CARE
2023 BUDGET NET DEPARTMENT REQUIREMENT SUMMARY**

OPERATING SUMMARY

	2021	2022		2023			Net Budget Change	
	Actual	Budgeted Levy	Year End Projection	Revenue	Budgeted Expenditure	Levy	2023 Budget vs 2022 Budget Variance \$	Variance %
Long Term Care-Administration	(\$2)	\$0	\$0	(\$82,300)	\$82,300	\$0	\$0	0.00%
Grey Gables	\$1,586,137	\$1,658,200	\$1,664,700	(\$8,709,400)	\$10,489,200	\$1,779,800	\$121,600	7.33%
Lee Manor	\$2,397,344	\$2,046,700	\$2,046,700	(\$15,033,000)	\$17,477,800	\$2,444,800	\$398,100	19.45%
Rockwood Terrace	\$2,001,290	\$1,977,500	\$1,977,500	(\$10,151,500)	\$12,226,300	\$2,074,800	\$97,300	4.92%
Long Term Care Redevelopment	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
Total Operating	\$5,984,769	\$5,682,400	\$5,688,900	(\$33,976,200)	\$40,275,600	\$6,299,400	\$617,000	10.86%

CAPITAL SUMMARY

	2021	2022		2023			Net Budget Change	
	Actual	Budgeted Levy	Year End Projection	Revenue	Budgeted Expenditure	Levy	2023 Budget vs 2022 Budget Variance \$	Variance %
Long Term Care-Administration	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
Grey Gables	\$265,396	\$193,800	\$193,800	(\$255,800)	\$520,000	\$264,200	\$70,400	36.33%
Lee Manor	\$167,398	\$164,700	\$164,700	(\$315,100)	\$521,100	\$206,000	\$41,300	25.08%
Rockwood Terrace	\$285,323	\$145,600	\$145,600	(\$286,900)	\$432,500	\$145,600	\$0	0.00%
Long Term Care Redevelopment	\$1,361,000	\$1,361,000	\$1,361,000	(\$9,156,100)	\$10,517,100	\$1,361,000	\$0	0.00%
Total Capital	\$2,079,117	\$1,865,100	\$1,865,100	(\$10,013,900)	\$11,990,700	\$1,976,800	\$111,700	5.99%

OPERATING AND CAPITAL COMBINED SUMMARY

	2021	2022		2023			Net Budget Change	
	Actual	Budgeted Levy	Year End Projection	Revenue	Budgeted Expenditure	Levy	2023 Budget vs 2022 Budget Variance \$	Variance %
Long Term Care-Administration	(\$2)	\$0	\$0	(\$82,300)	\$82,300	\$0	\$0	0.00%
Grey Gables	\$1,851,533	\$1,852,000	\$1,858,500	(\$8,965,200)	\$11,009,200	\$2,044,000	\$192,000	10.37%
Lee Manor	\$2,564,742	\$2,211,400	\$2,211,400	(\$15,348,100)	\$17,998,900	\$2,650,800	\$439,400	19.87%
Rockwood Terrace	\$2,286,613	\$2,123,100	\$2,123,100	(\$10,438,400)	\$12,658,800	\$2,220,400	\$97,300	4.58%
Long Term Care Redevelopment	\$1,361,000	\$1,361,000	\$1,361,000	(\$9,156,100)	\$10,517,100	\$1,361,000	\$0	0.00%
Grand Total	\$8,063,886	\$7,547,500	\$7,554,000	(\$43,990,100)	\$52,266,300	\$8,276,200	\$728,700	9.65%



**COUNTY OF GREY
LONG TERM CARE ADMINISTRATION
2023 BUDGET NET DEPARTMENT REQUIREMENT SUMMARY**

OPERATING SUMMARY

	2021	2022		2023			Net Budget Change	
	Actual	Budgeted Levy	Year End Projection	Revenue	Budgeted Expenditure	Levy	2023 Budget vs 2022 Budget Variance \$	Variance %
Long Term Care Administration	(\$2)	\$0	\$0	(\$82,300)	\$82,300	\$0	\$0	0.00%
Total Operating	(\$2)	\$0	\$0	(\$82,300)	\$82,300	\$0	\$0	0.00%

CAPITAL SUMMARY

	2021	2022		2023			Net Budget Change	
	Actual	Budgeted Levy	Year End Projection	Revenue	Budgeted Expenditure	Levy	2023 Budget vs 2022 Budget Variance \$	Variance %
Long Term Care Administration	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
Total Capital	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%

OPERATING AND CAPITAL COMBINED SUMMARY

	2021	2022		2023			Net Budget Change	
	Actual	Budgeted Levy	Year End Projection	Revenue	Budgeted Expenditure	Levy	2023 Budget vs 2022 Budget Variance \$	Variance %
Operating	(\$2)	\$0	\$0	(\$82,300)	\$82,300	\$0	\$0	0.00%
Capital	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
Grand Total	(\$2)	\$0	\$0	(\$82,300)	\$82,300	\$0	\$0	0.00%

The County of Grey
Long Term Care Administration
Summary of All Units (Operating)
2023 BUDGET
For the Twelve Months Ending
December 31, 2023

Account	Description	2021 ACTUAL	2022 BUDGET	2022 YEAR END PROJECTION	2023 BUDGET	2023 BUDGET to 2022 BUDGET Variance \$	2023 BUDGET to 2022 BUDGET Variance %
REVENUE							
49400	Transfer From Reserve	(\$36,041)					0.00%
51135	Fed-Prov Safe Restart Mun Oper'g Fund Phase 1		(79,900)		(82,300)	(2,400)	3.00%
54070	Miscellaneous	(5,526)					0.00%
TOTAL REVENUE		(41,567)	(79,900)		(82,300)	(2,400)	3.00%
EXPENDITURE							
Salaries and Wages							
61000	Salaries and Wages	539,157	526,200	610,500	595,000	68,800	13.07%
61003	Overtime Wages	19,166		12,400			0.00%
Total - Salaries & Wages		558,323	526,200	622,900	595,000	68,800	13.07%
Employee Benefits							
61220	CPP	17,460	16,900	26,300	18,700	1,800	10.65%
61221	EI	5,788	5,600	8,700	6,800	1,200	21.43%
61222	WSIB Premiums	12,573	11,500	14,400	12,700	1,200	10.43%
61223	OMERS	58,571	59,500	63,900	63,200	3,700	6.22%
61224	EHT	10,929	10,300	12,100	11,700	1,400	13.59%
61225	Group Benefits	51,780	56,100	60,700	63,700	7,600	13.55%
Total - Employee Benefits		157,101	159,900	186,100	176,800	16,900	10.57%
Total Salaries and Benefits		715,424	686,100	809,000	771,800	85,700	12.49%
Other Expenditures							
63010	Association/Membership Fees	776	1,800		1,800		0.00%
63030	Copying & Printing	1,076	500	500	500		0.00%
63041	Computer Purchases	1,623	1,000	1,600	1,000		0.00%
63042	Equip/Furniture Purchases	3,937	1,000	1,100	1,000		0.00%
63051	Telephone			200			0.00%
63052	Cellular	2,586	2,700	2,800	2,700		0.00%
63060	Office & Charting Supplies	748	500	800	500		0.00%
63063	Postage/Courier/Freight			100			0.00%
63070	Other Materials & Services	4,368		600	2,000	2,000	100.00%
63300	Staff Training and Development	10,969	12,000	14,400	32,000	20,000	166.67%
63303	Staff Recognition		4,000		4,000		0.00%
63310	Travel & Meal Expenses	1,421	7,000	5,300	8,000	1,000	14.29%
63320	Conferences		2,500		3,500	1,000	40.00%
63803	Pandemic Supplies	2,779		800			0.00%
64020	Computer Support/Maintenance	1,031	600	2,400	400	(200)	-33.33%
64102	Professional & Consulting fees	293	14,000			(14,000)	-100.00%
64120	Purchased Service	1,290					0.00%
64803	Pandemic Contracted Services	743					0.00%
67000	Interfunc. Admin Charges	(714,499)	(663,200)	(849,000)	(757,900)	(94,700)	14.28%
67014	Interfunc. IS Costs	7,000	9,400	9,400	11,000	1,600	17.02%
Total - Other Expenditures		(673,859)	(606,200)	(809,000)	(689,500)	(83,300)	13.74%
TOTAL EXPENDITURE		41,565	79,900		82,300	2,400	3.00%

The County of Grey
Long Term Care Administration
Summary of All Units (Operating)
2023 BUDGET
 For the Twelve Months Ending
 December 31, 2023

<u>Account</u>	<u>Description</u>	<u>2021</u> <u>ACTUAL</u>	<u>2022</u> <u>BUDGET</u>	<u>2022</u> <u>YEAR END PROJECTION</u>	<u>2023</u> <u>BUDGET</u>	<u>2023 BUDGET to</u> <u>2022 BUDGET</u> <u>Variance \$</u>	<u>2023 BUDGET to</u> <u>2022 BUDGET</u> <u>Variance %</u>
NET REQUIREMENT			(\$2)				0.00%



**COUNTY OF GREY
GREY GABLES
2023 BUDGET NET DEPARTMENT REQUIREMENT SUMMARY**

OPERATING SUMMARY

	2021	2022		2023			Net Budget Change	
	Actual	Budgeted Levy	Year End Projection	Revenue	Budgeted Expenditure	Levy	2023 Budget vs 2022 Budget Variance \$	Variance %
General - Revenue	(\$202,723)	(\$340,600)	(\$339,100)	(\$351,200)	\$10,600	(\$340,600)	\$0	0.00%
Other Accommodation - Summary	\$794,949	\$933,100	\$956,100	(\$1,383,500)	\$2,372,300	\$988,800	\$55,700	5.97%
Raw Food - Dietary	\$18,633	\$16,400	\$35,100	(\$268,000)	\$284,400	\$16,400	\$0	0.00%
Lower Level - Tenant Area	(\$119,147)	(\$118,400)	(\$112,600)	(\$149,600)	\$27,800	(\$121,800)	(\$3,400)	2.87%
Nursing & Personal Care - Summary	\$994,336	\$971,000	\$966,000	(\$2,934,600)	\$3,971,400	\$1,036,800	\$65,800	6.78%
Programs - Summary	\$100,088	\$185,500	\$159,200	(\$311,200)	\$511,400	\$200,200	\$14,700	7.92%
RN-RPN-PSW Increased Staffing	\$0	\$0	\$0	(\$972,600)	\$972,600	\$0	\$0	0.00%
Allied Health Professional Staffing	\$0	\$0	\$0	(\$101,000)	\$101,000	\$0	\$0	0.00%
Professional Growth Summary	\$0	\$0	\$0	(\$8,800)	\$8,800	\$0	\$0	0.00%
Behavioural Support Transition Unit	(\$1)	\$0	\$0	(\$1,577,900)	\$1,577,900	\$0	\$0	0.00%
Pandemic COVID-19 Summary	\$0	\$11,200	\$0	(\$283,600)	\$283,600	\$0	(\$11,200)	-100.00%
IPAC Summary	\$0	\$0	\$0	(\$367,400)	\$367,400	\$0	\$0	0.00%
Total Operating	\$1,586,135	\$1,658,200	\$1,664,700	(\$8,709,400)	\$10,489,200	\$1,779,800	\$121,600	7.33%

CAPITAL SUMMARY

	2021	2022		2023			Net Budget Change	
	Actual	Budgeted Levy	Year End Projection	Revenue	Budgeted Expenditure	Levy	2023 Budget vs 2022 Budget Variance \$	Variance %
Administration	\$265,396	\$193,800	\$193,800	(\$255,800)	\$520,000	\$264,200	\$70,400	36.33%
Total Capital	\$265,396	\$193,800	\$193,800	(\$255,800)	\$520,000	\$264,200	\$70,400	36.33%

OPERATING AND CAPITAL COMBINED SUMMARY

	2021	2022		2023			Net Budget Change	
	Actual	Budgeted Levy	Year End Projection	Revenue	Budgeted Expenditure	Levy	2023 Budget vs 2022 Budget Variance \$	Variance %
Operating	\$1,586,135	\$1,658,200	\$1,664,700	(\$8,709,400)	\$10,489,200	\$1,779,800	\$121,600	7.33%
Capital	\$265,396	\$193,800	\$193,800	(\$255,800)	\$520,000	\$264,200	\$70,400	36.33%
Grand Total	\$1,851,531	\$1,852,000	\$1,858,500 ²¹⁴	(\$8,965,200)	\$11,009,200	\$2,044,000	\$192,000	10.37%

The County of Grey
Grey Gables
General -Revenue (Operating)
2023 BUDGET
For the Twelve Months Ending
December 31, 2023

Account	Description	2021 ACTUAL	2022 BUDGET	2022 YEAR END PROJECTION	2023 BUDGET	2023 BUDGET to 2022 BUDGET Variance \$	2023 BUDGET to 2022 BUDGET Variance %
REVENUE							
49400	Transfer From Reserve		(\$118,200)	(\$109,000)	(\$118,200)		0.00%
51100	Provincial Conditional Grant	(4,561)					0.00%
54067	Bad Debt Write Off	23,291					0.00%
54070	Miscellaneous	(250)		(500)			0.00%
54081	Receipts From Pref. Private	(121,085)	(122,600)	(112,100)	(122,600)		0.00%
54082	Receipts From Pref. Semi	(93,495)	(97,300)	(92,700)	(97,300)		0.00%
54085	Estate Recovery	(4,503)		(23,300)			0.00%
54095	Receipts From Telephone	(666)	(700)	(300)	(700)		0.00%
54096	Receipts From Hairdresser	(13,009)	(12,400)	(9,900)	(12,400)		0.00%
TOTAL REVENUE		(214,278)	(351,200)	(347,800)	(351,200)		0.00%
EXPENDITURE							
Other Expenditures							
64096	Hairdresser Services	11,557	10,600	8,700	10,600		0.00%
Total - Other Expenditures		11,557	10,600	8,700	10,600		0.00%
TOTAL EXPENDITURE		11,557	10,600	8,700	10,600		0.00%
NET REQUIREMENT		(202,721)	(340,600)	(339,100)	(340,600)		0.00%

The County of Grey
Grey Gables
Other Accommodation Summary (Operating)
2023 BUDGET
For the Twelve Months Ending
December 31, 2023

Account	Description	2021	2022	2022	2023	2023 BUDGET to	2023 BUDGET to
		ACTUAL	BUDGET	YEAR END PROJECTION	BUDGET	2022 BUDGET	2022 BUDGET
						Variance \$	Variance %
REVENUE							
49300	Sale of Assets	(\$2,625)					0.00%
49400	Transfer From Reserve	(6,130)	(10,000)	(1,100)	(10,000)		0.00%
51100	Provincial Conditional Grant	(61,438)	3,200	(98,000)	(143,300)	(146,500)	-4578.13%
54080	Receipts From Basic	(517,348)	(546,600)	(450,600)	(450,500)	96,100	-17.58%
54083	Receipts From Private	(286,085)	(300,000)	(265,000)	(262,500)	37,500	-12.50%
54084	Receipts From Semi	(470,005)	(479,400)	(479,700)	(468,600)	10,800	-2.25%
54087	Exceptional Circumstances	(58,952)	(51,500)	(44,100)	(48,600)	2,900	-5.63%
TOTAL REVENUE		(1,402,583)	(1,384,300)	(1,338,500)	(1,383,500)	800	-0.06%
EXPENDITURE							
Salaries and Wages							
61000	Salaries and Wages	1,143,280	1,206,200	1,160,000	1,445,600	239,400	19.85%
61003	Overtime Wages	23,110		35,600			0.00%
61009	Salary Recoveries	(2,191)					0.00%
Total - Salaries & Wages		1,164,199	1,206,200	1,195,600	1,445,600	239,400	19.85%
Employee Benefits							
61220	CPP	54,613	56,100	60,700	70,600	14,500	25.85%
61221	EI	21,299	22,200	23,200	27,300	5,100	22.97%
61222	WSIB Premiums	29,775	30,600	31,000	36,800	6,200	20.26%
61223	OMERS	82,857	88,000	86,500	106,100	18,100	20.57%
61224	EHT	22,797	23,600	23,500	28,200	4,600	19.49%
61225	Group Benefits	94,054	107,100	92,900	112,600	5,500	5.14%
61228	Boot Allowance	292	800	200	800		0.00%
61260	Service Awards	570	1,000	500	1,000		0.00%
Total - Employee Benefits		306,257	329,400	318,500	383,400	54,000	16.39%
Total Salaries and Benefits		1,470,456	1,535,600	1,514,100	1,829,000	293,400	19.11%
Other Expenditures							
63000	Advertising	1,723	1,000	800	1,000		0.00%
63010	Association/Membership Fees	10,205	16,000	1,200	11,100	(4,900)	-30.63%
63020	Computer Support/Maintenance				2,000	2,000	100.00%
63030	Copying & Printing	8,920	8,500	6,400	8,500		0.00%
63042	Equip/Furniture Purchases	4,188	5,500	7,100	3,800	(1,700)	-30.91%
63051	Telephone	14,319	14,400	14,800	14,400		0.00%
63052	Cellular	8,584	10,500	6,400	10,500		0.00%
63060	Office & Charting Supplies	4,342	3,200	4,300	5,000	1,800	56.25%
63063	Postage/Courier/Freight	912	1,000	600	1,000		0.00%
63067	Resident Life Improvements	6,130	10,000	1,100	10,000		0.00%
63070	Other Materials & Services	5,659	4,200	5,900	7,300	3,100	73.81%
63300	Staff Training and Development	11,495	11,200	2,000	8,000	(3,200)	-28.57%
63303	Staff Recognition	1,423					0.00%
63310	Travel & Meal Expenses	1,375	4,000	1,400	2,500	(1,500)	-37.50%
63401	Cleaning Supplies	15,562	16,000	11,100	15,500	(500)	-3.13%
63402	Chemicals	14,827	18,700	13,000	18,700		0.00%
63403	Maintenance of Buildings	27,398	30,000	34,700	35,000	5,000	16.67%
63419	Waste Disposal	24,844	20,000	25,600	22,800	2,800	14.00%
63440	Heat	33,569	30,700	32,200	30,700		0.00%
63441	Hydro/Water	73,945	75,000	80,100	75,000		0.00%
63442	Water/Sewage & Fire Protect.	21,213	23,000	25,900	23,000		0.00%
63450	Maintenance of Equipment	11,117	13,800	18,300	15,000	1,200	8.70%

**The County of Grey
Grey Gables
Other Accommodation Summary (Operating)
2023 BUDGET**

For the Twelve Months Ending
December 31, 2023

Account	Description	2021	2022	2022	2023	2023 BUDGET to	2023 BUDGET to
		ACTUAL	BUDGET	YEAR END PROJECTION	BUDGET	2022 BUDGET	2022 BUDGET
						Variance \$	Variance %
63485	Maintenance of Grounds	\$7,204	\$8,500	\$5,500	\$9,000	\$500	5.88%
63486	Snow Removal	32,364	52,000	41,800	52,000		0.00%
63508	Paper Supplies	12,615	12,000	16,500	14,200	2,200	18.33%
63520	Linen	3,571	4,000	4,000	4,000		0.00%
63522	Cable TV Expense	1,630	1,800	1,700	1,800		0.00%
63523	Dishes	3,479	4,000	1,700	4,000		0.00%
63531	Other Expenditure Recovery	(23,901)	(15,000)	(5,000)	(15,000)		0.00%
64020	Computer Support/Maintenance	35,439	39,500	47,800	41,300	1,800	4.56%
64100	Legal Fees	54,739	40,000	600	10,000	(30,000)	-75.00%
64102	Professional & Consulting fees	3,346	3,000	2,600	3,000		0.00%
64120	Purchased Service	22,998	24,400	36,400	27,500	3,100	12.70%
65110	Insurance	79,055	97,900	102,300	102,300	4,400	4.49%
67000	Interfunc. Admin Charges	141,994	138,600	177,100	(97,900)	(236,500)	-170.63%
67013	Interfunc. Audit Fees	5,993	5,800	5,800	5,800		0.00%
67014	Interfunc. IS Costs	49,800	53,600	53,800	65,500	11,900	22.20%
67023	Interfunc. Laundry	(5,000)	(5,000)	(5,000)	(5,000)		0.00%
Total - Other Expenditures		727,076	781,800	780,500	543,300	(238,500)	-30.51%
TOTAL EXPENDITURE		2,197,532	2,317,400	2,294,600	2,372,300	54,900	2.37%
NET REQUIREMENT		794,949	933,100	956,100	988,800	55,700	5.97%

The County of Grey
Grey Gables
Raw Food - Dietary (Operating)
2023 BUDGET
 For the Twelve Months Ending
 December 31, 2023

Account	Description	2021 ACTUAL	2022 BUDGET	2022 YEAR END PROJECTION	2023 BUDGET	2023 BUDGET to 2022 BUDGET Variance \$	2023 BUDGET to 2022 BUDGET Variance %
REVENUE							
51100	Provincial Conditional Grant	(\$231,669)	(\$229,800)	(\$256,200)	(\$268,000)	(\$38,200)	16.62%
TOTAL REVENUE		(231,669)	(229,800)	(256,200)	(268,000)	(38,200)	16.62%
EXPENDITURE							
Other Expenditures							
63504	Raw Food	250,302	246,200	291,300	284,400	38,200	15.52%
Total - Other Expenditures		250,302	246,200	291,300	284,400	38,200	15.52%
TOTAL EXPENDITURE		250,302	246,200	291,300	284,400	38,200	15.52%
NET REQUIREMENT		18,633	16,400	35,100	16,400		0.00%

The County of Grey
Grey Gables
Lower Level - Tenant Area (Operating)
2023 BUDGET
For the Twelve Months Ending
December 31, 2023

Account	Description	2021 ACTUAL	2022 BUDGET	2022 YEAR END PROJECTION	2023 BUDGET	2023 BUDGET to 2022 BUDGET Variance \$	2023 BUDGET to 2022 BUDGET Variance %
REVENUE							
54031	Building Rentals	(\$141,000)	(\$144,000)	(\$144,000)	(\$149,600)	(\$5,600)	3.89%
TOTAL REVENUE		(141,000)	(144,000)	(144,000)	(149,600)	(5,600)	3.89%
EXPENDITURE							
Other Expenditures							
63042	Equip/Furniture Purchases			500			0.00%
63403	Maintenance of Buildings	1,895	1,800	4,500	4,400	2,600	144.44%
63419	Waste Disposal	5,091	4,600	5,400	4,700	100	2.17%
63440	Heat	7,394	6,200	8,100	7,100	900	14.52%
63441	Hydro/Water	18,108	18,400	20,600	17,400	(1,000)	-5.43%
63442	Water/Sewage & Fire Protect.	5,303	5,700	6,500	5,200	(500)	-8.77%
63485	Maintenance of Grounds	1,211	1,500	1,100	1,800	300	20.00%
63486	Snow Removal	7,951	13,000	10,300	12,800	(200)	-1.54%
67007	Interfunc. Rent	(25,100)	(25,600)	(25,600)	(25,600)		0.00%
Total - Other Expenditures		21,853	25,600	31,400	27,800	2,200	8.59%
TOTAL EXPENDITURE		21,853	25,600	31,400	27,800	2,200	8.59%
NET REQUIREMENT		(119,147)	(118,400)	(112,600)	(121,800)	(3,400)	2.87%

The County of Grey
Grey Gables
Nursing & Personal Care - Summary (Operating)
2023 BUDGET
For the Twelve Months Ending
December 31, 2023

Account	Description	2021 ACTUAL	2022 BUDGET	2022 YEAR END PROJECTION	2023 BUDGET	2023 BUDGET to 2022 BUDGET Variance \$	2023 BUDGET to 2022 BUDGET Variance %
REVENUE							
51100	Provincial Conditional Grant	(\$2,658,518)	(\$2,704,000)	(\$2,639,300)	(\$2,712,300)	(\$8,300)	0.31%
51115	Prov. High Needs & Lab Claim	(9,926)	(4,000)	(700)	(4,000)		0.00%
51118	Provincial Physician Grant	(16,090)	(15,500)	(15,800)	(15,800)	(300)	1.94%
51121	Provincial Conditional Grant One Time	(5,000)		(10,000)			0.00%
51127	Fall Prevention Equipment Grant	(6,654)	(6,600)	(6,600)	(6,600)		0.00%
51129	Global Level of Care Subsidy	(154,068)	(226,200)	(177,100)	(179,800)	46,400	-20.51%
51189	High Cost Supplies and Services Per	(15,785)	(15,700)	(15,800)	(16,100)	(400)	2.55%
	TOTAL REVENUE	(2,866,041)	(2,972,000)	(2,865,300)	(2,934,600)	37,400	-1.26%
EXPENDITURE							
Salaries and Wages							
61000	Salaries and Wages	2,932,811	3,001,200	2,738,100	3,032,900	31,700	1.06%
61003	Overtime Wages	67,541		113,900			0.00%
61009	Salary Recoveries	(15,883)					0.00%
	Total - Salaries & Wages	2,984,469	3,001,200	2,852,000	3,032,900	31,700	1.06%
Employee Benefits							
61220	CPP	133,986	134,500	144,000	143,500	9,000	6.69%
61221	EI	53,366	55,100	55,900	57,400	2,300	4.17%
61222	WSIB Premiums	76,587	77,100	73,700	77,900	800	1.04%
61223	OMERS	191,711	178,400	167,600	180,100	1,700	0.95%
61224	EHT	58,473	58,600	56,000	59,200	600	1.02%
61225	Group Benefits	207,578	259,900	194,900	243,000	(16,900)	-6.50%
	Total - Employee Benefits	721,701	763,600	692,100	761,100	(2,500)	-0.33%
	Total Salaries and Benefits	3,706,170	3,764,800	3,544,100	3,794,000	29,200	0.78%
Other Expenditures							
63042	Equip/Furniture Purchases	4,289	25,600	6,100	25,600		0.00%
63044	Fall Prevention Equipment	3,741	6,600	2,400	6,600		0.00%
63073	Hi Intensity Needs-Claimable	2,045	2,500	1,400	2,500		0.00%
63300	Staff Training and Development	2,818	7,500	600	5,500	(2,000)	-26.67%
63310	Travel & Meal Expenses	125	1,500	200	1,500		0.00%
63450	Maintenance of Equipment	25,580	30,000	27,200	30,000		0.00%
63500	Home Physician	8,339	8,700	6,900	8,700		0.00%
63502	Incontinent Supplies	34,313	34,300	35,200	35,200	900	2.62%
63503	Medical Supplies	58,805	58,000	41,400	58,000		0.00%
63518	Physician On Call	16,086	15,500	5,800	15,800	300	1.94%
63531	Other Expenditure Recovery	(12,987)	(12,000)	(1,800)	(12,000)		0.00%
64120	Purchased Service	11,053		161,800			0.00%
	Total - Other Expenditures	154,207	178,200	287,200	177,400	(800)	-0.45%
	TOTAL EXPENDITURE	3,860,377	3,943,000	3,831,300	3,971,400	28,400	0.72%
	NET REQUIREMENT	994,336	971,000	966,000	1,036,800	65,800	6.78%

The County of Grey
Grey Gables
Programs Summary
2023 BUDGET
For the Twelve Months Ending
December 31, 2023

Account	Description	2021 ACTUAL	2022 BUDGET	2022 YEAR END PROJECTION	2023 BUDGET	2023 BUDGET to 2022 BUDGET Variance \$	2023 BUDGET to 2022 BUDGET Variance %
REVENUE							
51100	Provincial Conditional Grant	(\$305,996)	(\$303,600)	(\$306,700)	(\$311,200)	(\$7,600)	2.50%
54050	Donations	(500)					0.00%
54070	Miscellaneous	(10,192)					0.00%
TOTAL REVENUE		(316,688)	(303,600)	(306,700)	(311,200)	(7,600)	2.50%
EXPENDITURE							
Salaries and Wages							
61000	Salaries and Wages	259,864	307,900	283,000	325,600	17,700	5.75%
61003	Overtime Wages	1,754		1,400			0.00%
Total - Salaries & Wages		261,618	307,900	284,400	325,600	17,700	5.75%
Employee Benefits							
61220	CPP	11,865	13,700	14,900	15,300	1,600	11.68%
61221	EI	4,669	5,300	5,800	6,000	700	13.21%
61222	WSIB Premiums	6,759	8,000	7,100	8,400	400	5.00%
61223	OMERS	14,448	22,300	16,400	20,200	(2,100)	-9.42%
61224	EHT	5,102	5,900	5,600	6,300	400	6.78%
61225	Group Benefits	19,611	22,300	20,400	23,900	1,600	7.17%
Total - Employee Benefits		62,454	77,500	70,200	80,100	2,600	3.35%
Total Salaries and Benefits		324,072	385,400	354,600	405,700	20,300	5.27%
Other Expenditures							
63010	Association/Membership Fees	50	100	100	100		0.00%
63042	Equip/Furniture Purchases	682	300		300		0.00%
63046	BSO Equipment & Supplies		500	500	500		0.00%
63300	Staff Training and Development		500		500		0.00%
63310	Travel & Meal Expenses	16	400	100	400		0.00%
63450	Maintenance of Equipment	140	500		500		0.00%
63504	Raw Food	717	700	500	700		0.00%
63505	Recreation Supplies	3,315	3,000	3,700	5,000	2,000	66.67%
63507	Outside Services	4,574	6,500	3,200	6,500		0.00%
63759	Volunteer Services		400		400		0.00%
64110	Physiotherapy	54,684	54,800	54,700	54,800		0.00%
64120	Purchased Service	14,350	20,000	33,100	20,000		0.00%
64128	Occupational Therapy	4,980	6,000	4,600	6,000		0.00%
64325	Chaplaincy Services	9,196	10,000	10,800	10,000		0.00%
Total - Other Expenditures		92,704	103,700	111,300	105,700	2,000	1.93%
TOTAL EXPENDITURE		416,776	489,100	465,900	511,400	22,300	4.56%

The County of Grey
Grey Gables
Programs Summary
2023 BUDGET
 For the Twelve Months Ending
 December 31, 2023

<u>Account</u>	<u>Description</u>	<u>2021</u> <u>ACTUAL</u>	<u>2022</u> <u>BUDGET</u>	<u>2022</u> <u>YEAR END PROJECTION</u>	<u>2023</u> <u>BUDGET</u>	<u>2023 BUDGET to</u> <u>2022 BUDGET</u> <u>Variance \$</u>	<u>2023 BUDGET to</u> <u>2022 BUDGET</u> <u>Variance %</u>
	NET REQUIREMENT	\$100,088	\$185,500	\$159,200	\$200,200	\$14,700	7.92%

The County of Grey
Grey Gables
RN-RPN-PSW Increased Staffing Supplement Summary
2023 BUDGET
For the Twelve Months Ending
December 31, 2023

Account	Description	2021 ACTUAL	2022 BUDGET	2022 YEAR END PROJECTION	2023 BUDGET	2023 BUDGET to 2022 BUDGET Variance \$	2023 BUDGET to 2022 BUDGET Variance %
REVENUE							
51100	Provincial Conditional Grant		(\$477,200)	(\$96,800)	(\$972,600)	(\$495,400)	103.81%
TOTAL REVENUE			(477,200)	(96,800)	(972,600)	(495,400)	103.81%
EXPENDITURE							
Salaries and Wages							
61000	Salaries and Wages		383,900	74,000	776,700	392,800	102.32%
Total - Salaries & Wages			383,900	74,000	776,700	392,800	102.32%
Employee Benefits							
61220	CPP		18,200	3,700	38,900	20,700	113.74%
61221	EI		7,700	1,500	16,100	8,400	109.09%
61222	WSIB Premiums		9,900	1,900	20,000	10,100	102.02%
61223	OMERS		18,300	3,800	37,600	19,300	105.46%
61224	EHT		7,500	1,400	15,100	7,600	101.33%
61225	Group Benefits		31,700	10,500	68,200	36,500	115.14%
Total - Employee Benefits			93,300	22,800	195,900	102,600	109.97%
Total Salaries and Benefits			477,200	96,800	972,600	495,400	103.81%
TOTAL EXPENDITURE			477,200	96,800	972,600	495,400	103.81%

The County of Grey
Grey Gables
Allied Health Professional Staffing Supplement Summary
2023 BUDGET
For the Twelve Months Ending
December 31, 2023

Account	Description	2021 ACTUAL	2022 BUDGET	2022 YEAR END PROJECTION	2023 BUDGET	2023 BUDGET to 2022 BUDGET Variance \$	2023 BUDGET to 2022 BUDGET Variance %
REVENUE							
51100	Provincial Conditional Grant		(\$96,600)	(\$96,600)	(\$101,000)	(\$4,400)	4.55%
	TOTAL REVENUE		(96,600)	(96,600)	(101,000)	(4,400)	4.55%
EXPENDITURE							
Salaries and Wages							
61000	Salaries and Wages		72,400	72,400	75,000	2,600	3.59%
	Total - Salaries & Wages		72,400	72,400	75,000	2,600	3.59%
Employee Benefits							
61220	CPP		3,400	3,400	3,800	400	11.76%
61221	EI		1,100	1,100	1,200	100	9.09%
61222	WSIB Premiums		1,900	1,900	1,900		0.00%
61223	OMERS		7,000	7,000	7,200	200	2.86%
61224	EHT		1,400	1,400	1,500	100	7.14%
61225	Group Benefits		9,400	9,400	10,400	1,000	10.64%
	Total - Employee Benefits		24,200	24,200	26,000	1,800	7.44%
	Total Salaries and Benefits		96,600	96,600	101,000	4,400	4.55%
	TOTAL EXPENDITURE		96,600	96,600	101,000	4,400	4.55%

The County of Grey
Grey Gables
Supporting Professional Growth Staffing Supplement Summary
2023 BUDGET
 For the Twelve Months Ending
 December 31, 2023

Account	Description	2021 ACTUAL	2022 BUDGET	2022 YEAR END PROJECTION	2023 BUDGET	2023 BUDGET to 2022 BUDGET Variance \$	2023 BUDGET to 2022 BUDGET Variance %
REVENUE							
51100	Provincial Conditional Grant		(\$8,800)	(\$8,800)	(\$8,800)		0.00%
	TOTAL REVENUE		(8,800)	(8,800)	(8,800)		0.00%
EXPENDITURE							
Other Expenditures							
63300	Staff Training and Development		8,800	8,800	8,800		0.00%
	Total - Other Expenditures		8,800	8,800	8,800		0.00%
	TOTAL EXPENDITURE		8,800	8,800	8,800		0.00%

The County of Grey
Grey Gables
Behavioural Support Transition Unit Summary
2023 BUDGET
For the Twelve Months Ending
December 31, 2023

Account	Description	2021 ACTUAL	2022 BUDGET	2022 YEAR END PROJECTION	2023 BUDGET	2023 BUDGET to 2022 BUDGET Variance \$	2023 BUDGET to 2022 BUDGET Variance %
REVENUE							
51141	BSTU Funding	(\$328,954)	(\$1,712,100)	(\$798,100)	(\$1,577,900)	\$134,200	-7.84%
TOTAL REVENUE		(328,954)	(1,712,100)	(798,100)	(1,577,900)	134,200	-7.84%
EXPENDITURE							
Salaries and Wages							
61000	Salaries and Wages	233,682	1,265,400	629,900	1,168,500	(96,900)	-7.66%
61003	Overtime Wages	3,172		31,100			0.00%
Total - Salaries & Wages		236,854	1,265,400	661,000	1,168,500	(96,900)	-7.66%
Employee Benefits							
61220	CPP	8,310	55,700	34,000	49,900	(5,800)	-10.41%
61221	EI	3,188	22,500	13,500	16,200	(6,300)	-28.00%
61222	WSIB Premiums	5,815	32,600	17,000	25,300	(7,300)	-22.39%
61223	OMERS	18,143	79,000	27,800	95,100	16,100	20.38%
61224	EHT	4,631	24,700	12,800	19,200	(5,500)	-22.27%
61225	Group Benefits	14,647	171,200	24,200	150,600	(20,600)	-12.03%
Total - Employee Benefits		54,734	385,700	129,300	356,300	(29,400)	-7.62%
Total Salaries and Benefits		291,588	1,651,100	790,300	1,524,800	(126,300)	-7.65%
Other Expenditures							
63052	Cellular	1,523		1,100			0.00%
63070	Other Materials & Services	4,247	10,000	700	4,000	(6,000)	-60.00%
63300	Staff Training and Development	31,595	15,000		12,600	(2,400)	-16.00%
64120	Purchased Service		30,000		30,500	500	1.67%
67014	Interfunc. IS Costs		6,000	6,000	6,000		0.00%
Total - Other Expenditures		37,365	61,000	7,800	53,100	(7,900)	-12.95%
TOTAL EXPENDITURE		328,953	1,712,100	798,100	1,577,900	(134,200)	-7.84%
NET REQUIREMENT		(1)					0.00%

The County of Grey
Grey Gables
OA - Pandemic COVID-19 Summary
2023 BUDGET
For the Twelve Months Ending
December 31, 2023

Account	Description	2021 ACTUAL	2022 BUDGET	2022 YEAR END PROJECTION	2023 BUDGET	2023 BUDGET to 2022 BUDGET Variance \$	2023 BUDGET to 2022 BUDGET Variance %
REVENUE							
49400	Transfer From Reserve	(\$142,024)					0.00%
51131	Provincial Pandemic ER Grant	(677,500)	(59,700)	(392,300)	(283,600)	(223,900)	375.04%
51135	Fed-Prov Safe Restart Mun Oper'g Fund Phase 1		(131,000)			131,000	-100.00%
51136	IPAC Personnel & Training	(29,564)	(25,100)	(135,000)	(367,400)	(342,300)	1363.75%
51137	Temporary Wage Enhancement PSWs	(170,370)		(173,200)			0.00%
51139	Testing Adherence Funding	(54,000)					0.00%
TOTAL REVENUE		(1,073,458)	(215,800)	(700,500)	(651,000)	(435,200)	201.67%
EXPENDITURE							
Salaries and Wages							
61000	Salaries and Wages	666,312	189,600	551,100	320,200	130,600	68.88%
61003	Overtime Wages	22,343		36,400			0.00%
Total - Salaries & Wages		688,655	189,600	587,500	320,200	130,600	68.88%
Employee Benefits							
61220	CPP	34,377	8,900	29,800	15,600	6,700	75.28%
61221	EI	14,316	3,800	12,100	6,200	2,400	63.16%
61222	WSIB Premiums	17,733	4,800	14,600	8,300	3,500	72.92%
61223	OMERS	20,861	8,600	9,300	15,300	6,700	77.91%
61224	EHT	13,404	3,700	11,400	6,300	2,600	70.27%
61225	Group Benefits	14,110	5,900	12,700	17,200	11,300	191.53%
Total - Employee Benefits		114,801	35,700	89,900	68,900	33,200	93.00%
Total Salaries and Benefits		803,456	225,300	677,400	389,100	163,800	72.70%
Other Expenditures							
63042	Equip/Furniture Purchases	586					0.00%
63052	Cellular	233		200			0.00%
63300	Staff Training and Development	2,105			14,200	14,200	100.00%
63310	Travel & Meal Expenses	417					0.00%
63803	Pandemic Supplies	190,608	1,700	13,400	1,700		0.00%
64102	Professional & Consulting fees	254					0.00%
64803	Pandemic Contracted Services	808		5,900			0.00%
64804	Pandemic Third Party Security	67,272		3,600			0.00%
67000	Interfunc. Admin Charges	7,718			246,000	246,000	100.00%
Total - Other Expenditures		270,001	1,700	23,100	261,900	260,200	15305.88%
TOTAL EXPENDITURE		1,073,457	227,000	700,500	651,000	424,000	186.78%
NET REQUIREMENT		(1)	11,200			(11,200)	-100.00%

The County of Grey
Grey Gables
Capital Summary
2023 BUDGET
For the Twelve Months Ending
December 31, 2023

Account	Description	2021 ACTUAL	2022 BUDGET	2022 YEAR END PROJECTION	2023 BUDGET	2023 BUDGET to 2022 BUDGET Variance \$	2023 BUDGET to 2022 BUDGET Variance %
REVENUE							
49400	Transfer From Reserve	(\$88,929)	(\$136,900)	(\$92,700)	(\$139,100)	(\$2,200)	1.61%
51133	Minor Capital Subsidy	(58,719)	(39,200)	(44,200)		39,200	-100.00%
51134	IPAC Minor Capital Subsidy	(108,428)	(26,100)	(31,900)	(75,700)	(49,600)	190.04%
51135	Fed-Prov Safe Restart Mun Oper'g Fund Phase 1				(41,000)	(41,000)	100.00%
51141	BSTU Funding	(80,867)					0.00%
TOTAL REVENUE		(336,943)	(202,200)	(168,800)	(255,800)	(53,600)	26.51%
EXPENDITURE							
Other Expenditures							
62210	Debenture-Interest Payments	24,709	22,500	22,500	22,500		0.00%
63041	Computer Purchases	12,103	15,600	14,800	16,000	400	2.56%
63042	Equip/Furniture Purchases	154,086	85,200	88,000	134,900	49,700	58.33%
63403	Maintenance of Buildings	268,716	187,000	8,500	295,900	108,900	58.24%
64429	Site Maintenance		35,000	14,100		(35,000)	-100.00%
68210	Debenture/Debt Principal Pmts.	48,525	50,700	50,700	50,700		0.00%
69100	Transfer to Reserves	94,200		164,000			0.00%
Total - Other Expenditures		602,339	396,000	362,600	520,000	124,000	31.31%
TOTAL EXPENDITURE		602,339	396,000	362,600	520,000	124,000	31.31%
NET REQUIREMENT		265,396	193,800	193,800	264,200	70,400	36.33%



The County of Grey
Grey Gables
2023 Capital Budget Summary

PROJECT	2023
High-Low Beds and Mattresses	9,000
Home Enhancements	10,000
From Reserve - Grey Gables Donation Reserve	(10,000)
Information Technology	16,000
Resident Lifts	20,000
Copper Pipe Replacement	5,700
Debenture Payment - Roof	73,200
Dietary Equipment	15,000
Furniture and Equipment Replacement	5,200
Doors (Front Doors)	70,000
Railings & Balconies	10,000
From Reserve - Grey Gables General Capital (BCA) Reserve	(10,000)
Retaining Wall	40,000
Air Make Up System	41,000
From Safe Restart Funding	(41,000)
Service Buildings (Gazebo)	10,000
Millwork and Partitions	20,000
From Reserve - Grey Gables General Capital (BCA) Reserve	(20,000)
Exit Signage	30,000
From Reserve - Grey Gables General Capital (BCA) Reserve	(30,000)
Outdoor Signage	30,000
From Reserve - Grey Gables General Capital (BCA) Reserve	(30,000)
Heating and/or Cooling System	39,200
From Reserve - Grey Gables General Capital (BCA) Reserve	(39,100)
Net Levy Requirements	264,200



**COUNTY OF GREY
LEE MANOR
2023 BUDGET NET DEPARTMENT REQUIREMENT SUMMARY**

OPERATING SUMMARY

	2021	2022		2023			Net Budget Change	
	Actual	Budgeted Levy	Year End Projection	Revenue	Budgeted Expenditure	Levy	2023 Budget vs 2022 Budget Variance \$	Variance %
General - Revenue	(\$477,843)	(\$783,200)	(\$640,000)	(\$804,200)	\$19,000	(\$785,200)	(\$2,000)	0.26%
Other Accommodation - Summary	\$818,072	\$1,033,700	\$1,196,200	(\$3,452,600)	\$4,644,400	\$1,191,800	\$158,100	15.29%
Raw Food - Dietary	\$39,435	\$37,200	\$37,200	(\$613,100)	\$650,300	\$37,200	\$0	0.00%
Nursing & Personal Care - Summary	\$1,916,302	\$1,573,600	\$1,314,800	(\$6,682,200)	\$8,497,200	\$1,815,000	\$241,400	15.34%
Programs - Summary	\$101,379	\$185,400	\$138,500	(\$713,400)	\$899,400	\$186,000	\$600	0.32%
Increased Staffing - Summary	\$0	\$0	\$0	(\$1,883,000)	\$1,883,000	\$0	\$0	0.00%
Allied Health Professional - Summary	\$0	\$0	\$0	(\$206,200)	\$206,200	\$0	\$0	0.00%
Supporting Professional Growth Summary	\$0	\$0	\$0	(\$20,100)	\$20,100	\$0	\$0	0.00%
IPAC Summary	\$0	\$0	\$0	(\$274,300)	\$274,300	\$0	\$0	0.00%
Pandemic COVID-19 Summary	\$0	\$0	\$0	(\$383,900)	\$383,900	\$0	\$0	0.00%
Total Operating	\$2,397,345	\$2,046,700	\$2,046,700	(\$15,033,000)	\$17,477,800	\$2,444,800	\$398,100	19.45%

CAPITAL SUMMARY

	2021	2022		2023			Net Budget Change	
	Actual	Budgeted Levy	Year End Projection	Revenue	Budgeted Expenditure	Levy	2023 Budget vs 2022 Budget Variance \$	Variance %
Administration	\$167,398	\$164,700	\$164,700	(\$315,100)	\$521,100	\$206,000	\$41,300	25.08%
Total Capital	\$167,398	\$164,700	\$164,700	(\$315,100)	\$521,100	\$206,000	\$41,300	25.08%

OPERATING AND CAPITAL COMBINED SUMMARY

	2021	2022		2023			Net Budget Change	
	Actual	Budgeted Levy	Year End Projection	Revenue	Budgeted Expenditure	Levy	2023 Budget vs 2022 Budget Variance \$	Variance %
Operating	\$2,397,345	\$2,046,700	\$2,046,700	(\$15,033,000)	\$17,477,800	\$2,444,800	\$398,100	19.45%
Capital	\$167,398	\$164,700	\$164,700	(\$315,100)	\$521,100	\$206,000	\$41,300	25.08%
Grand Total	\$2,564,743	\$2,211,400	\$2,211,400	(\$15,348,100)	\$17,998,900	\$2,650,800	\$439,400	19.87%

The County of Grey
Lee Manor
General Revenue (Operating)
2023 BUDGET
For the Twelve Months Ending
December 31, 2023

Account	Description	2021 ACTUAL	2022 BUDGET	2022 YEAR END PROJECTION	2023 BUDGET	2023 BUDGET to 2022 BUDGET Variance \$	2023 BUDGET to 2022 BUDGET Variance %
REVENUE							
49400	Transfer From Reserve		(\$268,600)	(\$209,400)	(\$268,600)		0.00%
51100	Provincial Conditional Grant	(2,475)					0.00%
54035	Current Tenant Rent	(49,700)	(50,700)	(16,900)	(52,700)	(2,000)	3.94%
54081	Receipts From Pref. Private	(200,080)	(219,300)	(191,600)	(219,300)		0.00%
54082	Receipts From Pref. Semi	(222,860)	(238,600)	(220,600)	(238,600)		0.00%
54095	Receipts From Telephone	(2,762)	(2,800)	(2,200)	(2,800)		0.00%
54096	Receipts From Hairdresser	(16,901)	(22,200)	(3,600)	(22,200)		0.00%
TOTAL REVENUE		(494,778)	(802,200)	(644,300)	(804,200)	(2,000)	0.25%
EXPENDITURE							
Other Expenditures							
64096	Hairdresser Services	16,936	19,000	4,300	19,000		0.00%
Total - Other Expenditures		16,936	19,000	4,300	19,000		0.00%
TOTAL EXPENDITURE		16,936	19,000	4,300	19,000		0.00%
NET REQUIREMENT		(477,842)	(783,200)	(640,000)	(785,200)	(2,000)	0.26%

The County of Grey
Lee Manor
Other Accommodation Summary (Operating)
2023 BUDGET
For the Twelve Months Ending
December 31, 2023

Account	Description	2021 ACTUAL	2022 BUDGET	2022 YEAR END PROJECTION	2023 BUDGET	2023 BUDGET to 2022 BUDGET Variance \$	2023 BUDGET to 2022 BUDGET Variance %
REVENUE							
49300	Sale of Assets	(\$10)					0.00%
49400	Transfer From Reserve	(1,496)	(5,000)	(5,000)	(5,000)		0.00%
51100	Provincial Conditional Grant	(465,900)	(456,000)	(475,600)	(591,400)	(135,400)	29.69%
54080	Receipts From Basic	(1,368,449)	(1,351,500)	(1,300,900)	(1,268,200)	83,300	-6.16%
54083	Receipts From Private	(488,097)	(497,500)	(496,700)	(496,900)	600	-0.12%
54084	Receipts From Semi	(1,109,303)	(1,122,100)	(1,113,300)	(1,091,100)	31,000	-2.76%
TOTAL REVENUE		(3,433,255)	(3,432,100)	(3,391,500)	(3,452,600)	(20,500)	0.60%
EXPENDITURE							
Salaries and Wages							
61000	Salaries and Wages	2,305,576	2,376,000	2,353,600	2,527,400	151,400	6.37%
61003	Overtime Wages	48,389		64,700			0.00%
61009	Salary Recoveries	(723)					0.00%
Total - Salaries & Wages		2,353,242	2,376,000	2,418,300	2,527,400	151,400	6.37%
Employee Benefits							
61220	CPP	114,706	107,800	128,600	128,200	20,400	18.92%
61221	EI	45,370	43,000	49,400	49,900	6,900	16.05%
61222	WSIB Premiums	60,632	60,900	63,500	64,800	3,900	6.40%
61223	OMERS	166,168	164,400	166,400	177,700	13,300	8.09%
61224	EHT	46,263	46,500	48,200	49,300	2,800	6.02%
61225	Group Benefits	175,226	196,100	172,600	211,900	15,800	8.06%
61228	Boot Allowance	844	1,200	1,000		(1,200)	-100.00%
61260	Service Awards	4,020	4,600	300	4,400	(200)	-4.35%
Total - Employee Benefits		613,229	624,500	630,000	686,200	61,700	9.88%
Total Salaries and Benefits		2,966,471	3,000,500	3,048,300	3,213,600	213,100	7.10%
Other Expenditures							
63000	Advertising	939	2,000	2,000	3,000	1,000	50.00%
63010	Association/Membership Fees	2,805	26,300	22,100	26,300		0.00%
63030	Copying & Printing	13,034	12,000	12,100	12,000		0.00%
63041	Computer Purchases	369					0.00%
63042	Equip/Furniture Purchases	14,533	12,900	8,600	8,900	(4,000)	-31.01%
63051	Telephone	18,993	19,100	19,800	19,100		0.00%
63052	Cellular	6,255	9,000	7,000	9,000		0.00%
63060	Office & Charting Supplies	18,159	19,000	25,100	19,000		0.00%
63063	Postage/Courier/Freight	2,443	3,100	2,000	3,100		0.00%
63067	Resident Life Improvements	1,496	5,000	5,000	5,000		0.00%
63070	Other Materials & Services	8,818	11,700	7,100	11,700		0.00%
63300	Staff Training and Development	12,046	13,200	13,900	13,500	300	2.27%
63310	Travel & Meal Expenses	2,466	6,500	1,400	5,000	(1,500)	-23.08%
63401	Cleaning Supplies	23,498	35,000	34,200	37,500	2,500	7.14%
63402	Chemicals	29,827	36,100	36,400	37,100	1,000	2.77%
63403	Maintenance of Buildings	100,591	95,000	114,100	95,000		0.00%

The County of Grey
Lee Manor
Other Accommodation Summary (Operating)
2023 BUDGET
For the Twelve Months Ending
December 31, 2023

Account	Description	2021	2022	2022	2023	2023 BUDGET to	2023 BUDGET to
		ACTUAL	BUDGET	YEAR END PROJECTION	BUDGET	2022 BUDGET	2022 BUDGET
						Variance \$	Variance %
63409	Non Contract Chemicals	\$82					0.00%
63419	Waste Disposal	21,044	27,000	25,700	32,000	5,000	18.52%
63440	Heat	59,938	60,000	68,300	60,000		0.00%
63441	Hydro/Water	188,800	195,000	187,500	195,000		0.00%
63442	Water/Sewage & Fire Protect.	22,095	58,000	39,500	59,000	1,000	1.72%
63450	Maintenance of Equipment	36,738	41,000	34,900	34,000	(7,000)	-17.07%
63485	Maintenance of Grounds	6,993	8,500	5,600	8,500		0.00%
63486	Snow Removal	20,115	30,000	27,100	30,000		0.00%
63508	Paper Supplies	29,125	30,000	34,500	33,500	3,500	11.67%
63520	Linen	18,809	18,000	25,000	20,800	2,800	15.56%
63522	Cable TV Expense	47,679	47,000	47,300	47,000		0.00%
63523	Dishes	9,437	11,000	12,000	10,000	(1,000)	-9.09%
63530	Cable TV Recovery	(39,141)	(47,000)	(35,600)	(47,000)		0.00%
63531	Other Expenditure Recovery	(54,849)	(31,000)	(45,000)	(31,000)		0.00%
64020	Computer Support/Maintenance	60,479	71,500	86,700	79,300	7,800	10.91%
64100	Legal Fees	18,087	20,000	13,300	20,000		0.00%
64102	Professional & Consulting fees	9,036	15,000	9,700	14,000	(1,000)	-6.67%
64120	Purchased Service	37,926	36,500	48,000	36,500		0.00%
65110	Insurance	127,274	157,600	145,100	164,700	7,100	4.51%
67000	Interfunc. Admin Charges	320,928	314,800	402,500	217,600	(97,200)	-30.88%
67013	Interfunc. Audit Fees	9,089	8,900	8,900	9,000	100	1.12%
67014	Interfunc. IS Costs	88,900	97,600	97,600	122,200	24,600	25.20%
67023	Interfunc. Laundry	(10,000)	(10,000)	(10,000)	(10,000)		0.00%
69100	Transfer to Reserves				20,500	20,500	100.00%
Total - Other Expenditures		1,284,856	1,465,300	1,539,400	1,430,800	(34,500)	-2.35%
TOTAL EXPENDITURE		4,251,327	4,465,800	4,587,700	4,644,400	178,600	4.00%
NET REQUIREMENT		818,072	1,033,700	1,196,200	1,191,800	158,100	15.29%

The County of Grey
Lee Manor
Raw Food - Dietary (Operating)
2023 BUDGET
 For the Twelve Months Ending
 December 31, 2023

Account	Description	2021 ACTUAL	2022 BUDGET	2022 YEAR END PROJECTION	2023 BUDGET	2023 BUDGET to 2022 BUDGET Variance \$	2023 BUDGET to 2022 BUDGET Variance %
REVENUE							
51100	Provincial Conditional Grant	(\$523,107)	(\$522,300)	(\$582,200)	(\$613,100)	(\$90,800)	17.38%
TOTAL REVENUE		(523,107)	(522,300)	(582,200)	(613,100)	(90,800)	17.38%
EXPENDITURE							
Other Expenditures							
63504	Raw Food	562,542	559,500	619,400	650,300	90,800	16.23%
Total - Other Expenditures		562,542	559,500	619,400	650,300	90,800	16.23%
TOTAL EXPENDITURE		562,542	559,500	619,400	650,300	90,800	16.23%
NET REQUIREMENT		39,435	37,200	37,200	37,200		0.00%

The County of Grey
Lee Manor
Nursing & Personal Care Summary (Operating)
2023 BUDGET
For the Twelve Months Ending
December 31, 2023

Account	Description	2021 ACTUAL	2022 BUDGET	2022 YEAR END PROJECTION	2023 BUDGET	2023 BUDGET to 2022 BUDGET Variance \$	2023 BUDGET to 2022 BUDGET Variance %
REVENUE							
51100	Provincial Conditional Grant	(\$6,006,228)	(\$5,929,400)	(\$5,960,400)	(\$6,188,200)	(\$258,800)	4.36%
51115	Prov. High Needs & Lab Claim	(103,577)	(15,000)	(72,300)	(15,000)		0.00%
51118	Provincial Physician Grant	(14,779)	(15,500)	(15,800)	(15,800)	(300)	1.94%
51121	Provincial Conditional Grant One Time	(5,000)					0.00%
51127	Fall Prevention Equipment Grant	(15,023)	(15,000)	(15,000)	(15,100)	(100)	0.67%
51129	Global Level of Care Subsidy	(361,193)	(514,200)	(402,500)	(411,300)	102,900	-20.01%
51189	High Cost Supplies and Services Per	(35,641)	(35,600)	(36,000)	(36,800)	(1,200)	3.37%
TOTAL REVENUE		(6,541,441)	(6,524,700)	(6,502,000)	(6,682,200)	(157,500)	2.41%
EXPENDITURE							
Salaries and Wages							
61000	Salaries and Wages	6,144,372	6,177,900	5,544,100	6,503,000	325,100	5.26%
61003	Overtime Wages	315,467		354,300			0.00%
61009	Salary Recoveries	(14,689)		(14,000)			0.00%
Total - Salaries & Wages		6,445,150	6,177,900	5,884,400	6,503,000	325,100	5.26%
Employee Benefits							
61220	CPP	299,392	287,600	322,300	320,700	33,100	11.51%
61221	EI	116,153	114,100	122,300	123,500	9,400	8.24%
61222	WSIB Premiums	165,689	159,100	155,200	167,500	8,400	5.28%
61223	OMERS	366,501	375,800	345,000	373,900	(1,900)	-0.51%
61224	EHT	126,063	120,500	118,200	126,800	6,300	5.23%
61225	Group Benefits	404,491	469,500	424,300	447,300	(22,200)	-4.73%
61228	Boot Allowance	56					0.00%
Total - Employee Benefits		1,478,345	1,526,600	1,487,300	1,559,700	33,100	2.17%
Total Salaries and Benefits		7,923,495	7,704,500	7,371,700	8,062,700	358,200	4.65%
Other Expenditures							
63042	Equip/Furniture Purchases	26,184	65,100	11,300	61,000	(4,100)	-6.30%
63044	Fall Prevention Equipment	8,779	15,000	3,400	15,000		0.00%
63046	BSO Equipment & Supplies	135	500	200	500		0.00%
63073	Hi Intensity Needs-Claimable	9,615	15,000	8,500	15,000		0.00%
63300	Staff Training and Development	4,722	15,000	1,000	12,000	(3,000)	-20.00%
63310	Travel & Meal Expenses	28	3,500	200	3,500		0.00%
63450	Maintenance of Equipment	40,623	42,500	33,000	42,500		0.00%
63500	Home Physician	16,415	19,700	24,600	19,800	100	0.51%
63502	Incontinent Supplies	72,845	85,000	69,100	79,900	(5,100)	-6.00%
63503	Medical Supplies	102,723	125,000	163,600	140,000	15,000	12.00%
63518	Physician On Call	14,779	15,500	15,500	15,800	300	1.94%
63531	Other Expenditure Recovery	(22,687)	(8,000)	(4,800)	(8,000)		0.00%
64120	Purchased Service	260,087		119,500			0.00%
69100	Transfer to Reserves				37,500	37,500	100.00%
Total - Other Expenditures		534,248	393,800	445,100	434,500	40,700	10.34%

The County of Grey
Lee Manor
Nursing & Personal Care Summary (Operating)
2023 BUDGET
 For the Twelve Months Ending
 December 31, 2023

<u>Account</u>	<u>Description</u>	<u>2021</u> <u>ACTUAL</u>	<u>2022</u> <u>BUDGET</u>	<u>2022</u> <u>YEAR END PROJECTION</u>	<u>2023</u> <u>BUDGET</u>	<u>2023 BUDGET to</u> <u>2022 BUDGET</u> <u>Variance \$</u>	<u>2023 BUDGET to</u> <u>2022 BUDGET</u> <u>Variance %</u>
<hr/>							
<hr/>							
	TOTAL EXPENDITURE	\$8,457,743	\$8,098,300	\$7,816,800	\$8,497,200	\$398,900	4.93%
	NET REQUIREMENT	1,916,302	1,573,600	1,314,800	1,815,000	241,400	15.34%

The County of Grey
Lee Manor
Program & Support Services Summary
2023 BUDGET
For the Twelve Months Ending
December 31, 2023

Account	Description	2021 ACTUAL	2022 BUDGET	2022 YEAR END PROJECTION	2023 BUDGET	2023 BUDGET to 2022 BUDGET Variance \$	2023 BUDGET to 2022 BUDGET Variance %
REVENUE							
51100	Provincial Conditional Grant	(\$687,559)	(\$687,800)	(\$685,600)	(\$709,800)	(\$22,000)	3.20%
54050	Donations	(500)					0.00%
54070	Miscellaneous	(3,382)		(3,600)	(3,600)	(3,600)	100.00%
TOTAL REVENUE		(691,441)	(687,800)	(689,200)	(713,400)	(25,600)	3.72%
EXPENDITURE							
Salaries and Wages							
61000	Salaries and Wages	468,441	499,600	489,400	504,700	5,100	1.02%
61003	Overtime Wages	1,809		10,800			0.00%
Total - Salaries & Wages		470,250	499,600	500,200	504,700	5,100	1.02%
Employee Benefits							
61220	CPP	22,910	23,800	27,000	25,200	1,400	5.88%
61221	EI	8,992	9,700	9,900	9,700		0.00%
61222	WSIB Premiums	12,214	12,900	12,300	13,000	100	0.78%
61223	OMERS	17,554	29,600	30,900	27,500	(2,100)	-7.09%
61224	EHT	9,215	9,700	9,800	9,800	100	1.03%
61225	Group Benefits	43,331	53,500	45,500	57,700	4,200	7.85%
Total - Employee Benefits		114,216	139,200	135,400	142,900	3,700	2.66%
Total Salaries and Benefits		584,466	638,800	635,600	647,600	8,800	1.38%
Other Expenditures							
63010	Association/Membership Fees	507					0.00%
63042	Equip/Furniture Purchases	1,866	1,800		800	(1,000)	-55.56%
63070	Other Materials & Services	6,135		3,600	3,600	3,600	100.00%
63300	Staff Training and Development	341	2,000	800	3,500	1,500	75.00%
63310	Travel & Meal Expenses		500		500		0.00%
63504	Raw Food	699	1,000	600	1,000		0.00%
63505	Recreation Supplies	4,920	7,000	8,600	7,500	500	7.14%
63507	Outside Services	3,346	10,000	9,200	14,000	4,000	40.00%
63522	Cable TV Expense	372	500		500		0.00%
63759	Volunteer Services	215	2,000		2,000		0.00%
64110	Physiotherapy	114,298	124,600	93,600	124,600		0.00%
64120	Purchased Service	69,655	75,000	63,700	75,000		0.00%
64128	Occupational Therapy	6,000	10,000	12,000	14,300	4,300	43.00%
69100	Transfer to Reserves				4,500	4,500	100.00%
Total - Other Expenditures		208,354	234,400	192,100	251,800	17,400	7.42%
TOTAL EXPENDITURE		792,820	873,200	827,700	899,400	26,200	3.00%

The County of Grey
Lee Manor
Program & Support Services Summary
2023 BUDGET
For the Twelve Months Ending
December 31, 2023

<u>Account</u>	<u>Description</u>	<u>2021</u> <u>ACTUAL</u>	<u>2022</u> <u>BUDGET</u>	<u>2022</u> <u>YEAR END PROJECTION</u>	<u>2023</u> <u>BUDGET</u>	<u>2023 BUDGET to</u> <u>2022 BUDGET</u> <u>Variance \$</u>	<u>2023 BUDGET to</u> <u>2022 BUDGET</u> <u>Variance %</u>
	NET REQUIREMENT	\$101,379	\$185,400	\$138,500	\$186,000	\$600	0.32%

The County of Grey
Lee Manor
RN-RPN-PSW Staffing Supplement Summary
2023 BUDGET
For the Twelve Months Ending
December 31, 2023

Account	Description	2021 ACTUAL	2022 BUDGET	2022 YEAR END PROJECTION	2023 BUDGET	2023 BUDGET to 2022 BUDGET Variance \$	2023 BUDGET to 2022 BUDGET Variance %
REVENUE							
51100	Provincial Conditional Grant		(\$1,100,800)	(\$1,055,600)	(\$1,883,000)	(\$782,200)	71.06%
TOTAL REVENUE			(1,100,800)	(1,055,600)	(1,883,000)	(782,200)	71.06%
EXPENDITURE							
Salaries and Wages							
61000	Salaries and Wages		886,000	895,000	1,504,100	618,100	69.76%
Total - Salaries & Wages			886,000	895,000	1,504,100	618,100	69.76%
Employee Benefits							
61220	CPP		43,200	44,700	76,700	33,500	77.55%
61221	EI		17,800	18,500	30,300	12,500	70.22%
61222	WSIB Premiums		22,900	24,100	38,800	15,900	69.43%
61223	OMERS		45,400	45,500	71,100	25,700	56.61%
61224	EHT		17,300	17,500	29,300	12,000	69.36%
61225	Group Benefits		68,200	10,300	132,700	64,500	94.57%
Total - Employee Benefits			214,800	160,600	378,900	164,100	76.40%
Total Salaries and Benefits			1,100,800	1,055,600	1,883,000	782,200	71.06%
TOTAL EXPENDITURE			1,100,800	1,055,600	1,883,000	782,200	71.06%

The County of Grey
Lee Manor
Allied Health Professionals Staffing Supplement Summary
2023 BUDGET
For the Twelve Months Ending
December 31, 2023

Account	Description	2021 ACTUAL	2022 BUDGET	2022 YEAR END PROJECTION	2023 BUDGET	2023 BUDGET to 2022 BUDGET Variance \$	2023 BUDGET to 2022 BUDGET Variance %
REVENUE							
51100	Provincial Conditional Grant		(\$205,900)	(\$205,900)	(\$206,200)	(\$300)	0.15%
	TOTAL REVENUE		(205,900)	(205,900)	(206,200)	(300)	0.15%
EXPENDITURE							
Salaries and Wages							
61000	Salaries and Wages		154,700	154,700	157,100	2,400	1.55%
	Total - Salaries & Wages		154,700	154,700	157,100	2,400	1.55%
Employee Benefits							
61220	CPP		7,400	7,400	8,100	700	9.46%
61221	EI		2,800	2,800	2,900	100	3.57%
61222	WSIB Premiums		4,000	4,000	4,000		0.00%
61223	OMERS		11,300	11,300	10,900	(400)	-3.54%
61224	EHT		3,000	3,000	3,000		0.00%
61225	Group Benefits		18,400	18,400	20,200	1,800	9.78%
	Total - Employee Benefits		46,900	46,900	49,100	2,200	4.69%
	Total Salaries and Benefits		201,600	201,600	206,200	4,600	2.28%
Other Expenditures							
64128	Occupational Therapy		4,300	4,300		(4,300)	-100.00%
	Total - Other Expenditures		4,300	4,300		(4,300)	-100.00%
	TOTAL EXPENDITURE		205,900	205,900	206,200	300	0.15%

The County of Grey
Lee Manor
Supporting Professional Growth Staffing Supplement Summary
2023 BUDGET
 For the Twelve Months Ending
 December 31, 2023

Account	Description	2021 ACTUAL	2022 BUDGET	2022 YEAR END PROJECTION	2023 BUDGET	2023 BUDGET to 2022 BUDGET Variance \$	2023 BUDGET to 2022 BUDGET Variance %
REVENUE							
51100	Provincial Conditional Grant		(\$20,100)	(\$20,100)	(\$20,100)		0.00%
TOTAL REVENUE			(20,100)	(20,100)	(20,100)		0.00%
EXPENDITURE							
Other Expenditures							
63300	Staff Training and Development		20,100	20,100	20,100		0.00%
Total - Other Expenditures			20,100	20,100	20,100		0.00%
TOTAL EXPENDITURE			20,100	20,100	20,100		0.00%

The County of Grey
Lee Manor
COVID-19 Summary
2023 BUDGET
For the Twelve Months Ending
December 31, 2023

Account	Description	2021 ACTUAL	2022 BUDGET	2022 YEAR END PROJECTION	2023 BUDGET	2023 BUDGET to 2022 BUDGET Variance \$	2023 BUDGET to 2022 BUDGET Variance %
REVENUE							
49400	Transfer From Reserve	(\$415,289)					0.00%
51131	Provincial Pandemic ER Grant	(1,187,100)	(97,500)	(668,200)	(383,900)	(286,400)	293.74%
51135	Fed-Prov Safe Restart Mun Oper'g Fund Phase 1		(228,100)			228,100	-100.00%
51136	IPAC Personnel & Training	(81,407)	(57,100)	(330,900)	(274,300)	(217,200)	380.39%
51137	Temporary Wage Enhancement PSWs	(351,540)		(356,100)			0.00%
51139	Testing Adherence Funding	(54,000)		(54,000)			0.00%
TOTAL REVENUE		(2,089,336)	(382,700)	(1,409,200)	(658,200)	(275,500)	71.99%
EXPENDITURE							
Salaries and Wages							
61000	Salaries and Wages	1,283,173	285,900	1,056,100	389,800	103,900	36.34%
61003	Overtime Wages	70,358		30,300			0.00%
Total - Salaries & Wages		1,353,531	285,900	1,086,400	389,800	103,900	36.34%
Employee Benefits							
61220	CPP	60,917	13,000	56,200	17,000	4,000	30.77%
61221	EI	25,758	5,700	22,700	7,000	1,300	22.81%
61222	WSIB Premiums	33,716	7,400	27,500	10,100	2,700	36.49%
61223	OMERS	21,455	6,100	12,100	16,000	9,900	162.30%
61224	EHT	25,495	5,600	20,800	7,600	2,000	35.71%
61225	Group Benefits	33,942	11,000	21,700	20,500	9,500	86.36%
Total - Employee Benefits		201,283	48,800	161,000	78,200	29,400	60.25%
Total Salaries and Benefits		1,554,814	334,700	1,247,400	468,000	133,300	39.83%
Other Expenditures							
63042	Equip/Furniture Purchases	4,059					0.00%
63300	Staff Training and Development	3,921					0.00%
63310	Travel & Meal Expenses	406					0.00%
63803	Pandemic Supplies	365,879	48,000	55,100	48,000		0.00%
64102	Professional & Consulting fees	763					0.00%
64803	Pandemic Contracted Services	78,603		29,900			0.00%
64804	Pandemic Third Party Security	63,350		76,800			0.00%
67000	Interfunc. Admin Charges	17,541			142,200	142,200	100.00%
Total - Other Expenditures		534,522	48,000	161,800	190,200	142,200	296.25%
TOTAL EXPENDITURE		2,089,336	382,700	1,409,200	658,200	275,500	71.99%

The County of Grey
Lee Manor
Capital Summary
2023 BUDGET
For the Twelve Months Ending
December 31, 2023

Account	Description	2021 ACTUAL	2022 BUDGET	2022 YEAR END PROJECTION	2023 BUDGET	2023 BUDGET to 2022 BUDGET Variance \$	2023 BUDGET to 2022 BUDGET Variance %
REVENUE							
49400	Transfer From Reserve	(\$992,773)	(\$264,200)	(\$264,200)	(\$231,800)	\$32,400	-12.26%
51100	Provincial Conditional Grant	(250,707)	(446,500)	(117,000)		446,500	-100.00%
51134	IPAC Minor Capital Subsidy	(94,598)	(17,700)	(84,300)	(83,300)	(65,600)	370.62%
TOTAL REVENUE		(1,338,078)	(728,400)	(465,500)	(315,100)	413,300	-56.74%
EXPENDITURE							
Other Expenditures							
63041	Computer Purchases	19,821	19,300	16,600	27,000	7,700	39.90%
63042	Equip/Furniture Purchases	174,474	201,000	191,800	292,300	91,300	45.42%
63403	Maintenance of Buildings	263,987	647,500	417,500	201,800	(445,700)	-68.83%
64429	Site Maintenance		25,300	4,300		(25,300)	-100.00%
69100	Transfer to Reserves	1,047,194					0.00%
Total - Other Expenditures		1,505,476	893,100	630,200	521,100	(372,000)	-41.65%
TOTAL EXPENDITURE		1,505,476	893,100	630,200	521,100	(372,000)	-41.65%
NET REQUIREMENT		167,398	164,700	164,700	206,000	41,300	25.08%



The County of Grey
Lee Manor
2023 Capital Budget Summary

PROJECT	2023
High-Low Beds and Mattresses	35,500
Home Enhancements	43,500
From Reserve - Lee Manor General Capital (BCA) Reserve	(30,000)
Information Technology	27,000
Resident Lifts	27,500
Dietary Equipment	15,000
Floor Replacement	61,800
From Reserve - Lee Manor General Capital (BCA) Reserve	(61,800)
Whirlpool Tubs	90,000
From Reserve - Lee Manor General Capital (BCA) Reserve	(90,000)
Resident Bathroom Fixture and Vanity Replacement	50,000
From Reserve - Lee Manor General Capital (BCA) Reserve	(50,000)
Draperies / Blinds	25,000
Floor Cleaning Equipment Replacement	15,000
Washing Machine	40,000
Camera Replacement	7,500
Net Levy Requirements	206,000



**COUNTY OF GREY
ROCKWOOD TERRACE
2023 BUDGET NET DEPARTMENT REQUIREMENT SUMMARY**

OPERATING SUMMARY

	2021	2022		2023			Net Budget Change	
	Actual	Budgeted Levy	Year End Projection	Revenue	Budgeted Expenditure	Levy	2023 Budget vs 2022 Budget Variance \$	Variance %
General - Revenue	(\$287,956)	(\$462,400)	(\$413,300)	(\$474,900)	\$12,500	(\$462,400)	\$0	0.00%
Other Accommodation - Summary	\$903,256	\$1,062,900	\$1,106,800	(\$2,223,000)	\$3,297,700	\$1,074,700	\$11,800	1.11%
Raw Food - Dietary	\$37,867	\$24,800	\$24,800	(\$414,200)	\$439,000	\$24,800	\$0	0.00%
Nursing & Personal Care - Summary	\$1,301,673	\$1,267,200	\$1,224,300	(\$4,447,200)	\$5,775,700	\$1,328,500	\$61,300	4.84%
Programs - Summary	\$46,452	\$85,000	\$34,900	(\$485,300)	\$594,500	\$109,200	\$24,200	28.47%
Increased Staffing - Summary	\$0	\$0	\$0	(\$1,428,800)	\$1,428,800	\$0	\$0	0.00%
Allied Health Professional - Summary	\$0	\$0	\$0	(\$152,100)	\$152,100	\$0	\$0	0.00%
Professional Growth - Summary	\$0	\$0	\$0	(\$13,400)	\$13,400	\$0	\$0	0.00%
IPAC Summary	\$0	\$0	\$0	(\$258,100)	\$258,100	\$0	\$0	0.00%
Pandemic COVID-19 Summary	(\$2)	\$0	\$0	(\$254,500)	\$254,500	\$0	\$0	0.00%
Total Operating	\$2,001,290	\$1,977,500	\$1,977,500	(\$10,151,500)	\$12,226,300	\$2,074,800	\$97,300	4.92%

CAPITAL SUMMARY

	2021	2022		2023			Net Budget Change	
	Actual	Budgeted Levy	Year End Projection	Revenue	Budgeted Expenditure	Levy	2023 Budget vs 2022 Budget Variance \$	Variance %
Administration	\$285,323	\$145,600	\$145,600	(\$286,900)	\$432,500	\$145,600	\$0	0.00%
Total Capital	\$285,323	\$145,600	\$145,600	(\$286,900)	\$432,500	\$145,600	\$0	0.00%

OPERATING AND CAPITAL COMBINED SUMMARY

	2021	2022		2023			Net Budget Change	
	Actual	Budgeted Levy	Year End Projection	Revenue	Budgeted Expenditure	Levy	2023 Budget vs 2022 Budget Variance \$	Variance %
Operating	\$2,001,290	\$1,977,500	\$1,977,500	(\$10,151,500)	\$12,226,300	\$2,074,800	\$97,300	4.92%
Capital	\$285,323	\$145,600	\$145,600	(\$286,900)	\$432,500	\$145,600	\$0	0.00%
Grand Total	\$2,286,613	\$2,123,100	\$2,123,100	(\$10,438,400)	\$12,658,800	\$2,220,400	\$97,300	4.58%

The County of Grey
Rockwood Terrace
General - Revenue (Operating)
2023 BUDGET
For the Twelve Months Ending
December 31, 2023

<u>Account</u>	<u>Description</u>	<u>2021 ACTUAL</u>	<u>2022 BUDGET</u>	<u>2022 YEAR END PROJECTION</u>	<u>2023 BUDGET</u>	<u>2023 BUDGET to 2022 BUDGET Variance \$</u>	<u>2023 BUDGET to 2022 BUDGET Variance %</u>
REVENUE							
49400	Transfer From Reserve		(\$179,100)	(\$179,100)	(\$179,100)		0.00%
51100	Provincial Conditional Grant	(6,531)					0.00%
54031	Building Rentals	(11,060)	(2,800)	(4,700)	(2,800)		0.00%
54081	Receipts From Pref. Private	(225,354)	(230,900)	(200,800)	(230,900)		0.00%
54082	Receipts From Pref. Semi	(35,328)	(38,900)	(26,100)	(38,900)		0.00%
54085	Estate Recovery	(4,126)					0.00%
54095	Receipts From Telephone	(4,093)	(4,400)	(2,800)	(4,400)		0.00%
54096	Receipts From Hairdresser	(10,896)	(18,800)	(12,300)	(18,800)		0.00%
TOTAL REVENUE		(297,388)	(474,900)	(425,800)	(474,900)		0.00%
EXPENDITURE							
Other Expenditures							
64096	Hairdresser Services	9,350	12,500	12,500	12,500		0.00%
65200	Bank Charges	82					0.00%
Total - Other Expenditures		9,432	12,500	12,500	12,500		0.00%
TOTAL EXPENDITURE		9,432	12,500	12,500	12,500		0.00%
NET REQUIREMENT		(287,956)	(462,400)	(413,300)	(462,400)		0.00%

The County of Grey
Rockwood Terrace
Other Accommodation - Summary (Operating)
2023 BUDGET
For the Twelve Months Ending
December 31, 2023

Account	Description	2021 ACTUAL	2022 BUDGET	2022 YEAR END PROJECTION	2023 BUDGET	2023 BUDGET to 2022 BUDGET Variance \$	2023 BUDGET to 2022 BUDGET Variance %
REVENUE							
49300	Sale of Assets	(\$34)					0.00%
49400	Transfer From Reserve	(9,056)	(10,000)	(10,000)	(10,000)		0.00%
51100	Provincial Conditional Grant	(156,459)	(121,000)	(162,400)	(397,100)	(276,100)	228.18%
54080	Receipts From Basic	(862,564)	(854,400)	(937,600)	(919,500)	(65,100)	7.62%
54083	Receipts From Private	(731,133)	(740,000)	(652,800)	(650,800)	89,200	-12.05%
54084	Receipts From Semi	(258,242)	(283,900)	(191,300)	(190,000)	93,900	-33.08%
54087	Exceptional Circumstances	(85,194)	(84,900)	(49,800)	(55,600)	29,300	-34.51%
TOTAL REVENUE		(2,102,682)	(2,094,200)	(2,003,900)	(2,223,000)	(128,800)	6.15%
EXPENDITURE							
Salaries and Wages							
61000	Salaries and Wages	1,639,001	1,707,500	1,614,400	1,845,500	138,000	8.08%
61003	Overtime Wages	9,107		25,600			0.00%
61009	Salary Recoveries	(540)					0.00%
Total - Salaries & Wages		1,647,568	1,707,500	1,640,000	1,845,500	138,000	8.08%
Employee Benefits							
61220	CPP	78,230	79,500	83,700	89,700	10,200	12.83%
61221	EI	31,006	32,600	32,100	35,800	3,200	9.82%
61222	WSIB Premiums	41,872	43,400	42,600	47,000	3,600	8.29%
61223	OMERS	126,272	134,100	123,500	143,800	9,700	7.23%
61224	EHT	32,136	33,300	32,200	36,000	2,700	8.11%
61225	Group Benefits	116,980	131,600	121,600	141,600	10,000	7.60%
61228	Boot Allowance	156	1,000			(1,000)	-100.00%
61260	Service Awards	2,300	1,500	1,200	3,300	1,800	120.00%
Total - Employee Benefits		428,952	457,000	436,900	497,200	40,200	8.80%
Total Salaries and Benefits		2,076,520	2,164,500	2,076,900	2,342,700	178,200	8.23%
Other Expenditures							
63000	Advertising	3,996	2,500	1,500	2,000	(500)	-20.00%
63010	Association/Membership Fees	631	16,700	20,200	20,200	3,500	20.96%
63030	Copying & Printing	4,320	7,000	6,100	7,000		0.00%
63042	Equip/Furniture Purchases	4,804	3,000	7,700	2,000	(1,000)	-33.33%
63051	Telephone	18,700	18,800	19,300	18,800		0.00%
63052	Cellular	6,564	10,000	6,600	7,500	(2,500)	-25.00%
63060	Office & Charting Supplies	9,465	8,500	8,900	9,000	500	5.88%
63063	Postage/Courier/Freight	703	600	300	600		0.00%
63067	Resident Life Improvements	9,056	10,000	10,400	10,000		0.00%
63070	Other Materials & Services	7,088	11,200	13,500	11,200		0.00%
63300	Staff Training and Development	1,540	4,500		4,500		0.00%
63310	Travel & Meal Expenses	1,370	4,300	1,400	3,800	(500)	-11.63%
63401	Cleaning Supplies	25,884	31,000	21,500	31,000		0.00%
63402	Chemicals	20,671	22,300	21,000	22,200	(100)	-0.45%
63403	Maintenance of Buildings	68,659	65,000	36,600	45,000	(20,000)	-30.77%

The County of Grey
Rockwood Terrace
Other Accommodation - Summary (Operating)
2023 BUDGET
For the Twelve Months Ending
December 31, 2023

<u>Account</u>	<u>Description</u>	<u>2021 ACTUAL</u>	<u>2022 BUDGET</u>	<u>2022 YEAR END PROJECTION</u>	<u>2023 BUDGET</u>	<u>2023 BUDGET to 2022 BUDGET Variance \$</u>	<u>2023 BUDGET to 2022 BUDGET Variance %</u>
63419	Waste Disposal	\$12,030	\$13,000	\$20,500	\$19,000	\$6,000	46.15%
63440	Heat	58,320	70,000	68,200	75,000	5,000	7.14%
63441	Hydro/Water	103,371	103,500	107,600	85,000	(18,500)	-17.87%
63442	Water/Sewage & Fire Protect.	41,221	35,000	44,200	40,500	5,500	15.71%
63450	Maintenance of Equipment	25,602	29,500	37,600	36,500	7,000	23.73%
63485	Maintenance of Grounds	12,779	7,000	16,300	5,000	(2,000)	-28.57%
63486	Snow Removal	6,496	10,000	10,300	13,000	3,000	30.00%
63508	Paper Supplies	26,457	28,000	24,300	26,000	(2,000)	-7.14%
63520	Linen	12,690	10,900	19,000	15,000	4,100	37.61%
63522	Cable TV Expense	7,772	7,600	9,500	10,000	2,400	31.58%
63523	Dishes	4,534	4,000	7,800	8,000	4,000	100.00%
63530	Cable TV Recovery	(581)		(500)			0.00%
63531	Other Expenditure Recovery	(33,455)	(22,000)	(20,000)	(22,000)		0.00%
64020	Computer Support/Maintenance	43,526	50,000	57,500	57,700	7,700	15.40%
64100	Legal Fees	31,040	10,000		10,000		0.00%
64102	Professional & Consulting fees	8,146	15,000	1,600	15,000		0.00%
64120	Purchased Service	30,555	30,000	20,700	30,000		0.00%
65110	Insurance	82,591	102,400	94,300	107,000	4,600	4.49%
67000	Interfunc. Admin Charges	214,624	209,800	268,400	113,800	(96,000)	-45.76%
67007	Interfunc. Rent	(12,500)	(12,500)	(12,500)	(12,500)		0.00%
67013	Interfunc. Audit Fees	7,849	7,700	7,700	7,800	100	1.30%
67014	Interfunc. IS Costs	70,900	76,300	76,300	87,400	11,100	14.55%
67023	Interfunc. Laundry	(8,000)	(8,000)		(8,000)		0.00%
69100	Transfer to Reserves				41,000	41,000	100.00%
Total - Other Expenditures		929,418	992,600	1,033,800	955,000	(37,600)	-3.79%
TOTAL EXPENDITURE		3,005,938	3,157,100	3,110,700	3,297,700	140,600	4.45%
NET REQUIREMENT		903,256	1,062,900	1,106,800	1,074,700	11,800	1.11%

The County of Grey
 Rockwood Terrace
 Raw Food - Dietary (Operating)
 2023 BUDGET
 For the Twelve Months Ending
 December 31, 2023

Account	Description	2021 ACTUAL	2022 BUDGET	2022 YEAR END PROJECTION	2023 BUDGET	2023 BUDGET to 2022 BUDGET Variance \$	2023 BUDGET to 2022 BUDGET Variance %
REVENUE							
51100	Provincial Conditional Grant	(\$349,794)	(\$348,200)	(\$388,200)	(\$414,200)	(\$66,000)	18.95%
TOTAL REVENUE		(349,794)	(348,200)	(388,200)	(414,200)	(66,000)	18.95%
EXPENDITURE							
Other Expenditures							
63504	Raw Food	387,661	373,000	413,000	439,000	66,000	17.69%
Total - Other Expenditures		387,661	373,000	413,000	439,000	66,000	17.69%
TOTAL EXPENDITURE		387,661	373,000	413,000	439,000	66,000	17.69%
NET REQUIREMENT		37,867	24,800	24,800	24,800		0.00%

The County of Grey
Rockwood Terrace
Nursing & Personal Care Summary (Operating)
2023 BUDGET
For the Twelve Months Ending
December 31, 2023

<u>Account</u>	<u>Description</u>	<u>2021 ACTUAL</u>	<u>2022 BUDGET</u>	<u>2022 YEAR END PROJECTION</u>	<u>2023 BUDGET</u>	<u>2023 BUDGET to 2022 BUDGET Variance \$</u>	<u>2023 BUDGET to 2022 BUDGET Variance %</u>
REVENUE							
51100	Provincial Conditional Grant	(\$4,032,976)	(\$3,971,500)	(\$3,989,600)	(\$4,207,500)	(\$236,000)	5.94%
51115	Prov. High Needs & Lab Claim	(16,037)	(9,000)	(12,600)		9,000	-100.00%
51118	Provincial Physician Grant	(12,920)	(15,500)	(15,800)	(15,800)	(300)	1.94%
51121	Provincial Conditional Grant One Time	(5,000)		(10,000)			0.00%
51127	Fall Prevention Equipment Grant	(10,043)	(10,000)	(10,000)	(10,200)	(200)	2.00%
51129	Global Level of Care Subsidy	(243,235)	(342,800)	(268,400)	(188,900)	153,900	-44.89%
51189	High Cost Supplies and Services Per	(23,833)	(23,700)	(24,000)	(24,800)	(1,100)	4.64%
TOTAL REVENUE		(4,344,044)	(4,372,500)	(4,330,400)	(4,447,200)	(74,700)	1.71%
EXPENDITURE							
Salaries and Wages							
61000	Salaries and Wages	4,126,024	4,327,200	3,916,000	4,316,300	(10,900)	-0.25%
61003	Overtime Wages	240,911		246,300			0.00%
61009	Salary Recoveries	(5,189)		(7,100)			0.00%
Total - Salaries & Wages		4,361,746	4,327,200	4,155,200	4,316,300	(10,900)	-0.25%
Employee Benefits							
61220	CPP	195,470	171,100	213,300	202,200	31,100	18.18%
61221	EI	79,231	71,200	81,200	81,500	10,300	14.47%
61222	WSIB Premiums	109,923	99,800	107,800	111,200	11,400	11.42%
61223	OMERS	209,014	218,300	237,500	244,100	25,800	11.82%
61224	EHT	84,356	75,900	82,000	84,400	8,500	11.20%
61225	Group Benefits	221,096	359,800	288,200	341,200	(18,600)	-5.17%
Total - Employee Benefits		899,090	996,100	1,010,000	1,064,600	68,500	6.88%
Total Salaries and Benefits		5,260,836	5,323,300	5,165,200	5,380,900	57,600	1.08%
Other Expenditures							
63042	Equip/Furniture Purchases	8,704	37,400	900	36,800	(600)	-1.60%
63044	Fall Prevention Equipment	7,436	10,000	14,300	10,000		0.00%
63046	BSO Equipment & Supplies		500	500	500		0.00%
63073	Hi Intensity Needs-Claimable	10,433	9,000	12,600	14,000	5,000	55.56%
63300	Staff Training and Development	4,113	7,000		3,000	(4,000)	-57.14%
63310	Travel & Meal Expenses	1,333	4,000	2,000	3,000	(1,000)	-25.00%
63450	Maintenance of Equipment	29,302	40,000	45,100	40,000		0.00%
63500	Home Physician	13,205	13,200	13,100	13,400	200	1.52%
63502	Incontinent Supplies	54,081	51,800	54,400	54,400	2,600	5.02%
63503	Medical Supplies	135,211	140,000	154,400	140,000		0.00%
63518	Physician On Call	12,920	15,500	11,600	15,800	300	1.94%
63531	Other Expenditure Recovery	(14,258)	(12,000)	(3,100)	(12,000)		0.00%
64120	Purchased Service	122,401		83,700			0.00%
69100	Transfer to Reserves				75,900	75,900	100.00%
Total - Other Expenditures		384,881	316,400	389,500	394,800	78,400	24.78%

The County of Grey
Rockwood Terrace
Nursing & Personal Care Summary (Operating)
2023 BUDGET
 For the Twelve Months Ending
 December 31, 2023

<u>Account</u>	<u>Description</u>	<u>2021</u> <u>ACTUAL</u>	<u>2022</u> <u>BUDGET</u>	<u>2022</u> <u>YEAR END PROJECTION</u>	<u>2023</u> <u>BUDGET</u>	<u>2023 BUDGET to</u> <u>2022 BUDGET</u> <u>Variance \$</u>	<u>2023 BUDGET to</u> <u>2022 BUDGET</u> <u>Variance %</u>
	TOTAL EXPENDITURE	\$5,645,717	\$5,639,700	\$5,554,700	\$5,775,700	\$136,000	2.41%
	NET REQUIREMENT	1,301,673	1,267,200	1,224,300	1,328,500	61,300	4.84%

The County of Grey
Rockwood Terrace
Program & Support Services Summary (Operating)
2023 BUDGET
For the Twelve Months Ending
December 31, 2023

Account	Description	2021 ACTUAL	2022 BUDGET	2022 YEAR END PROJECTION	2023 BUDGET	2023 BUDGET to 2022 BUDGET Variance \$	2023 BUDGET to 2022 BUDGET Variance %
REVENUE							
51100	Provincial Conditional Grant	(\$466,858)	(\$464,800)	(\$469,300)	(\$485,300)	(\$20,500)	4.41%
54050	Donations	(500)					0.00%
TOTAL REVENUE		(467,358)	(464,800)	(469,300)	(485,300)	(20,500)	4.41%
EXPENDITURE							
Salaries and Wages							
61000	Salaries and Wages	302,766	284,000	286,600	314,000	30,000	10.56%
61003	Overtime Wages	231		2,200			0.00%
Total - Salaries & Wages		302,997	284,000	288,800	314,000	30,000	10.56%
Employee Benefits							
61220	CPP	14,402	13,300	15,300	15,600	2,300	17.29%
61221	EI	5,639	5,400	5,700	6,100	700	12.96%
61222	WSIB Premiums	7,833	7,300	7,500	8,100	800	10.96%
61223	OMERS	20,167	19,200	17,500	20,200	1,000	5.21%
61224	EHT	5,920	5,500	5,600	6,100	600	10.91%
61225	Group Benefits	22,265	24,200	25,900	26,400	2,200	9.09%
Total - Employee Benefits		76,226	74,900	77,500	82,500	7,600	10.15%
Total Salaries and Benefits		379,223	358,900	366,300	396,500	37,600	10.48%
Other Expenditures							
63046	BSO Equipment & Supplies	329					0.00%
63300	Staff Training and Development	153	4,000		2,000	(2,000)	-50.00%
63310	Travel & Meal Expenses		1,500	300	1,500		0.00%
63450	Maintenance of Equipment		500	400	500		0.00%
63504	Raw Food	1,245	1,500	600	1,000	(500)	-33.33%
63505	Recreation Supplies	5,966	4,200	3,900	4,200		0.00%
63507	Outside Services	3,597	10,000	5,100	10,000		0.00%
63759	Volunteer Services	51	1,000		1,000		0.00%
64110	Physiotherapy	60,415	83,100	61,900	83,100		0.00%
64120	Purchased Service	52,305	70,100	54,500	70,700	600	0.86%
64325	Chaplaincy Services	10,526	15,000	11,200	15,000		0.00%
69100	Transfer to Reserves				9,000	9,000	100.00%
Total - Other Expenditures		134,587	190,900	137,900	198,000	7,100	3.72%
TOTAL EXPENDITURE		513,810	549,800	504,200	594,500	44,700	8.13%
NET REQUIREMENT		46,452	85,000	34,900	109,200	24,200	28.47%

The County of Grey
Rockwood Terrace
RN-RPN-PSW Staffing Supplement Summary
2023 BUDGET
For the Twelve Months Ending
December 31, 2023

Account	Description	2021 ACTUAL	2022 BUDGET	2022 YEAR END PROJECTION	2023 BUDGET	2023 BUDGET to 2022 BUDGET Variance \$	2023 BUDGET to 2022 BUDGET Variance %
REVENUE							
51100	Provincial Conditional Grant		(\$728,900)	(\$523,400)	(\$1,428,800)	(\$699,900)	96.02%
TOTAL REVENUE			(728,900)	(523,400)	(1,428,800)	(699,900)	96.02%
EXPENDITURE							
Salaries and Wages							
61000	Salaries and Wages		533,200	440,000	1,145,500	612,300	114.83%
Total - Salaries & Wages			533,200	440,000	1,145,500	612,300	114.83%
Employee Benefits							
61220	CPP		45,100	22,000	56,600	11,500	25.50%
61221	EI		19,400	9,100	23,100	3,700	19.07%
61222	WSIB Premiums		25,000	11,400	29,600	4,600	18.40%
61223	OMERS		41,200	22,400	55,300	14,100	34.22%
61224	EHT		18,900	8,200	22,300	3,400	17.99%
61225	Group Benefits		46,100	10,300	96,400	50,300	109.11%
Total - Employee Benefits			195,700	83,400	283,300	87,600	44.76%
Total Salaries and Benefits			728,900	523,400	1,428,800	699,900	96.02%
TOTAL EXPENDITURE			728,900	523,400	1,428,800	699,900	96.02%

The County of Grey
Rockwood Terrace
Allied Health Professionals Staffing Supplement Summary
2023 BUDGET
For the Twelve Months Ending
December 31, 2023

Account	Description	2021 ACTUAL	2022 BUDGET	2022 YEAR END PROJECTION	2023 BUDGET	2023 BUDGET to 2022 BUDGET Variance \$	2023 BUDGET to 2022 BUDGET Variance %
REVENUE							
51100	Provincial Conditional Grant	(\$10,156)	(\$137,100)	(\$137,100)	(\$152,100)	(\$15,000)	10.94%
TOTAL REVENUE		(10,156)	(137,100)	(137,100)	(152,100)	(15,000)	10.94%
EXPENDITURE							
Salaries and Wages							
61000	Salaries and Wages	7,461	108,300	108,300	120,300	12,000	11.08%
61003	Overtime Wages	24					0.00%
Total - Salaries & Wages		7,485	108,300	108,300	120,300	12,000	11.08%
Employee Benefits							
61220	CPP	385	5,100	5,100	6,000	900	17.65%
61221	EI	166	2,000	2,000	2,300	300	15.00%
61222	WSIB Premiums	194	2,800	2,800	3,100	300	10.71%
61223	OMERS	1,021	7,200	7,200	7,600	400	5.56%
61224	EHT	146	2,100	2,100	2,300	200	9.52%
61225	Group Benefits	759	9,600	9,600	10,500	900	9.38%
Total - Employee Benefits		2,671	28,800	28,800	31,800	3,000	10.42%
Total Salaries and Benefits		10,156	137,100	137,100	152,100	15,000	10.94%
TOTAL EXPENDITURE		10,156	137,100	137,100	152,100	15,000	10.94%

The County of Grey
Rockwood Terrace
Supporting Professional Growth Staffing Supplement Summary
2023 BUDGET
 For the Twelve Months Ending
 December 31, 2023

<u>Account</u>	<u>Description</u>	<u>2021 ACTUAL</u>	<u>2022 BUDGET</u>	<u>2022 YEAR END PROJECTION</u>	<u>2023 BUDGET</u>	<u>2023 BUDGET to 2022 BUDGET Variance \$</u>	<u>2023 BUDGET to 2022 BUDGET Variance %</u>
REVENUE							
51100	Provincial Conditional Grant		(\$13,400)	(\$13,400)	(\$13,400)		0.00%
TOTAL REVENUE			(13,400)	(13,400)	(13,400)		0.00%
EXPENDITURE							
Other Expenditures							
63300	Staff Training and Development		13,400	13,400	13,400		0.00%
Total - Other Expenditures			13,400	13,400	13,400		0.00%
TOTAL EXPENDITURE			13,400	13,400	13,400		0.00%

The County of Grey
Rockwood Terrace
COVID-19 Pandemic Summary
2023 BUDGET
For the Twelve Months Ending
December 31, 2023

Account	Description	2021 ACTUAL	2022 BUDGET	2022 YEAR END PROJECTION	2023 BUDGET	2023 BUDGET to 2022 BUDGET Variance \$	2023 BUDGET to 2022 BUDGET Variance %
REVENUE							
49400	Transfer From Reserve	(\$48,142)					0.00%
51131	Provincial Pandemic ER Grant	(718,600)	(75,000)	(408,900)	(254,500)	(179,500)	239.33%
51135	Fed-Prov Safe Restart Mun Oper'g Fund Phase 1		(155,100)			155,100	-100.00%
51136	IPAC Personnel & Training	(48,015)	(38,100)	(228,900)	(258,100)	(220,000)	577.43%
51137	Temporary Wage Enhancement PSWs	(216,994)		(220,200)			0.00%
51139	Testing Adherence Funding	(54,000)					0.00%
TOTAL REVENUE		(1,085,751)	(268,200)	(858,000)	(512,600)	(244,400)	91.13%
EXPENDITURE							
Salaries and Wages							
61000	Salaries and Wages	736,528	212,800	621,400	263,800	51,000	23.97%
61003	Overtime Wages	19,477		60,400			0.00%
Total - Salaries & Wages		756,005	212,800	681,800	263,800	51,000	23.97%
Employee Benefits							
61220	CPP	35,616	9,200	34,700	11,600	2,400	26.09%
61221	EI	14,735	3,900	13,600	4,400	500	12.82%
61222	WSIB Premiums	18,876	5,500	17,200	6,800	1,300	23.64%
61223	OMERS	22,162	9,800	14,900	16,400	6,600	67.35%
61224	EHT	14,275	4,200	13,000	5,100	900	21.43%
61225	Group Benefits	13,747	7,800	14,000	16,200	8,400	107.69%
Total - Employee Benefits		119,411	40,400	107,400	60,500	20,100	49.75%
Total Salaries and Benefits		875,416	253,200	789,200	324,300	71,100	28.08%
Other Expenditures							
63010	Association/Membership Fees	223					0.00%
63300	Staff Training and Development	4,790			5,000	5,000	100.00%
63803	Pandemic Supplies	111,808	15,000	60,900	60,000	45,000	300.00%
64102	Professional & Consulting fees	763					0.00%
64803	Pandemic Contracted Services	32,427		7,900	2,300	2,300	100.00%
64804	Pandemic Third Party Security	48,628					0.00%
67000	Interfunc. Admin Charges	11,694			121,000	121,000	100.00%
Total - Other Expenditures		210,333	15,000	68,800	188,300	173,300	1155.33%
TOTAL EXPENDITURE		1,085,749	268,200	858,000	512,600	244,400	91.13%
NET REQUIREMENT		(2)					0.00%

The County of Grey
 Rockwood Terrace
 Capital Summary
 2023 BUDGET
 For the Twelve Months Ending
 December 31, 2023

Account	Description	2021 ACTUAL	2022 BUDGET	2022 YEAR END PROJECTION	2023 BUDGET	2023 BUDGET to 2022 BUDGET Variance \$	2023 BUDGET to 2022 BUDGET Variance %
REVENUE							
49300	Sale of Assets	(\$110)		(\$100)			0.00%
49400	Transfer From Reserve	(32,461)	(216,300)	(216,300)	(63,600)	152,700	-70.60%
51133	Minor Capital Subsidy	(7,606)	(125,200)	(178,800)	(56,800)	68,400	-54.63%
51134	IPAC Minor Capital Subsidy	(126,318)	(89,600)	(54,200)	(166,500)	(76,900)	85.83%
TOTAL REVENUE		(166,495)	(431,100)	(449,400)	(286,900)	144,200	-33.45%
EXPENDITURE							
Other Expenditures							
63041	Computer Purchases	3,850	22,000	15,700	20,000	(2,000)	-9.09%
63042	Equip/Furniture Purchases	148,477	175,100	173,900	230,600	55,500	31.70%
63070	Other Materials & Services	8		100			0.00%
63403	Maintenance of Buildings	66,483	379,600	178,800	155,000	(224,600)	-59.17%
69100	Transfer to Reserves	233,000		226,500	26,900	26,900	100.00%
Total - Other Expenditures		451,818	576,700	595,000	432,500	(144,200)	-25.00%
TOTAL EXPENDITURE		451,818	576,700	595,000	432,500	(144,200)	-25.00%
NET REQUIREMENT		285,323	145,600	145,600	145,600		0.00%



The County of Grey
Rockwood Terrace
2023 Capital Budget Summary

PROJECT	2023
High-Low Beds and Mattresses	26,500
Home Enhancements	10,400
From Reserve - Rockwood Terrace Donation Reserve	(10,400)
Information Technology	20,000
Resident Lifts	17,200
Domestic Water Supply & Distribution	30,000
From Reserve - Rockwood Terrace General Capital (BCA) Reserve	(23,200)
Fed/Prov Grants	(6,800)
Plumbing Fixtures Replacement	10,000
From Reserve - Rockwood Terrace General Capital (BCA) Reserve	(10,000)
Vinyl Flooring Replacements	50,000
Fed/Prov Grants	(50,000)
Window Replacement	20,000
From Reserve - Rockwood Terrace General Capital (BCA) Reserve	(20,000)
Whirlpool Tubs	45,000
Medical Equipment	5,000
Kitchen Equipment	5,000
To Reserve - Rockwood Terrace General Capital (BCA) Reserve	26,900
Net Levy Requirements	145,600



**COUNTY OF GREY
LONG TERM CARE REDEVELOPMENT
2023 BUDGET NET DEPARTMENT REQUIREMENT SUMMARY**

OPERATING SUMMARY

	2021	2022		2023			Net Budget Change	
	Actual	Budgeted Levy	Year End Projection	Revenue	Budgeted Expenditure	Levy	2023 Budget vs 2022 Budget Variance \$	Variance %
Long Term Care Redevelopment	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
Total Operating	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%

CAPITAL SUMMARY

	2021	2022		2023			Net Budget Change	
	Actual	Budgeted Levy	Year End Projection	Revenue	Budgeted Expenditure	Levy	2023 Budget vs 2022 Budget Variance \$	Variance %
Long Term Care Redevelopment	\$1,361,000	\$1,361,000	\$1,361,000	(\$9,156,100)	\$10,517,100	\$1,361,000	\$0	0.00%
Total Capital	\$1,361,000	\$1,361,000	\$1,361,000	(\$9,156,100)	\$10,517,100	\$1,361,000	\$0	0.00%

OPERATING AND CAPITAL COMBINED SUMMARY

	2021	2022		2023			Net Budget Change	
	Actual	Budgeted Levy	Year End Projection	Revenue	Budgeted Expenditure	Levy	2023 Budget vs 2022 Budget Variance \$	Variance %
Operating	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
Capital	\$1,361,000	\$1,361,000	\$1,361,000	(\$9,156,100)	\$10,517,100	\$1,361,000	\$0	0.00%
Grand Total	\$1,361,000	\$1,361,000	\$1,361,000	(\$9,156,100)	\$10,517,100	\$1,361,000	\$0	0.00%

The County of Grey
Long Term Care Redevelopment
Summary of Operating & Capital
2023 BUDGET

For the Twelve Months Ending
December 31, 2023

Account	Description	2021 ACTUAL	2022 BUDGET	2022 YEAR END PROJECTION	2023 BUDGET	2023 BUDGET to 2022 BUDGET Variance \$	2023 BUDGET to 2022 BUDGET Variance %
REVENUE							
49400	Transfer From Reserve	(\$358,029)	(\$1,587,500)	(\$1,061,455)	(\$9,156,100)	(\$7,568,600)	476.76%
51100	Provincial Conditional Grant			(250,000)			0.00%
	TOTAL REVENUE	(358,029)	(1,587,500)	(1,311,455)	(9,156,100)	(7,568,600)	476.76%
EXPENDITURE							
Other Expenditures							
64100	Legal Fees	10,999					0.00%
64102	Professional & Consulting fees	343,897	1,587,500	1,310,209	9,156,100	7,568,600	476.76%
66005	Payments Other Municipalities - Proper	3,133		1,246			0.00%
69100	Transfer to Reserves	1,361,000	1,361,000	1,361,000	1,361,000		0.00%
	Total - Other Expenditures	1,719,029	2,948,500	2,672,455	10,517,100	7,568,600	256.69%
	TOTAL EXPENDITURE	1,719,029	2,948,500	2,672,455	10,517,100	7,568,600	256.69%
	NET REQUIREMENT	1,361,000	1,361,000	1,361,000	1,361,000		0.00%



**COUNTY OF GREY
PARAMEDIC SERVICES
2023 BUDGET NET DEPARTMENT REQUIREMENT SUMMARY**

OPERATING SUMMARY

	2021	2022		2023			Net Budget Change	
	Actual	Budgeted Levy	Year End Projection	Revenue	Budgeted Expenditure	Levy	2023 Budget vs 2022 Budget Variance \$	Variance %
General	(\$7,226,848)	(\$7,872,300)	(\$7,803,100)	(\$8,891,000)	\$646,300	(\$8,244,700)	(\$372,400)	-4.73%
Administration	\$3,063,998	\$3,250,500	\$3,203,900	(\$253,300)	\$3,662,600	\$3,409,300	\$158,800	4.89%
Public Access Defib Program	\$10,925	\$9,300	\$9,300	\$0	\$10,000	\$10,000	\$700	7.53%
Community Paramedicine	\$0	\$0	\$0	(\$362,600)	\$396,400	\$33,800	\$33,800	100.00%
Community Paramedicine - Long Term Care	(\$234,719)	\$41,900	\$42,000	(\$1,152,900)	\$1,152,900	\$0	(\$41,900)	-100.00%
SOS Program	\$0	\$0	\$0	(\$572,200)	\$572,200	\$0	\$0	100.00%
PTSD Peer Support	\$57,204	\$101,100	\$96,700	\$0	\$91,700	\$91,700	(\$9,400)	-9.30%
Pandemic Summary	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
Stations Summary	\$11,555,518	\$12,314,600	\$12,122,000	(\$5,500)	\$12,787,300	\$12,781,800	\$467,200	3.79%
Vehicle Operations	\$701,704	\$693,800	\$860,800	(\$25,000)	\$879,200	\$854,200	\$160,400	23.12%
Other Administration	(\$788,900)	(\$878,900)	(\$878,900)	\$0	(\$836,400)	(\$836,400)	\$42,500	4.84%
Total Operating	\$7,138,882	\$7,660,000	\$7,652,700	(\$11,262,500)	\$19,362,200	\$8,099,700	\$439,700	5.74%

CAPITAL SUMMARY

	2021	2022		2023			Net Budget Change	
	Actual	Budgeted Levy	Year End Projection	Revenue	Budgeted Expenditure	Levy	2023 Budget vs 2022 Budget Variance \$	Variance %
Capital	\$115,300	\$137,700	\$137,700	(\$1,488,600)	\$1,648,800	\$160,200	\$22,500	16.34%
Total Capital	\$115,300	\$137,700	\$137,700	(\$1,488,600)	\$1,648,800	\$160,200	\$22,500	16.34%

OPERATING AND CAPITAL COMBINED SUMMARY

	2021	2022		2023			Net Budget Change	
	Actual	Budgeted Levy	Year End Projection	Revenue	Budgeted Expenditure	Levy	2023 Budget vs 2022 Budget Variance \$	Variance %
Operations	\$7,138,882	\$7,660,000	\$7,652,700	(\$11,262,500)	\$19,362,200	\$8,099,700	\$439,700	5.74%
Capital	\$115,300	\$137,700	\$137,700	(\$1,488,600)	\$1,648,800	\$160,200	\$22,500	16.34%
Total - Operating & Capital Summary	\$7,254,182	\$7,797,700	\$7,790,400	(\$12,751,100)	\$21,011,000	\$8,259,900	\$462,200	5.93%

**The County of Grey
Paramedic Services General
2023 Budget**

<u>Account</u>	<u>Description</u>	<u>2021 ACTUAL</u>	<u>2022 BUDGET</u>	<u>2022 YEAR END PROJECTION</u>	<u>2023 BUDGET</u>	<u>2023 BUDGET to 2022 BUDGET Variance \$</u>	<u>2023 BUDGET to 2022 BUDGET Variance %</u>
REVENUE							
49400	Transfer From Reserve	(\$78,464)	(\$127,000)	(\$115,100)	(\$71,800)	\$55,200	-43.46%
51100	Provincial Conditional Grant	(7,782,980)	(8,413,400)	(8,413,400)	(8,819,200)	(405,800)	4.82%
51135	Fed-Prov Safe Restart Mun Oper'g Fund Phase 1		(49,600)	(49,600)		49,600	-100.00%
TOTAL REVENUE		(7,861,444)	(8,590,000)	(8,578,100)	(8,891,000)	(301,000)	3.50%
EXPENDITURE							
Other Expenditures							
63041	Computer Purchases	4,493	4,500	4,500	300	(4,200)	-93.33%
63042	Equip/Furniture Purchases	21,907	57,000	57,000	8,300	(48,700)	-85.44%
63070	Other Materials & Services	8,624	5,700	8,000	12,100	6,400	112.28%
63300	Staff Training and Development	3,533	3,000	2,000	3,000		0.00%
63310	Travel & Meal Expenses	3,061		2,200			0.00%
63318	Paramedic Meals	38,633	45,000	35,000	35,000	(10,000)	-22.22%
63319	Paramedic Medcial Certificates	3,260	3,000	3,200	3,500	500	16.67%
63401	Cleaning Supplies	7,342	15,000	12,000	15,000		0.00%
63450	Maintenance of Equipment	47,380	40,000	40,000	42,000	2,000	5.00%
63455	Biomedical Engineering	9,625	5,000	10,000	2,000	(3,000)	-60.00%
63503	Medical Supplies	77,397	96,500	134,000	125,000	28,500	29.53%
63512	Oxygen	8,033	8,000	7,000	7,000	(1,000)	-12.50%
63514	Medications	31,438	24,000	40,000	35,000	11,000	45.83%
63516	Patient Care Equipment	13,774	42,000	45,000	19,700	(22,300)	-53.10%
63525	Laundry	13,638	12,000	11,000	12,000		0.00%
63762	Uniforms	112,815	79,500	76,000	94,200	14,700	18.49%
64020	Computer Support/Maintenance	162,543	144,800	154,000	176,200	31,400	21.69%
64102	Professional & Consulting fees		90,000	91,400	13,300	(76,700)	-85.22%
67023	Interfunc. Laundry	23,000	23,000	23,000	23,000		0.00%
69100	Transfer to Reserves	44,100	19,700	19,700	19,700		0.00%
Total - Other Expenditures		634,596	717,700	775,000	646,300	(71,400)	-9.95%
TOTAL EXPENDITURE		634,596	717,700	775,000	646,300	(71,400)	-9.95%
NET REQUIREMENT		(7,226,848)	(7,872,300)	(7,803,100)	(8,244,700)	(372,400)	4.73%

The County of Grey
Paramedic Services Administration Summary
2023 Budget

<u>Account</u>	<u>Description</u>	<u>2021 ACTUAL</u>	<u>2022 BUDGET</u>	<u>2022 YEAR END PROJECTION</u>	<u>2023 BUDGET</u>	<u>2023 BUDGET to 2022 BUDGET Variance \$</u>	<u>2023 BUDGET to 2022 BUDGET Variance %</u>
REVENUE							
49400	Transfer From Reserve		(\$223,900)	(\$207,400)	(\$173,300)	\$50,600	-22.60%
49405	From Reserve - One Time Funding	(61,840)	(80,000)	(40,000)	(80,000)		0.00%
TOTAL REVENUE		(61,840)	(303,900)	(247,400)	(253,300)	50,600	-16.65%
EXPENDITURE							
Salaries and Wages							
61000	Salaries and Wages	1,094,988	1,333,700	1,300,000	1,383,800	50,100	3.76%
61003	Overtime Wages	15,685	27,800	27,800	18,200	(9,600)	-34.53%
61009	Salary Recoveries	(496)					0.00%
Total - Salaries & Wages		1,110,177	1,361,500	1,327,800	1,402,000	40,500	2.97%
Employee Benefits							
61220	CPP	34,982	40,600	42,200	46,100	5,500	13.55%
61221	EI	11,837	14,400	17,000	15,900	1,500	10.42%
61222	WSIB Premiums	29,049	57,300	56,000	73,700	16,400	28.62%
61223	OMERS	110,755	139,600	135,000	145,000	5,400	3.87%
61224	EHT	22,036	25,900	25,300	26,700	800	3.09%
61225	Group Benefits	104,232	122,900	121,000	137,500	14,600	11.88%
61228	Boot Allowance	1,147	2,400	2,400	2,700	300	12.50%
61260	Service Awards	5,175	2,600	3,800	6,700	4,100	157.69%
Total - Employee Benefits		319,213	405,700	402,700	454,300	48,600	11.98%
Total Salaries and Benefits		1,429,390	1,767,200	1,730,500	1,856,300	89,100	5.04%
Other Expenditures							
63000	Advertising			200			0.00%
63010	Association/Membership Fees	2,533	2,600	2,600	2,800	200	7.69%
63020	Computer Support/Maintenance	916		800	800	800	100.00%
63027	Global Positioning System				14,700	14,700	100.00%
63030	Copying & Printing	2,803	4,000	3,500	4,000		0.00%
63051	Telephone	441	400	500	500	100	25.00%
63052	Cellular	16,667	15,800	17,700	15,900	100	0.63%
63060	Office & Charting Supplies	2,128	2,300	2,400	2,400	100	4.35%
63063	Postage/Courier/Freight	1,652	1,600	1,700	1,700	100	6.25%
63064	Subscriptions & Publications		300			(300)	-100.00%
63070	Other Materials & Services	2,151	1,500	1,700	6,700	5,200	346.67%
63300	Staff Training and Development	3,810	31,700	10,000	15,500	(16,200)	-51.10%
63304	Training Supplies		1,000	500	1,000		0.00%
63310	Travel & Meal Expenses	2,935	7,500	8,000	9,500	2,000	26.67%
63754	Promotion & Public Relations	3,358	4,000	4,000	5,200	1,200	30.00%
64100	Legal Fees	81,840	100,000	60,000	100,000		0.00%
64102	Professional & Consulting fees	5,644					0.00%
65110	Insurance	139,287	91,100	83,800	95,200	4,100	4.50%
67000	Interfunc. Admin Charges	779,800	837,000	837,000	797,900	(39,100)	-4.67%
67013	Interfunc. Audit Fees	2,683	2,700	2,700	2,800	100	3.70%
67014	Interfunc. IS Costs	68,600	87,200	87,200	93,200	6,000	6.88%
69100	Transfer to Reserves	579,200	596,500	596,500	636,500	40,000	6.71%
Total - Other Expenditures		1,696,448	1,787,200	1,720,800	1,806,300	19,100	1.07%

The County of Grey
Paramedic Services Administration Summary
2023 Budget

<u>Account</u>	<u>Description</u>	<u>2021</u> <u>ACTUAL</u>	<u>2022</u> <u>BUDGET</u>	<u>2022</u> <u>YEAR END PROJECTION</u>	<u>2023</u> <u>BUDGET</u>	<u>2023 BUDGET to</u> <u>2022 BUDGET</u> <u>Variance \$</u>	<u>2023 BUDGET to</u> <u>2022 BUDGET</u> <u>Variance %</u>
<hr/>							
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	TOTAL EXPENDITURE	\$3,125,838	\$3,554,400	\$3,451,300	\$3,662,600	\$108,200	3.04%
	NET REQUIREMENT	3,063,998	3,250,500	3,203,900	3,409,300	158,800	4.89%

The County of Grey
Paramedic Services Public Access Defib Program
2023 Budget

<u>Account</u>	<u>Description</u>	<u>2021</u> <u>ACTUAL</u>	<u>2022</u> <u>BUDGET</u>	<u>2022</u> <u>YEAR END PROJECTION</u>	<u>2023</u> <u>BUDGET</u>	<u>2023 BUDGET to</u> <u>2022 BUDGET</u> <u>Variance \$</u>	<u>2023 BUDGET to</u> <u>2022 BUDGET</u> <u>Variance %</u>
EXPENDITURE							
Other Expenditures							
63070	Other Materials & Services	\$5,849	\$4,700	\$16,000	\$15,000	\$10,300	219.15%
63304	Training Supplies	557	500	2,500	2,000	1,500	300.00%
63503	Medical Supplies	11,128	9,300	13,000	9,300		0.00%
63531	Other Expenditure Recovery	(6,609)	(5,200)	(22,200)	(16,300)	(11,100)	213.46%
Total - Other Expenditures		10,925	9,300	9,300	10,000	700	7.53%
TOTAL EXPENDITURE		10,925	9,300	9,300	10,000	700	7.53%
NET REQUIREMENT		10,925	9,300	9,300	10,000	700	7.53%

The County of Grey
Paramedic Services Community Paramedicine
2023 Budget

<u>Account</u>	<u>Description</u>	<u>2021 ACTUAL</u>	<u>2022 BUDGET</u>	<u>2022 YEAR END PROJECTION</u>	<u>2023 BUDGET</u>	<u>2023 BUDGET to 2022 BUDGET Variance \$</u>	<u>2023 BUDGET to 2022 BUDGET Variance %</u>
REVENUE							
51100	Provincial Conditional Grant	(\$419,805)	(\$373,600)	(\$373,600)	(\$362,600)	\$11,000	-2.94%
TOTAL REVENUE		(419,805)	(373,600)	(373,600)	(362,600)	11,000	-2.94%
EXPENDITURE							
Salaries and Wages							
61000	Salaries and Wages	263,995	236,400	235,000	247,700	11,300	4.78%
61003	Overtime Wages	14,255	7,800	7,800	7,900	100	1.28%
Total - Salaries & Wages		278,250	244,200	242,800	255,600	11,400	4.67%
Employee Benefits							
61220	CPP	8,418	8,900	8,900	9,500	600	6.74%
61221	EI	2,915	3,000	3,000	3,100	100	3.33%
61222	WSIB Premiums	11,499	11,900	11,900	15,700	3,800	31.93%
61223	OMERS	25,647	25,100	25,100	26,600	1,500	5.98%
61224	EHT	5,842	4,800	4,800	5,100	300	6.25%
61225	Group Benefits	17,902	21,600	21,600	29,600	8,000	37.04%
61228	Boot Allowance	463	300	300	400	100	33.33%
Total - Employee Benefits		72,686	75,600	75,600	90,000	14,400	19.05%
Total Salaries and Benefits		350,936	319,800	318,400	345,600	25,800	8.07%
Other Expenditures							
63030	Copying & Printing			100			0.00%
63041	Computer Purchases		800	400		(800)	-100.00%
63042	Equip/Furniture Purchases	173					0.00%
63052	Cellular	826	1,000	800	1,700	700	70.00%
63060	Office & Charting Supplies	21	100		100		0.00%
63070	Other Materials & Services	170	300	300	300		0.00%
63300	Staff Training and Development	4,884		2,000			0.00%
63450	Maintenance of Equipment	1,628	2,000	2,000	800	(1,200)	-60.00%
63455	Biomedical Engineering		1,600	1,600		(1,600)	-100.00%
63503	Medical Supplies	12,303	8,000	8,000	8,000		0.00%
63514	Medications	973	1,000	1,000	700	(300)	-30.00%
63531	Other Expenditure Recovery	(100)					0.00%
63600	Fuel	179	1,000	1,000	1,000		0.00%
63603	Vehicle Operations	3,432	4,000	4,000	4,000		0.00%
63610	Tires	987					0.00%
63708	Licenses and Fees		100	100	100		0.00%
63762	Uniforms				1,000	1,000	100.00%
64020	Computer Support/Maintenance	13,344	4,500	4,500	4,700	200	4.44%
65110	Insurance	1,500					0.00%
67000	Interfunc. Admin Charges	9,100	12,000	12,000	11,000	(1,000)	-8.33%
67002	Interfunc. Equip Operations		2,500	2,500	2,500		0.00%
67021	Interfunc. Fuel	5,682	6,000	6,000	6,000		0.00%
67027	Interfunc. Vehicle Charge	13,767	8,900	8,900	8,900		0.00%
Total - Other Expenditures		68,869	53,800	55,200	50,800	(3,000)	-5.58%

The County of Grey
Paramedic Services Community Paramedicine
2023 Budget

<u>Account</u>	<u>Description</u>	<u>2021</u> <u>ACTUAL</u>	<u>2022</u> <u>BUDGET</u>	<u>2022</u> <u>YEAR END PROJECTION</u>	<u>2023</u> <u>BUDGET</u>	<u>2023 BUDGET to</u> <u>2022 BUDGET</u> <u>Variance \$</u>	<u>2023 BUDGET to</u> <u>2022 BUDGET</u> <u>Variance %</u>
	TOTAL EXPENDITURE	\$419,805	\$373,600	\$373,600	\$396,400	\$22,800	6.10%
	NET REQUIREMENT				33,800	33,800	100.00%

The County of Grey
Paramedic Services Community Paramedicine LTC
2023 Budget

<u>Account</u>	<u>Description</u>	<u>2021 ACTUAL</u>	<u>2022 BUDGET</u>	<u>2022 YEAR END PROJECTION</u>	<u>2023 BUDGET</u>	<u>2023 BUDGET to 2022 BUDGET Variance \$</u>	<u>2023 BUDGET to 2022 BUDGET Variance %</u>
REVENUE							
49400	Transfer From Reserve			(\$85,300)	(\$152,900)	(\$152,900)	100.00%
51100	Provincial Conditional Grant	(1,034,353)	(1,000,000)	(999,300)	(1,000,000)		0.00%
TOTAL REVENUE		(1,034,353)	(1,000,000)	(1,084,600)	(1,152,900)	(152,900)	15.29%
EXPENDITURE							
Salaries and Wages							
61000	Salaries and Wages	552,048	709,900	694,500	654,400	(55,500)	-7.82%
61003	Overtime Wages	25,420	9,700	25,000	8,000	(1,700)	-17.53%
Total - Salaries & Wages		577,468	719,600	719,500	662,400	(57,200)	-7.95%
Employee Benefits							
61220	CPP	15,302	26,600	26,600	25,300	(1,300)	-4.89%
61221	EI	5,030	8,800	8,800	8,100	(700)	-7.95%
61222	WSIB Premiums	21,423	35,000	35,000	40,300	5,300	15.14%
61223	OMERS	55,323	75,900	75,900	70,500	(5,400)	-7.11%
61224	EHT	11,245	14,100	14,100	13,000	(1,100)	-7.80%
61225	Group Benefits	45,562	70,100	70,100	80,500	10,400	14.84%
61228	Boot Allowance	427	1,100	1,100	1,100		0.00%
Total - Employee Benefits		154,312	231,600	231,600	238,800	7,200	3.11%
Total Salaries and Benefits		731,780	951,200	951,100	901,200	(50,000)	-5.26%
Other Expenditures							
63030	Copying & Printing			100			0.00%
63041	Computer Purchases		2,400	400	2,700	300	12.50%
63042	Equip/Furniture Purchases	342					0.00%
63047	Vehicle Purchases	5,936		85,300			0.00%
63049	Equipment Purchases	684					0.00%
63052	Cellular	2,125	1,200	600	1,700	500	41.67%
63060	Office & Charting Supplies	89	100		100		0.00%
63063	Postage/Courier/Freight			100			0.00%
63070	Other Materials & Services	62	600		600		0.00%
63300	Staff Training and Development	13,331					0.00%
63310	Travel & Meal Expenses	128		200			0.00%
63450	Maintenance of Equipment			2,200	1,000	1,000	100.00%
63503	Medical Supplies	15,542	16,000	16,000	16,000		0.00%
63514	Medications	770	1,000	800	1,400	400	40.00%
63600	Fuel		2,000	2,000	2,000		0.00%
63603	Vehicle Operations		8,000	8,000	8,000		0.00%
63610	Tires	5,412					0.00%
63708	Licenses and Fees		400	400	400		0.00%
63762	Uniforms			300	2,500	2,500	100.00%
64020	Computer Support/Maintenance		9,100	9,200	12,500	3,400	37.36%
64102	Professional & Consulting fees				19,600	19,600	100.00%
66000	Payments to Indiv. & Organiz'				103,600	103,600	100.00%
67000	Interfunc. Admin Charges		29,900	29,900	27,500	(2,400)	-8.03%
67002	Interfunc. Equip Operations		5,000	5,000	5,000		0.00%
67021	Interfunc. Fuel	13,136	15,000	15,000	15,000		0.00%
67027	Interfunc. Vehicle Charge	10,297		268	32,100	32,100	100.00%

The County of Grey
Paramedic Services Community Paramedicine LTC
2023 Budget

<u>Account</u>	<u>Description</u>	<u>2021</u> <u>ACTUAL</u>	<u>2022</u> <u>BUDGET</u>	<u>2022</u> <u>YEAR END PROJECTION</u>	<u>2023</u> <u>BUDGET</u>	<u>2023 BUDGET to</u> <u>2022 BUDGET</u> <u>Variance \$</u>	<u>2023 BUDGET to</u> <u>2022 BUDGET</u> <u>Variance %</u>
	<i>Total - Other Expenditures</i>	\$67,854	\$90,700	\$175,500	\$251,700	\$161,000	177.51%
	TOTAL EXPENDITURE	799,634	1,041,900	1,126,600	1,152,900	111,000	10.65%
	NET REQUIREMENT	(234,719)	41,900	42,000		(41,900)	-100.00%

The County of Grey
Paramedic Services SOS Program
2023 Budget

<u>Account</u>	<u>Description</u>	<u>2021 ACTUAL</u>	<u>2022 BUDGET</u>	<u>2022 YEAR END PROJECTION</u>	<u>2023 BUDGET</u>	<u>2023 BUDGET to 2022 BUDGET Variance \$</u>	<u>2023 BUDGET to 2022 BUDGET Variance %</u>
REVENUE							
51100	Provincial Conditional Grant			(\$403,500)	(\$572,200)	(\$572,200)	100.00%
TOTAL REVENUE				(403,500)	(572,200)	(572,200)	100.00%
EXPENDITURE							
Salaries and Wages							
61000	Salaries and Wages			88,100	142,400	142,400	100.00%
61003	Overtime Wages			15,600	4,000	4,000	100.00%
Total - Salaries & Wages				103,700	146,400	146,400	100.00%
Employee Benefits							
61220	CPP			6,500	8,100	8,100	100.00%
61221	EI			2,200	2,900	2,900	100.00%
61222	WSIB Premiums			6,300	8,900	8,900	100.00%
61223	OMERS			14,300	12,900	12,900	100.00%
61224	EHT			2,600	2,900	2,900	100.00%
61225	Group Benefits			10,600	14,300	14,300	100.00%
61228	Boot Allowance				200	200	100.00%
Total - Employee Benefits				42,500	50,200	50,200	100.00%
Total Salaries and Benefits				146,200	196,600	196,600	100.00%
Other Expenditures							
63041	Computer Purchases			2,300			0.00%
63042	Equip/Furniture Purchases			1,100			0.00%
63052	Cellular			500	400	400	100.00%
63060	Office & Charting Supplies			600	100	100	100.00%
63070	Other Materials & Services			100	100	100	100.00%
63310	Travel & Meal Expenses			1,500	600	600	100.00%
63503	Medical Supplies			2,000	2,500	2,500	100.00%
63514	Medications			100	500	500	100.00%
63600	Fuel				500	500	100.00%
63603	Vehicle Operations				2,000	2,000	100.00%
63708	Licenses and Fees				100	100	100.00%
63762	Uniforms			6,000	500	500	100.00%
66000	Payments to Indiv. & Organiz'			241,100	358,600	358,600	100.00%
66516	Personal Needs Allowance			2,000	5,500	5,500	100.00%
67002	Interfunc. Equip Operations				1,200	1,200	100.00%
67021	Interfunc. Fuel				3,000	3,000	100.00%
Total - Other Expenditures				257,300	375,600	375,600	100.00%
TOTAL EXPENDITURE				403,500	572,200	572,200	100.00%

The County of Grey
Paramedic Services PTSD Peer Support
2023 Budget

<u>Account</u>	<u>Description</u>	<u>2021 ACTUAL</u>	<u>2022 BUDGET</u>	<u>2022 YEAR END PROJECTION</u>	<u>2023 BUDGET</u>	<u>2023 BUDGET to 2022 BUDGET Variance \$</u>	<u>2023 BUDGET to 2022 BUDGET Variance %</u>
REVENUE							
49400	Transfer From Reserve		(\$4,700)	(\$4,700)		\$4,700	-100.00%
TOTAL REVENUE			(4,700)	(4,700)		4,700	-100.00%
EXPENDITURE							
Salaries and Wages							
61000	Salaries and Wages	14,326	32,300	32,300	33,100	800	2.48%
Total - Salaries & Wages		14,326	32,300	32,300	33,100	800	2.48%
Employee Benefits							
61220	CPP	784	1,400	1,400	1,600	200	14.29%
61221	EI	318	600	600	600		0.00%
61222	WSIB Premiums	194	1,600	1,600	2,000	400	25.00%
61223	OMERS	1,295	2,900	2,900	3,000	100	3.45%
61224	EHT	281	600	600	700	100	16.67%
61225	Group Benefits	1,499	900	900	900		0.00%
Total - Employee Benefits		4,371	8,000	8,000	8,800	800	10.00%
Total Salaries and Benefits		18,697	40,300	40,300	41,900	1,600	3.97%
Other Expenditures							
63052	Cellular	233	200	200	200		0.00%
63070	Other Materials & Services		5,000	2,000	5,000		0.00%
63300	Staff Training and Development	250	13,000	12,000	2,000	(11,000)	-84.62%
63310	Travel & Meal Expenses	334	2,000	2,000	2,000		0.00%
64020	Computer Support/Maintenance	6,182	8,600	8,200	8,600		0.00%
64102	Professional & Consulting fees	31,508	36,700	36,700	32,000	(4,700)	-12.81%
Total - Other Expenditures		38,507	65,500	61,100	49,800	(15,700)	-23.97%
TOTAL EXPENDITURE		57,204	105,800	101,400	91,700	(14,100)	-13.33%
NET REQUIREMENT		57,204	101,100	96,700	91,700	(9,400)	-9.30%

The County of Grey
Paramedic Services Pandemic Summary
2023 Budget

<u>Account</u>	<u>Description</u>	<u>2021 ACTUAL</u>	<u>2022 BUDGET</u>	<u>2022 YEAR END PROJECTION</u>	<u>2023 BUDGET</u>	<u>2023 BUDGET to 2022 BUDGET Variance \$</u>	<u>2023 BUDGET to 2022 BUDGET Variance %</u>
REVENUE							
51100	Provincial Conditional Grant	(\$587,815)		(\$206,300)			0.00%
51135	Fed-Prov Safe Restart Mun Oper'g Fund Phase 1		(107,800)			107,800	-100.00%
TOTAL REVENUE		(587,815)	(107,800)	(206,300)		107,800	-100.00%
EXPENDITURE							
Salaries and Wages							
61000	Salaries and Wages	249,187	62,500	89,500		(62,500)	-100.00%
61003	Overtime Wages	114,180		20,300			0.00%
61009	Salary Recoveries	(48,117)					0.00%
Total - Salaries & Wages		315,250	62,500	109,800		(62,500)	-100.00%
Employee Benefits							
61220	CPP	16,533	2,500	6,600		(2,500)	-100.00%
61221	EI	6,114	1,300	2,400		(1,300)	-100.00%
61222	WSIB Premiums	10,737	1,900	5,000		(1,900)	-100.00%
61223	OMERS	31,604	4,400	9,900		(4,400)	-100.00%
61224	EHT	6,949	1,200	2,400		(1,200)	-100.00%
61225	Group Benefits	23,734	2,500	7,900		(2,500)	-100.00%
61228	Boot Allowance	215		100			0.00%
Total - Employee Benefits		95,886	13,800	34,300		(13,800)	-100.00%
Total Salaries and Benefits		411,136	76,300	144,100		(76,300)	-100.00%
Other Expenditures							
63052	Cellular	319	200	2,000		(200)	-100.00%
63300	Staff Training and Development	225					0.00%
63310	Travel & Meal Expenses	2,887		200			0.00%
63503	Medical Supplies	6					0.00%
63803	Pandemic Supplies	169,692	31,300	60,000		(31,300)	-100.00%
66000	Payments to Individ. & Organiz'	3,550					0.00%
Total - Other Expenditures		176,679	31,500	62,200		(31,500)	-100.00%
TOTAL EXPENDITURE		587,815	107,800	206,300		(107,800)	-100.00%

The County of Grey
Paramedic Services - Stations Summary
2023 Budget

<u>Account</u>	<u>Description</u>	<u>2021 ACTUAL</u>	<u>2022 BUDGET</u>	<u>2022 YEAR END PROJECTION</u>	<u>2023 BUDGET</u>	<u>2023 BUDGET to 2022 BUDGET Variance \$</u>	<u>2023 BUDGET to 2022 BUDGET Variance %</u>
REVENUE							
49400	Transfer From Reserve	(\$354,135)	(\$10,200)	(\$10,200)	(\$5,500)	\$4,700	-46.08%
TOTAL REVENUE		(354,135)	(10,200)	(10,200)	(5,500)	4,700	-46.08%
EXPENDITURE							
Salaries and Wages							
61000	Salaries and Wages	8,859,677	9,102,600	8,971,300	9,245,300	142,700	1.57%
61003	Overtime Wages	497,613	249,100	249,100	266,000	16,900	6.78%
61009	Salary Recoveries	(22,690)	(23,000)	(25,000)	(24,000)	(1,000)	4.35%
Total - Salaries & Wages		9,334,600	9,328,700	9,195,400	9,487,300	158,600	1.70%
Employee Benefits							
61220	CPP	334,396	351,000	351,000	373,200	22,200	6.32%
61221	EI	120,381	134,800	134,800	137,800	3,000	2.23%
61222	WSIB Premiums	365,251	455,100	455,100	578,600	123,500	27.14%
61223	OMERS	733,352	863,300	840,000	918,800	55,500	6.43%
61224	EHT	185,438	183,000	183,000	186,200	3,200	1.75%
61225	Group Benefits	559,638	695,300	660,000	795,100	99,800	14.35%
61228	Boot Allowance	10,780	15,800	15,800	16,100	300	1.90%
Total - Employee Benefits		2,309,236	2,698,300	2,639,700	3,005,800	307,500	11.40%
Total Salaries and Benefits		11,643,836	12,027,000	11,835,100	12,493,100	466,100	3.88%
Other Expenditures							
63042	Equip/Furniture Purchases	3,693	17,300	17,300	5,900	(11,400)	-65.90%
63051	Telephone	16,603	16,800	17,600	18,100	1,300	7.74%
63401	Cleaning Supplies			100			0.00%
63403	Maintenance of Buildings	44,325	42,900	41,900	44,500	1,600	3.73%
63440	Heat	17,341	18,600	20,200	19,700	1,100	5.91%
63441	Hydro/Water	35,337	33,500	35,100	35,700	2,200	6.57%
63442	Water/Sewage & Fire Protect.	9,261	12,700	11,800	12,400	(300)	-2.36%
63485	Maintenance of Grounds	1,211	2,000	2,000	2,000		0.00%
64419	Waste Removal	2,115	2,400	2,400	2,600	200	8.33%
64486	Snow Removal	7,993	21,000	20,000	22,000	1,000	4.76%
65300	Rent	127,938	130,600	128,700	131,300	700	0.54%
Total - Other Expenditures		265,817	297,800	297,100	294,200	(3,600)	-1.21%
TOTAL EXPENDITURE		11,909,653	12,324,800	12,132,200	12,787,300	462,500	3.75%
NET REQUIREMENT		11,555,518	12,314,600	12,122,000	12,781,800	467,200	3.79%

The County of Grey
Paramedic Services - Vehicle Operations
2023 Budget

<u>Account</u>	<u>Description</u>	<u>2021 ACTUAL</u>	<u>2022 BUDGET</u>	<u>2022 YEAR END PROJECTION</u>	<u>2023 BUDGET</u>	<u>2023 BUDGET to 2022 BUDGET Variance \$</u>	<u>2023 BUDGET to 2022 BUDGET Variance %</u>
REVENUE							
49400	Transfer From Reserve		(\$25,000)	(\$25,000)	(\$25,000)		0.00%
TOTAL REVENUE			(25,000)	(25,000)	(25,000)		0.00%
EXPENDITURE							
Salaries and Wages							
61000	Salaries and Wages	63,189	68,900	60,000	68,900		0.00%
61003	Overtime Wages	1,554	2,000	3,000	2,000		0.00%
Total - Salaries & Wages		64,743	70,900	63,000	70,900		0.00%
Employee Benefits							
61220	CPP	2,825	3,600	3,000	3,600		0.00%
61221	EI	894	1,200	1,200	1,200		0.00%
61222	WSIB Premiums	870	1,400	1,000	1,400		0.00%
61223	OMERS	6,354	8,500	6,500	8,500		0.00%
61224	EHT	1,256	1,400	1,200	1,400		0.00%
61225	Group Benefits	7,801	8,600	7,500	8,600		0.00%
61228	Boot Allowance	180		200			0.00%
Total - Employee Benefits		20,180	24,700	20,600	24,700		0.00%
Total Salaries and Benefits		84,923	95,600	83,600	95,600		0.00%
Other Expenditures							
63063	Postage/Courier/Freight	23					0.00%
63600	Fuel	136,569	142,000	177,700	175,000	33,000	23.24%
63603	Vehicle Operations	84,575	75,000	98,000	85,000	10,000	13.33%
63610	Tires	17,232	18,000	22,000	22,000	4,000	22.22%
63708	Licenses and Fees	6,762	8,200	8,000	7,500	(700)	-8.54%
65110	Insurance	139,916	173,300	159,500	181,100	7,800	4.50%
67002	Interfunc. Equip Operations	81,099	62,500	85,000	100,000	37,500	60.00%
67021	Interfunc. Fuel	156,301	135,000	240,000	200,000	65,000	48.15%
67022	Interfunc. Vehicle Parts	9,468	9,200	12,000	13,000	3,800	41.30%
67027	Interfunc. Vehicle Charge	(15,164)					0.00%
Total - Other Expenditures		616,781	623,200	802,200	783,600	160,400	25.74%
TOTAL EXPENDITURE		701,704	718,800	885,800	879,200	160,400	22.31%
NET REQUIREMENT		701,704	693,800	860,800	854,200	160,400	23.12%

The County of Grey
Paramedic Services - Other Administration
2023 Budget

<u>Account</u>	<u>Description</u>	<u>2021</u> <u>ACTUAL</u>	<u>2022</u> <u>BUDGET</u>	<u>2022</u> <u>YEAR END PROJECTION</u>	<u>2023</u> <u>BUDGET</u>	<u>2023 BUDGET to</u> <u>2022 BUDGET</u> <u>Variance \$</u>	<u>2023 BUDGET to</u> <u>2022 BUDGET</u> <u>Variance %</u>
<i>EXPENDITURE</i>							
	<i>Other Expenditures</i>						
67000	Interfunc. Admin Charges	(\$788,900)	(\$878,900)	(\$878,900)	(\$836,400)	\$42,500	-4.84%
	<i>Total - Other Expenditures</i>	<i>(788,900)</i>	<i>(878,900)</i>	<i>(878,900)</i>	<i>(836,400)</i>	<i>42,500</i>	<i>-4.84%</i>
	<i>TOTAL EXPENDITURE</i>	<i>(788,900)</i>	<i>(878,900)</i>	<i>(878,900)</i>	<i>(836,400)</i>	<i>42,500</i>	<i>-4.84%</i>
	<i>NET REQUIREMENT</i>	<i>(788,900)</i>	<i>(878,900)</i>	<i>(878,900)</i>	<i>(836,400)</i>	<i>42,500</i>	<i>-4.84%</i>

The County of Grey
Paramedic Services - Capital
2023 Budget

<u>Account</u>	<u>Description</u>	<u>2021</u> <u>ACTUAL</u>	<u>2022</u> <u>BUDGET</u>	<u>2022</u> <u>YEAR END PROJECTION</u>	<u>2023</u> <u>BUDGET</u>	<u>2023 BUDGET to</u> <u>2022 BUDGET</u> <u>Variance \$</u>	<u>2023 BUDGET to</u> <u>2022 BUDGET</u> <u>Variance %</u>
REVENUE							
49300	Sale of Assets	(\$21,260)	(\$93,000)	(\$82,700)	(\$119,300)	(\$26,300)	28.28%
49400	Transfer From Reserve	(146,358)	(912,100)	(730,500)	(1,369,300)	(457,200)	50.13%
TOTAL REVENUE		(167,618)	(1,005,100)	(813,200)	(1,488,600)	(483,500)	48.10%
EXPENDITURE							
Other Expenditures							
62210	Debenture-Interest Payments	16,984	15,600	15,600	14,200	(1,400)	-8.97%
63041	Computer Purchases	103,537					0.00%
63047	Vehicle Purchases		921,100	813,200	957,300	36,200	3.93%
63049	Equipment Purchases	72,057	84,000		348,700	264,700	315.12%
64403	Bldg Contracted Services				74,800	74,800	100.00%
67002	Interfunc. Equip Operations	(8,000)					0.00%
67027	Interfunc. Vehicle Charge	(8,900)	(8,900)	(8,900)	(41,000)	(32,100)	360.67%
68210	Debenture/Debt Principal Pmts.	48,440	49,800	49,800	51,200	1,400	2.81%
69100	Transfer to Reserves	58,800	81,200	81,200	243,600	162,400	200.00%
Total - Other Expenditures		282,918	1,142,800	950,900	1,648,800	506,000	44.28%
TOTAL EXPENDITURE		282,918	1,142,800	950,900	1,648,800	506,000	44.28%
NET REQUIREMENT		115,300	137,700	137,700	160,200	22,500	16.34%



Transportation Services



Transportation Services DETAILS

The 2023 Transportation Services departmental budgets include a net departmental requirement (total of operating and capital) of \$22,313,300 compared to \$21,555,400 in 2022, an increase of \$757,900, or 3.52%. This budget has been assisted by a \$396,786 (15%) increase to the Ontario Community Infrastructure Fund (OCIF) allocation, \$13,740,000 from the Development Charge Reserve and also includes a \$1,026,100 investment in asset management.

Ordinary Maintenance Budget

The 2023 Ordinary Maintenance budget reflects an increase of \$272,200, as compared to 2022.

The Ordinary Maintenance budget is summarized into five sections:

Road Top Maintenance

- Consists of maintenance work such as, but not limited to pothole patching, rout & seal, gravelling and grading, and washout repairs

Right of Way Maintenance

- Consists of maintenance work such as, but not limited to brushing, ditching, street sweeping, bridge washing, and accident response and clean ups

Maintenance of Minor Capital

- Consists of maintenance work such as replacement of culverts under three metres and 3-cable guide rail replacements

Traffic Safety Device Maintenance

- Consists of maintenance work such as, but not limited to pavement line marking, maintenance of traffic signals and other right of way electrical

Summer Supervision

- Consists of Area Supervisor and Lead Hand supervising work performed by the staff, completing summer patrolling and small maintenance items

Notable budget changes are:

- Increased staffing levels shared across ordinary maintenance and winter operations – 3 additional full-time operator positions beginning April 1st, 2023 in addition to the three that started fall 2022 (conversion of seasonal to fulltime, addition of a formerly contracted route, reduction in overtime) will be invaluable as it has become difficult to staff both the bridge and tree crew appropriately.
- Rising fuel costs over 2022 have resulted in a budget increase of \$300,200. This amount is spread across all sections of the Transportation Services budget.

Winter Maintenance Budget

The 2023 Winter Maintenance budget reflects an increase of \$406,400, as compared to 2022.

The Winter Maintenance budget is summarized into 3 sections: winter ordinary maintenance, winter supervision, and winter road maintenance.

Winter Ordinary Maintenance

- Consists of winter maintenance work such as, but not limited to winter pothole patching, inter shoulder grading, and winter sign installation and maintenance

Winter Supervision

- Consists of Area Supervisor and Lead Hand winter patrolling, small equipment repair and equipment washing

Winter Road Maintenance

- Consists of winter road maintenance work such as, but not limited to overall winter material spreading and plowing of roads

Notable budget changes are:

- Increased staffing levels – as mentioned under ordinary maintenance, to manage the volume of overtime hours due to snow plowing as well as taking over a route previously plowed by contractors, three additional full-time Operators have been budgeted, in addition to the 3 that started in the fall 2022, to start April 1, 2023.

- Due to the increased volume of vehicle and equipment maintenance, the fleet maintenance staff composition has been adjusted. Two internal positions will be posted for Shop Supervisors who will manage the operational side of the two shops in Clarksburg and Chatsworth. This will result in two mechanics moving into these new roles and two apprentices being recruited. The positions have been pro-rated with a budgeted start date of April 1, 2023.
- Increased fuel costs have resulted in an increase across all Winter Maintenance activities.
- Increased material costs.

Supervision, Overhead and Administrative Budget

The 2023 Supervision, Overhead and Administrative budget reflects an increase of \$531,300, as compared to 2022.

The Supervision, Overhead and Administrative budget consists of the supervision and overhead, general revenue, sign shop and asset management budgets.

Notable budget changes are:

- Increased staffing levels – As per the Transportation Services Review recommendation, an Administration Manager and Senior Supervisor – Operations were added during 2022. These two positions are an increase to the 2023 budget. In addition, there are two new technologist positions included in the proposed budget, one in operations and the other in engineering.

Both will provide further technical expertise in the department to further manage workload in both technology and design. The positions have been prorated with the Operations Technologist budgeted to start October 1, 2023 and the Engineering Technologist June 1, 2023.

- Increase of \$30,600 for increased insurance premiums
- Increased annual licencing costs for additional functionality in work management systems totaling \$77,700.

Facilities, Depots and Domes Budget

The 2023 Facilities, Depots and Domes operating and capital budgets reflect an increase of \$45,300, as compared to 2022.

The capital portion of this budget has a net requirement of \$364,700 for 2023, up from \$324,700 in 2022. The amount of funding required to be transferred to reserve totals \$364,700 and is based on the 2020 Building Condition Assessments.

The planned work is based on the 2023-2032 Ten-Year Capital Forecast. Overall, the projects scheduled for 2023 remain as projects identified in the forecast with the following exception:

Deferred:

- Patrol A – Garage Extension - \$300,000

Projects included are:

- Salt Dome Replacement (\$500,000), Exterior Windows and doors (\$71,900), removal of underground fuel storage tanks (\$150,000) and parking lot (\$389,400) for Patrol B – Clarksburg Depot with all projects funded from reserve
- Vehicle lifts (\$60,000) and upgrades to LED Lighting (\$50,000) Patrol C – Ayton Depot with all projects funded from reserve
- A new Patrol D facility - Flesherton (\$8,450,000) funded by transfer from reserves and development charges

Major Road and Bridge Construction Budget

The 2023 Construction, Resurfacing and Minor Capital budget reflects a decrease of \$497,300, as compared to 2022.

In 2023, the Ontario Community Infrastructure Fund (OCIF) allocation is based on a formula calculated using forward-looking current replacement values and estimates to approximate requirements to maintain municipal core infrastructure assets. This is a change from closing cost balances values from the Financial Information Return (FIR). On December 9, 2022, the County received notification that the 2023 allocation for the Ontario Infrastructure Fund (OCIF) increased by \$396,786. The province had previously stated that the increase or decrease in funding for 2023 would be a maximum 15% change. The County received the maximum increase available. These extra funds have been allocated to current capital projects and reduced the transfer from reserves in 2023.

The 2021 County of Grey Asset Management Plan recommends increasing the investment in assets by 0.36% to 1.57% each year for 15 years starting in 2023. In 2023 this equates to \$1,026,100 which is approximately \$271,800 higher than 2022. New in 2023, the transfer to reserve is shown as a separate line item within the Major Road and Bridge Construction. In an effort to reduce the levy increase, two capital projects that had been included on the Ten-Year Capital Forecast have been deferred.

The 2023 planned work is based on the 2023-2032 Ten-Year Capital Forecast. Overall, the projects scheduled for 2023 construction remain the same as projects identified in the 2023-2032 with the following exceptions:

Deferred:

1. Structure 009-349 Grey Road 9
 - a. Deferred due to budget constraints
2. Structure 900-363 Euphrasia-St. Vincent Townline
 - a. Deferred due to budget constraints

Two capital projects have been added to the 2023 budget:

1. Grey Road 3: Retaining Wall
 - a. New to capital program; this project was originally in the Minor Capital budget and has been added as its own project due to cost (\$300,000 funded from Canada Community Building Fund)
2. Grey Road 27 Reconstruction (Durham Road West)
 - a. Final lift on 2022 project

Capital project expenditure budgets have increased due to fuel costs and increases in the Asphalt Cement Index.

A 2023 project listing and Major Capital Construction map have been included with this budget package, the map identifies the 2023 proposed construction projects.

Machinery and Equipment Budget

In 2023, the Transportation Services Department is planning to purchase \$1,857,100 in new equipment and pay for \$1,069,600 of 2022 budgeted equipment purchases that will not be received until 2023. The current fleet consists of 33 vehicles and 45 pieces of equipment valued at over \$12,000,000. The planned new equipment purchases are based on the 2023-2032 Ten-Year Capital Forecast, with the following modifications:

- Electric Half-ton Trucks
 - Transportation Services intended to replace two half-ton trucks with electric half tons in 2023. Due to supply chain issues, there is a long wait time for electric half-tons. Two gas powered half-tons will be purchased in 2023 instead.
- Electric Payloader
 - Transportation Services intended to replace a payloader with an electric payloader in 2023. Due to supply chain issues, there is a long wait time for electric payloaders. One diesel powered Payloader will be purchased in 2023 instead.
- Ontario Works Passenger Van
 - One of the two Social Services department vans was scheduled for replacement in 2023. The

fleet was reduced in 2022 to one van. As a result, there is no replacement required this year.

The following are the 2023 budgeted purchases:

- Tandem Trucks (2) - \$673,400
- Roll Off Tandem Trucks (2) - \$1,069,600 – from 2022
- Half-Ton Trucks (2) - \$108,000
- Payloader (1) - \$360,000
- Trailers (2) - \$43,000
- Bridge Crew One-Ton Truck (1) - \$82,600
- Rubber Tire Excavator (1) - \$450,000
- Equipment Innovation and Attachments/Accessories - \$60,000
- Non-licensed Equipment - \$80,100

Purchases will be funded from the Transportation Equipment Reserve and from the sale of equipment. To maintain an adequate balance in the Equipment Reserve, there will be \$1,079,300 transferred into the reserve in 2023, a 5.75% increase over 2022.



**COUNTY OF GREY
TRANSPORTATION SERVICES
2023 BUDGET NET DEPARTMENT REQUIREMENT SUMMARY**

OPERATING SUMMARY

	2021	2022		2023			Net Budget Change	
	Actual	Budgeted Levy	Year End Projection	Revenue	Budgeted Expenditure	Levy	2023 Budget vs 2022 Budget Variance \$ Variance %	
Ordinary Maintenance	\$3,156,962	\$3,250,200	\$3,179,300	(\$35,000)	\$3,557,400	\$3,522,400	\$272,200	8.37%
Winter Maintenance	\$4,270,720	\$4,752,000	\$5,211,600	(\$435,000)	\$5,593,400	\$5,158,400	\$406,400	8.55%
Facilities, Depots and Domes	\$306,667	\$278,400	\$264,200	\$0	\$283,700	\$283,700	\$5,300	1.90%
Supervision, Overhead and Administrative Summary	\$2,971,172	\$3,004,100	\$3,013,200	(\$360,900)	\$3,896,300	\$3,535,400	\$531,300	17.69%
Machinery & Equipment Summary	\$244,710	\$0	\$149,900	(\$16,900)	\$16,900	\$0	\$0	0.00%
Major Road and Bridge Construction Summary	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
Total Operating	\$10,950,231	\$11,284,700	\$11,818,200	(\$847,800)	\$13,347,700	\$12,499,900	\$1,215,200	10.77%

CAPITAL SUMMARY

	2021	2022		2023			Net Budget Change	
	Actual	Budgeted Levy	Year End Projection	Revenue	Budgeted Expenditure	Levy	2023 Budget vs 2022 Budget Variance \$ Variance %	
Ordinary Maintenance	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
Winter Maintenance	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
Facilities, Depots and Domes	\$757,477	\$324,700	\$359,700	(\$9,694,300)	\$10,059,000	\$364,700	\$40,000	12.32%
Supervision, Overhead and Administrative Summary	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
Machinery & Equipment Summary	(\$0)	\$0	\$55,200	(\$2,934,700)	\$2,934,700	\$0	\$0	0.00%
Major Road and Bridge Construction Summary	\$8,515,280	\$9,946,000	\$9,646,100	(\$24,612,500)	\$34,061,200	\$9,448,700	(\$497,300)	-5.00%
Total Capital	\$9,272,756	\$10,270,700	\$10,061,000	(\$37,241,500)	\$47,054,900	\$9,813,400	(\$457,300)	-4.45%



**COUNTY OF GREY
TRANSPORTATION SERVICES
2023 BUDGET NET DEPARTMENT REQUIREMENT SUMMARY**

OPERATING AND CAPITAL COMBINED SUMMARY

	2021	2022		2023			Net Budget Change	
	Actual	Budgeted Levy	Year End Projection	Revenue	Budgeted Expenditure	Levy	2023 Budget vs 2022 Budget Variance \$	Variance %
Ordinary Maintenance	\$3,156,962	\$3,250,200	\$3,179,300	(\$35,000)	\$3,557,400	\$3,522,400	\$272,200	8.37%
Winter Maintenance	\$4,270,720	\$4,752,000	\$5,211,600	(\$435,000)	\$5,593,400	\$5,158,400	\$406,400	8.55%
Facilities, Depots and Domes	\$1,064,144	\$603,100	\$623,900	(\$9,694,300)	\$10,342,700	\$648,400	\$45,300	7.51%
Supervision, Overhead and Administrative Summary	\$2,971,172	\$3,004,100	\$3,013,200	(\$360,900)	\$3,896,300	\$3,535,400	\$531,300	17.69%
Machinery & Equipment Summary	\$244,710	\$0	\$205,100	(\$2,951,600)	\$2,951,600	\$0	\$0	0.00%
Major Road and Bridge Construction Summary	\$8,515,280	\$9,946,000	\$9,646,100	(\$24,612,500)	\$34,061,200	\$9,448,700	(\$497,300)	-5.00%
Total - Operating & Capital Summary	\$20,222,988	\$21,555,400	\$21,879,200	(\$38,089,300)	\$60,402,600	\$22,313,300	\$757,900	3.52%

The County of Grey
Ordinary Maintenance - Operating
 2023 Budget

Account	Description	2021	2022	2022	2023	2023 BUDGET to	2023 BUDGET to
		ACTUAL	BUDGET	YEAR END PROJECTION	BUDGET	2022 BUDGET	2022 BUDGET
						Variance \$	Variance %
REVENUE							
53001	Other Municipalities	(\$6,664)	(\$10,000)	(\$9,000)	(\$10,000)	\$0	0.00%
53002	Lower Tier Municipalities	0	(10,000)	(5,000)	(10,000)	0	0.00%
54040	Cost Recoveries	(24,138)	(15,000)	(20,500)	(15,000)	0	0.00%
TOTAL REVENUE		(30,802)	(35,000)	(34,500)	(35,000)	0	0.00%
EXPENDITURE							
Salaries and Wages							
61000	Salaries and Wages	762,426	911,100	900,000	1,050,100	139,000	15.26%
61003	Overtime Wages	26,524	0	0	0	0	0.00%
Total - Salaries & Wages		788,950	911,100	900,000	1,050,100	139,000	15.26%
Employee Benefits							
61220	CPP	38,276	44,000	43,000	53,700	9,700	22.05%
61221	EI	13,332	14,900	14,800	18,200	3,300	22.15%
61222	WSIB Premiums	10,772	12,300	12,100	14,300	2,000	16.26%
61223	OMERS	69,151	78,400	75,000	96,200	17,800	22.70%
61224	EHT	15,577	17,700	17,500	20,500	2,800	15.82%
61225	Group Benefits	93,987	108,500	99,500	138,500	30,000	27.65%
61228	Boot Allowance	2,779	2,000	4,600	2,500	500	25.00%
Total - Employee Benefits		243,874	277,800	266,500	343,900	66,100	23.79%
Total Salaries and Benefits		1,032,824	1,188,900	1,166,500	1,394,000	205,100	17.25%
Other Expenditures							
63070	Other Materials & Services	180	1,500	500	1,000	(500)	-33.33%
63300	Staff Training and Development	0	7,000	1,000	0	(7,000)	-100.00%
63310	Travel & Meal Expenses	1,204	3,000	3,000	3,000	0	0.00%
63419	Waste Disposal	0	0	500	300	300	100.00%
63441	Hydro/Water	19,705	25,000	23,000	24,000	(1,000)	-4.00%
63450	Maintenance of Equipment	1,830	1,500	2,500	1,800	300	20.00%
63702	Equipment Costs/Rentals	18,190	40,000	40,000	40,000	0	0.00%
63708	Licenses and Fees	1,953	1,600	1,600	1,600	0	0.00%
63756	Signs	53,541	35,000	49,000	38,000	3,000	8.57%
63902	Road Mtce & Construction	284,895	170,000	190,000	170,000	0	0.00%
64102	Professional & Consulting fees	0	0	500	0	0	0.00%
64120	Purchased Service	5,613	15,000	14,000	14,000	(1,000)	-6.67%
64601	Hired Equipment	298,585	200,200	200,200	200,200	0	0.00%
64604	Traffic Lights	163,597	130,000	150,000	130,000	0	0.00%
64902	Road Mtce & Construction	645,077	726,000	656,000	726,000	0	0.00%
67002	Interfunc. Equip Operations	625,426	630,000	620,000	680,000	50,000	7.94%
67009	Interfunc. Sign Manufaturing	11,170	55,500	55,500	58,500	3,000	5.41%
67011	Interfunc. Stock Usage	23,978	55,000	40,000	75,000	20,000	36.36%
Total - Other Expenditures		2,154,944	2,096,300	2,047,300	2,163,400	67,100	3.20%
TOTAL EXPENDITURE		3,187,768	3,285,200	3,213,800	3,557,400	272,200	8.29%
NET REQUIREMENT		3,156,966	3,250,200	3,179,300	3,522,400	272,200	8.37%

The County of Grey
Ordinary Maintenance Summary
2023 Budget

Description	2021	2022	2022 YE	2023	2023 BUDGET to	2023 BUDGET to
	ACTUAL	BUDGET	PROJECTION	BUDGET	2022 BUDGET	2022 BUDGET
					Variance \$	Variance %
Road Top Maintenance	605,032	585,000	630,000	638,400	53,400	9.13%
Right of Way Maintenance	1,033,340	1,026,200	856,900	1,105,000	78,800	7.68%
Maintenance Minor Capital	274,913	300,000	236,500	322,000	22,000	7.33%
Traffic Safety Device Maintenance	925,194	1,034,000	1,095,900	1,107,000	73,000	7.06%
Summer Supervision	318,482	305,000	360,000	350,000	45,000	14.75%
Total Net Levy	3,156,962	3,250,200	3,179,300	3,522,400	272,200	8.37%

The County of Grey
Winter Maintenance - Operating
2023 Budget

Account	Description	2021	2022	2022	2023	2023 BUDGET to	2023 BUDGET to
		ACTUAL	BUDGET	YEAR END PROJECTION	BUDGET	2022 BUDGET	2022 BUDGET
						Variance \$	Variance %
REVENUE							
49400	Transfer From Reserve	\$0	\$0	\$0	(\$165,000)	(\$165,000)	100.00%
53001	Other Municipalities	(53,223)	(60,000)	(60,000)	(60,000)	0	0.00%
53002	Lower Tier Municipalities	(112,167)	(160,000)	(160,000)	(160,000)	0	0.00%
54040	Cost Recoveries	(39,849)	(50,000)	(50,000)	(50,000)	0	0.00%
TOTAL REVENUE		(205,239)	(270,000)	(270,000)	(435,000)	(165,000)	61.11%
EXPENDITURE							
Salaries and Wages							
61000	Salaries and Wages	979,040	1,043,000	1,085,000	1,213,000	170,000	16.30%
61003	Overtime Wages	154,700	0	100,000	0	0	0.00%
Total - Salaries & Wages		1,133,740	1,043,000	1,185,000	1,213,000	170,000	16.30%
Employee Benefits							
61220	CPP	50,153	48,700	50,500	60,700	12,000	24.64%
61221	EI	16,613	16,400	17,300	19,900	3,500	21.34%
61222	WSIB Premiums	15,028	14,000	14,600	15,600	1,600	11.43%
61223	OMERS	85,206	92,900	95,900	113,600	20,700	22.28%
61224	EHT	21,707	20,600	21,500	22,200	1,600	7.77%
61225	Group Benefits	117,973	128,200	143,200	160,000	31,800	24.80%
61228	Boot Allowance	1,836	1,500	1,500	1,500	0	0.00%
Total - Employee Benefits		308,516	322,300	344,500	393,500	71,200	22.09%
Total Salaries and Benefits		1,442,256	1,365,300	1,529,500	1,606,500	241,200	17.67%
Other Expenditures							
63052	Cellular	910	1,000	1,000	1,000	0	0.00%
63070	Other Materials & Services	3,812	1,000	1,000	1,000	0	0.00%
63310	Travel & Meal Expenses	1,879	1,500	3,500	2,500	1,000	66.67%
63441	Hydro/Water	1,089	1,000	1,200	1,000	0	0.00%
63450	Maintenance of Equipment	2,057	3,000	3,000	3,000	0	0.00%
63531	Other Expenditure Recovery	(5,855)	0	0	0	0	0.00%
63702	Equipment Costs/Rentals	25	5,000	5,000	5,000	0	0.00%
63902	Road Mtce & Construction	(39,925)	(88,000)	(88,000)	(88,000)	0	0.00%
64020	Computer Support/Maintenance	6,539	15,000	15,000	15,000	0	0.00%
64120	Purchased Service	17,662	10,000	10,000	10,000	0	0.00%
64601	Hired Equipment	443,291	260,000	320,000	220,000	(40,000)	-15.38%
67002	Interfunc. Equip Operations	1,291,735	1,585,400	1,630,400	1,764,200	178,800	11.28%
67011	Interfunc. Stock Usage	1,310,484	1,861,800	2,050,000	2,052,200	190,400	10.23%
Total - Other Expenditures		3,033,703	3,656,700	3,952,100	3,986,900	330,200	9.03%
TOTAL EXPENDITURE		4,475,959	5,022,000	5,481,600	5,593,400	571,400	11.38%
NET REQUIREMENT		4,270,720	4,752,000	5,211,600	5,158,400	406,400	8.55%

The County of Grey
Winter Maintenance Summary
2023 Budget

Description	2021	2022	2022 YE	2023	2023 BUDGET to	2023 BUDGET to
	ACTUAL	BUDGET	PROJECTION	BUDGET	2022 BUDGET	2022 BUDGET
					Variance \$	Variance %
Winter Ordinary Maintenance	353,357	302,000	345,000	330,000	28,000	9.27%
Winter Supervision	982,459	1,080,000	1,285,000	1,180,000	100,000	9.26%
Winter Road Maintenance	2,934,904	3,370,000	3,581,600	3,648,400	278,400	8.26%
Total Net Levy	4,270,720	4,752,000	5,211,600	5,158,400	406,400	8.55%

The County of Grey
Facilities, Depots & Domes - Operating
2023 Budget

Account	Description	2021	2022	2022	2023	2023 BUDGET to	2023 BUDGET to
		ACTUAL	BUDGET	YEAR END PROJECTION	BUDGET	2022 BUDGET	2022 BUDGET
						Variance \$	Variance %
REVENUE							
53002	Lower Tier Municipalities	(\$1,800)	\$0	\$1,800	\$0	\$0	0.00%
TOTAL REVENUE		(1,800)	0	1,800	0	0	0.00%
EXPENDITURE							
Salaries and Wages							
61000	Salaries and Wages	108,017	104,700	104,700	120,000	15,300	14.61%
61003	Overtime Wages	3,445	0	0	0	0	0.00%
Total - Salaries & Wages		111,462	104,700	104,700	120,000	15,300	14.61%
Employee Benefits							
61220	CPP	5,385	6,000	6,000	7,200	1,200	20.00%
61221	EI	1,872	1,600	1,600	2,100	500	31.25%
61222	WSIB Premiums	1,493	1,400	1,400	1,600	200	14.29%
61223	OMERS	7,402	8,300	8,300	10,400	2,100	25.30%
61224	EHT	2,157	2,000	2,000	2,500	500	25.00%
61225	Group Benefits	11,950	14,900	14,900	20,500	5,600	37.58%
61228	Boot Allowance	237	500	500	500	0	0.00%
Total - Employee Benefits		30,496	34,700	34,700	44,800	10,100	29.11%
Total Salaries and Benefits		141,958	139,400	139,400	164,800	25,400	18.22%
Other Expenditures							
63030	Copying & Printing	1,695	2,500	2,000	2,100	(400)	-16.00%
63070	Other Materials & Services	1,368	1,500	1,500	1,500	0	0.00%
63310	Travel & Meal Expenses	0	0	100	0	0	0.00%
63401	Cleaning Supplies	0	2,000	0	500	(1,500)	-75.00%
63403	Maintenance of Buildings	33,520	28,000	34,000	28,000	0	0.00%
63419	Waste Disposal	24,764	23,000	23,000	23,000	0	0.00%
63440	Heat	32,223	40,000	40,000	42,000	2,000	5.00%
63441	Hydro/Water	38,428	45,000	45,000	47,000	2,000	4.44%
63442	Water/Sewage & Fire Protect.	1,529	1,500	1,500	1,500	0	0.00%
63450	Maintenance of Equipment	13,309	7,000	6,500	7,000	0	0.00%
63485	Maintenance of Grounds	1,419	5,000	8,800	6,000	1,000	20.00%
63702	Equipment Costs/Rentals	4,925	9,000	2,000	9,000	0	0.00%
63708	Licenses and Fees	109	500	500	500	0	0.00%
64102	Professional & Consulting fees	14,442	1,000	5,100	6,000	5,000	500.00%
64120	Purchased Service	9,859	8,000	3,000	8,000	0	0.00%
64401	Cleaning Contracts	10,402	10,000	10,000	10,500	500	5.00%
64403	Bldg Contracted Services	22,485	11,000	8,000	11,000	0	0.00%
64450	Repairs to Ground Equip.	0	1,000	1,000	1,000	0	0.00%
64601	Hired Equipment	7,779	8,000	1,000	1,000	(7,000)	-87.50%
65110	Insurance	3,354	5,000	5,000	5,000	0	0.00%
67002	Interfunc. Equip Operations	(56,142)	(70,000)	(77,500)	(93,700)	(23,700)	33.86%
67011	Interfunc. Stock Usage	1,042	0	2,500	2,000	2,000	100.00%
Total - Other Expenditures		166,510	139,000	123,000	118,900	(20,100)	-14.46%
TOTAL EXPENDITURE		308,468	278,400	262,400	283,700	5,300	1.90%
NET REQUIREMENT		306,668	278,400	264,200	283,700	5,300	1.90%

The County of Grey
Supervision, Overhead and Administrative - Operating Summary
2023 Budget

Account	Description	2021	2022	2022	2023	2023 BUDGET to	2023 BUDGET to
		ACTUAL	BUDGET	YEAR END PROJECTION	BUDGET	2022 BUDGET	2022 BUDGET
						Variance \$	Variance %
REVENUE							
49400	Transfer From Reserve	(\$12,563)	(\$23,200)	(\$168,200)	(\$65,000)	(\$41,800)	180.17%
49415	From Reserve - Dev. Charges	0	(8,400)	(8,400)	(8,400)	0	0.00%
51135	Fed-Prov Safe Restart Mun Oper'g Fu	0	0	(15,600)	0	0	0.00%
53001	Other Municipalities	0	(500)	(500)	(500)	0	0.00%
53002	Lower Tier Municipalities	(5,702)	(5,000)	(6,000)	(5,000)	0	0.00%
54040	Cost Recoveries	(10,779)	(12,000)	(16,000)	(12,000)	0	0.00%
54060	Miscellaneous Receipts	(147,214)	(145,000)	(172,100)	(165,000)	(20,000)	13.79%
54200	Entrance Permits	(53,667)	(50,000)	(50,000)	(50,000)	0	0.00%
54210	Move Permits	(27,836)	(20,000)	(22,000)	(22,000)	(2,000)	10.00%
54260	Advertising Sign Permits	(1,845)	(4,000)	(4,000)	(4,000)	0	0.00%
54270	Encroachment Permits	(28,495)	(27,000)	(32,000)	(29,000)	(2,000)	7.41%
TOTAL REVENUE		(288,101)	(295,100)	(494,800)	(360,900)	(65,800)	22.30%
EXPENDITURE							
Salaries and Wages							
61000	Salaries and Wages	1,605,018	1,752,600	1,713,300	1,983,200	230,600	13.16%
61003	Overtime Wages	(64,301)	0	(20,000)	0	0	0.00%
Total - Salaries & Wages		1,540,717	1,752,600	1,693,300	1,983,200	230,600	13.16%
Employee Benefits							
61220	CPP	63,694	77,000	77,200	92,600	15,600	20.26%
61221	EI	21,556	25,900	26,000	30,700	4,800	18.53%
61222	WSIB Premiums	20,713	23,300	23,400	25,500	2,200	9.44%
61223	OMERS	150,489	153,600	155,200	180,400	26,800	17.45%
61224	EHT	30,894	34,500	34,800	40,100	5,600	16.23%
61225	Group Benefits	201,387	211,400	212,400	283,500	72,100	34.11%
61228	Boot Allowance	3,531	2,500	2,500	2,800	300	12.00%
61260	Service Awards	1,974	1,500	1,500	1,500	0	0.00%
Total - Employee Benefits		494,238	529,700	533,000	657,100	127,400	24.05%
Total Salaries and Benefits		2,034,955	2,282,300	2,226,300	2,640,300	358,000	15.69%
Other Expenditures							
63000	Advertising	2,218	1,000	1,000	0	(1,000)	-100.00%
63010	Association/Membership Fees	5,446	4,000	13,000	8,000	4,000	100.00%
63020	Computer Support/Maintenance	10,014	15,000	15,000	10,000	(5,000)	-33.33%
63030	Copying & Printing	1,421	3,500	2,000	2,200	(1,300)	-37.14%
63041	Computer Purchases	16,302	6,200	24,000	20,000	13,800	222.58%
63042	Equip/Furniture Purchases	1,726	3,000	3,200	28,000	25,000	833.33%
63051	Telephone	21,460	20,000	20,000	21,000	1,000	5.00%
63052	Cellular	19,011	25,000	25,000	25,000	0	0.00%
63060	Office & Charting Supplies	7,283	4,000	4,500	4,500	500	12.50%
63063	Postage/Courier/Freight	1,315	1,500	1,900	2,000	500	33.33%
63064	Subscriptions & Publications	58	0	100	200	200	100.00%
63070	Other Materials & Services	4,885	4,000	8,000	4,000	0	0.00%
63300	Staff Training and Development	32,131	30,000	58,000	48,000	18,000	60.00%
63310	Travel & Meal Expenses	5,502	6,000	9,000	8,000	2,000	33.33%
63320	Conferences	667	3,000	0	4,500	1,500	50.00%
63450	Maintenance of Equipment	2,851	1,000	1,000	1,000	0	0.00%
63509	Safety Supplies	54,372	45,000	40,000	45,000	0	0.00%
63531	Other Expenditure Recovery	(23,643)	(1,000)	(1,000)	(1,000)	0	0.00%
63603	Vehicle Operations	413	0	0	0	0	0.00%
63702	Equipment Costs/Rentals	20,547	15,000	20,900	15,000	0	0.00%
63708	Licenses and Fees	4,033	6,000	6,000	6,000	0	0.00%
63756	Signs	34,546	36,500	40,000	39,000	2,500	6.85%
64020	Computer Support/Maintenance	231,311	90,000	150,800	167,700	77,700	86.33%
64100	Legal Fees	28,920	5,000	13,000	10,000	5,000	100.00%

The County of Grey
Supervision, Overhead and Administrative - Operating Summary
 2023 Budget

Account	Description	2021	2022	2022	2023	2023 BUDGET to	2023 BUDGET to
		ACTUAL	BUDGET	YEAR END PROJECTION	BUDGET	2022 BUDGET	2022 BUDGET
						Variance \$	Variance %
64102	Professional & Consulting fees	\$101,415	\$154,000	\$299,000	\$203,400	\$49,400	32.08%
64120	Purchased Service	51,540	45,000	45,000	45,000	0	0.00%
64601	Hired Equipment	75,705	0	0	0	0	0.00%
65110	Insurance	354,852	362,000	350,000	392,600	30,600	8.45%
65200	Bank Charges	3,843	3,000	3,000	3,300	300	10.00%
66000	Payments to Indiv. & Organiz'	11,906	0	0	0	0	0.00%
67002	Interfunc. Equip Operations	21,221	33,500	33,500	37,500	4,000	11.94%
67009	Interfunc. Sign Manufaturing	(17,427)	(65,000)	(65,000)	(68,000)	(3,000)	4.62%
67011	Interfunc. Stock Usage	1,128	0	100	0	0	0.00%
67013	Interfunc. Audit Fees	1,447	1,400	1,400	1,400	0	0.00%
67014	Interfunc. IS Costs	65,900	77,300	77,300	90,700	13,400	17.34%
69070	Transfer to Aggregate Fund	0	12,000	12,000	12,000	0	0.00%
69100	Transfer to Reserves	70,000	70,000	70,000	70,000	0	0.00%
Total - Other Expenditures		1,224,319	1,016,900	1,281,700	1,256,000	239,100	23.51%
TOTAL EXPENDITURE		3,259,274	3,299,200	3,508,000	3,896,300	597,100	18.10%
NET REQUIREMENT		2,971,173	3,004,100	3,013,200	3,535,400	531,300	17.69%

The County of Grey
Machinery, Equipment & Stock - Operating Summary
2023 Budget

Account	Description	2021	2022	2022	2023	2023 BUDGET to	2023 BUDGET to
		ACTUAL	BUDGET	YEAR END PROJECTION	BUDGET	2022 BUDGET	2022 BUDGET
						Variance \$	Variance %
REVENUE							
49300	Sale of Assets	(\$13,955)	\$0	(\$1,600)	(\$1,000)	(\$1,000)	100.00%
53002	Lower Tier Municipalities	(10,819)	(7,500)	(7,500)	(9,900)	(2,400)	32.00%
54040	Cost Recoveries	(4,057)	0	(5,500)	(6,000)	(6,000)	100.00%
54060	Miscellaneous Receipts	(8,505)	0	0	0	0	0.00%
TOTAL REVENUE		(37,336)	(7,500)	(14,600)	(16,900)	(9,400)	125.33%
EXPENDITURE							
Salaries and Wages							
61000	Salaries and Wages	275,324	311,400	311,400	412,700	101,300	32.53%
61003	Overtime Wages	20,247	0	10,000	0	0	0.00%
Total - Salaries & Wages		295,571	311,400	321,400	412,700	101,300	32.53%
Employee Benefits							
61220	CPP	12,226	14,800	14,800	21,800	7,000	47.30%
61221	EI	4,174	4,600	4,600	7,300	2,700	58.70%
61222	WSIB Premiums	3,982	4,100	4,100	5,600	1,500	36.59%
61223	OMERS	26,720	25,600	25,600	35,500	9,900	38.67%
61224	EHT	5,751	6,100	6,100	8,100	2,000	32.79%
61225	Group Benefits	32,367	40,000	40,000	52,900	12,900	32.25%
61228	Boot Allowance	764	500	500	600	100	20.00%
Total - Employee Benefits		85,984	95,700	95,700	131,800	36,100	37.72%
Total Salaries and Benefits		381,555	407,100	417,100	544,500	137,400	33.75%
Other Expenditures							
63063	Postage/Courier/Freight	163	500	500	500	0	0.00%
63070	Other Materials & Services	6,832	13,000	10,000	10,000	(3,000)	-23.08%
63300	Staff Training and Development	0	1,000	0	0	(1,000)	-100.00%
63310	Travel & Meal Expenses	0	0	1,000	500	500	100.00%
63401	Cleaning Supplies	0	1,000	500	500	(500)	-50.00%
63403	Maintenance of Buildings	296	500	1,000	800	300	60.00%
63450	Maintenance of Equipment	15,862	15,000	24,000	16,000	1,000	6.67%
63600	Fuel	620,445	585,000	895,200	881,200	296,200	50.63%
63603	Vehicle Operations	405,607	411,400	436,400	425,000	13,600	3.31%
63702	Equipment Costs/Rentals	19,670	19,000	32,600	22,000	3,000	15.79%
63708	Licenses and Fees	57,787	68,000	68,000	68,000	0	0.00%
63902	Road Mtce & Construction	1,382,920	1,950,000	2,047,000	2,008,000	58,000	2.97%
64102	Professional & Consulting fees	3,462	4,000	4,000	4,000	0	0.00%
64120	Purchased Service	11,125	26,000	18,000	18,000	(8,000)	-30.77%
64401	Cleaning Contracts	9,475	10,000	10,000	10,000	0	0.00%
64450	Repairs to Ground Equip.	153	6,000	6,000	6,000	0	0.00%
64601	Hired Equipment	0	3,500	7,000	5,000	1,500	42.86%
67002	Interfunc. Equip Operations	(2,075,297)	(2,408,900)	(2,428,900)	(2,675,700)	(266,800)	11.08%
67009	Interfunc. Sign Manufacturing	0	0	200	0	0	0.00%
67011	Interfunc. Stock Usage	(1,358,423)	(1,944,800)	(2,117,500)	(2,161,200)	(216,400)	11.13%
67021	Interfunc. Fuel	(175,119)	(156,000)	(261,000)	(224,000)	(68,000)	43.59%
67022	Interfunc. Vehicle Parts	(9,468)	(9,200)	(12,000)	(13,000)	(3,800)	41.30%
67024	Interfunc. Vehicle Lease	(15,000)	(15,200)	(15,200)	(8,500)	6,700	-44.08%
69100	Transfer to Reserves	1,000,000	1,020,600	1,020,600	1,079,300	58,700	5.75%
Total - Other Expenditures		(99,510)	(399,600)	(252,600)	(527,600)	(128,000)	32.03%
TOTAL EXPENDITURE		282,045	7,500	164,500	16,900	9,400	125.33%
NET REQUIREMENT		244,709	0	149,900	0	0	0.00%

The County of Grey
Major Road and Bridge Construction - Capital Summary
2023 Budget

Account	Description	2021	2022	2022	2023	2023 BUDGET to	2023 BUDGET to
		ACTUAL	BUDGET	YEAR END PROJECTION	BUDGET	2022 BUDGET	2022 BUDGET
						Variance \$	Variance %
REVENUE							
49400	Transfer From Reserve	\$0	(\$3,396,700)	(\$1,102,600)	(\$1,231,900)	\$2,164,800	-63.73%
49415	From Reserve - Dev. Charges	(463,357)	(1,413,200)	(2,853,500)	(13,742,800)	(12,329,600)	872.46%
49425	From Reserve - CCBF	(3,436,535)	(2,069,700)	(1,809,600)	(3,649,200)	(1,579,500)	76.32%
51100	Provincial Conditional Grant	(1,342,869)	(2,805,200)	(2,805,200)	(4,468,600)	(1,663,400)	59.30%
53001	Other Municipalities	(162,113)	(1,647,400)	(113,400)	(510,000)	1,137,400	-69.04%
53002	Lower Tier Municipalities	(30,069)	0	0	(1,010,000)	(1,010,000)	100.00%
TOTAL REVENUE		(5,434,943)	(11,332,200)	(8,684,300)	(24,612,500)	(13,280,300)	117.19%
EXPENDITURE							
Salaries and Wages							
61000	Salaries and Wages	597,170	671,400	600,400	690,300	18,900	2.82%
61003	Overtime Wages	31,190	0	0	0	0	0.00%
Total - Salaries & Wages		628,360	671,400	600,400	690,300	18,900	2.82%
Employee Benefits							
61220	CPP	26,621	30,000	26,400	33,900	3,900	13.00%
61221	EI	9,642	10,300	9,300	11,200	900	8.74%
61222	WSIB Premiums	8,512	8,900	7,900	10,400	1,500	16.85%
61223	OMERS	53,616	55,800	53,800	59,200	3,400	6.09%
61224	EHT	12,295	13,000	11,800	13,700	700	5.38%
61225	Group Benefits	68,061	85,400	85,400	100,500	15,100	17.68%
61228	Boot Allowance	1,253	3,000	3,000	2,600	(400)	-13.33%
Total - Employee Benefits		180,000	206,400	197,600	231,500	25,100	12.16%
Total Salaries and Benefits		808,360	877,800	798,000	921,800	44,000	5.01%
Other Expenditures							
63060	Office & Charting Supplies	55	0	0	0	0	0.00%
63070	Other Materials & Services	1,672	4,000	2,200	4,000	0	0.00%
63300	Staff Training and Development	0	3,000	0	0	(3,000)	-100.00%
63310	Travel & Meal Expenses	16,649	20,000	26,400	24,000	4,000	20.00%
63450	Maintenance of Equipment	0	0	200	200	200	100.00%
63531	Other Expenditure Recovery	(514,241)	(45,000)	(45,000)	(50,000)	(5,000)	11.11%
63702	Equipment Costs/Rentals	49,474	170,000	30,000	37,000	(133,000)	-78.24%
63708	Licenses and Fees	1,530	1,000	1,000	1,000	0	0.00%
63902	Road Mtce & Construction	45,138	226,100	49,000	60,000	(166,100)	-73.46%
63911	Land	0	150,000	10,000	150,000	0	0.00%
64100	Legal Fees	0	100,000	10,000	50,000	(50,000)	-50.00%
64102	Professional & Consulting fees	480,094	550,000	437,000	607,000	57,000	10.36%
64120	Purchased Service	5,047	105,000	10,000	15,000	(90,000)	-85.71%
64601	Hired Equipment	880	83,100	100	3,000	(80,100)	-96.39%
64604	Traffic Lights	27,138	79,000	79,000	79,000	0	0.00%
64902	Road Mtce & Construction	10,057,735	16,190,800	13,572,100	30,912,600	14,721,800	90.93%
67002	Interfunc. Equip Operations	111,957	160,000	130,000	179,000	19,000	11.88%
67009	Interfunc. Sign Manufacturing	6,258	9,500	9,500	9,500	0	0.00%
67011	Interfunc. Stock Usage	21,791	28,000	25,000	32,000	4,000	14.29%
69100	Transfer to Reserves	2,830,687	2,565,900	3,185,900	0	(2,565,900)	-100.00%
69106	Transfer to Reserve - AMP	0	0	0	1,026,100	1,026,100	100.00%
Total - Other Expenditures		13,141,864	20,400,400	17,532,400	33,139,400	12,739,000	62.44%
TOTAL EXPENDITURE		13,950,224	21,278,200	18,330,400	34,061,200	12,783,000	60.08%
NET REQUIREMENT		8,515,281	9,946,000	9,646,100	9,448,700	(497,300)	-5.00%

The County of Grey
Construction and Resurfacing - Project Summary
2023 Budget

Description	2023 BUDGET
Grey Road 2 Overlay: Grey Road 31 to Grey Road 19 (2024-2028)	1,474,400
Transfer From Reserve - Canada Community Building Fund	(779,700)
Grey Road 3: Retaining Wall	300,000
Transfer From Reserve - Canada Community Building Fund	(300,000)
Grey Road 4 Pulverize and Pave Rehabilitation: 1 km West of Grey Road 3 - 0.8 km East of Grey Road 3 (4022-4023)	876,600
Grey Road 4 and Grey Road 3 Intersection Improvements	2,368,500
Provincial Grant - ICIP Rural and Northern Communities	(1,426,600)
Transfer From Reserve - Development Charges	(706,400)
Grey Road 7 Pulverize and Pave Rehabilitation: 2.8 km north of Grey Road 13 to Sideroad 22B (7006,7009)	4,689,700
Provincial Grant - OCIF Grant	(533,800)
Transfer From Reserve - Development Charges	(2,416,600)
Transfer From Reserve - Canada Community Building Fund	(1,069,500)
Grey Road 7 Reconstruction: Muir Street to Hwy 26, Meaford (7027-7033)	2,635,200
Transfer From Reserve - Transportation General	(47,200)
Transfer From Reserve - Development Charges	(1,677,500)
Grey Road 7 Pulverize & Pave Rehabilitation: Grey Road 40 - 4 Sideroad (7015-7018)	3,511,700
Transfer From Reserve - Development Charges	(1,951,800)
Grey Road 18 Pulverize & Pave: Grey Road 11 - Grey Road 29 (18015 - 18018)	7,175,600
Provincial Grant - OCIF Grant	(2,508,200)
Transfer From Reserve - Development Charges	(4,267,400)
Grey Road 19 Overlay: Grey Road 2 to Collingwood-Clearview Townline (19015-19022)	2,020,100
Transfer From Reserve - Canada Community Building Fund	(1,500,000)
Grey Road 19 and Grey Road 21 Intersection Upgrades (Utilities and Booster Station)	2,770,000
Partner - Town of the Blue Mountains	(1,000,000)
Partner - Simcoe	(510,000)
Transfer From Reserve - Transportation General	(372,900)
Transfer From Reserve - Development Charges	(887,100)
Grey Road 27 Reconstruction (Durham Road West)	69,500
Transfer From Reserve - Development Charges	(52,800)
Grey Road 28 Urbanization with Auxilliary Lanes: Grey Road 4 to Saugeen River Bridge (28009)	2,346,300
Transfer From Reserve - Development Charges	(1,783,200)
Transfer to Reserve - Asset Management Plan	1,026,100
Transfer From Reserve - Transportation General	(606,800)
Summary	
Total Expenditures	30,237,600
Transfer From Reserve - Canada Community Building Fund	(3,649,200)
Transfer From Reserve - Development Charges	(13,742,800)
Transfer From Reserve - Transportation General	(1,026,900)
Partner - Simcoe	(510,000)
Partner - Town of the Blue Mountains	(1,000,000)
Provincial Grant - OCIF Grant	(3,042,000)
Provincial Grant - ICIP Rural and Northern Communities	(1,426,600)
Transfer to Reserve - Asset Management Plan	1,026,100
Net Levy Requirement	6,866,200

The County of Grey
Facilities, Depots & Domes - Capital
 2023 Budget

Account	Description	2021 ACTUAL	2022 BUDGET	2022 YEAR END PROJECTION	2023 BUDGET	2023 BUDGET to 2022 BUDGET Variance \$	2023 BUDGET to 2022 BUDGET Variance %
REVENUE							
49400	Transfer From Reserve	\$0	(\$8,387,500)	(\$136,200)	(\$8,974,300)	(\$586,800)	7.00%
49415	From Reserve - Dev. Charges	0	(720,000)	0	(720,000)	0	0.00%
53002	Lower Tier Municipalities	(21,931)	0	0	0	0	0.00%
	TOTAL REVENUE	(21,931)	(9,107,500)	(136,200)	(9,694,300)	(586,800)	6.44%
EXPENDITURE							
Other Expenditures							
63070	Other Materials & Services	391	0	0	0	0	0.00%
63403	Maintenance of Buildings	11,826	268,100	158,600	144,900	(123,200)	-45.95%
63911	Land	5,000	1,250,000	0	1,250,000	0	0.00%
64102	Professional & Consulting fees	41,038	389,400	0	0	(389,400)	-100.00%
64120	Purchased Service	402,753	7,200,000	12,600	8,299,400	1,099,400	15.27%
69100	Transfer to Reserves	318,400	324,700	324,700	364,700	40,000	12.32%
	Total - Other Expenditures	779,408	9,432,200	495,900	10,059,000	626,800	6.65%
	TOTAL EXPENDITURE	779,408	9,432,200	495,900	10,059,000	626,800	6.65%
	NET REQUIREMENT	757,477	324,700	359,700	364,700	40,000	12.32%

The County of Grey
Facilities, Depots and Domes Capital - Project Summary
2023 Budget

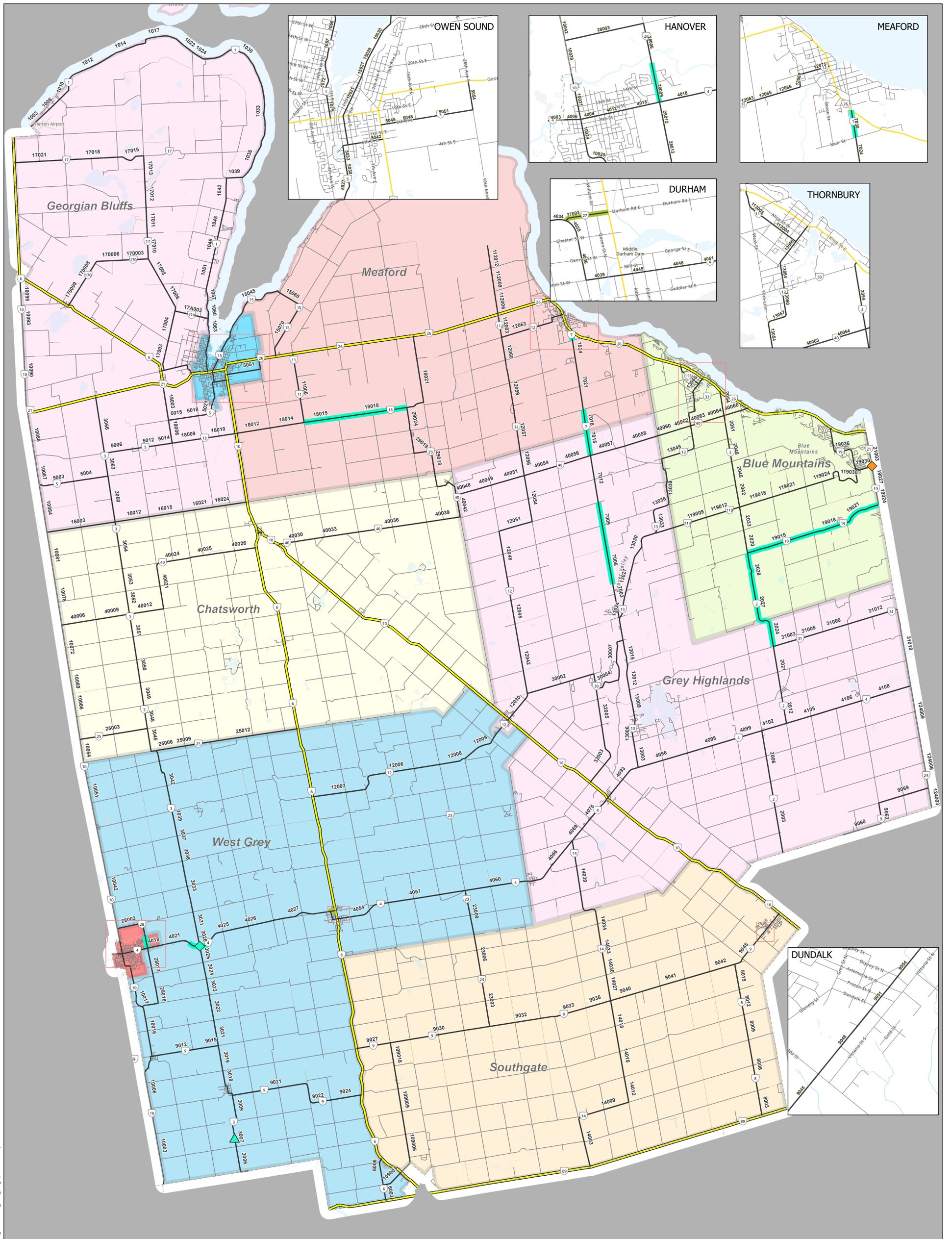
Depot	Description	2023 BUDGET
Kimberly	Patrol B - Salt Dome Replacement Transfer From Reserve - Transportation General	500,000 (500,000)
Clarksburg	Patrol B - Exterior Windows Transfer from Reserve - Facilities, Depots & Domes	32,500 (32,500)
Clarksburg	Patrol B - Exterior Doors Transfer from Reserve - Facilities, Depots & Domes	39,400 (39,400)
Clarksburg	Patrol B - Remove Underground Fuel Storage Tanks Transfer from Reserve - Facilities, Depots & Domes	150,000 (150,000)
Clarksburg	Patrol B - Parking Lot Transfer from Reserve - Facilities, Depots & Domes	389,400 (389,400)
Ayton	Patrol C - Vehicle Lifts Transfer from Reserve - Facilities, Depots & Domes	60,000 (60,000)
Ayton	Patrol C - Upgrade to LED Lighting Transfer from Reserve - Facilities, Depots & Domes	50,000 (50,000)
Patrol D	Patrol D New Facility Transfer From Reserve - Transportation General Transfer From Reserve - Development Charges Transfer From Reserve - Patrol D Depot	8,450,000 (3,837,100) (720,000) (3,892,900)
	Miscellaneous Transfer from Reserve - Facilities, Depots & Domes	23,000 (23,000)
Summary		
Total Expenditures		9,694,300
Transfer from Reserve - Facilities, Depots & Domes		(744,300)
Transfer From Reserve - Transportation General		(4,337,100)
Transfer From Reserve - Development Charges		(720,000)
Transfer From Reserve - Patrol D Depot		(3,892,900)

The County of Grey
Machinery & Equipment - Capital
 2023 Budget

Account	Description	2021	2022	2022	2023	2023 BUDGET to	2023 BUDGET to
		ACTUAL	BUDGET	YEAR END PROJECTION	BUDGET	2022 BUDGET	2022 BUDGET
						Variance \$	Variance %
REVENUE							
49300	Sale of Assets	(\$133,801)	(\$98,300)	(\$145,400)	(\$607,900)	(\$509,600)	518.41%
49400	Transfer From Reserve	(178,733)	(2,477,500)	(1,261,800)	(2,326,800)	150,700	-6.08%
TOTAL REVENUE		(312,534)	(2,575,800)	(1,407,200)	(2,934,700)	(358,900)	13.93%
EXPENDITURE							
Other Expenditures							
63070	Other Materials & Services	5,633	8,000	8,000	8,000	0	0.00%
63702	Equipment Costs/Rentals	306,901	2,567,800	1,454,400	2,926,700	358,900	13.98%
Total - Other Expenditures		312,534	2,575,800	1,462,400	2,934,700	358,900	13.93%
TOTAL EXPENDITURE		312,534	2,575,800	1,462,400	2,934,700	358,900	13.93%
NET REQUIREMENT		0	0	55,200	0	0	0.00%

The County of Grey
Machinery & Equipment - Project Summary
2023 Budget

Description	2023 BUDGET
Tandem Trucks (2 @ \$336,700)	673,400
Sale of Assets	(63,000)
Transfer from Reserve - Equipment Reserve	(610,400)
Roll Off Tandem Trucks (2 @ \$534,800) - from 2022	1,069,600
Transfer from Reserve - Equipment Reserve	(1,069,600)
Half Ton Trucks (2 @ \$54,000)	108,000
Sale of Assets	(7,600)
Transfer from Reserve - Equipment Reserve	(100,400)
Payloader - (1 @ \$296,500)	360,000
Sale of Assets	(70,000)
Transfer from Reserve - Equipment Reserve	(290,000)
Trailers (1 @ \$15,000 and 1 @ \$28,000)	43,000
Sale of Assets	(2,000)
Transfer from Reserve - Equipment Reserve	(41,000)
Bridge Crew One Ton Truck (1 @ \$82,600)	82,600
Sale of Assets	(15,300)
Transfer from Reserve - Equipment Reserve	(67,300)
Rubber Tire Excavator (1 @ \$450,000)	450,000
Sale of Assets (Gradall)	(450,000)
Equipment Innovation and Attachments/Accessories	60,000
Transfer from Reserve - Equipment Reserve	(60,000)
Non-licensed Equipment	80,100
Transfer from Reserve - Equipment Reserve	(80,100)
Summary	
Total Expenditures	2,926,700
Sale of Assets	(607,900)
Transfer from Reserve - Equipment Reserve	(2,318,800)



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- Intersections**
- ◆ 2023
- ◆ Deferred Intersection 2023
- Roads**
- 2023
- Deferred Road 2023
- Retaining Wall**
- ▲ 2023
- Grey County Roads**
- Provincial Highway
- County Road
- Township Road
- Seasonal Road
- Municipal Boundaries**
- Municipal Boundaries

Coordinate System: NAD 1983 UTM Zone 17N
Units: Meter

0 5 10
Kilometers

No.	DATE	DESCRIPTION
4	11/29/2022	Construction and Resurfacing Map - 2023 (Internal)
3	08/28/2022	10 Year Capital Forecast - 2022
2	07/07/2022	INTERNAL DRAFT
1	4/10/2021	INTERNAL DRAFT

Grey County
Colour It Your Way
TRANSPORTATION SERVICES

**2023
CONSTRUCTION AND
RESURFACING MAP**

SHEET
1 OF 1

SCALE: 1:130,000 DATE: 2022-11-29 DRAWING No:



Grey County 2023 Reserves



COUNTY OF GREY - RESERVES

RESERVE ACCOUNT TRANSACTIONS FOR THE YEAR ENDING		Based on Year End Projections December 31, 2022				Based on Preliminary Budget December 31, 2023		
Reserve Name	2021 Actual Year End Balance	2022 Budgeted Contributions	2022 Budgeted Withdrawals	2022 Estimated Unbudgeted Transfers To/From Reserve as per Resolutions	2022 Projected Year End Balance	2023 Budgeted Contributions	2023 Budgeted Withdrawals	2023 Projected Year End Balance
NON OBLIGATORY RESERVES								
Corporate Stabilization Funding Reserves								
Corporate One-Time Stabilization	\$5,419,705	\$254,900	(\$289,081)	\$0	\$5,385,525	\$881,600	(\$1,333,100)	\$4,934,025
Insurance	\$274,005	\$75,000	\$0	\$0	\$349,005	\$2,200	\$0	\$351,205
WSIB	\$3,129,099	\$0	\$0	\$0	\$3,129,099	\$0	(\$53,400)	\$3,075,699
Weekly Indemnity - Short Term Disability	\$50,579	\$0	\$0	\$0	\$50,579	\$0	\$0	\$50,579
Working Capital	\$1,930,799	\$0	\$0	\$0	\$1,930,799	\$0	\$0	\$1,930,799
Total Corporate Stabilization Funding Reserves	\$10,804,188	\$329,900	(\$289,081)	\$0	\$10,845,007	\$883,800	(\$1,386,500)	\$10,342,307
Government Funded Reserves								
Corporate - Modernization Funding	\$330,666	\$0	(\$330,666)	\$0	\$0	\$0	\$0	\$0
Safe Restart Funding	\$3,017,177	\$0	(\$1,366,954)	\$0	\$1,650,222	\$0	(\$946,300)	\$703,922
Child Care and Social Services - Government Funded Reserves	\$1,368,832	\$0	(\$280,600)	\$0	\$1,088,232	\$0	(\$6,000)	\$1,082,232
Housing - Government Funded Reserves	\$350,164	\$186,300	(\$148,375)	\$0	\$388,089	\$0	(\$150,000)	\$238,089
Total Government Funded Reserves	\$5,066,839	\$186,300	(\$2,126,595)	\$0	\$3,126,544	\$0	(\$1,102,300)	\$2,024,244
Health Care Reserves								
Health Care - Centre Grey Health Services (Markdale Hospital)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Health Care Initiatives	\$1,090,544	\$467,600	(\$1,150,000)	\$0	\$408,144	\$0	\$0	\$408,144
Health Care - Public Health Unit Reserve	\$181,645	\$0	\$0	\$0	\$181,645	\$0	\$0	\$181,645
Total Health Care Reserves	\$1,272,189	\$467,600	(\$1,150,000)	\$0	\$589,789	\$0	\$0	\$589,789
Department Specific Reserves								
Administration - Pay Equity	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Clerk - Document Management Software Upgrades or Replacement	\$84,636	\$20,000	\$0	\$0	\$104,636	\$20,000	(\$100,000)	\$24,636

COUNTY OF GREY - RESERVES

RESERVE ACCOUNT TRANSACTIONS FOR THE YEAR ENDING		Based on Year End Projections December 31, 2022				Based on Preliminary Budget December 31, 2023		
Reserve Name	2021 Actual Year End Balance	2022 Budgeted Contributions	2022 Budgeted Withdrawals	2022 Estimated Unbudgeted Transfers To/From Reserve as per Resolutions	2022 Projected Year End Balance	2023 Budgeted Contributions	2023 Budgeted Withdrawals	2023 Projected Year End Balance
Connected County - Connected Communities	\$949,374	\$0	(\$949,374)	\$0	\$0	\$0	\$0	\$0
Communications - Communication Plan and Communication Initiatives	\$64,000	\$7,300	(\$24,000)	\$0	\$47,300	\$13,500	\$0	\$60,800
Council/Departmental - Strategic Plan Reviews and Other Initiatives	\$387,434	\$85,000	(\$60,000)	\$0	\$412,434	\$85,000	\$0	\$497,434
Economic Development - Departmental Reserves	\$66,454	\$6,500	(\$33,000)	\$0	\$39,954	\$0	(\$30,000)	\$9,954
Forestry - Departmental Reserve	\$127,638	\$0	(\$6,000)	\$0	\$121,638	\$0	(\$26,000)	\$95,638
Grey Roots - Departmental Reserves	\$236,083	\$8,600	(\$120,700)	\$0	\$123,983	\$22,000	(\$30,000)	\$115,983
Human Resources - Departmental Reserve	\$324,425	\$122,600	(\$3,000)	\$0	\$444,025	\$72,600	(\$281,300)	\$235,325
Information Technology - Departmental Reserves	\$96,205	\$28,500	(\$34,700)	\$0	\$90,005	\$29,500	(\$55,200)	\$64,305
Planning - ArcGIS	\$11,587	\$0	\$0	(\$11,587)	\$0	\$0	\$0	\$0
Planning - Departmental Studies Reserves	\$211,468	\$0	\$0	\$0	\$211,468	\$13,900	(\$50,000)	\$175,368
Planning - Waste Management	\$86,076	\$0	\$0	(\$42,913)	\$43,163	\$0	\$0	\$43,163
LTC - Department Donations Reserves	\$306,001	\$0	(\$20,000)	\$0	\$286,001	\$0	\$0	\$286,001
Tourism Department Reserves	\$185,727	\$7,500	(\$15,600)	\$0	\$177,627	\$0	(\$50,000)	\$127,627
Transportation Services - Winter Control	\$505,075	\$0	\$0	\$0	\$505,075	\$0	\$0	\$505,075
Paramedic Services - Uniform Replacement	\$61,505	\$19,700	\$0	\$0	\$81,205	\$19,700	\$0	\$100,905
Total Department Specific Reserves	\$3,703,689	\$305,700	(\$1,266,374)	(\$54,500)	\$2,688,515	\$276,200	(\$622,500)	\$2,342,215
Capital Reserves								
Council Communications - Technology Renewal and Replacement	\$28,325	\$5,400	\$0	\$0	\$33,725	\$5,400	\$0	\$39,125
Economic Development - Regional Skills Training, Trades & Innovation Centre - Capital Renewal and Replacements	\$106,637	\$80,000	(\$110,700)	\$0	\$75,937	\$80,000	(\$351,700)	(\$195,763)
Grey Roots - Capital Renewal and Replacements Reserves	\$2,241,746	\$258,400	(\$410,290)	\$0	\$2,089,856	\$210,200	(\$663,700)	\$1,636,356
Housing - Capital Renewal and Replacements Reserve	\$4,952,660	\$206,000	(\$1,156,700)	\$319,800	\$4,321,760	\$210,000	(\$2,678,700)	\$1,853,060
Housing - Affordable Housing Fund	\$1,457,826	\$1,261,500	\$0	\$0	\$2,719,326	\$635,100	(\$400,000)	\$2,954,426

COUNTY OF GREY - RESERVES

RESERVE ACCOUNT TRANSACTIONS FOR THE YEAR ENDING		Based on Year End Projections December 31, 2022				Based on Preliminary Budget December 31, 2023		
Reserve Name	2021 Actual Year End Balance	2022 Budgeted Contributions	2022 Budgeted Withdrawals	2022 Estimated Unbudgeted Transfers To/From Reserve as per Resolutions	2022 Projected Year End Balance	2023 Budgeted Contributions	2023 Budgeted Withdrawals	2023 Projected Year End Balance
Housing - Golden Town Capital Renewal and Replacements	\$2,024,949	\$0	(\$5,000)	\$0	\$2,019,949	\$0	(\$929,600)	\$1,090,349
Information Technology - Capital Renewal and Replacements Reserves	\$1,011,123	\$273,500	(\$40,800)	\$0	\$1,243,823	\$217,700	(\$442,400)	\$1,019,123
LTC - Capital Renewal and Replacements	\$4,593,071	\$0	(\$215,300)	\$0	\$4,377,771	\$26,900	(\$388,100)	\$4,016,571
LTC - Capital Redevelopment of LTC Homes	\$8,222,610	\$1,361,000	(\$1,587,500)	\$0	\$7,996,110	\$1,361,000	(\$9,156,100)	\$201,010
Planning - Plotter	\$10,700	\$0	\$0	\$0	\$10,700	\$4,700	\$0	\$15,400
Property - Administration Properties - Capital Renewal and Replacements	\$737,537	\$34,500	(\$183,300)	\$0	\$588,737	\$93,600	(\$140,000)	\$542,337
Paramedic Services - Capital Renewal and Replacements Reserves	\$2,140,264	\$635,100	(\$776,930)	(\$533,900)	\$1,464,534	\$816,200	(\$1,644,500)	\$636,234
Paramedic Services - New Durham Base	\$21,300	\$42,600	\$0	\$0	\$63,900	\$63,900	\$0	\$127,800
Social Services and Child Care - Capital Renewal and Replacements Reserves	\$924,649	\$30,400	(\$37,800)	\$0	\$917,249	\$30,800	(\$369,500)	\$578,549
Tourism - Tourism Vehicle Replacement Reserve	\$28,100	\$6,200	\$0	\$0	\$34,300	\$6,300	\$0	\$40,600
Trails - CP Rail Trail Capital	\$475,012	\$100,000	(\$134,525)	\$0	\$440,487	\$110,000	(\$409,500)	\$140,987
Meaford - Attainable Housing Reserve	\$370,100	\$0	\$0	\$0	\$370,100	\$0	\$0	\$370,100
Town of the Blue Mountains - Attainable Housing Reserve	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Transportation Services - Capital Renewal and Replacements Reserves	\$20,887,712	\$4,601,400	(\$3,012,674)	\$0	\$22,476,438	\$2,540,100	(\$12,773,400)	\$12,243,138
Total Capital Reserves	\$50,234,321	\$8,896,000	(\$7,671,519)	(\$214,100)	\$51,244,702	\$6,411,900	(\$30,347,200)	\$27,309,402
Non Obligatory Reserves Total	\$71,081,224	\$10,185,500	(\$12,503,568)	(\$268,600)	\$68,494,556	\$7,571,900	(\$33,458,500)	\$42,607,956

COUNTY OF GREY - RESERVES

RESERVE ACCOUNT TRANSACTIONS FOR THE YEAR ENDING		Based on Year End Projections December 31, 2022				Based on Preliminary Budget December 31, 2023		
Reserve Name	2021 Actual Year End Balance	2022 Budgeted Contributions	2022 Budgeted Withdrawals	2022 Estimated Unbudgeted Transfers To/From Reserve as per Resolutions	2022 Projected Year End Balance	2023 Budgeted Contributions	2023 Budgeted Withdrawals	2023 Projected Year End Balance
OBLIGATORY RESERVES								
Development Charges Reserve Fund								
Development Charges - Land Ambulance	\$282,576	\$164,000	(\$104,700)	\$0	\$341,876	\$164,000	(\$107,800)	\$398,076
Development Charges - Social Housing	\$13,731	\$713,000	\$0	\$0	\$726,731	\$0	\$0	\$726,731
Development Charges -Children's Services	\$11,290	\$0	\$0	\$0	\$11,290	\$0	\$0	\$11,290
Development Charges - Public Works Buildings & Fleet	\$460,618	\$3,000	\$0	\$0	\$463,618	\$3,000	(\$720,000)	(\$253,382)
Development Charges - Provincial Offences	(\$15,179)	\$3,749	\$0	\$0	(\$11,430)	\$3,749	\$0	(\$7,681)
Development Charges - Employment Resources	\$93,238	\$0	\$0	\$0	\$93,238	\$0	\$0	\$93,238
Development Charges - General Government	\$571,734	\$1,875	\$0	\$0	\$573,609	\$1,875	(\$44,100)	\$531,384
Development Charges - Trails	\$22,539	\$26,000	(\$85,475)	\$0	(\$36,936)	\$26,000	(\$76,530)	(\$87,466)
Development Charges - Roads and Related Works	\$21,738,021	\$4,400,000	(\$2,861,900)	\$0	\$23,276,121	\$3,373,855	(\$13,751,200)	\$12,898,776
Development Charges - Health Unit	\$106,231	\$107,500	(\$44,200)	\$0	\$169,531	\$0	\$0	\$169,531
Total Development Charges Reserve Fund	\$23,284,798	\$5,419,124	(\$3,096,275)	\$0	\$25,607,647	\$3,572,479	(\$14,699,630)	\$14,480,496
		Estimate Based on 2022 Year to Date				Estimate Based on 2022 Year to Date		
Canada Community-Building Fund								
Canada Community-Building - Eligible Projects as per Canada Community-Building Fund Agreement	\$6,913,728	\$2,975,833	(\$1,809,541)		\$8,080,020	\$3,105,217	(\$3,649,200)	\$7,536,037
Obligatory Reserves Total	\$30,198,526	\$8,394,957	(\$4,905,816)	\$0	\$33,687,667	\$6,677,696	(\$18,348,830)	\$22,016,533
RESERVE FUNDS GRAND TOTAL	\$101,279,751	\$18,580,457	(\$17,409,384)	(\$268,600)	\$102,182,223	\$14,249,596	(\$51,807,330)	\$64,624,489