



Grey County

2022 Budget Details

Table of Contents

2019-2022 Grey County Council	10
Introduction	11
2022 Budget Breakdown	12
Organizational Structure	13
Grey County at a Glance	14
Growth and Socio-Economic Indicators	15
Population Age	16
Assessment Composition	17
2019 Estimated Average Household Income	18
Reserve / Debt / Financial Position	19
Discretionary Reserves / Reserve Funds as a % of Taxation	20
Obligatory Reserves	21
Asset Consumption Ratio	22
Debt Management / Debt Indicators	23
Annual Debt Repayment Limit.....	24
Financial Position	25
Announced Provincial Funding Reductions 2022-2023	26
Staffing Levels.....	29
Service Levels New Initiatives and Staffing.....	30
Sources of Municipal Revenue	31
Budget Summaries	44
2022 Budget Analysis by Function (Net Dollars)	45
2022 Budget Analysis by Gross Expenditure Dollars by Function.....	49
2022 Budget Detailed Compared to 2021 Approved Budget	51
Corporate Services Budget Details	53
2022 Corporate Services Function Budget Summary	61
Council Operating Summary	63

Admin. Department Operating Summary	64
Administration Capital – Summary of Admin. Departments	66
WSIB Operating.....	67
Weekly Indemnity (Short-Term Disability) Operating.....	68
Information Services Operating.....	69
Assessment Operating	70
Provincial Offences Operating.....	71
County Property - Administration Building	73
County Property - Administration Building COVID-19	75
County Property – Morrison Building (G&B House).....	76
County Property – Admin. Building Capital	77
County Property – Admin. Building – Expansion and Renovation	78
County Property – Morrison Building (G&B House) Capital	79
Tax and Other	80
Grey Bruce Health Unit.....	81
Health Care - COVID-19.....	82
Centre Grey Hospital Campaign	83
Health Care Initiatives Funding	84
Georgian College – Marine Emergency Duties Training Centre	85
Planning and Community Development Budget Details.....	86
2022 Planning and Community Development Function Budget Summary	91
2022 Planning Budget Summary	92
Planning Department – General Operating	93
Planning Department - General - COVID-19.....	95
Planning Department – Civic Addressing.....	96
Planning Department – Capital – General	97
Planning Department - Capital - Age-Friendly Community Strategy	98
Planning Department – Capital – Comm. Benefit Charges.....	99
Planning Department - Capital - Development Charges Study	100
2022 Agriculture, Forestry, and Trails Budget Summary.....	101
Agriculture Operating.....	102
General Forestry	103

Forestry Trails	104
Forestry & Trails – General Operating	105
Forestry & Trails- General Capital	106
CP Trail – Culvert 5A – Capital	107
CP Trail – Bridge 80 – Capital.....	108
CP Trail – Culvert 15A – Capital	109
CP Trail – Kolapore Parking - Capital.....	110
2022 Economic Development & Tourism Budget Summary	111
Economic Development – General Operating	112
Economic Development – Tourism Summary.....	114
Economic Development – Regional Attraction & Retention	116
Economic Development - Local Immigration Partnership	117
Economic Development – Local Food	118
Economic Development – Sydenham Campus Operating.....	119
Economic Development – Community Transportation Summary	121
Economic Development – Business Enterprise Centre Summary	123
Economic Development – Capital Summary.....	125
2022 Grey Roots Budget Summary	126
Grey Roots Administration Building Operating	127
Grey Roots Archives Operating	128
Grey Roots Museum Administration Operating	129
Grey Roots Museum Moreston Village Operating	131
Grey Roots Museum Collection Management Operating.....	132
Grey Roots Museum Heritage Interpretation	133
Grey Roots Volunteer and Visitor Services Operating Summary	135
Grey Roots Capital General Summary	136
Grey Roots Capital Store	137
Grey Roots Capital Budget Summary	138
Human Services Budget Summary	139
2022 Human Services Function Budget Summary	155
2022 Social Services Budget Summary	156
Social Assistance – Ontario Works.....	158

Ontario Works Administration	159
Ontario Works Employment Assistance	161
Licensed Home Child Care	162
Children's Services Administration	164
Repairs and Maintenance	166
Child Care and Early Years Planning & Data Analysis	167
EarlyON	168
Indigenous-Led	170
Fee Subsidy	171
Capacity Building	172
Childcare and Early Years Workforce Funding	173
Play-Based Material and Equipment	174
Safe Restart Funding	175
Emergency Childcare	176
Reinvestment Funding	177
General Operating Grant	178
Special Needs Resourcing	179
Wage Enhancement	180
Expansion Funding	181
ELCC Funding	182
County Social Initiatives – 100% Municipal Funding	183
Breakdown of County Social Initiatives Budget	184
Ontario Works Van Program	185
Ontario Works Administration Capital	186
Children's Services Capital	187
Indigenous-Led Capital	188
EarlyON Dundalk Community Centre Capital	189
2022 Housing Budget Summary	190
Administration	192
Total Property Recurring	194
Rent Supplement Summary Totals	196
Investment in Affordable Housing Summary	197
Rental & Supportive	198

Revolving Home Ownership Program	199
Canada-Ontario Housing Benefit.....	200
COVID-19 Pandemic Summary	201
Non-Profit Housing	202
Non-Profit Housing Summary	203
CM - COCHI Summary.....	204
OH - OPHI Ontario Priorities Initiatives Summary	205
Indigenous Housing Support Program	206
Community Homelessness Prevention Initiative (CHUPI)	207
Housing Capital Summary.....	208
Summary of Ten-Year Capital & Extra-ordinary Expenditures	209
Affordable Housing Capital Summary	211
 2022 Long-Term Care Budget Summary	 212
Administration Summary of All Units – Operating.....	214
2022 Grey Gables Budget Summary	216
General – Revenue (Operating).....	217
Other Accommodation (OA) Summary.....	218
Raw Food Dietary (Operating)	220
Lower Level – Tenant Areas (Operating)	221
Nursing and Personal Care Summary (Operating).....	222
Programs and Support Services Summary (Operating).....	223
OA - Pandemic COVID-19 Summary	224
Grey Gables Capital	225
Grey Gables Capital Budget Summary	226
2022 Lee Manor Budget Summary	227
General – Revenue (Operating).....	228
Other Accommodation (OA) Summary.....	229
Raw Food Dietary (Operating)	231
Nursing and Personal Care Summary (Operating).....	232
Programs and Support Services Summary (Operating).....	234
COVID-19 Summary.....	235
Lee Manor Capital	236

Lee Manor Capital Budget Summary	237
2022 Rockwood Terrace Budget Summary	238
General – Revenue (Operating).....	239
Other Accommodation (OA) Summary.....	240
Raw Food Dietary (Operating)	242
Nursing and Personal Care Summary (Operating).....	243
Programs and Support Services Summary (Operating).....	245
COVID-19 Pandemic Summary	246
Rockwood Terrace Capital	247
Rockwood Terrace Capital Budget Summary	248
2022 Long Term Care Redevelopment Budget Summary	249
Operating Summary.....	250
LTC Capital	251
2022 Paramedic Services Budget Summary.....	252
General	253
Administration	254
Public Access Defibrillation Program.....	256
Community Paramedicine	257
Community Paramedicine Long-Term Care.....	259
PTSD Peer Support	261
Pandemic Summary	262
Stations Summary.....	263
Vehicle Operations	264
Other Administration.....	265
Capital.....	266
Transportation Services	267
2022 Transportation Services Budget Summary	271
Ordinary Maintenance	273
Winter Maintenance	275
Facilities, Depots and Domes - Operating	277
Supervision and Overhead.....	278
Machinery, Equipment & Stock - Operating	280

Major Road and Bridge Construction	281
Construction and Resurfacing Project Summary	282
Facilities, Depots and Domes - Capital	283
Facilities, Depots and Domes Project Summary	284
Machinery & Equipment - Capital	285
Machinery & Equipment Project Summary	286
2022 Construction and Resurfacing Map	287
Grey County Reserves	288

2019-2022 Grey County Council

Grey County Council consists of the Mayor and Deputy Mayor from each of Grey County's nine member municipalities. Councillors serve for a four-year term and each year they elect a Warden to serve as the head of Grey County Council.



Scott Mackey
Chatsworth



Brian Gamble
Chatsworth



Dwight Burley
Georgian Bluffs



Sue Carleton
Georgian Bluffs



Paul McQueen
Grey Highlands



Aakash Desai
Grey Highlands



Sue Paterson
Hanover



Selwyn Hicks
Hanover



Barb Clumpus
Meaford



Shirley Keaveney
Meaford



Ian Boddy
Owen Sound



Brian O'Leary
Owen Sound



John Woodbury
Southgate



Brian Milne
Southgate



Alar Soever
Blue Mountains



Peter Bordignon
Blue Mountains



Christine Robinson
West Grey



Tom Hutchinson
West Grey

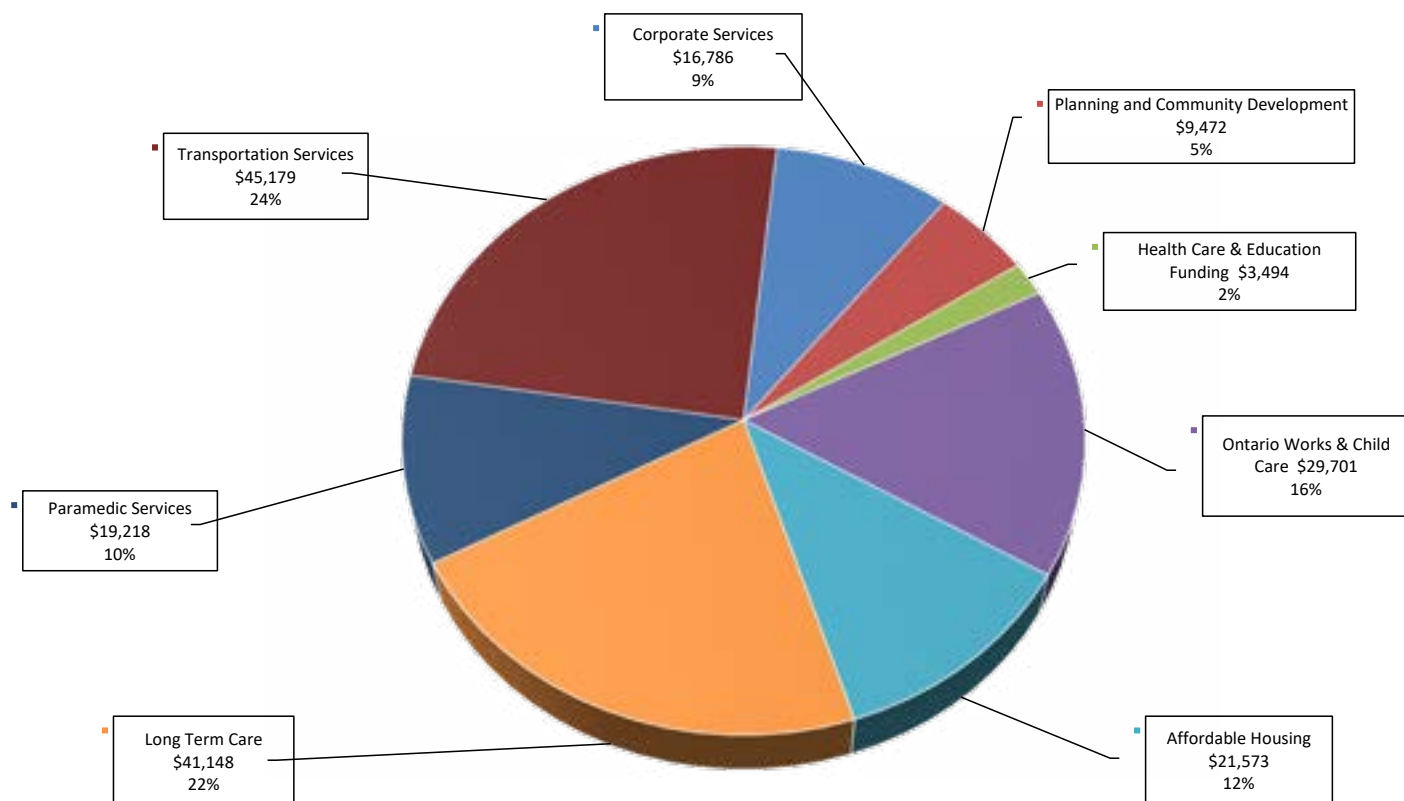
INTRODUCTION



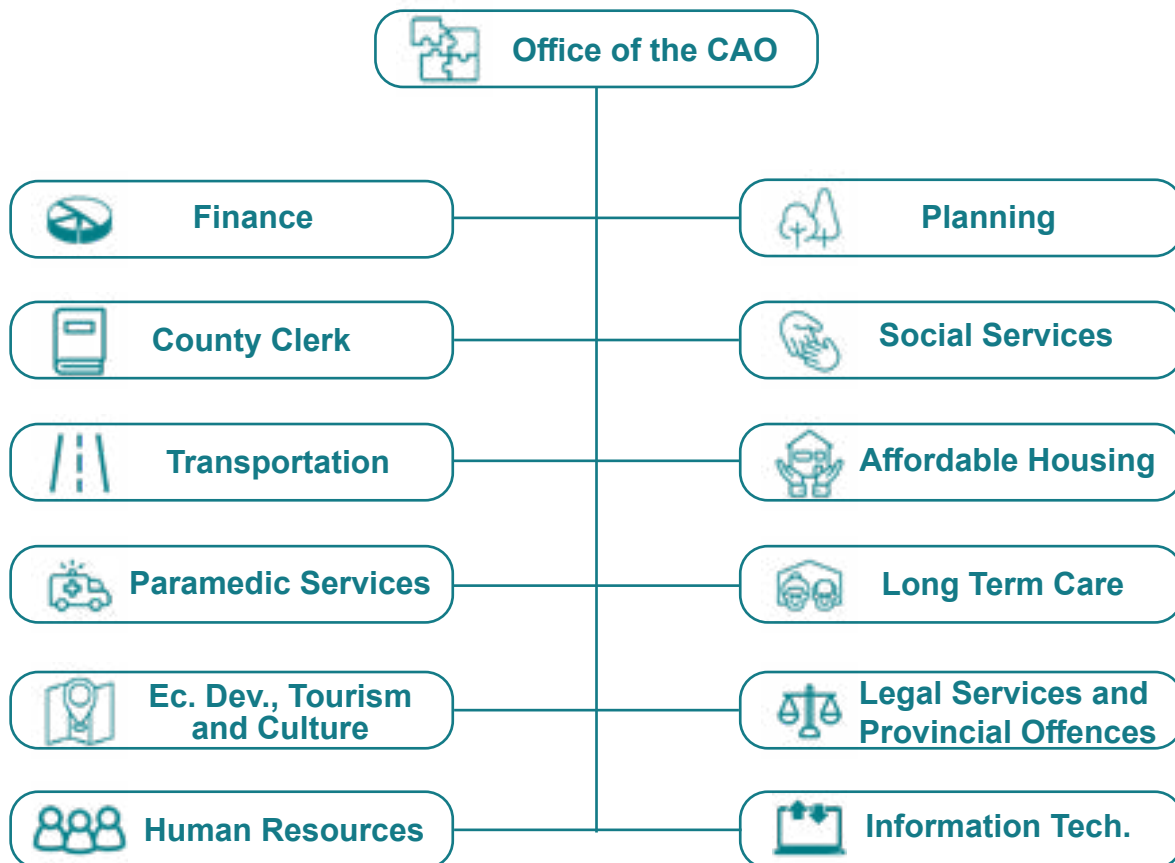
2022 Budget Breakdown

Grey County delivers a wide range of important services. From maintaining roads to helping people at risk, the services we provide positively impact residents, visitors and businesses each and every day. The 2022 Budget Details provide a complete look into the 2022 budget, breaking down spending into four functions: corporate services, planning and community development, human services, and transportation services. If you have any questions, please contact the finance department at finance@grey.ca.

2022 Gross Operating and Capital Expenditures in 000s \$186.6 Million



Organizational Structure



Grey County at a Glance

Grey County is an upper-tier municipal government serving nine distinct municipalities in Southwestern Ontario. Located along the pristine shores of Georgian Bay, Grey County is a renowned four-season destination for tourists with welcoming, vibrant communities.

Home to over 100,000 permanent residents, Grey County is a great place to live, work and raise a family. With an affordable cost of living, superb quality of life, and proximity to large urban centres, Grey County is experiencing rapid growth in many communities as new residents learn about all the great things our region has to offer.

Grey County is open for business and offers diverse opportunities across multiple sectors. With an older demographic, Grey County's workforce is aging, offering many job opportunities for skilled workers.



Stats

Size: 4,508 km²

Population: 100,518

Average Age: 45.4 (2016 Census)

Households: 51,917 (2020 MPAC)

Regional Unemployment: 2.8%

(Four County Labour Market)



Growth and Socio-Economic Indicators

Population Growth

Population growth is one indicator of a healthy local economy. During the past census period (2011-2016), Grey County's population growth was lower than peer counties. The 2021 census data is not yet available; however, the Growth Management Strategy prepared by Hemson Consulting shows that Grey County has experienced considerable growth since the 2016 census with the population now estimated to be over 100,000 people. The percent of population over the age of 65 continues to increase and is above the provincial average.

Population Density

Population Density indicates the number of residents living in an area (usually measured by square kilometre). Density readings can lend sight into the age of a County, growth patterns and zoning practices. As illustrated below, Grey has the second lowest population density per km.

A challenge facing Grey County is a large geographic area with low population density. The per household costs for geographically based services such as roads can be significantly higher than more densely populated areas.

Population Density			
Municipality	Estimated 2020 Population	Land Area (km ²)	Density per km ²
Elgin County	53,037	1,845	29
Wellington County	98,924	2,661	37
Dufferin County	69,209	1,486	47
Simcoe County	350,762	4,669	75
Bruce County	73,056	4,090	18
<i>Average</i>	<i>128,998</i>	<i>2,950</i>	<i>41</i>
<i>Median</i>	<i>73,056</i>	<i>2,661</i>	<i>37</i>
Grey County	100,518	4,514	22

Population Age

The age profile of a population and change in demographics can affect expenditures. For example, expenditures may be affected by seniors requiring higher public service costs and families with young children desiring enhanced services for recreational and related programs.

Age Demographics						
Grey County				Ontario		
Age Profile	2011	2016	% Change	2011	2016	% Change
Age 0-19	19,840	19,060	-3.9%	3,167,813	3,096,780	-2.2%
Age 20-44	23,365	23,090	-1.2%	4,410,879	4,458,936	1.1%
Age 45-64	29,855	29,055	-2.7%	3,836,128	3,927,160	2.4%
Age 65+	19,508	22,625	16.0%	1,951,480	2,309,176	18.3%
Total	92,568	93,830	1.4%	13,366,300	13,792,052	3.2%

Source: Stats Canada

Age Profile		
Age Profile	Grey County	Ontario
Age 0-19	20.3%	22.5%
Age 20-44	24.6%	32.3%
Age 45-64	31.0%	28.5%
Age 65+	24.1%	16.7%

Source: Stats Canada

Assessment Composition

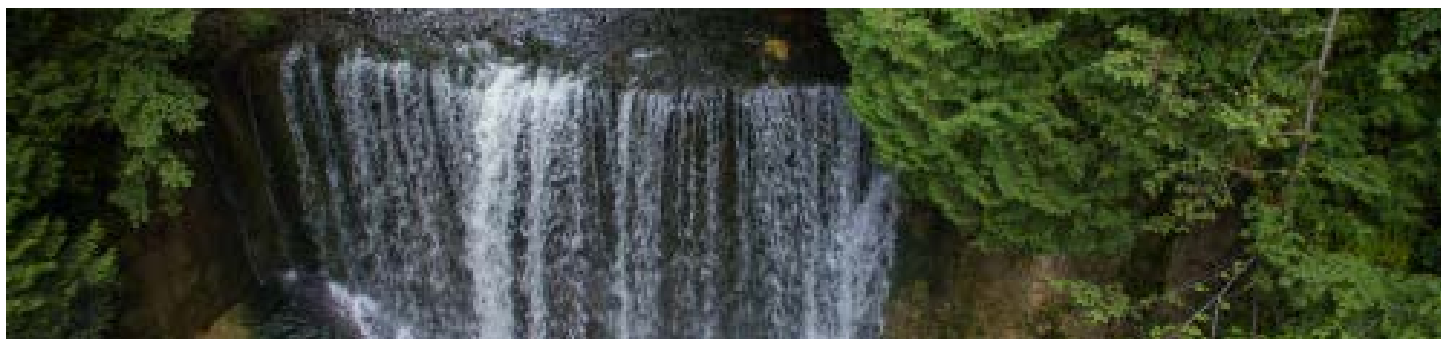
Another characteristic of a healthy economy is its degree of diversification in its tax base – the strength and mix of its residential, commercial and industrial tax base. A diversified economy tends to be seen as a more resilient economy; if municipal revenues are dependent on just one type or one large ratepayer (e.g. a large business/industry), the local government will have a more difficult time managing in tough economic times.

Residential, multi-residential and farm assessment make up approximately 92.5% of the assessment base in Grey County compared with 85.6% for the average peer County surveyed.

It is more desirable to have a larger share of non-residential assessment as the municipal cost of service is generally lower than residential.

2020 Taxable Assessment Composition							
2020	Residential	Multi-Residential	Commercial	Industrial	Pipelines	Farmlands	Forests
Bruce County	68.6%	1.0%	5.2%	1.1%	0.1%	23.7%	0.2%
Elgin County	54.9%	0.5%	3.9%	1.0%	0.6%	38.8%	0.2%
Wellington County	67.1%	0.4%	5.1%	1.9%	0.2%	24.9%	0.3%
Dufferin County	78.9%	0.8%	6.7%	1.6%	0.2%	11.0%	0.8%
Simcoe County	85.9%	0.6%	6.0%	1.2%	0.3%	5.7%	0.3%
<i>Average</i>	71%	0.6%	5.9%	1.6%	0.2%	13.9%	0.5%
<i>Median</i>	68%	0.6%	6.0%	1.6%	0.2%	11.0%	0.3%
Grey County 2020	73.9%	2.7%	5.4%	1.0%	0.2%	15.9%	1.0%

Source: 2020 BMA Study

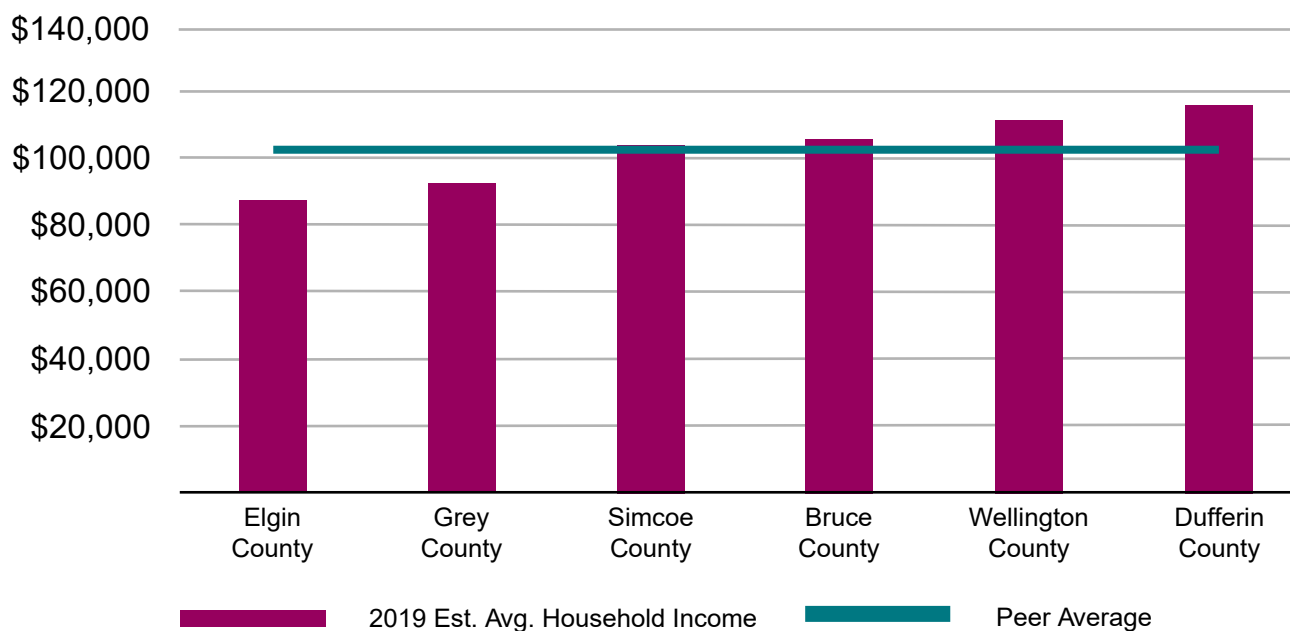


2019 Estimated Average Household Income

Average household income is one measure of a community's ability to pay for municipal services. Credit rating agencies use this indicator as an important measure of a municipality's ability to repay debt.

As illustrated in the chart, average household income in Grey County is lower than the peer average.

2019 Est. Avg. Household Income



Source: 2020 BMA Study



Reserves / Debt / Financial Position

Reserve / Reserve Funds are established by Council to assist with long-term financial stability and financial planning. By maintaining reserves, the County can accumulate funds for future or contingent liabilities; a key to long-term financial planning practices. They also provide a cushion to absorb unexpected shifts in revenues and expenditures. Credit rating agencies consider municipalities with higher reserves more advanced in their financial planning.

Debt is an important indicator of the County's financial health and is an appropriate way of financing longer life term items, especially new assets or corporate initiatives that are not fully recovered through development charges since future taxpayers, that receive the benefit, will also pay through future debt charges. However, when debt levels get too high, it compromises the County's flexibility to fund programs and services.

Financial Position of the County is important to consider as this takes into consideration the County's total assets and liabilities.

Maintaining sufficient reserves and reserve funds are a crucial component of a municipality's long-term financial plan. The purposes for maintaining reserves are:

- to provide stabilization in the face of variable and uncontrollable factors (growth, interest rates, changes in subsidies) and to ensure adequate and sustainable cash flows;
- to provide financing for one-time or short-term requirements without permanently impacting the tax rates, thereby reducing reliance on long-term debt;
- to make provisions for replacement of capital assets to sustain infrastructure;
- to provide flexibility to manage debt levels and protect the County's financial position; and
- to provide for future liabilities incurred in the current year, but paid for in the future.

Grey County maintains numerous Discretionary and Obligatory Reserve / Reserve Funds.

Obligatory Reserve Funds are created whenever a statute requires revenue received for special purposes to be segregated from the general revenues of the municipality. Obligatory reserve funds can only be used for their prescribed purpose. Examples include Development Charges Reserve Funds and Canada Community-Building Funds.

Discretionary Reserve Funds are established, based on Council direction, to finance future expenditures for which the County has the authority to spend money or to provide for a specific contingent liability.

Discretionary Reserves / Reserve Funds as a % of Taxation

Reserve funds play an important role in the County's finances and provide a strong indicator of the County's overall financial health.

As shown in the chart, Grey County's discretionary reserves as a percentage of taxation are above the survey peer average.

Discretionary Reserves/Reserve Funds as a % of Taxation					
Municipality	2016	2017	2018	2019	2020
Elgin County	32%	48%	44%	27%	37%
Bruce County	57%	58%	52%	57%	66%
Dufferin County	59%	66%	71%	80%	92%
Wellington County	75%	79%	84%	88%	96%
Simcoe County	69%	87%	96%	106%	111%
<i>Average</i>	<i>58%</i>	<i>68%</i>	<i>69%</i>	<i>72%</i>	<i>81%</i>
<i>Median</i>	<i>59%</i>	<i>66%</i>	<i>71%</i>	<i>80%</i>	<i>92%</i>
Grey County	87%	85%	87%	89%	92%

Source: Financial Information Returns

Grey County Discretionary Reserve and Reserve Fund Balances							
Grey County Reserve and Reserve Fund Balances	2020 Year- End Balance	2021 Projected Contribu- tions	2021 Projected Withdrawals	2021 Projected Year-End Balance	2022 Projected Contribu- tions	2022 Projected Withdrawals	2022 Projected Year-End Balance
Working Funds	\$1,930,800	\$0	\$0	\$1,930,800	\$0	\$0	\$1,930,800
Current Purposes	\$19,653,000	\$1,322,100	(\$5,412,400)	\$17,448,800	\$984,200	(\$4,324,900)	\$14,108,100
Capital Purposes	\$41,567,200	\$7,811,000	(\$2,556,100)	\$46,822,100	\$7,765,600	(\$23,549,300)	\$31,038,400
Discretionary Total	\$63,151,000	\$9,133,100	(\$7,968,500)	\$66,201,700	\$8,749,800	(\$27,874,200)	\$47,077,300

Obligatory Reserve Funds

An obligatory reserve fund is created when a provincial statute requires that revenue for special purposes be segregated from the general revenues of the municipality. Obligatory reserve funds are to be used solely for the purpose prescribed for them by statute. The following summarizes the Obligatory Reserve Funds:

1. **Canada Community-Building Fund** – Funds received from the Federal Government are used to support capital asset replacement. The balance in this reserve fund is projected to be \$7.7M million at the end of 2022. The County has used Canada Community-Building Funds primarily for roads capital.
2. **Development Charges** – These funds are restricted by the Development Charges Act that dictates these funds are to be used for the recovery of growth-related capital expenditures. The Development Charges Reserve Funds have grown significantly from 2017-2021 from \$6.4 million to \$20.8 million.

Development Charges and Canada Community-Building Fund (in \$000s)						
Obligatory Reserve Fund Balances	2017	2018	2019	2020	2021 (Projected)	2022 (Projected)
Development Charges	\$6,408	\$7,805	\$10,009	\$16,074	\$20,825	\$23,644
Canada Community-Building Fund	\$3,034	\$2,586	\$5,413	\$4,544	\$6,858	\$7,765
Obligatory Total	\$ 9,442	\$10,391	\$15,422	\$20,618	\$27,683	\$31,409



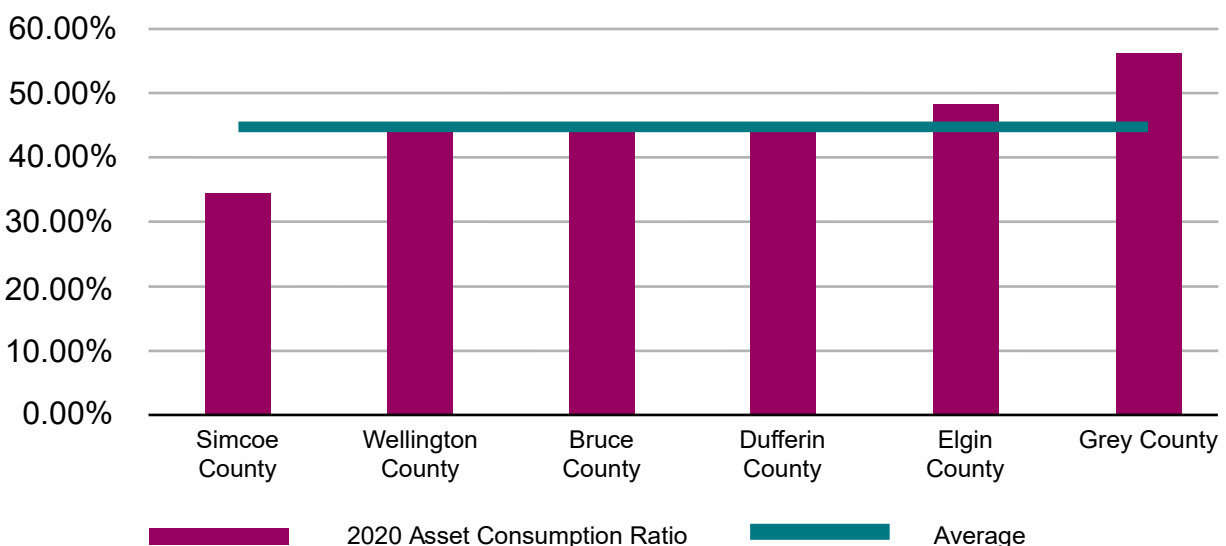
Asset Consumption Ratio

The asset consumption ratio shows the written down value of the tangible capital assets relative to their historical costs. The ratio highlights the relative age of the assets and the potential timing of asset replacements.

As shown below, the County's asset consumption ratio is higher than the peer average, reflecting potentially greater replacement needs in the short to mid term than other Counties with a lower asset consumption ratio. This indicates a need for increased capital spending and healthier capital replacement reserves.

The County in 2019 updated the Tangible Capital Asset Accounting Policy in order that the County's financial statements accurately represent the County's physical assets. It is important that the useful lifespans in the policy approximate the real useful lifespans of the County's assets as this affects the amount of depreciation recorded. Many of the County's assets have been updated with longer useful lifespans and this will create a lower amount of amortization and reduce the asset consumption ratio and will, over time, improve the appearance of the financial health of the County. The Asset Consumption Ratio will need to be monitored in the future to ensure improvements to this ratio are occurring.

2020 Asset Consumption Ratio



Source: Financial Information Returns

Debt Management / Debt Indicators

Municipalities have limited options with respect to raising funds to support municipal programs and services. Grey County similar to all municipalities across Ontario are facing increasing infrastructure backlogs, funding gaps, and increasing financial pressures in infrastructure management. Issuance of debt is an efficient use of available financial resources; however, the issuance of debentures commits municipalities to enter into long-term commitments that require principal and interest payments over the life of the debentures.

The Province, through the Ministry of Municipal Affairs and Housing, established debenture limits for all municipalities such that no more than 25% of total own source revenues can be used to service debt on an annual basis. If the County were to reach this limit, future operating budgets would be severely constrained or tax and other revenues would have to increase significantly.

As shown in the chart below, the County's debt charges as a % of tax own source revenues is at 0.9%, lower than the peer survey average. The debt to reserve ratio provides a measure to compare the total debt to the total reserve balances. Generally, the benchmark suggested by credit rating agencies for this ratio is 1:1 or that debt should not exceed total reserve and reserve fund balances.

As of December 31, 2020, the County Tax Supported debt totals \$3.2 million. These debt indicators will significantly change with the County entering into debentures for any long-term care redevelopment projects.

Debt Management Indicators				
Municipality	Tax Debt Charges as % of Own Source Revenue	Tax Debt Outstanding per Capita	Debt Outstanding % of Own Source Revenue	Debt to Reserve Ratio
Elgin County	0.1%	\$37	4.1%	0.2
Simcoe County	1.7%	\$115	18.9%	0.2
Dufferin County	5.6%	\$202	28.5%	0.4
Bruce County	6.3%	\$251	30.7%	0.7
Wellington County	3.3%	\$391	30.8%	0.4
<i>Average</i>	3.4%	\$199	22.6%	0.4
<i>Median</i>	3.3%	\$202	28.5%	0.4
Grey County	0.9%	\$38	5.0%	0.1

Source: 2020 BMA Municipal Study

FIR2020: Grey Co

Asmt Code: 4200

MAH Code: 47000

Schedule 81**ANNUAL DEBT REPAYMENT LIMIT**

based on the information reported for the year ended December 31, 2020

NOTE: THE ESTIMATED ANNUAL REPAYMENT LIMIT IS EFFECTIVE JANUARY 01, 2022**Please note that fees and revenues for Homes for the Aged are not reflected in this estimate.****DETERMINATION OF ANNUAL DEBT REPAYMENT LIMIT**

		1
		\$
Debt Charges for the Current Year		
0210 Principal (SLC 74 3099 01)		636,267
0220 Interest (SLC 74 3099 02)		51,892
0299	Subtotal	688,159
0610 Payments for Long Term Commitments and Liabilities financed from the consolidated statement of operations (SLC 42 6010 01)		0
9910	Total Debt Charges	688,159

		1
		\$
Excluded Debt Charges		
1010 Electricity - Principal (SLC 74 3030 01)		0
1020 Electricity - Interest (SLC 74 3030 02)		0
1030 Gas - Principal (SLC 74 3040 01)		0
1040 Gas - Interest (SLC 74 3040 02)		0
1050 Telephone - Principal (SLC 74 3050 01)		0
1060 Telephone - Interest (SLC 74 3050 02)		0
1099	Subtotal	0
1410 Debt Charges for Tile Drainage/Shoreline Assistance (SLC 74 3015 01 + SLC 74 3015 02)		0
1411 Provincial Grant funding for repayment of long term debt (SLC 74 3120 01 + SLC 74 3120 02)		0
1412 Lump sum (balloon) repayments of long term debt (SLC 74 3110 01 + SLC 74 3110 02)		0
1420	Total Debt Charges to be Excluded	0
9920	Net Debt Charges	688,159

		1
		\$
1610 Total Revenues (SLC 10 9910 01)		148,236,033
Excluded Revenue Amounts		
2010 Fees for Tile Drainage / Shoreline Assistance (SLC 12 1850 04)		0
2210 Ontario Grants, including Grants for Tangible Capital Assets (SLC 10 0699 01 + SLC 10 0810 01 + SLC 10 0815 01)		63,921,913
2220 Canada Grants, including Grants for Tangible Capital Assets (SLC 10 0820 01 + SLC 10 0825 01)		710,033
2225 Deferred revenue earned (Provincial Gas Tax) (SLC 10 0830 01)		0
2226 Deferred revenue earned (Canada Gas Tax) (SLC 10 0831 01)		3,774,813
2230 Revenue from other municipalities, including Revenue for Tangible Capital Assets (SLC 10 1099 01 + SLC 10 1098 01)		366,724
2240 Gain/Loss on sale of land & capital assets (SLC 10 1811 01)		0
2250 Deferred revenue earned (Development Charges) (SLC 10 1812 01)		89,309
2251 Deferred revenue earned (Recreation Land (The Planning Act)) (SLC 10 1813 01)		0
2253 Other Deferred revenue earned (SLC 10 1814 01)		0
2252 Donated Tangible Capital Assets (SLC 53 0610 01)		0
2254 Increase / Decrease in Government Business Enterprise equity (SLC 10 1905 01)		0
2255 Other Revenue (SLC 10 1890 01 + SLC 10 1891 01 + SLC 10 1892 01 + SLC 10 1893 01 + SLC 10 1894 01 + SLC 10 1895 01 + SLC 10 1896 01 + SLC 10 1897 01 + SLC 10 1898 01)		260,948
2299	Subtotal	69,123,740
2410 Fees and Revenue for Joint Local Boards for Homes for the Aged		0
2610	Net Revenues	79,112,293
2620	25% of Net Revenues	19,778,073
9930	ESTIMATED ANNUAL REPAYMENT LIMIT	19,089,914

For Illustration Purposes Only

Annual Interest Rate

@

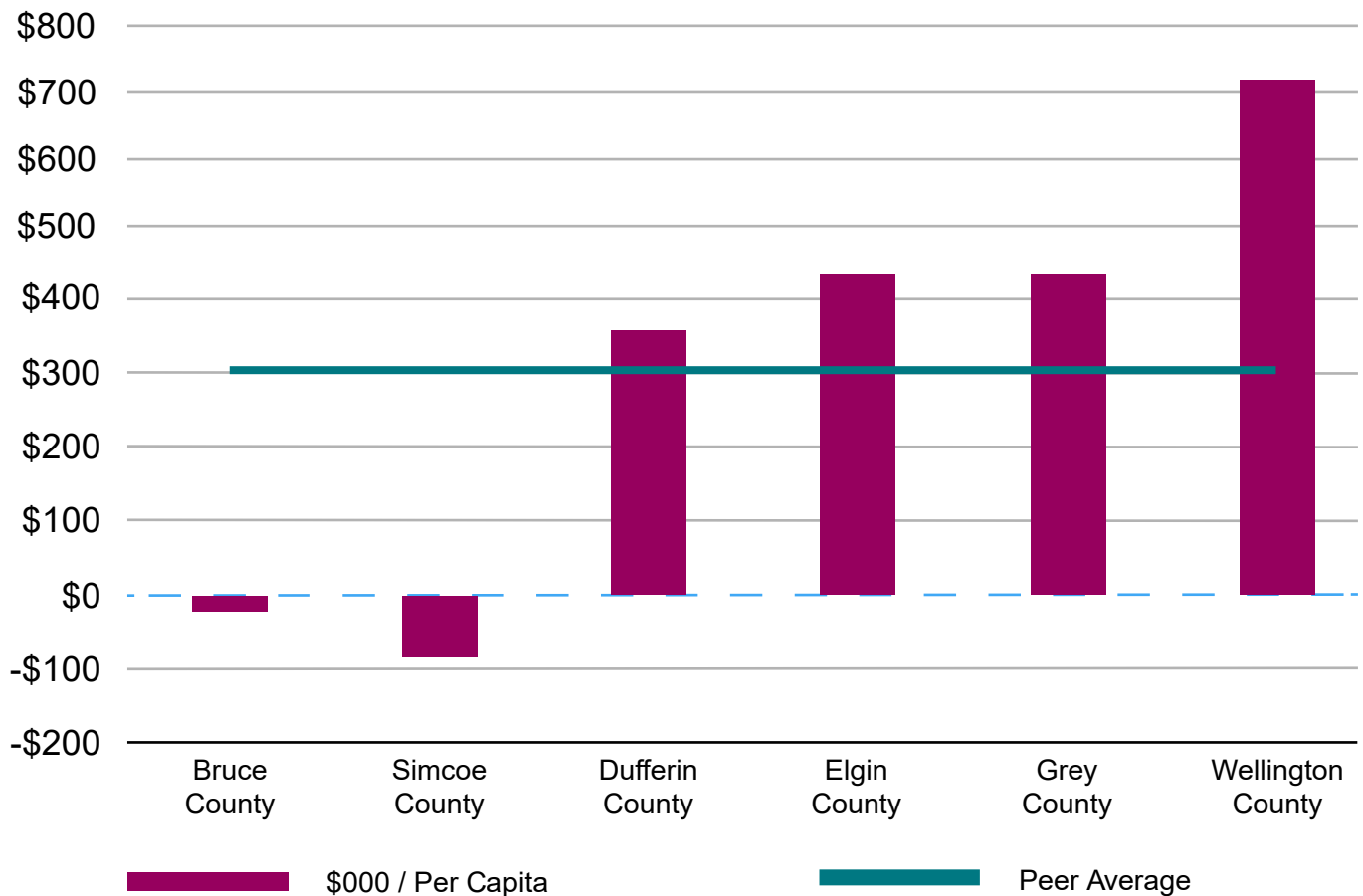
Term

years =

Financial Position

Financial position is a key indicator of a municipality's financial health. The net financial position is a broader measure of a municipality's indebtedness than debenture debt as it includes all of a municipality's financial assets and liabilities.

2020 Financial Position Per Capita



Source: Financial Information Returns



2022 Budget – Announced Provincial Funding Reductions 2022-2023

In 2019, in year and future year budget impacts were announced by the Ontario government. These included changes in program funding levels, funding formulas and changes to municipal cost sharing arrangements. A number of these changes that were announced were being implemented over the 2021 to 2023 budget years.

With the impact of the COVID-19 pandemic, the Ontario government has announced the delay of some the previously announced changes in program funding. The following is a summary of the changes that were announced and any updates that have been provided by the Province.

Health Unit

The Province had announced that a new public health entity was to be formed comprised of Grey, Bruce, Huron and Perth Counties governed by an autonomous board of health. The cost-sharing arrangements with municipalities moved to a 70/30 provincial/municipal cost share in 2020 from the previous 75/25 cost share. The Province had ensured that for 2020 no public health unit would experience an increase above 10 percent of current public health costs and provided one-time mitigation funding. The 2020 Health Unit budget was developed with no budget increase for 2020 with the use of the Health Unit's 2019 surplus and the use of Provincial one-time mitigation funding.

In recognition of the resources needed by public health units to be able to respond to COVID-19, the Province announced that it was extending the one-time mitigation funding to 2021 and 2022. The Grey Bruce Public Health Unit has indicated that with the receipt of this funding announcement received from the Ministry of Health that there will be a 0% increase to the County portion of funding for 2022.

This announcement defers the estimated cost sharing municipal impact of \$1,031,500 until 2023, with Grey County's share being \$603,700.

Ontario Works and Employment Services

The provincial modernization of social services has an impact on the social services budget. Ontario Works provincial funding for administration has been frozen at 2018 actual expenditure levels of \$2,977,900 for 2019, 2020, 2021 and 2022 budget years.

In addition to moving Employment Services away from each Consolidated Municipal Service Manager (CMSM) and to a contracted service, the Province is moving forward with a centralized and automated client intake, beginning with 7 prototype sites which started in November 2020. Straight forward applications are redirected to central intake, while more complex benefits requests remain with the CMSM for processing.

The Ministry of Children, Community and Social Services (MCCSS) has confirmed that the 2022 budget is being kept at 2021 baselines to provide stability and opportunity to respond to shifting priorities and client needs. Employment Transformation and the centralizing of Intakes are expected to impact the Ontario Works Administration and Employment Assistance budgets by a minimum of a 20 percent reduction in funding in 2023.

Child Care

Child Care funding changes were announced in 2019 and were intended to be phased in over a three-year period starting in January 2020. On January 1, 2021, the County of Grey (CMSM) was to have been required to cost-share Expansion Plan operating funding at a rate of 80/20 provincial/municipal, and CMSMs were to be required to cost share all administrative funding at a rate of 50/50. This Expansion Plan cost share became voluntary and CMSMs were not required to contribute in 2021. In addition, provincial one-time transitional funding was provided to offset the new administration cost share in all Childcare programs.

In 2022, the new administration cost share would require the County to provide an additional \$58,900 in funding, which had previously been funded 100% by the province. As well, for the County to maintain and utilize all the ministry's 2022 expansion funding, a municipal contribution of \$233,700 would be required. In addition to supporting the 361 new childcare spaces that have been created since 2017, there are retrofit or expansion capital projects being completed and these will be seeking support from the County through the expansion funding. The Ministry has announced that CMSMs are requested to cost share Expansion Plan funding in 2022; however, this cost share will continue to be voluntary and will not be required.

On January 1, 2022, the threshold for the allowable administrative funding CMSMs can spend on childcare will be reduced from 10% to 5% and this would require an estimated \$234,300 in additional municipal funding. The province is providing one-time transitional funding to help offset the new 5% administration threshold in 2022. This funding will also continue to offset the 50/50 administration cost share that was implemented in 2021.

A revised child care funding formula was introduced in 2013 that resulted in a reduction in provincial child care funding for the County. Mitigation funding was provided by the Ministry to assist the County and community agencies to transition to the new child care funding formula and new services levels. The Ministry requires any current shortfall in ministry funding be offset with the use of

Mitigation funding until this funding has been fully used. The Mitigation funding reserve has a projected 2021 year-end balance of \$1,064,232. A revised funding formula was expected again in 2022 but the formula will remain unchanged. The Ministry has announced that it will be moving forward in 2023 with an updated child care funding formula.

Provincial Funding Changes

Department	Funding Formulas and Cost Sharing Changes	2022 Budget Impacts
Health Unit	Mitigated with Provincial One-Time Mitigation Funding of \$603,700	\$0
Ontario Works and Employment Services	Employment Transformation expected to impact Ontario Works budget by a minimum of a 20 percent reduction in 2023.	\$0
Child Care	Mitigated with One-Time Transition Grant and Expansion Plan cost share for 2022 remaining voluntary and will not be required. Administration threshold reduction from 10% to 5% will be implemented in 2022 but will be funded with one-time transitional funding.	\$0
TOTAL		\$0

Staffing Levels

Grey County FULL-TIME EQUIVALENT								Net of Grants or Other Funding
Department/Division	2021			2022			Inc/(Dec)*	
	FTE	Student	Budget	FTE	Student	Budget		
CAO	2.0	-	2.0	2.0	-	2.0	-	
Communications	3.8	-	3.8	4.0	-	4.0	0.2	(0.2) FTE temporary reduction in 2021
Clerk	4.5	-	4.5	5.5	-	5.5	1.0	1.0 Records Management (Budgeted to start July 1 2022, Full impact of FTE in 2023 Budget)
Emergency Management	1.3	-	1.3	1.3	-	1.3	-	
Finance	11.0	0.3	11.3	15.2	-	14.2	2.9	1.0 Manager of Revenue (Council Approved 2021) 2.0 Financial Analyst (Council Approved in 2021) 1.0 Manager Accounting and Budgets (1.0) Deputy Treasurer 0.1 Finance Officer 14 weeks (0.3) Student 0.1 Overlap in Admin Support (retirement/cross training)
Human Resources	11.0	-	11.0	15.0	-	15.0	3.0	2.0 Human Resources Generalist (1.0 funded from Safe Restart for 2022) 1.0 HR Clerk 1.0 FTE Manager Labour Relations (1.0) Labour Relations Officer
Legal Services	1.5	-	1.5	1.8	-	1.8	0.3	.25 allocated from POA - Prosecution
Information Technology	13.2	0.6	13.8	13.2	1.2	14.4	0.6	0.6 Students
Property	3.0	0.3	3.3	3.0	0.3	3.3	-	No change
Provincial Offences	7.5	0.3	7.8	7.9	0.3	8.2	0.4	0.60 FTE Prosecution Clerk (0.25) allocated to Legal
Planning	7.0	-	7.0	8.0	0.3	8.3	1.3	1.0 FTE Manager Climate Change Initiatives (Council Approved in 2021) 0.3 Student
Economic Development	9.0	-	9.0	10.0	-	10.0	1.0	(1.0) FTE Temporary Reduction (BEC) 1.2 FTE Contract Positions (1 in BEC, 1 in Sydenham) 0.4 FTE Contract (funded by Local Immigration Partnership Grant) 1.0 FTE (Transit) (.6) Tempory Reduction (Transit - funded by grant)
Tourism	1.0	0.6	1.6	-	0.6	0.6	(1.0)	(1.0) FTE Tourism Manager
Grey Roots	12.3	3.8	16.1	12.8	3.9	16.7	0.6	(0.1) FTE Contract 0.6 FTE Heritage Interpreter 0.1 Student (0.50) FTE Facilities Manager 0.50 FTE Part Time Facilities Technician
Ontario Works & Child Care	50.1	0.3	50.4	51.2	0.3	51.5	1.1	2.0 FTE Caseworker (1.0) FTE Team Assistant Transferred to a Developmental Caseworker Role (1.0) FTE Workshop Coordinator re-deployed to Caseworker Role 0.3 FTE OW Manager temporary reduction in 2021 (0.17) Director cost share with Housing for final quarter 1.0 FTE Children's Services Supervisor (Approved in 2021) (.04) FTE EarlyON Supply Staff reduction of hours
Housing	31.6	0.3	31.9	33.1	-	33.1	1.2	0.2 Affordable housing Program coordinator 1.0 Homeless response coordinator (funded from CHPI and bruce county) (.17) Director cost share with Social Services 0.5 Electrician (.3) No student in 2022
LTC Administration	5.0		5.0	5.0		5.0	-	
Grey Gables	71.7	-	71.7	77.6	-	77.6	5.9	4.32 FTE increase to PSW due to increased ministry funding for direct care hours, 1.27 for RPN for increase in direct care hours. Minor changes in OA and programs
Lee Manor	154.4	-	154.4	171.7	-	171.7	17.3	14.01 FTE increase to PSW due to increased ministry funding for direct care hours. 1.88 in programs, marginal increase for IPAC.
Rockwood Terrace	96.3	-	96.3	108.4	-	108.4	12.1	10.46 FTE increase in PSW for increased ministry funding for direct care hours. 1.53 increase in programs. Other adjustments are small within OA
Paramedic Services	107.9	-	107.9	116.6	-	116.6	8.7	7.3 FTE for CPLTC Program 1 New PS Management 0.4 Additional Stat holiday
Transportation Services	67.0	0.6	67.6	67.5	1.2	68.7	1.1	0.60 Students 0.50 FTE Winter Operator
Total	672.1	7.1	679.2	730.7	8.1	737.8	58.6	11.1

*Excludes any temporary COVID-19 staffing increases.

Total FTE Increase including fully funded by grant



2022 Budget – Service Levels, New Initiatives and Staffing Level Changes

The 2022 budget has been developed with the costs of maintaining current programs at current service levels. The 2022 budget also has been drafted with additional resources to maintain and improve service levels, along with funding for new initiatives. The following is a recap of the 2022 budgeted service level changes, new initiatives, and staffing level changes that have been included in the 2022 budget:

2022 Budget Addition	Details	Total 2022 Budget Impact
Corporate Administration	2.0 FTE Financial Analyst 1.0 FTE Manager of Revenue	\$343,700.00
	Records Management Position (Beginning in June 2022)	\$45,800.00
	2.0 FTE Human Resources Generalists and 1.0 Human Resources Clerk (1.0 Human Resources Clerk is funded from Safe Restart Funding) (Beginning in May 2022)	\$121,200.00
Health Care	Transfer to Reserve for Health Care initiatives increased of .25% of the County levy	\$168,500.00
Planning	Manager Climate Change Initiatives	\$105,400.00
	Climate Change Initiatives \$250,000 funded \$200,000 from Reserves	\$50,000.00
Economic Development	Grey Transit Route (GTR) to support additional days of services	\$160,300.00
Housing	Transfer to Reserve for Affordable Housing	\$622,700.00
Paramedic Services	1.0 FTE Wellness and Administration Manager (\$74,500 funded from Reserves)	\$74,500.00
Transportation Services	Asset Management Plan – 1.21% Increase funded by Ontario Community Infrastructure Fund (OCIF)	\$0.00
TOTAL		\$1,692,100.00

Sources of Municipal Revenue

Principles Guiding Revenue Collection and Allocation

The County's expenditures, less revenue from federal and provincial levels of government and other sources, determine the annual amount to be raised from taxation or the annual tax levy. The levy is distributed based on the upper-tier (County) tax rates, based on the distribution of property assessment across the County. Each local member municipality issues tax bills and collects all property taxes for municipal and education purposes, including the County's portion of the tax bill. Member municipalities remit the County portion of the tax bill to the County and these funds are shown as revenue in the County budget.

Administration costs such as WSIB self-insured costs, Information Systems, etc. are allocated proportionately to each department. The charge out amount shows as a credit, or a revenue source in the operating budget of the administrative budget. This is done to present the true cost of the service, and to maximize cost sharing opportunities for these costs, where these opportunities exist with the province and other municipalities.

For Social Housing, Child Care, Long-Term Care and Paramedic Services, user fees are regulated by the Province. The Province, as part of the Ministry's funding agreements, also requires service targets to be achieved in order to receive provincial funding amounts. Once the required service target or level of service has been achieved, any increase in these levels of service would be at the discretion of the County.

Where the County's services and infrastructure were developed using tax revenues, a user fee may be charged, such as the costs of creating 911 signage in the County's Transportation Services Sign Shop for local member municipalities. This revenue has been based on a nominal cost recovery model.

County staff make every effort to take advantage of grant funding when it is made available.

End of life or surplus County assets that are not of interest to a local municipality, or a County department, may be disposed of using a public process that takes into consideration the type of materials being disposed of and the cost-benefit to the County. An example of this is the use of a public auction website such as Gov Deals in order to maximize revenue received and to ensure bidders have fair access to these opportunities.

Revenue Sources

Revenues can be described or considered as income to the municipality. They are typically used to pay for the services that residents of your municipality receive. Some examples of revenue that municipalities receive include:

- Property taxes
- Payments in lieu of taxes
- Conditional and unconditional grants
- User fees and charges for services, such as recreational and cultural facilities
- Fees for licenses, permits and rents
- Fines and penalties
- Investment income
- Development charges, which are subject to provincial legislation which regulate how the revenue from these charges can be used

Payments in lieu of taxes are payments made to municipalities for certain properties exempt from municipal taxation, such as certain property owned by the province or federal government.

Departmental Budgets - Revenue Sources

Council

The Council budget is primarily funded from taxation. For budget years where one-time expenditures are occurring, such as computer hardware purchases, these purchases are funded from reserve.

Administration Departments

Investment income is revenue that is earned on cash and investments that the municipality has made. Other sources of revenue would be funding from reserves for one-time expenditures, such as the Community Safety and Well-Being project. Salary recoveries is revenue received from Local Municipalities for GIS services.

Revenue from fees and services as per the County's Fees and Services By-law provide Admin Services revenue for such items as photocopying, commissioning of documents, rental on communication towers, and other miscellaneous charges.

Revenue from Lower Tier Municipalities are for the Enhanced Fire Radio Communication project.

Information Services

The Information Services budget reflects the costs of keeping the County's network infrastructure up and running. This budget is primarily funded by an inter-functional charge to

each department. Other miscellaneous revenue is budgeted from the sale of assets and reserve funding for one-time expenditures.

Workers' Compensation and Weekly Indemnity (Short-Term Disability)

The Workers' Compensation and Weekly Indemnity budgets are self-insured plans. Premiums are charged to each applicable department and shown as a credit or revenue in these budgets to offset the actual costs of WSIB claims, medical expenses, admin. fees, paid compensation, insurance, etc.

County Property

The County Property budgets contain the revenue and expenditures for the County Administration building and Morrison Building. Building revenue from the rental of the Morrison building to the Canadian Mental Health Association (G&B House) along with cost recoveries for maintenance work is a source of revenue in this budget.

As well, an Interfunctional Rent charge is recorded in the Property budget as a source of revenue. This allocates an expense out to the Provincial Offences Court, Ontario Works, and Child Care budgets which are programs that are cost shared with municipal partners or the province.

Provincial Offences

Provincial Offences are regulatory (non-criminal) offences and municipal by-law fines that include, but are not limited to:

- Speeding, careless driving, or not wearing a seat belt
- Failing to surrender an insurance card or possessing a false or invalid insurance card
- Intoxicated in a public place or selling alcohol to a minor
- Trespassing or failing to leave premises after being directed to do so
- Occupational Health and Safety Act and Ministry of Environment violations
- Noise, taxi and animal care municipal by-laws

The majority of the Provincial Offences revenue is based on fines where the set fine rate is regulated by the Province. Fine or ticket revenue is difficult to predict as the County has no control over the amount of tickets issued, paid or the fine rates (amounts). Fine revenue includes amounts paid for tickets issued in other jurisdictions that are then remitted to the appropriate municipality as well as victim fine surcharge which is payable to the Ministry of the Attorney General. The County operates the Provincial Offences courts for both Grey and Bruce counties. The net revenue from the operations is cost shared on the basis of population.

Taxation and Grants

Supplementary taxation revenue is revenue provided by the local municipality issuing a supplementary tax bill that reflects a change in the tax amount owed as a result of changes in the property's assessed value. Supplementary tax bills will be issued if:

- House was recently built, and the property was only assessed as vacant land
- New building constructed on a business property
- Renovations or improvements such as an expansion, pool, or separate out buildings that have increased the assessed value of the property
- Use of all or part of the property has changed, resulting in a change to the property tax class

Supplementary taxation has been calculated based on MPAC's preliminary new assessment forecast report and multiplying this new assessment by the County's tax rate.

Planning and Development

The majority of the revenue budgeted in the Planning Department budget is revenue from Official Plan Application Fees and Application Fees for the Plan of Subdivision/Condominiums. The planning application fees were reviewed and updated as part of the County's Fees and Services By-law update in 2021. The revenue collected from application fees is to capture an average cost for staff time and resources to review and process a standard application.

Revenue earned from Civic Addressing is funding that has been invoiced to Lower Tier Municipalities for the costs of creating 911 signage in the County's Transportation Services Sign Shop. This revenue has been based on a cost recovery model.

Agriculture

Revenue is budgeted from reserve for one-time or carry forward expenditures. Also permit fees are collected based on a cost recovery model for Minor Exemptions under the Forest Management By-law (i.e. applications to 'clear-cut' trees).

Forestry & Trails

Sale of Forestry Products is the main source of revenue from Forestry activities. This revenue is from the sale of standing timber in the County's forests. This sale is arranged by procurement staff who solicit quotes for the harvesting and purchase of wood products from the various County forestry tracts.

The majority of the other revenue shown in the Forestry & Trails budgets is the transferring of reserve funds to off-set non-recurring operating expenditures, such as applying mulch, gravel or stone dust to the County trails or capital rehabilitation and replacements of culverts and bridges along the CP Rail Trail. For 2022 there are also ICIP grants that are to be used for the Rail Trail stone dusting project previously approved by Council.

Economic Development and Tourism

Revenue budgeted in the Economic Development budget includes provincial, federal and local municipalities' funding. This revenue is budgeted based on applications for funding various Economic Development Initiatives.

The Economic Development Budget includes \$400,000 in FedDev Ontario funding for the Sydenham Campus in 2022.

Economic Development also receives provincial funding for the Business Enterprise Centre and this is based on a funding agreement with the Ministry of Economic Development, Job Creation and Trade. The County has budgeted to receive \$184,500 in provincial funding with the County cost sharing in these programs, with \$47,700 in taxation being included in the 2022 budget.

The Local Immigration Partnership program receives funding through Immigration, Refugees and Citizenship Canada and includes \$243,800 in the 2022 budget which fully funds the program.

The Province established the Community Transportation Grant Program to fund municipalities plans to implement and operate intercommunity and local transportation projects. The County's 2022 budget includes \$731,800 in provincial funding for the County's Community Transportation Program with an additional \$90,800 from taxation, as well as \$236,000 for Community Transportation funded from Southgate's Provincial funding. The County has also included \$189,500 in taxation funding for the transportation route between Flesherton, Durham, Hanover and Walkerton along Grey Road 4 that is outside the grant program.

The Tourism budget is funded primarily from taxation. Provincial Wage Subsidy revenue is budgeted for wage subsidies that are available for the employment of Tourism students. As well, cost recoveries in the amount of \$40,000 has been included from the Investing in Canada Infrastructure Program (ICIP) specifically for cycling signage.

Grey Roots

There are several revenue sources included in the Grey Roots budget. Grey Roots makes application each year to the Ministry of Tourism, Culture and Sport for a Community Museum Operating Grant that provides \$63,500 in provincial funding. To receive this funding, Museums that operate year-round or seasonally are required to meet both the criteria set out in accordance with Regulation 877, "Grants for Museums" under the Ontario Heritage Act and the Ministry's Standards for Community Museums in Ontario. This grant funding has been frozen at the \$63,500 level since 2015.

For 2022 a federal conditional grant of \$100,000 has also been budgeted in the 2022 budget and is a COVID relief funding under the Museum Assistance Program – COVID-19 Emergency Support Fund.

Revenue is also budgeted to be received from admissions, building rentals, donations, memberships, retail sales, education groups, day camps, and special events. These revenues are established by the rates included in the Fees and Services By-law.

Ontario Works and Child Care

Ontario Works – Social Assistance

The Social Assistance benefit budget is funded 100% by the province, with the only levy impact being for non-shareable expenditures and the Homemakers program. These non-shareable expenditures include dental reimbursements and funerals for Non-Social Assistance Recipients.

Ontario Works – Administration and Employment Program

Ontario Works is an employment based provincially mandated program that is cost shared with the province. The administration component of the Ontario Works Program is cost shared on a 50/50 basis. The Employment Support Program is 100% provincially funded up to a cap of \$1,220,000, with the remaining expenses being cost shared on a 50/50 basis. The Province has frozen the Ontario Works Administration and Employment Support budgets at the 2018 actual expenditure levels with no funding level increases.

Child Care

The Minister of Education has funded the various child care programs as per the Ministry's transfer payment agreement. Grant funding is based on various levels of cost sharing and these are detailed in the Child Care Allocations Summary below.

Child Care Allocations Summary

Programs	Provincial	Municipal
Core Services Delivery Operating Allocation		
• Core Services Delivery – 100/0	\$806,383	\$0
• Core Services Delivery – 80/20	\$3,303,256	\$825,814
• Core Services Delivery – Admin. – 50/50	\$160,003	\$160,003
• Core Services Delivery – 100% Municipal	\$0	\$1,000
Total - Core Services Delivery	\$4,269,642	\$986,817
Special Purpose Operating Allocation		
• Language	\$97,890	
• Indigenous	\$38,636	
• Cost of Living	\$178,374	
• Rural	\$681,661	
• Capacity Building	\$41,533	
• Repairs and Maintenance	\$14,698	
• Utilization Adjustment	(\$4,032)	
Total – Special Purpose	\$1,048,760	
Other Allocations		

• Small Water Works	\$14,671	
• Wage Enhancement/Home Child Care Enhancement Grant (HCCEG)	\$1,241,082	
• Wage Enhancement/HCCCEG Administration	\$26,853	
• Expansion Plan	\$1,219,274	
• Early Learning and Child Care (ELCC)	\$524,127	
• Early Learning and Child Care (ELCC) Increased Investment	\$135,955	
• Base Funding for Licensed Home Child Care (LHCC)	\$262,200	
• Administration Cost Share Adjustment	(\$227,743)	
• Administration Threshold Adjustment	(\$186,681)	
• One-Time Transitional Grant	\$441,277	
Total – Other Allocations	\$3,451,015	
Total CHILD CARE ALLOCATION	\$8,769,417	\$986,817
EarlyON Allocation		
• EarlyON/ Planning and Data Analysis Services	\$748,878	
• EarlyON Child and Family Centres – ELCC	\$298,100	
• EarlyON Child and Family Centres – ELCC Increased Investment	\$77,326	
• EarlyON – 100% Municipal	\$0	\$167,500
Total – EarlyON ALLOCATION	\$1,124,304	\$167,500
Child Care and Early Years Workforce Funding Allocation		
• Child Care and Early Years Workforce Funding	\$615,270	
Indigenous-Led Child Care and Child Family Programs Allocation		
• M'Wikwedong Native Cultural Resource Centre	\$72,221	\$0
TOTAL OF ALL CHILD CARE ALLOCATIONS	\$10,581,212	\$1,154,317

Child Care – Mitigation Funding

A revised child care formula was introduced in 2013 that resulted in a reduction of child care funding for the County of Grey. Mitigation funding was provided by the Ministry to assist the County and community agencies to transition to the new child care funding formula and new service levels. The Ministry requires any current shortfall in ministry funding be offset with the use of Mitigation funding, until this has funding has been fully utilized. The Mitigation funding reserve has a projected 2021 year-end balance of \$1,064,232.

Housing

The Housing budget contains a number of revenue sources such as Reserve Funding, Provincial and Federal Conditional Grant funding, and Current Tenant Rent.

Reserve funding is budgeted for one-time project and capital rehabilitation and replacement projects.

Provincial funding allocations, as announced by the Ministry of Municipal Affairs and Housing, has been included in the 2022 budget, in the amount of \$3,991,000 to fund the following programs:

- Investment in Affordable Housing – Rent Supplement - \$132,000
- Canada-Ontario Community Housing Initiative (COCHI) - \$1,159,500
- Ontario Priorities Housing Initiative - \$739,200

- Indigenous Housing Support Program - \$72,000
- Community Homelessness Prevention Initiative - \$1,888,300

This funding is flowed out to the various community providers and is funded 100% by the province with no municipal levy funds being required.

Federal social housing funding allocations for the years 2021 to 2032 are calculated based on the costs of individual social housing projects transferred to each Service Manager at the time of devolution.

The federal funding for those years reflects:

- The same level of federal funding for individual projects as it was for the 2020 period; and
- Removal of funding for projects that have had mortgages/debentures mature or operating agreements terminated.

Ministry of Municipal Affairs & Housing

Annual Apportionment of Federal Funds by Social Housing Program

Programs	2021	2022	2023	2024	2025	2026	2027	2028
Previously Provincial Administered and Federal/Provincial Cost Shared	\$655,093	\$568,732	\$355,412	\$207,563	\$157,392	\$90,948	\$50,309	\$0
Prior Federal Administered and Funded	\$57,824	\$57,824	\$57,824	\$57,824	\$53,006	\$0	\$0	\$0
Untargeted SHA Funding	\$148,695	\$115,054	\$135,581	\$96,046	\$65,234	\$18,662	\$22,017	\$0
Total Federal Funding	\$861,612	\$741,610	\$548,817	\$361,433	\$275,632	\$109,610	\$72,326	\$0

As well, under the Canada – Ontario New Affordable Housing Program, the Federal Government has provided \$90,796 annually for 25 years for the Owen Sound Municipal Non-Profit Housing Corporation's Bluewater Ridge project.

Current Tenant Rent revenue is based on Provincial regulated rent scales:

Rent-Geared-to-Income Housing

The maximum rent charge for a unit is determined by the local housing service manager.

The amount of rent for an RGI housing unit is determined using a social assistance rent scale of 30% of the benefit unit's gross monthly income.

Rent scales are used to determine the amount of rent payable for benefit units receiving financial assistance and living in an RGI housing unit when:

- financial assistance is a benefit unit's only source of income; or
- the gross amount of sources of income other than financial assistance is within the set income limit (i.e., the "non-benefit income limit" in Column 3 of the rent scales).

The rent scales are not used if the gross amount of sources of income other than financial assistance is greater than the set income limit in the appropriate rent scale. In this case, RGI is equal to approximately 30% on non-benefit income.

Ontario Works Rent Scale for a benefit unit consisting of a recipient with no spouse, but with one or more other dependents

Column 1	Column 2	Column 3
Benefit unit size (number of individuals)	Rent attributed to benefit unit (monthly)	Non-benefit income limit (monthly)
2	\$191	\$791
3	\$226	\$907
4	\$269	\$1,051
5	\$311	\$1,191
6	\$353	\$1,331
7	\$396	\$1,474
8	\$438	\$1,614
9	\$480	\$1,754
10	\$523	\$1,897
11	\$565	\$2,037
12 or more	\$607	\$2,117

O. Reg. 298/01, Table 3

Ontario Works Rent Scale for a benefit unit consisting of:

- (A) a recipient with no spouse and no other dependents,**
- (B) a recipient with a spouse but no other dependents, or**
- (C) a recipient with a spouse and one or more other dependents**

Column 1	Column 2	Column 3
Benefit unit size (number of individuals)	Rent attributed to benefit unit (monthly)	Non-benefit income limit (monthly)
1	\$85	\$360
2	\$175	\$737
3	\$212	\$861
4	\$254	\$1,001
5	\$296	\$1,141
6	\$339	\$1,284
7	\$381	\$1,424
8	\$423	\$1,564
9	\$466	\$1,707
10	\$508	\$1,847
11	\$550	\$1,987
12 or more	\$593	\$2,131

O. Reg. 298/01, Table 4

Ontario Disability Support Program Rent Scale

Column 1	Column 2	Column 3
Benefit unit size (number of individuals)	Rent attributed to benefit unit (monthly)	Non-benefit income limit (monthly)
1	\$109	\$440
2	\$199	\$817
3	\$236	\$941
4	\$278	\$1,081
5	\$321	\$1,224
6	\$363	\$1,364
7	\$405	\$1,504
8	\$448	\$1,647
9	\$490	\$1,787
10	\$532	\$1,927
11	\$575	\$2,071
12 or more	\$617	\$2,211

O. Reg. 298/01, Table 5

These Rent Scales do not meet the funding levels required to maintain the various County Housing units and therefore require County levy funds to maintain and operate these buildings.

Long-Term Care

The funding for Long-Term Care consists of Reserve Funding, Provincial Funding, Miscellaneous Revenue, and Receipts from Residents. On average for the three Long-Term Care Homes, the majority of revenue is received from Provincial Funding (66.7% average) and Receipts from Residents (26.5% average).

Long-term care accommodation costs are set by the Ministry of Long-Term Care and are standard in all long-term care homes across Ontario. Due to the COVID-19 outbreak, the annual long-term care home resident co-payment rate increase will be suspended for the entire 2020-21 program cycle (July 1, 2020-June 30, 2021).

The current (maximum) rates are:

Accommodation Rates (came into effect July 1, 2019)

Type of Accommodation	Daily Rate	Monthly Rate
Long-stay Basic	\$62.18	\$1,891.31
Long-stay Semi-Private	\$74.96 (Basic plus a maximum of \$12.78)	\$2,280.04
Long-stay Private	\$88.82 (Basic plus a maximum of \$26.64)	\$2,701.61
Short-stay	\$40.24	N/A

If a resident does not have enough income to pay for the basic room, the resident should be eligible for subsidy through the Long-Term Care Home Rate Reduction Program. If a resident qualifies, the resident could get a subsidy of up to \$1,891.31 a month to help pay for the basic long-term care accommodation.

Qualification for subsidy is based on the resident's net income and the resident should be already receiving all of the federal and provincial benefits that they are eligible for, such as Old Age Security, Ontario Disability Support Program, Guaranteed Income Supplement, Guaranteed Annual Income System Benefit. Subsidy is based on the resident's "net income" on line 236 of the resident's most recent income tax notice of assessment from the Canada Revenue Agency.

The Province also provides long-term care homes with monthly payments. This per diem funding is based on four level of care funding envelopes:

- Nursing and Personal Care
- Program and Support Services
- Raw Food
- Other Accommodation

This ministry funding is adjusted based on a Case Mix Index (CMI) which is a percentage based on resident acuity and by the basic resident revenue received by the Home. Only Semi-Private and Private revenues can provide additional funding to assist with the accommodation costs, but these semi-private and private rates cannot exceed the accommodation rate maximums set by the Ministry. As well, the number of semi-private and private beds are regulated by the province with a maximum 60% of the beds in a long-term care facility being able to be semi-private and/or private.

Paramedic Services

The Ambulance Act provides that every upper-tier municipality be responsible for all costs associated with the provision of land ambulance services in the municipality, subject to any grant made to the municipality.

The Ministry of Health has funded, as per the transfer payment agreement, a grant of 50% of each municipality's prior-year-costs for municipal land ambulance services, plus an incremental increase. Where a Community Paramedicine program has been approved by the Ministry, this program has been funded by the ministry with no municipal cost share being required.

For 2021, the Ministry announced that the County of Grey would receive up to \$7,782,980 with respect to the Land Ambulance Services Grant (LASG) for the 50:50 partnership for the 2021 calendar year, with no incremental increase.

This is based on the following LASG Base Funding Adjustment Calculation:

2021 LASG Base Funding Adjustment Calculation Effective January 1, 2021

		The County of Grey
2020 Approved Land Ambulance Operating Costs per PSAB Less any one-time costs	(1)	\$15,565,960
Less: 2020 Base Funding at 100%	(2)	\$0
2020 Shareable Land Ambulance Operating Costs	(3) = (1) - (2)	\$15,565,960
Add: 2021 Incremental Increase	(4)	\$0
2021 Approved Shareable Land Ambulance Operating Costs	(5) = (3) + (4)	\$15,565,960
		50.0%
2021 Land Ambulance Services Grant 50:50	(6) = (5) x 50%	\$7,782,980
Less: 2020 Land Ambulance Services Grant 50:50	(7)	\$7,434,643
2021 Land Ambulance Services Grant 50:50 Increase / (Decrease)	(8) = (6) - (7)	\$348,337
Add: 2020 Land Ambulance Services Grant 50:50	(7)	\$7,434,643
Add: 2020 Base Funding at 100%	(2)	\$0
2021 Land Ambulance Services Grant (50:50 and Other 100%)	(9) = (8) + (7) + (2)	\$7,792,980

The Ministry's funding formula provides more funding to Paramedic Services that spend more, and this is provided in the next budget year.

Transportation Services

The Transportation Services budgeted revenue sources includes Reserve funding, Development Charges funding, Canada Community Building Fund, Ontario Community Infrastructure Funding, funding from Other Municipalities and Lower Tier Municipalities, Cost Recoveries, Miscellaneous Receipts, Sale of Assets and Permit Fees.

Reserve funding is funding that had been placed into reserves for future capital rehabilitation and/or replacements. This reserve funding is based on equipment and facilities reserve continuity schedules based on equipment lifecycles, building condition assessments, and future rehabilitation or replacement costs. Equipment funding is based on equipment charge out rates to the various maintenance activities, and this funding that exceeds the cost of operating and maintaining the equipment is then placed into reserve for the future replacement of the equipment.

Canada Community-Building funding annual allocations for 2019-2023 are based on 2016 census population counts. This is used primarily for road construction and resurfacing projects.

	2019 Allocation	2020 Allocation	2021 Allocation	2022 Allocation	2023 Allocation
Grey County	\$2,846,449	\$2,846,449	\$2,975,833	\$2,975,833	\$3,105,217

The Ontario Community Infrastructure Fund is a formula-based program that provides funding for small, rural and northern communities to develop and renew their infrastructure. The County has received notification that the amount the County is eligible to receive under this funding agreement in the 2022 funding year is \$2,645,238.

Development Charges funding is used to pay for capital projects that are needed to meet the increased demand for services and infrastructure that is generated by growth. The principle is that “growth pays for growth” so that the financial burden is not borne by existing taxpayers.

The Development Charges Act allows municipalities in Ontario to recover growth-related capital costs from new development. A Development Charges Background Study is undertaken as part of the process to forecast the amount, type and location of development anticipated, etc. The study presents the results of the review to determine the net capital costs attributable to new development that is forecasted to occur. These development-related net capital costs are apportioned to residential and non-residential development in a manner that reflects the increase in the need for service.

For the County of Grey, approximately 71% of the development charge rate is for the funding of roads and related works. When these capital road and related projects are scheduled to be undertaken in the annual budget, the development charges funding or the development charges eligible costs as identified in the Background Study are included as a revenue source to fund these capital projects. The 2022 budget includes approximately \$2.1M in development charges reserve funding for capital road projects planned to be undertaken in 2021.

Every municipality is required to review their development charges every five years and Grey County will be required to undertake this review in 2021 in order that the County may pass a new by-law(s) before the existing development charges by-law(s) expires on January 1, 2022.

Funding from other municipalities, lower tiers and cost recoveries is budgeted to be received for the cost sharing of maintenance on roads, construction projects and other miscellaneous revenue.

Budget Summaries

The following worksheets have been provided to give a breakdown of the Net Budget, Gross Budget and Gross Budget Detail.

Net Budget

The 2022 Net Budget is the cost to deliver the County's programs and services, after accounting for all revenues and subsidies received. This is the portion of the budget that is paid through County property taxes.

Gross Budget

The 2022 Gross Budget is the total cost to deliver the County's programs and services. This includes everything from snow plowing to long-term care to computers and paper that the County uses every day.

Net/Gross Budget

The Net/Gross Budget is the total cost to deliver the County's programs and services, along with a breakdown of the revenues and reserve funding that is budgeted to arrive at the net amount required from County property taxation.





2022 BUDGET
ANALYSIS BY FUNCTION (NET DOLLARS)
Compared with 2021

FUNCTION	2021			2022			
	BUDGETS			BUDGETS			Change 22 Levy to 21
			Combined	Operating	Capital	Combined	
	Net Operating Budget	Net Capital Budget	Net Tax Levy	Net Operating Budget	Net Capital Budget	Net Tax Levy	Increase / (Decrease)
CORPORATE SERVICES							
Council	\$779,200	\$0	\$779,200	\$843,900	\$0	\$843,900	\$64,700
Administration Departments	\$5,527,000	\$251,900	\$5,778,900	\$6,412,500	\$301,600	\$6,714,100	\$935,200
Workers Comp & Wkly Indem. Self Ins.	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Information Systems	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Assessment (MPAC)	\$1,885,000	\$0	\$1,885,000	\$1,885,000	\$0	\$1,885,000	\$0
Provincial Offences	(\$408,900)	\$0	(\$408,900)	(\$200,000)	\$0	(\$200,000)	\$208,900
Property	\$267,800	\$791,700	\$1,059,500	\$275,000	\$793,400	\$1,068,400	\$8,900
Taxation and Other	(\$360,800)	\$0	(\$360,800)	(\$396,300)	\$0	(\$396,300)	(\$35,500)
Sub Total	\$7,689,300	\$1,043,600	\$8,732,900	\$8,820,100	\$1,095,000	\$9,915,100	\$1,182,200
Health Unit	\$1,632,600	\$0	\$1,632,600	\$1,632,600	\$0	\$1,632,600	\$0
Hospital Grants & Health Care Funding	\$299,100	\$0	\$299,100	\$467,600	\$0	\$467,600	\$168,500
Georgian College - MED Training Centre	\$200,000	\$0	\$200,000	\$200,000	\$0	\$200,000	\$0
Sub Total	\$2,131,700	\$0	\$2,131,700	\$2,300,200	\$0	\$2,300,200	\$168,500
Total Corporate Services	\$9,821,000	\$1,043,600	\$10,864,600	\$11,120,300	\$1,095,000	\$12,215,300	\$1,350,700
PLANNING & COMMUNITY DEVELOPMENT							
PLANNING, AGRICULTURE, FORESTRY & TRAILS, ECONOMIC DEVELOPMENT, TOURISM, & GREY ROOTS							
Planning & Studies	\$808,200	\$18,200	\$826,400	\$961,600	\$50,000	\$1,011,600	\$185,200
Agriculture	\$155,100	\$0	\$155,100	\$166,800	\$0	\$166,800	\$11,700
Forestry & Trails	\$111,500	\$78,000	\$189,500	\$145,600	\$100,000	\$245,600	\$56,100
Economic Development & Tourism	\$1,286,400	\$206,100	\$1,492,500	\$1,463,900	\$206,000	\$1,669,900	\$177,400
Grey Roots	\$1,532,500	\$269,500	\$1,802,000	\$1,568,800	\$260,100	\$1,828,900	\$26,900
Total Planning & Community Development	\$3,893,700	\$571,800	\$4,465,500	\$4,306,700	\$616,100	\$4,922,800	\$457,300



**2022 BUDGET
ANALYSIS BY FUNCTION (NET DOLLARS)
Compared with 2021**

FUNCTION	2021			2022			
	BUDGETS			BUDGETS			Change 22 Levy to 21
			Combined	Operating	Capital	Combined	
	Net Operating Budget	Net Capital Budget	Net Tax Levy	Net Operating Budget	Net Capital Budget	Net Tax Levy	Increase / (Decrease)
Human Services							
Ontario Works & Child Care							
Social Assistance	\$61,800	\$0	\$61,800	\$71,100	\$0	\$71,100	\$9,300
Community Homelessness Prevention Initiative	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Ontario Works Administration	\$1,289,200	\$0	\$1,289,200	\$1,301,300	\$0	\$1,301,300	\$12,100
Ontario Works	\$499,600	\$0	\$499,600	\$583,400	\$0	\$583,400	\$83,800
Children's Services	\$1,134,300	\$0	\$1,134,300	\$1,134,500	\$0	\$1,134,500	\$200
County Social Initiatives	\$291,900	\$0	\$291,900	\$263,900	\$0	\$263,900	(\$28,000)
Sub Total	\$3,276,800	\$0	\$3,276,800	\$3,354,200	\$0	\$3,354,200	\$77,400
Housing							
Housing	\$5,867,800	\$1,924,800	\$7,792,600	\$5,939,200	\$1,931,900	\$7,871,100	\$78,500
Sub Total	\$5,867,800	\$1,924,800	\$7,792,600	\$5,939,200	\$1,931,900	\$7,871,100	\$78,500
Paramedic Services							
Paramedic Services	\$7,383,600	\$115,300	\$7,498,900	\$7,660,000	\$137,700	\$7,797,700	\$298,800
Sub Total	\$7,383,600	\$115,300	\$7,498,900	\$7,660,000	\$137,700	\$7,797,700	\$298,800
Long Term Care							
Long Term Care Administration	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Grey Gables	\$1,578,500	\$293,300	\$1,871,800	\$1,678,000	\$193,800	\$1,871,800	\$0
Lee Manor	\$1,924,800	\$228,000	\$2,152,800	\$2,091,800	\$164,700	\$2,256,500	\$103,700
Rockwood Terrace	\$1,771,300	\$301,700	\$2,073,000	\$2,007,600	\$145,600	\$2,153,200	\$80,200
Long Term Care Redevelopment	\$0	\$1,361,000	\$1,361,000	\$0	\$1,361,000	\$1,361,000	\$0
Sub Total Long Term Care	\$5,274,600	\$2,184,000	\$7,458,600	\$5,777,400	\$1,865,100	\$7,642,500	\$183,900
Total Human Services	\$21,802,800	\$4,224,100	\$26,026,900	\$22,730,800	\$3,934,700	\$26,665,500	\$638,600



**2022 BUDGET
ANALYSIS BY FUNCTION (NET DOLLARS)
Compared with 2021**

FUNCTION	2021			2022			Change 22 Levy to 21	
	BUDGETS			BUDGETS				
			Combined	Operating	Capital	Combined		
	Net Operating Budget	Net Capital Budget	Net Tax Levy	Net Operating Budget	Net Capital Budget	Net Tax Levy		
TRANSPORTATION SERVICES								
Transportation Services								
Ordinary Maintenance	\$3,121,200	\$0	\$3,121,200	\$3,250,200	\$0	\$3,250,200	\$129,000	
Winter Maintenance	\$4,620,800	\$0	\$4,620,800	\$4,752,000	\$0	\$4,752,000	\$131,200	
Facilities, Depots and Domes	\$273,000	\$318,400	\$591,400	\$278,400	\$324,700	\$603,100	\$11,700	
Supervision, Overhead and Administrative Summary	\$2,840,900	\$0	\$2,840,900	\$3,004,100	\$0	\$3,004,100	\$163,200	
Machinery & Equipment Summary	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
Major Road and Bridge Construction Summary	\$0	\$9,811,500	\$9,811,500	\$0	\$9,946,000	\$9,946,000	\$134,500	
Total Transportation Services	\$10,855,900	\$10,129,900	\$20,985,800	\$11,284,700	\$10,270,700	\$21,555,400	\$569,600	
TOTAL TO RAISE FROM TAXATION	\$46,373,400	\$15,969,400	\$62,342,800	\$49,442,500	\$15,916,500	\$65,359,000	\$3,016,200	
Calculation of Tax Rate Increase for 2022 1% = \$635,000						2022 Levy Increase Over 2021 Approved Budget		\$3,016,200
						Less: Estimated New Assessment Growth		(\$1,184,400)
						2022 Budgetary Levy Increase Net of New Growth		\$1,831,800
						2022 Budgetary Increase over the 2021 Approved Budget		2.8835%
2021 New Growth		\$1,184,400						



**2022 BUDGET
ANALYSIS BY FUNCTION (NET DOLLARS)
Compared with 2021**

FUNCTION	2021			2022				Change 22 Levy to 21
	BUDGETS			BUDGETS				
			Combined	Operating	Capital	Combined		
	Net Operating Budget	Net Capital Budget	Net Tax Levy	Net Operating Budget	Net Capital Budget	Net Tax Levy	Increase / (Decrease)	
Actual 2022 Budgetary Tax Rate Increase - Based on MPAC Roll Edition of Assessment Values								
Calculation of Tax Rate Increase for 2022		2022 New Growth	2022 Levy Increase Over 2021 Approved Budget		3,016,200			
1% = \$635,000		\$1,184,400	Less: Estimated New Assessment Growth		-1,184,400			
			2022 Budgetary Levy Increase Net of New Growth		1,831,800			
			2022 Budgetary Increase over the 2021 Approved Budget		2.8835%			

**2022 BUDGET ANALYSIS
(GROSS EXPENDITURE DOLLARS INCLUDING TRANSFER TO RESERVES)
BY FUNCTION**

FUNCTION	2021			2022		
	OPERATING BUDGET	CAPITAL BUDGET	TOTAL BUDGET	OPERATING BUDGET	CAPITAL BUDGET	TOTAL BUDGET
CORPORATE SERVICES						
Council	821,500		821,500	850,900		850,900
Administration Department	6,845,400	2,331,100	9,176,500	7,590,900	2,220,500	9,811,400
Workers Comp & Weekly Indem. Self Ins.	(200)		(200)	(1,000)		(1,000)
Information Systems	3,700		3,700	2,100		2,100
Assessment (MPAC)	1,885,000		1,885,000	1,885,000		1,885,000
Provincial Offences	2,285,600		2,285,600	2,078,900		2,078,900
Property	277,400	988,600	1,266,000	284,900	1,205,900	1,490,800
Taxation and Other	624,400		624,400	667,400		667,400
Sub Total	12,742,800	3,319,700	16,062,500	13,359,100	3,426,400	16,785,500
Health Unit	1,676,800		1,676,800	1,676,800		1,676,800
Health Care & Education Funding	1,276,300		1,276,300	1,817,600		1,817,600
Sub Total	2,953,100	-	2,953,100	3,494,400	-	3,494,400
Total Corporate Services	15,695,900	3,319,700	19,015,600	16,853,500	3,426,400	20,279,900
PLANNING & COMMUNITY DEVELOPMENT						
Planning & Studies	956,000	160,100	1,116,100	1,128,600	270,400	1,399,000
Agriculture	159,000		159,000	172,900		172,900
Forestry & Trails	307,400	257,000	564,400	1,204,900	228,800	1,433,700
Economic Development and Tourism	2,741,700	406,100	3,147,800	3,146,100	685,800	3,831,900
Grey Roots	1,827,100	617,000	2,444,100	1,902,800	732,100	2,634,900
Total Planning & Community Development	5,991,200	1,440,200	7,431,400	7,555,300	1,917,100	9,472,400
HUMAN SERVICES						
ONTARIO WORKS & CHILD CARE						
Social Assistance	12,488,000		12,488,000	12,530,100		12,530,100
Ontario Works Administration	2,578,400	8,500	2,586,900	2,602,600	15,200	2,617,800
Ontario Works Employment Assistance	2,068,900		2,068,900	2,134,300		2,134,300
Children's Services	11,820,100	165,700	11,985,800	12,000,200	22,600	12,022,800
County Social Initiatives	417,300		417,300	395,600		395,600
Sub Total	29,372,700	174,200	29,546,900	29,662,800	37,800	29,700,600
HOUSING						
Housing	18,806,500	4,855,100	23,661,600	15,192,800	6,380,400	21,573,200
Sub Total	18,806,500	4,855,100	23,661,600	15,192,800	6,380,400	21,573,200



2022 BUDGET ANALYSIS
(GROSS EXPENDITURE DOLLARS INCLUDING TRANSFER TO RESERVES)
BY FUNCTION

FUNCTION	2021			2022		
	OPERATING BUDGET	CAPITAL BUDGET	TOTAL BUDGET	OPERATING BUDGET	CAPITAL BUDGET	TOTAL BUDGET
LONG TERM CARE						
Long Term Care Administration			-	79,900		79,900
Grey Gables	7,472,300	662,500	8,134,800	9,573,400	396,000	9,969,400
Lee Manor	14,675,700	1,698,600	16,374,300	15,770,400	893,100	16,663,500
Rockwood Terrace	10,074,800	716,200	10,791,000	10,909,800	576,700	11,486,500
Long Term Care Debenture/Redevelopment	10,000	1,361,000	1,371,000		2,948,500	2,948,500
Sub Total	32,232,800	4,438,300	36,671,100	36,333,500	4,814,300	41,147,800
PARAMEDIC SERVICES						
Paramedic Services	16,648,600	763,200	17,411,800	18,075,200	1,142,800	19,218,000
Sub Total	16,648,600	763,200	17,411,800	18,075,200	1,142,800	19,218,000
Total Human Services	97,060,600	10,230,800	107,291,400	99,264,300	12,375,300	111,639,600
TRANSPORTATION & PUBLIC SAFETY						
TRANSPORTATION SERVICES						
Ordinary Maintenance	3,156,200		3,156,200	3,285,200		3,285,200
Winter Maintenance	4,880,800		4,880,800	5,022,000		5,022,000
Facilities, Depots and Domes	273,000	4,322,100	4,595,100	278,400	9,432,200	9,710,600
Supervision, Overhead and Administrative Summary	3,502,300		3,502,300	3,299,200		3,299,200
Machinery & Equipment Summary	7,000	1,368,500	1,375,500	7,500	2,575,800	2,583,300
Major Road and Bridge Construction Summary		20,271,500	20,271,500		21,278,200	21,278,200
			-			-
Sub Total	11,819,300	25,962,100	37,781,400	11,892,300	33,286,200	45,178,500
Total Transportation Services	11,819,300	25,962,100	37,781,400	11,892,300	33,286,200	45,178,500
TOTAL	130,567,000	40,952,800	171,519,800	135,565,400	51,005,000	186,570,400



2022 BUDGET DETAILED AS COMPARED TO 2021 APPROVED BUDGET

FUNCTION	2021				2022				2021				2022				2021	2022	2022 Change to 2021
	Operating Budget				Draft Operating Budget				Capital Budget				Draft Capital Budget				Oper & Cap	Oper & Cap	
	Gross Operating Expense	Revenue (Grants, Subsidies, etc)	To (From) Reserves	Net Operating	Gross Operating Expense	Revenue (Grants, Subsidies, etc)	To (From) Reserves	Net Operating	Gross Capital Expense	Revenue (Grants, Subsidies, etc)	To (From) Reserves & Debentures	Net Capital	Gross Capital Expense	Revenue (Grants, Subsidies, etc)	To (From) Reserves & Debentures	Net Capital	Approved Budget	Draft Budget	
CORPORATE SERVICES																			
Council	816,100	-	(36,900)	779,200	845,500	-	(1,600)	843,900	-	-	-	-	-	-	-	-	779,200	843,900	64,700
Administration Department	6,188,500	(1,174,600)	513,100	5,527,000	7,274,600	(1,030,500)	168,400	6,412,500	2,049,200	(30,000)	(1,767,300)	251,900	1,894,900	(30,000)	(1,563,300)	301,600	5,778,900	6,714,100	935,200
Workers Comp & Wkly Indem. Self Ins.	(200)	200	-	-	(1,000)	1,000	-	-	-	-	-	-	-	-	-	-	-	-	-
Information Systems	(123,900)	(3,700)	127,600	-	(134,200)	(2,100)	136,300	-	-	-	-	-	-	-	-	-	-	-	-
Assessment (MPAC)	1,885,000	-	-	1,885,000	1,885,000	-	-	1,885,000	-	-	-	-	-	-	-	-	1,885,000	1,885,000	-
Provincial Offences	2,285,600	(2,664,000)	(30,500)	(408,900)	2,078,900	(2,268,900)	(10,000)	(200,000)	-	-	-	-	-	-	-	-	(408,900)	(200,000)	208,900
Property	275,100	(9,600)	2,300	267,800	282,300	(9,900)	2,600	275,000	903,400	-	(111,700)	791,700	1,119,000	(157,500)	(168,100)	793,400	1,059,500	1,068,400	8,900
Taxation and Other	624,400	(985,200)	-	(360,800)	667,400	(1,063,700)	-	(396,300)	-	-	-	-	-	-	-	-	(360,800)	(396,300)	(35,500)
Sub Total	11,950,600	(4,836,900)	575,600	7,689,300	12,898,500	(4,374,100)	295,700	8,820,100	2,952,600	(30,000)	(1,879,000)	1,043,600	3,013,900	(187,500)	(1,731,400)	1,095,000	8,732,900	9,915,100	1,182,200
Health Unit	1,676,800	-	(44,200)	1,632,600	1,676,800	-	(44,200)	1,632,600	-	-	-	-	-	-	-	-	1,632,600	1,632,600	-
Health Care & Education Funding	977,200	-	(478,100)	499,100	1,350,000	-	(682,400)	667,600	-	-	-	-	-	-	-	-	499,100	667,600	168,500
Sub Total	2,654,000	-	(522,300)	2,131,700	3,026,800	-	(726,600)	2,300,200	-	-	-	-	-	-	-	-	2,131,700	2,300,200	168,500
Total Corporate Services	14,604,600	(4,836,900)	53,300	9,821,000	15,925,300	(4,374,100)	(430,900)	11,120,300	2,952,600	(30,000)	(1,879,000)	1,043,600	3,013,900	(187,500)	(1,731,400)	1,095,000	10,864,600	12,215,300	1,350,700
PLANNING & COMMUNITY DEVELOPMENT																			
PLANNING, AGRICULTURE, FORESTRY & TRAILS, ECONOMIC DEVELOPMENT & TOURISM, & GREY ROOTS																			
Planning & Studies	956,000	(117,800)	(30,000)	808,200	1,128,600	(137,400)	(29,600)	961,600	141,900	-	(123,700)	18,200	270,400	-	(220,400)	50,000	826,400	1,011,600	185,200
Agriculture	159,000	(1,400)	(2,500)	155,100	172,900	(2,000)	(4,100)	166,800	-	-	-	-	-	-	-	-	155,100	166,800	11,700
Forestry & Trails	307,400	(117,100)	(78,800)	111,500	1,204,900	(311,300)	(748,000)	145,600	179,000	-	(101,000)	78,000	128,800	-	(28,800)	100,000	189,500	245,600	56,100
Economic Development & Tourism	2,661,700	(1,412,400)	37,100	1,286,400	3,066,100	(1,635,700)	33,500	1,463,900	390,000	(40,000)	(143,900)	206,100	665,600	(340,000)	(119,600)	206,000	1,492,500	1,669,900	177,400
Grey Roots	1,818,100	(254,700)	(30,900)	1,532,500	1,893,800	(306,700)	(18,300)	1,568,800	372,500	-	(103,000)	269,500	500,600	(8,000)	(232,500)	260,100	1,802,000	1,828,900	26,900
Total Planning & Community Development	5,902,200	(1,903,400)	(105,100)	3,893,700	7,466,300	(2,393,100)	(766,500)	4,306,700	1,083,400	(40,000)	(471,600)	571,800	1,565,400	(348,000)	(601,300)	616,100	4,465,500	4,922,800	457,300
HUMAN SERVICES																			
ONTARIO WORKS & CHILD CARE																			
Social Assistance	12,488,000	(12,426,200)	-	61,800	12,530,100	(12,459,000)	-	71,100	-	-	-	-	-	-	-	-	61,800	71,100	9,300
Ontario Works Administration	2,578,400	(1,289,200)	-	1,289,200	2,602,600	(1,301,300)	-	1,301,300	8,500	-	(8,500)	-	15,200	-	(15,200)	-	1,289,200	1,301,300	12,100
Ontario Works	2,068,900	(1,569,300)	-	499,600	2,134,300	(1,550,900)	-	583,400	-	-	-	-	-	-	-	-	499,600	583,400	83,800
Children's Services	11,820,100	(10,239,500)	(446,300)	1,134,300	12,000,200	(10,591,100)	(274,600)	1,134,500	165,700	-	(165,700)	-	22,600	-	(22,600)	-	1,134,300	1,134,500	200
County Social Initiatives	417,300	(119,400)	(6,000)	291,900	395,600	(125,700)	(6,000)	263,900	-	-	-	-	-	-	-	-	291,900	263,900	(28,000)
Sub Total	29,372,700	(25,643,600)	(452,300)	3,276,800	29,662,800	(26,028,000)	(280,600)	3,354,200	174,200	-	(174,200)	-	37,800	-	(37,800)	-	3,276,800	3,354,200	77,400



2022 BUDGET DETAILED AS COMPARED TO 2021 APPROVED BUDGET

FUNCTION	2021				2022				2021				2022				2021	2022	2022 Change to 2021		
	Operating Budget				Draft Operating Budget				Capital Budget				Draft Capital Budget				Oper & Cap	Oper & Cap			
	Gross Operating Expense	Revenue (Grants, Subsidies, etc)	To (From) Reserves	Net Operating	Gross Operating Expense	Revenue (Grants, Subsidies, etc)	To (From) Reserves	Net Operating	Gross Capital Expense	Revenue (Grants, Subsidies, etc)	To (From) Reserves & Debentures	Net Capital	Gross Capital Expense	Revenue (Grants, Subsidies, etc)	To (From) Reserves & Debentures	Net Capital	Approved Budget	Draft Budget			
HOUSING																					
Social Housing	18,800,500	(12,566,200)	(366,500)	5,867,800	15,186,800	(8,941,500)	(306,100)	5,939,200	3,033,000	-	(1,108,200)	1,924,800	5,557,700	(862,000)	(2,763,800)	1,931,900	7,792,600	7,871,100	78,500		
Sub Total	18,800,500	(12,566,200)	(366,500)	5,867,800	15,186,800	(8,941,500)	(306,100)	5,939,200	3,033,000	-	(1,108,200)	1,924,800	5,557,700	(862,000)	(2,763,800)	1,931,900	7,792,600	7,871,100	78,500		
LONG TERM CARE																					
Long Term Care Administration	10,000	(10,000)	-	-	79,900	(79,900)	-	-	-	-	-	-	-	-	-	-	-	-	-		
Grey Gables	7,472,300	(5,883,800)	(10,000)	1,578,500	9,573,400	(7,767,200)	(128,200)	1,678,000	608,300	(150,500)	(164,500)	293,300	396,000	(65,300)	(136,900)	193,800	1,871,800	1,871,800	-		
Lee Manor	14,618,800	(12,691,500)	(2,500)	1,924,800	15,770,400	(13,405,000)	(273,600)	2,091,800	744,600	(80,000)	(436,600)	228,000	893,100	(464,200)	(264,200)	164,700	2,152,800	2,256,500	103,700		
Rockwood Terrace	10,036,900	(8,255,600)	(10,000)	1,771,300	10,909,800	(8,713,100)	(189,100)	2,007,600	509,200	(259,700)	52,200	301,700	576,700	(214,800)	(216,300)	145,600	2,073,000	2,153,200	80,200		
Long Term Care Redevelopment	-	-	-	-	-	-	-	-	-	-	1,361,000	1,361,000	1,587,500	-	(226,500)	1,361,000	1,361,000	1,361,000	-		
Sub Total	32,138,000	(26,840,900)	(22,500)	5,274,600	36,333,500	(29,965,200)	(590,900)	5,777,400	1,862,100	(490,200)	812,100	2,184,000	3,453,300	(744,300)	(843,900)	1,865,100	7,458,600	7,642,500	183,900		
PARAMEDIC SERVICES																					
Paramedic Services	16,037,600	(8,664,500)	10,500	7,383,600	17,459,000	(9,944,400)	145,400	7,660,000	704,400	(26,000)	(563,100)	115,300	1,061,600	(93,000)	(830,900)	137,700	7,498,900	7,797,700	298,800		
Sub Total	16,037,600	(8,664,500)	10,500	7,383,600	17,459,000	(9,944,400)	145,400	7,660,000	704,400	(26,000)	(563,100)	115,300	1,061,600	(93,000)	(830,900)	137,700	7,498,900	7,797,700	298,800		
Total Human Services	96,348,800	(73,715,200)	(830,800)	21,802,800	98,642,100	(74,879,100)	(1,032,200)	22,730,800	5,773,700	(516,200)	(1,033,400)	4,224,100	10,110,400	(1,699,300)	(4,476,400)	3,934,700	26,026,900	26,665,500	638,600		
TRANSPORTATION SERVICES																					
TRANSPORTATION SERVICES																					
Ordinary Maintenance	3,156,200	(35,000)	-	3,121,200	3,285,200	(35,000)	-	3,250,200	-	-	-	-	-	-	-	-	3,121,200	3,250,200	129,000		
Winter Maintenance	4,880,800	(260,000)	-	4,620,800	5,022,000	(270,000)	-	4,752,000	-	-	-	-	-	-	-	-	4,620,800	4,752,000	131,200		
Facilities, Depots and Domes	273,000	-	-	273,000	278,400	-	-	278,400	4,003,700	-	(3,685,300)	318,400	9,107,500	-	(8,782,800)	324,700	591,400	603,100	11,700		
Supervision, Overhead and Administrative Summary	3,432,300	(246,500)	(344,900)	2,840,900	3,229,200	(263,500)	38,400	3,004,100	-	-	-	-	-	-	-	-	2,840,900	3,004,100	163,200		
Machinery & Equipment Summary	(993,000)	(7,000)	1,000,000	-	(1,013,100)	(7,500)	1,020,600	-	1,368,500	(146,500)	(1,222,000)	-	2,575,800	(98,300)	(2,477,500)	-	-	-	-		
Major Road and Bridge Construction Summary	-	-	-	-	-	-	-	-	20,271,500	(3,248,900)	(7,211,100)	9,811,500	18,712,300	(4,452,600)	(4,313,700)	9,946,000	9,811,500	9,946,000	134,500		
Sub Total	10,749,300	(548,500)	655,100	10,855,900	10,801,700	(576,000)	1,059,000	11,284,700	25,643,700	(3,395,400)	(12,118,400)	10,129,900	30,395,600	(4,550,900)	(15,574,000)	10,270,700	20,985,800	21,555,400	569,600		
Total Transportation Services	10,749,300	(548,500)	655,100	10,855,900	10,801,700	(576,000)	1,059,000	11,284,700	25,643,700	(3,395,400)	(12,118,400)	10,129,900	30,395,600	(4,550,900)	(15,574,000)	10,270,700	20,985,800	21,555,400	569,600		
Total Funding Required	127,604,900	(81,004,000)	(227,500)	46,373,400	132,835,400	(82,222,300)	(1,170,600)	49,442,500	35,453,400	(3,981,600)	(15,502,400)	15,969,400	45,085,300	(6,785,700)	(22,383,100)	15,916,500	62,342,800	65,359,000	3,016,200		
Calculation of Tax Rate Increase for 2022																			2022 Levy Increase/ (Decrease) Over 2021 Approved Budget		3,016,200
1% = \$635,000																			Less: Assessment Growth		-1,184,400
																			2022 Budgetary Levy Increase / (Decrease) Net of New Growth		1,831,800
																			2022 Budgetary Increase / (Decrease) over the 2021 Approved Budget		2.8835%

Corporate Services Budget DETAILS

Corporate Services Function Overview

The 2022 budget for the Corporate Services function includes a net requirement (total of operating and capital) of \$12,215,300 compared to \$10,864,600 in 2021, an increase of \$1,350,700.

Council Budget

The 2022 Council budget includes a net departmental requirement (total of operating and capital) of \$843,900 compared to \$779,200 in 2021, an increase of \$64,700.

Salaries and benefits are anticipated to increase \$9,900 in 2022. These increases include a 1.80% cost of living adjustment as per the Council approved policy of providing annual increases based on the Consumer Price Index calculation for the one-year period ending July 31st.

In 2021, as a result of the COVID-19 pandemic, participation in meetings and conferences was moved from in-person to virtual, and the 2022 budget reflects the move back to in-person meetings and conferences. Because of this, the budget line for Travel and Meal expenses have been increased by \$28,600, which was the amount this line was lowered by in the 2021 budget, as well as \$3,000 for conferences.

The Association and Membership Fees budget line has increased to reflect the increase in annual dues for

memberships. This budget line includes funds for memberships with the Federation of Canadian Municipalities, Ontario Good Roads Association, the Association of Municipalities of Ontario, Western Ontario Wardens' Caucus and the Great Lakes and St. Lawrence Initiative membership.

Cell phone purchases in the amount of \$5,800 has been included in the 2022 budget for the purchase of new cell phones for County Council.

Administration Budgets

The 2022 Administration budgets includes a net departmental requirement (total of operating and capital) of \$6,714,100 compared to \$5,778,900 in 2021, an increase of \$935,200.

Operating Budget

Investment income has been estimated conservatively and is being budgeted lower in 2022 due to lower yields of return being realized as a result of the bank rate reductions that have occurred since 2020. As per the Cash and Investment Management Policy, the net revenue budgeted from investments that exceeds 1% of the County's own purpose levy is to be placed in a one-time funding reserve for use in funding non-recurring expenditures. A 2022 transfer to reserve in the amount \$135,900 has been budgeted.

Salaries and benefits include additional funding for staffing service level enhancements in 2022 along with a 1.62% cost of living adjustment.

Operational reviews of the Human Resources and Finance departments were completed in 2020 by external consultants under the Province's Municipal Modernization program. As a result, resources in the Human Resources department have been adjusted to provide the level of strategic leadership necessary for the complex and changing needs of the County. Two additional HR Business Partners and an HR Clerk have been included in the 2022 Human Resources Budget as outlined in Staff Report HRR-CW-01-22.

Restructuring of the Finance Department was done in 2021 with the creation of three additional Financial Analyst positions as well as a Manager of Revenue. One Financial Analyst position was approved through the 2021 Budget with the other three positions being approved through Staff Report CAOR-CW-06-21. These new positions were mostly funded through gapping in the 2021 Budget due to vacancies and the full impact of the Salaries and Benefits for these positions are reflected in the 2022 Budget.

Additional staffing resources have also been added into the Corporate Services Budget. This includes a Records Management Clerk within the Clerks budget that will coordinate records and information management processes, including staff training, freedom of information requests and ensuring appropriate security and retention timelines are met.

Two additional students have been added within the Information Technology budget to assist with increasing workloads, and Salaries and Benefits within the Legal Services Department have been reallocated with the addition

of a part time position in the Prosecution Budget, which falls under Provincial Offences.

As in the Council budget, participation in meetings, training, workshops and conferences are anticipated to move back to in person. Budget lines for Staff Training and Development, Travel & Meals, and Conferences have been slightly increased, as it is anticipated that 2022 will be a hybrid of virtual and in-person.

Additionally, \$55,000 in reserve funding has been included in the 2022 budget for the continuation of the Community Safety and Well-Being Plan. This is a joint project with Bruce County.

Capital

The 2022 budget requires a capital net requirement of \$301,600 requiring an increase of \$49,700 over the 2021 budget.

The following capital expenses have been budgeted:

- \$7,300 as a transfer to reserve for future Communications Initiatives
- \$41,000 (with 35,000 as a transfer from reserve) for professional services to update the County Corporate Communications Strategy that commenced in 2021
- \$72,800 as a transfer from reserve for the acquisition and implementation of Budgeting Software
- \$20,000 as a transfer to reserve to fund the future replacement of the County's Corporate Electronic Records Management System

- \$300,000 as a transfer from reserve for the replacement of the Human Resources Information System (HRIS) software
- \$40,000 to reserve for future upgrade/replacement of the current Corporate Time and Attendance (Scheduling) software
- \$36,600 as a transfer to reserve for the future upgrades or replacement of the Human Resources Information System (HRIS) software
- \$15,000 as a transfer to reserve for future updates to Job Demand and Hazard Analysis
- \$25,000 as a transfer to reserve to undertake future Market Salary Reviews (Non-Union)
- \$6,000 as a transfer to reserve for the purchase and implementation of a Safety Data Sheet Database
- \$60,000 from reserve for the development of an IT Strategic Plan Review
- \$30,000 as a transfer from reserve for Photocopier Lifecycle Replacements
- \$10,000 from reserve for IT Security Audits
- \$10,800 from reserve for UPS (backup and power conditioning) hardware
- \$24,700 to update the County's Corporate Website which began in 2021 as a transfer from reserve
- \$25,000 as a transfer from reserve for the corporate phone system
- \$18,500 as a transfer to reserve for future IT Security Audits to be performed on the County's IT network to assess and provide an independent review of security procedures, configuration, and policies
- \$21,000 as a transfer to reserve for future upgrades to Wireless Access Points
- \$9,500 to reserve for future updates to the County's Corporate Website
- \$34,600 as a transfer to reserve for future Long-Term Care Hardware upgrades
- \$500 as a transfer to reserve for future Ortho Photography (aerial imagery) updates
- \$12,000 to reserve for future photocopier lifecycle replacements
- \$39,600 as a transfer to reserve for future telephone hardware system upgrades or replacement
- \$30,000 as a transfer to reserve for future tower replacements
- \$10,000 as a transfer to reserve for future IT Strategic Plan Reviews
- \$1,320,600 for the undertaking of the Enhanced Fire Radio Communications project to be funded from reserves, which commenced in 2020 and project completion has been delayed to 2022 due to COVID-19. This funding is to provide the required radio and paging infrastructure and maintenance for a period of 10 years.

WSIB (Workers' Compensation) and Weekly Indemnity (Short-Term Disability)

The WSIB and Weekly Indemnity budgets are self-insured plans. The budgeted WSIB premiums is the amount charged to each department to fund the actual cost of WSIB claims (lost wages where employees have not been able to return to work on a modified bases, medical costs, etc., including the administration fee WSIB charges the County to manage claims). The budgeted increase to premiums is reflective of an increase to the rate charged to Paramedic Services and the increase to assessable earnings (earnings subject to WSIB premiums). All departments, except for Long-Term Care, are charged significantly less than the rates they would be charged if the County was not self-insured.

The Weekly Indemnity budget is for the self-insured short-term disability plans for unionized staff in the three long term care homes. A third-party disability management company not only adjudicates eligibility for weekly indemnity benefits for full time unionized staff, but also ensures that the absence of part time employees is medically supported. Premiums are charged to Long-Term Care for full time employees and shows as revenue in the Weekly Indemnity budget. The cost of the management company as well as short-term disability payments to eligible full-time employees are expensed to this budget. The budgeted premium to be collected is a decrease over the 2021 budget and reflects a slight decrease in the claims paid.

Information Services Budget

This departmental budget reflects the costs of keeping the County's network infrastructure up and running along with the costs of licensing and providing virus protection. It also provides training funding to keep the County's Information Technology staffs' knowledge current with new network developments. This budget is funded by an inter-functional charge to each department.

Overall, the Information Services Budget is increasing by \$111,100 and this increase is reflected in the inter-functionals throughout the Corporate Budget. These additional funds are required for additional security services that will provide security software and services to actively monitor the County's network for security threats. These services will alert Grey County IT staff to any unusual behaviour on the network that should be investigated, but also proactively address any high-risk issues immediately, rather than passively alerting in-house staff.

Assessment Budget

The County pays for the cost of the services of the Municipal Property Assessment Corporation (MPAC) on behalf of all municipalities in the County. MPAC's fee for 2022 has been budgeted to be \$1,885,000. This is no change over the 2021 budget as MPAC announced that there will be no increase to their levy in 2022.

Provincial Offences

The 2022 Provincial Offences budget continues to provide a revenue source to the County and includes a net departmental operating requirement of (\$200,000) compared to (\$408,900) in 2021, a decrease of \$208,900 in net revenue.

The County operates the Provincial Offences courts for both Grey and Bruce counties. The net revenue from the operations is cost shared on the basis of population.

Ticket revenue has significantly decreased in the 2022 budget, as there has been a substantial decrease in the number of tickets issued for Provincial Offences in the latter half of 2021 and this trend is expected to continue. However, Provincial Offences workload is not expected to decrease due to changes in provincial requirements for court operations.

Prosecution has added a part time Prosecution Clerk support position to better manage workload that is currently being handled directly by legal staff. Salaries and Benefits in the Prosecution and Legal Services Budget have been reallocated, and most of the budget impact is represented in the Legal Services Budget, which falls under Corporate Services.

County Property

Administration and Morrison Buildings

The 2022 County Property budgets include a net departmental requirement (total of operating and capital) of \$1,068,400 compared to \$1,059,500 in 2021, an increase of \$8,900.

Operating Budget(s)

These operating budgets include the costs of operating and maintaining the County's Administration building and the Morrison building. An increase of \$7,200 is being budgeted, largely due to increased prices for insurance and utilities at county buildings.

Capital Budget(s)

These capital budgets include a net departmental increase of \$1,700.

For 2022, the following capital expenditures have been budgeted:

- \$157,500 to improve the administration building's HVAC system, funded from provincial grants for Safe Restart.
- \$55,000 for Carrier controls system upgrade, funded from the Capital Projects Reserve (carried forward from 2021).
- \$50,000 for the replacement of the Administration buildings lawn tractor, funded from the Capital Projects Reserve.

- \$150,000 to replace asphalt in upper-south parking lot and at the former Provincial Offences building (carried forward from 2021).
- \$86,900 as a transfer to reserve for future capital funding for the future replacement of building and equipment components.
- \$706,500 in funding for self-financed debenture payments for the expansion and renovation to the original County Administration building.

Taxation and Grants

Supplementary taxation has been calculated for the 2022 budget based on MPAC's preliminary new assessment forecast report and multiplying this new assessment by the 2021 County tax rates. This estimate is providing an increase of \$78,500 in supplementary taxation revenue for 2022. Taxation write-offs have been based on 2021 year-end projections and historical averages (2015–2020). These estimates have resulted in an additional \$43,000 of write-offs in the 2022 budget over 2021.

Grey Bruce Health Unit

The 2022 budget contains a net levy requirement of \$1,632,600 with no increase over the 2021 net levy requirement.

Grey and Bruce counties have historically cost shared 25% of the operations of the health unit, with each party's contribution calculated as the percentage of the population that each Grey and Bruce have as a proportion of the total population of Grey

and Bruce combined. Currently, Grey County's proportion is 58.53%.

The Province in 2019 advised that the current 35 public health units will be reduced to 10, and that a new regional public health entity will be formed comprised of Grey, Bruce, Huron and Perth Counties governed by an autonomous board of health.

The Province also announced that the provincial municipal cost sharing arrangement would move from a 75/25 Provincial/Municipal cost share to a 70/30 Provincial/Municipal cost share in 2020. This would result in an estimated municipal impact of \$1,031,483, with Grey County's share being \$603,689.

The Province had ensured that in 2020 no public health unit would experience an increase above 10 percent of current public health costs and provided one-time mitigation funding. The Health Unit proposed no budget increase for 2020 with the use of 2019 surplus funds and the use of the Province's one-time mitigation funding.

In recognition of the resources needed by public health units to be able to respond to COVID-19, the Province announced that it was extending the one-time mitigation funding to 2021. The Grey Bruce Health Unit has indicated that with the receipt of this funding announcement received from the Ministry of Health that there will be a 0% increase to the County portion of funding for 2021.

Since this announcement, the Health Unit has once again advised County staff that mitigation funding will be received for 2022 that results in the deferral of the \$603,689 impact to Grey County for the municipal cost sharing requirement.

Centre Grey Hospital Campaign (Markdale Hospital)

In 2021, the County completed its commitment for the new Markdale Hospital with \$777,200 included in the 2021 Budget funded from reserves. This monetary contribution was part of the County's \$1M commitment of a capital grant of land and money to be donated for the construction of the new hospital.

During the June 10, 2021 Committee of the Whole, the Centre Grey Health Services Foundation requested an additional contribution from Grey County of \$150,000. Council recommended that this contribution be included for consideration in the 2022 budget discussions. This contribution is included in the 2022 Centre Grey Hospital Campaign budget to be funded from the Health Care Initiatives reserve.

Health Care Initiatives Funding

The 2022 budget contains \$467,600 as a transfer to reserves for Health Care Initiatives Funding. This level of funding is based on three quarters of 1% of County levy maximum per year for contribution to capital construction projects of hospitals or other eligible projects. These funds are transferred to the Health Care Initiatives reserve.

Council in 2019 appointed a Health Care Funding Roles and Responsibilities Task Force to create a Health Care Funding Policy that will guide Grey County Council's decision-making regarding funding requests from health care stakeholders. Part of the objective is to create a Health Care Funding Policy that will provide maximum annual reserve contributions.

During the November 22, 2021 Task Force meeting, it was recommended that the annual contribution to reserve for health care funding be increased to three quarters of 1% of County levy as resources are available to do so (from one half of 1%). This increased transfer is included in the 2022 Budget, representing an increase of \$168,500 as compared to the 2021 budget.

A \$1M contribution to Georgian College is included in the 2022 budget to support the implementation of a four-year BScN program, funded from the Healthcare Initiatives Reserve. This inclusion was approved by County Council during the October 28, 2021 Council Meeting.

The Health Care Initiatives reserve has a balance of \$1,090,544 as of December 31, 2021.

Georgian College – Marine Emergency Duties Training Centre

The 2022 budget has been drafted with the 8th installment of \$200,000 of a financial contribution of \$2M in financial support to Georgian College to construct a Marine Emergency Duties

(MED) Training and Research Centre at the Owen Sound Campus.

The funding of \$2M being provided over a ten-year period began in 2015.



**COUNTY OF GREY
CORPORATE SERVICES
2022 BUDGET NET DEPARTMENT REQUIREMENT SUMMARY**

OPERATING SUMMARY

	2020	2021		2022			Net Budget Change	
	Actual	Budgeted Levy	Year End Projection	Revenue	Budgeted Expenditure	Levy	2022 Budget vs 2021 Budget Variance \$	Variance %
Council	\$650,162	\$779,200	\$719,000	(\$7,000)	\$850,900	\$843,900	\$64,700	8.30%
Administration Depts	\$4,994,873	\$5,527,000	\$5,505,900	(\$1,178,400)	\$7,590,900	\$6,412,500	\$885,500	16.02%
Workers Comp & Weekly Indem. Self Ins	\$142,326	\$0	\$261,500	\$1,000	(\$1,000)	\$0	\$0	0.00%
Information Systems	(\$43,961)	\$0	(\$2,000)	(\$2,100)	\$2,100	\$0	\$0	0.00%
Total Council and Administration	\$5,743,400	\$6,306,200	\$6,484,400	(\$1,186,500)	\$8,442,900	\$7,256,400	\$950,200	15.07%
Assessment Services- MPAC	\$1,879,617	\$1,885,000	\$1,885,000	\$0	\$1,885,000	\$1,885,000	\$0	0.00%
Provincial Offences	(\$373,104)	(\$408,900)	(\$365,700)	(\$2,278,900)	\$2,078,900	(\$200,000)	\$208,900	-51.09%
County Admin Building	\$232,061	\$273,000	\$250,200	(\$1,000)	\$281,200	\$280,200	\$7,200	2.64%
County Admin Building COVID-19	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
Morrison Building (G & B House)	(\$6,238)	(\$5,200)	(\$6,300)	(\$8,900)	\$3,700	(\$5,200)	\$0	0.00%
Total Property	\$225,823	\$267,800	\$243,900	(\$9,900)	\$284,900	\$275,000	\$7,200	2.69%
Tax and Other	(\$582,606)	(\$360,800)	(\$360,800)	(\$1,063,700)	\$667,400	(\$396,300)	(\$35,500)	9.84%
Total Operating	\$6,893,130	\$7,689,300	\$7,886,800	(\$4,539,000)	\$13,359,100	\$8,820,100	\$1,130,800	14.71%

CAPITAL SUMMARY

	2020	2021		2022			Net Budget Change	
	Actual	Budgeted Levy	Year End Projection	Revenue	Budgeted Expenditure	Levy	2022 Budget vs 2021 Budget Variance \$	Variance %
Administration	\$227,821	\$251,900	\$258,500	(\$1,918,900)	\$2,220,500	\$301,600	\$49,700	19.73%
County Admin Building	\$89,911	\$85,200	\$91,600	(\$412,500)	\$499,400	\$86,900	\$1,700	2.00%
County Admin Bldg - Expansion & Renovation	\$706,539	\$706,500	\$706,500	\$0	\$706,500	\$706,500	\$0	0.00%
Morrison Building	\$0	\$0	(\$16,900)	\$0	\$0	\$0	\$0	0.00%
Total Capital	\$1,024,271	\$1,043,600	\$1,039,700	(\$2,331,400)	\$3,426,400	\$1,095,000	\$51,400	4.93%

OPERATING AND CAPITAL COMBINED SUMMARY

	2020	2021		2022			Net Budget Change	
	Actual	Budgeted Levy	Year End Projection	Revenue	Budgeted Expenditure	Levy	2022 Budget vs 2021 Budget Variance \$	Variance %
Operations	\$6,893,130	\$7,689,300	\$7,886,800	(\$4,539,000)	\$13,359,100	\$8,820,100	\$1,130,800	14.71%
Capital	\$1,024,271	\$1,043,600	\$1,039,700	(\$2,331,400)	\$3,426,400	\$1,095,000	\$51,400	4.93%
Total - Operating & Capital Summary	\$7,917,401	\$8,732,900	\$8,926,500	(\$6,870,400)	\$16,785,500	\$9,915,100	\$1,182,200	13.54%



**COUNTY OF GREY
CORPORATE SERVICES
2022 BUDGET NET DEPARTMENT REQUIREMENT SUMMARY**

HEALTH UNIT, HEALTH CARE, & EDUCATION FUNDING SUMMARY

	2020	2021		2022			Net Budget Change	
	Actual	Budgeted Levy	Year End Projection	Revenue	Budgeted Expenditure	Levy	2022 Budget vs 2021 Budget Variance \$	Variance %
Grey Bruce Health Unit	\$1,632,633	\$1,632,600	\$1,632,600	(\$44,200)	\$1,676,800	\$1,632,600	\$0	0.00%
Health Care - COVID-19	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
Centre Grey Hospital Campaign	\$0	\$0	\$2,800	(\$150,000)	\$150,000	\$0	\$0	0.00%
Health Care Initiatives Funding	\$286,100	\$299,100	\$299,100	(\$1,000,000)	\$1,467,600	\$467,600	\$168,500	56.34%
Georgian College - MED Training Center	\$200,000	\$200,000	\$200,000	\$0	\$200,000	\$200,000	\$0	0.00%
Total Health Unit, Health Care & Education	\$2,118,733	\$2,131,700	\$2,134,500	(\$1,194,200)	\$3,494,400	\$2,300,200	\$168,500	7.90%

**OPERATING AND CAPITAL COMBINED SUMMARY
INCLUDING HEALTH UNIT, HEALTH CARE, & EDUCATION FUNDING**

	2020	2021		2022			Net Budget Change	
	Actual	Budgeted Levy	Year End Projection	Revenue	Budgeted Expenditure	Levy	2022 Budget vs 2021 Budget Variance \$	Variance %
Operations	\$6,893,130	\$7,689,300	\$7,886,800	(\$4,539,000)	\$13,359,100	\$8,820,100	\$1,130,800	14.71%
Capital	\$1,024,271	\$1,043,600	\$1,039,700	(\$2,331,400)	\$3,426,400	\$1,095,000	\$51,400	4.93%
Health Unit, Health Care & Education Funding	\$2,118,733	\$2,131,700	\$2,134,500	(\$1,194,200)	\$3,494,400	\$2,300,200	\$168,500	7.90%
Grand Total - Including Health & Educ. Funding	\$10,036,134	\$10,864,600	\$11,061,000	(\$8,064,600)	\$20,279,900	\$12,215,300	\$1,350,700	12.43%

The County of Grey
Council Operating Summary
2022 Budget
For the Twelve Months Ending
December 31, 2021

Account	Description	2020 ACTUAL	2021 BUDGET	2021 YEAR END PROJECTION	2022 BUDGET	2022 BUDGET to 2021 BUDGET Variance \$	2022 BUDGET to 2021 BUDGET Variance %
REVENUE							
49400	Transfer From Reserve	\$0	(\$25,300)	\$0	\$0	\$25,300	-100.00%
49405	From Reserve - One Time Funding	0	(17,000)	0	(7,000)	10,000	-58.82%
TOTAL REVENUE		0	(42,300)	0	(7,000)	35,300	-83.45%
EXPENDITURE							
Salaries and Wages							
61000	Salaries and Wages	461,268	492,100	487,100	499,900	7,800	1.59%
Total - Salaries & Wages		461,268	492,100	487,100	499,900	7,800	1.59%
Employee Benefits							
61220	CPP	18,027	19,400	19,400	20,800	1,400	7.22%
61223	OMERS	36,996	39,300	38,500	39,900	600	1.53%
61224	EHT	9,131	9,600	9,500	9,700	100	1.04%
61260	Service Awards	0	1,000	1,000	1,000	0	0.00%
Total - Employee Benefits		64,154	69,300	68,400	71,400	2,100	3.03%
Total Salaries and Benefits		525,422	561,400	555,500	571,300	9,900	1.76%
Other Expenditures							
63010	Association/Membership Fees	46,177	47,000	51,000	51,000	4,000	8.51%
63020	Computer Support/Maintenance	0	300	300	300	0	0.00%
63030	Copying & Printing	0	0	0	1,500	1,500	100.00%
63041	Computer Purchases	183	25,300	25,800	0	(25,300)	-100.00%
63052	Cellular	5,644	8,000	6,000	13,800	5,800	72.50%
63060	Office & Charting Supplies	37	300	200	300	0	0.00%
63070	Other Materials & Services	8,655	24,000	6,000	24,000	0	0.00%
63300	Staff Training and Development	481	0	0	0	0	0.00%
63310	Travel & Meal Expenses	19,775	66,400	16,600	95,000	28,600	43.07%
63320	Conferences	13,422	22,000	15,100	25,000	3,000	13.64%
64102	Professional & Consulting fees	2,625	29,000	5,000	19,000	(10,000)	-34.48%
65110	Insurance	10,241	11,900	11,600	11,900	0	0.00%
67014	Interfunc. IS Costs	12,100	20,500	20,500	32,400	11,900	58.05%
69100	Transfer to Reserves	5,400	5,400	5,400	5,400	0	0.00%
Total - Other Expenditures		124,740	260,100	163,500	279,600	19,500	7.50%
TOTAL EXPENDITURE		650,162	821,500	719,000	850,900	29,400	3.58%
NET REQUIREMENT		650,162	779,200	719,000	843,900	64,700	8.30%

The County of Grey
Administration Departments - Operating Summary
2022 Budget

For the Twelve Months Ending
December 31, 2021

Account	Description	2020 ACTUAL	2021 BUDGET	2021 YEAR END PROJECTION	2022 BUDGET	2022 BUDGET to 2021 BUDGET Variance \$	2022 BUDGET to 2021 BUDGET Variance %
REVENUE							
49000	Investment Income	(\$1,252,149)	(\$1,074,600)	(\$744,600)	(\$759,400)	\$315,200	-29.33%
49200	Penalties And Interest	35	0	(300)	0	0	0.00%
49400	Transfer From Reserve	(43,800)	(62,000)	(52,600)	(58,000)	4,000	-6.45%
49405	From Reserve - One Time Funding	0	(81,800)	(38,600)	(89,900)	(8,100)	9.90%
51135	Fed-Prov Safe Restart Mun Oper'g Fu	(2,902,479)	(50,000)	0	(146,700)	(96,700)	193.40%
53002	Lower Tier Municipalities	(15,000)	0	0	(124,400)	(124,400)	100.00%
53005	Revenue - Bruce County	(45,793)	(50,000)	(7,700)	0	50,000	-100.00%
54000	Admin Services	(1,169)	0	(1,000)	0	0	0.00%
54012	Provincial Offences Revenue	(154)	0	0	0	0	0.00%
TOTAL REVENUE		(4,260,509)	(1,318,400)	(844,800)	(1,178,400)	140,000	-10.62%
EXPENDITURE							
Salaries and Wages							
61000	Salaries and Wages	3,854,839	4,101,000	3,851,000	4,799,900	698,900	17.04%
61003	Overtime Wages	90,373	14,000	22,400	42,900	28,900	206.43%
61009	Salary Recoveries	(40,568)	(40,000)	(40,000)	(40,000)	0	0.00%
Total - Salaries & Wages		3,904,644	4,075,000	3,833,400	4,802,800	727,800	17.86%
Employee Benefits							
61220	CPP	130,629	159,700	151,500	190,800	31,100	19.47%
61221	EI	45,847	52,900	51,500	64,400	11,500	21.74%
61222	WSIB Premiums	45,885	52,800	50,100	61,800	9,000	17.05%
61223	OMERS	389,284	424,000	391,000	487,100	63,100	14.88%
61224	EHT	73,427	80,600	76,400	94,500	13,900	17.25%
61225	Group Benefits	388,178	461,600	425,600	536,600	75,000	16.25%
61228	Boot Allowance	260	900	500	300	(600)	-66.67%
61260	Service Awards	967	7,800	1,600	20,600	12,800	164.10%
Total - Employee Benefits		1,074,477	1,240,300	1,148,200	1,456,100	215,800	17.40%
Total Salaries and Benefits		4,979,121	5,315,300	4,981,600	6,258,900	943,600	17.75%
Other Expenditures							
63000	Advertising	58,548	46,800	58,000	47,800	1,000	2.14%
63002	Advert. and Promo Sponsorships	1,328	9,000	4,000	9,000	0	0.00%
63003	Print Advertising	6,539	20,000	14,500	18,000	(2,000)	-10.00%
63005	Radio Advertising	27,567	27,600	23,400	30,000	2,400	8.70%
63006	Image & Graphics Development	7,679	10,000	5,000	10,500	500	5.00%
63007	Media Relations & Group Tours	9,540	10,000	0	10,000	0	0.00%
63008	Internet Advertising (Mtce/Developmen	14,543	36,100	15,900	42,100	6,000	16.62%
63010	Association/Membership Fees	15,688	20,000	18,000	27,500	7,500	37.50%
63020	Computer Support/Maintenance	6,026	9,000	6,800	9,700	700	7.78%
63025	Web Site Development	10,041	0	0	0	0	0.00%
63026	Computer Software	116,470	123,400	133,500	152,100	28,700	23.26%
63030	Copying & Printing	46,754	52,400	31,200	35,300	(17,100)	-32.63%
63040	Equip/Furniture Maintenance	5,260	10,400	8,800	20,000	9,600	92.31%
63041	Computer Purchases	35,669	24,700	31,200	25,400	700	2.83%
63042	Equip/Furniture Purchases	2,795	4,500	5,800	6,000	1,500	33.33%

The County of Grey
Administration Departments - Operating Summary
2022 Budget

For the Twelve Months Ending
December 31, 2021

Account	Description	2020 ACTUAL	2021 BUDGET	2021 YEAR END PROJECTION	2022 BUDGET	2022 BUDGET to 2021 BUDGET Variance \$	2022 BUDGET to 2021 BUDGET Variance %
63051	Telephone	\$11,240	\$10,800	\$11,100	\$11,400	\$600	5.56%
63052	Cellular	12,184	13,900	12,700	18,000	4,100	29.50%
63060	Office & Charting Supplies	8,358	10,300	11,900	11,300	1,000	9.71%
63063	Postage/Courier/Freight	15,762	19,700	21,800	11,200	(8,500)	-43.15%
63064	Subscriptions & Publications	8,603	15,500	16,500	16,100	600	3.87%
63070	Other Materials & Services	6,192	3,600	5,300	3,500	(100)	-2.78%
63075	Health & Safety Costs	0	0	200	200	200	100.00%
63300	Staff Training and Development	9,588	21,400	26,800	26,800	5,400	25.23%
63301	Corporate Management Training	12,260	40,400	15,200	60,600	20,200	50.00%
63303	Staff Recognition	3,379	2,600	2,600	2,600	0	0.00%
63310	Travel & Meal Expenses	8,938	24,600	7,200	37,300	12,700	51.63%
63320	Conferences	4,342	17,100	8,800	25,400	8,300	48.54%
63321	Corporate Wellness Program	2,440	15,000	10,000	15,000	0	0.00%
63441	Hydro/Water	3,814	5,500	5,500	12,400	6,900	125.45%
63450	Maintenance of Equipment	680	500	500	0	(500)	-100.00%
63750	Brochures/Books	826	2,500	800	2,500	0	0.00%
63753	Photographic Supplies	2,721	3,000	3,000	0	(3,000)	-100.00%
63754	Promotion & Public Relations	3,363	18,300	6,700	20,900	2,600	14.21%
63756	Signs	2,433	10,000	7,300	12,000	2,000	20.00%
63762	Uniforms	0	100	0	100	0	0.00%
63768	Membership Programs	473	2,000	0	2,000	0	0.00%
63803	Pandemic Supplies	0	50,000	0	0	(50,000)	-100.00%
64020	Computer Support/Maintenance	150,561	146,100	159,100	196,100	50,000	34.22%
64100	Legal Fees	29,123	32,700	50,800	55,700	23,000	70.34%
64101	Audit Fees	63,316	66,600	66,600	66,600	0	0.00%
64102	Professional & Consulting fees	205,364	282,700	212,000	223,300	(59,400)	-21.01%
64486	Snow Removal	646	600	1,600	1,200	600	100.00%
65110	Insurance	3,203	3,800	2,900	2,900	(900)	-23.68%
65200	Bank Charges	8,432	7,700	9,000	9,000	1,300	16.88%
66000	Payments to Indiv. & Organiz'	20,435	26,000	23,900	25,800	(200)	-0.77%
66015	Payments to Bruce County	0	0	40,000	55,000	55,000	100.00%
66350	Industry Engagement	660	0	0	0	0	0.00%
67000	Interfunc. Admin Charges	(362,197)	(370,100)	(370,100)	(353,900)	16,200	-4.38%
67013	Interfunc. Audit Fees	(56,015)	(58,900)	(58,900)	(59,500)	(600)	1.02%
67014	Interfunc. IS Costs	77,400	75,700	75,700	91,200	15,500	20.48%
67019	Interfunc. Computer Lease Chg.	(30,400)	(30,400)	(30,400)	(30,400)	0	0.00%
69100	Transfer to Reserves	3,683,690	656,900	656,900	316,300	(340,600)	-51.85%
Total - Other Expenditures		4,276,261	1,530,100	1,369,100	1,332,000	(198,100)	-12.95%
TOTAL EXPENDITURE		9,255,382	6,845,400	6,350,700	7,590,900	745,500	10.89%
NET REQUIREMENT		4,994,873	5,527,000	5,505,900	6,412,500	885,500	16.02%

The County of Grey
Administration Departments - Capital Summary
2022 Budget
For the Twelve Months Ending
December 31, 2021

Account	Description	2020 ACTUAL	2021 BUDGET	2021 YEAR END PROJECTION	2022 BUDGET	2022 BUDGET to 2021 BUDGET Variance \$	2022 BUDGET to 2021 BUDGET Variance %
REVENUE							
49400	Transfer From Reserve	(\$267,867)	(\$1,944,500)	(\$475,200)	(\$1,641,400)	\$303,100	-15.59%
49405	From Reserve - One Time Funding	0	(29,200)	(29,200)	(247,500)	(218,300)	747.60%
49425	From Reserve - CCBF	(210,954)	(75,500)	(20,100)	0	75,500	-100.00%
51100	Provincial Conditional Grant	(83,169)	0	0	0	0	0.00%
52000	Federal Conditional Grant	0	0	(50,000)	0	0	0.00%
54060	Miscellaneous Receipts	(26,335)	(30,000)	(27,700)	(30,000)	0	0.00%
TOTAL REVENUE		(588,325)	(2,079,200)	(602,200)	(1,918,900)	160,300	-7.71%
EXPENDITURE							
Other Expenditures							
63028	Network Computer Hardware	164,594	65,000	65,000	0	(65,000)	-100.00%
63042	Equip/Furniture Purchases	94,966	1,451,600	45,900	1,361,400	(90,200)	-6.21%
63051	Telephone	0	0	0	25,000	25,000	100.00%
64020	Computer Support/Maintenance	0	100,000	4,300	372,800	272,800	272.80%
64102	Professional & Consulting fees	325,786	432,600	463,600	135,700	(296,900)	-68.63%
69100	Transfer to Reserves	230,800	281,900	281,900	325,600	43,700	15.50%
Total - Other Expenditures		816,146	2,331,100	860,700	2,220,500	(110,600)	-4.74%
TOTAL EXPENDITURE		816,146	2,331,100	860,700	2,220,500	(110,600)	-4.74%
NET REQUIREMENT		227,821	251,900	258,500	301,600	49,700	19.73%

The County of Grey
WSIB Operating
2022 Budget
For the Twelve Months Ending
December 31, 2021

Account	Description	2020 ACTUAL	2021 BUDGET	2021 YEAR END PROJECTION	2022 BUDGET	2022 BUDGET to 2021 BUDGET Variance \$	2022 BUDGET to 2021 BUDGET Variance %
REVENUE							
49200	Penalties And Interest	\$102	\$200	\$500	\$1,000	\$800	400.00%
	TOTAL REVENUE	102	200	500	1,000	800	400.00%
EXPENDITURE							
Salaries and Wages							
61002	Grey County Paid Compensation	123,147	139,300	183,800	186,500	47,200	33.88%
	Total - Salaries & Wages	123,147	139,300	183,800	186,500	47,200	33.88%
Employee Benefits							
61222	WSIB Premiums	(1,068,748)	(1,119,400)	(1,119,400)	(1,352,900)	(233,500)	20.86%
61230	Medical Expenses	242,028	232,400	374,600	317,000	84,600	36.40%
61231	WSIB Admin Fee	176,976	168,000	242,400	215,500	47,500	28.27%
61233	WSIB (Paid) Compensation	422,484	370,900	383,100	385,400	14,500	3.91%
	Total - Employee Benefits	(227,260)	(348,100)	(119,300)	(435,000)	(86,900)	24.96%
	Total Salaries and Benefits	(104,113)	(208,800)	64,500	(248,500)	(39,700)	19.01%
Other Expenditures							
63531	Other Expenditure Recovery	(20,655)	0	20,500	0	0	0.00%
64102	Professional & Consulting fees	1,730	0	0	0	0	0.00%
65110	Insurance	196,822	208,600	216,200	247,500	38,900	18.65%
	Total - Other Expenditures	177,897	208,600	236,700	247,500	38,900	18.65%
	TOTAL EXPENDITURE	73,784	(200)	301,200	(1,000)	(800)	400.00%
	NET REQUIREMENT	73,886	0	301,700	0	0	0.00%

The County of Grey
Weekly Indemnity (Short Term Disability) Operating
2022 Budget
For the Twelve Months Ending
December 31, 2021

Account	Description	2020 ACTUAL	2021 BUDGET	2021 YEAR END PROJECTION	2022 BUDGET	2022 BUDGET to 2021 BUDGET Variance \$	2022 BUDGET to 2021 BUDGET Variance %
EXPENDITURE							
Salaries and Wages							
61000	Salaries and Wages	\$224,591	\$194,000	\$159,900	\$186,700	(\$7,300)	-3.76%
	Total - Salaries & Wages	224,591	194,000	159,900	186,700	(7,300)	-3.76%
Employee Benefits							
61220	CPP	9,673	8,900	7,400	8,400	(500)	-5.62%
61221	EI	3,963	3,700	2,900	3,400	(300)	-8.11%
61224	EHT	4,380	3,800	3,100	3,700	(100)	-2.63%
61225	Group Benefits	(236,992)	(274,600)	(276,600)	(266,400)	8,200	-2.99%
61230	Medical Expenses	1,608	1,700	1,800	1,700	0	0.00%
61240	STD Admin. Fee	61,217	62,500	61,300	62,500	0	0.00%
	Total - Employee Benefits	(156,151)	(194,000)	(200,100)	(186,700)	7,300	-3.76%
	Total Salaries and Benefits	68,440	0	(40,200)	0	0	0.00%
	TOTAL EXPENDITURE	68,440	0	(40,200)	0	0	0.00%
	NET REQUIREMENT	68,440	0	(40,200)	0	0	0.00%

The County of Grey
Information Services Operating
2022 Budget
For the Twelve Months Ending
December 31, 2021

Account	Description	2020 ACTUAL	2021 BUDGET	2021 YEAR END PROJECTION	2022 BUDGET	2022 BUDGET to 2021 BUDGET Variance \$	2022 BUDGET to 2021 BUDGET Variance %
REVENUE							
49300	Sale of Assets	\$0	(\$3,200)	(\$5,400)	(\$2,000)	\$1,200	-37.50%
53002	Lower Tier Municipalities	(480)	(500)	(500)	(100)	400	-80.00%
54060	Miscellaneous Receipts	(1,200)	0	0	0	0	0.00%
TOTAL REVENUE		(1,680)	(3,700)	(5,900)	(2,100)	1,600	-43.24%
EXPENDITURE							
Other Expenditures							
63026	Computer Software	475,859	495,700	491,000	597,200	101,500	20.48%
63028	Network Computer Hardware	845	0	2,700	0	0	0.00%
63029	Desktop Computer Hardware	6,851	12,000	10,000	12,000	0	0.00%
63070	Other Materials & Services	0	0	2,300	0	0	0.00%
63300	Staff Training and Development	2,268	10,000	10,000	10,000	0	0.00%
64025	Network Admin. Services	25,763	3,200	5,100	2,500	(700)	-21.88%
64027	Internet Network Services	19,533	19,300	19,300	19,300	0	0.00%
67014	Interfunc. IS Costs	(686,300)	(664,100)	(664,100)	(775,200)	(111,100)	16.73%
69100	Transfer to Reserves	112,900	127,600	127,600	136,300	8,700	6.82%
Total - Other Expenditures		(42,281)	3,700	3,900	2,100	(1,600)	-43.24%
TOTAL EXPENDITURE		(42,281)	3,700	3,900	2,100	(1,600)	-43.24%
NET REQUIREMENT		(43,961)	0	(2,000)	0	0	0.00%

The County of Grey
Assessment Operating
2022 Budget
For the Twelve Months Ending
December 31, 2021

Account	Description	2020 ACTUAL	2021 BUDGET	2021 YEAR END PROJECTION	2022 BUDGET	2022 BUDGET to 2021 BUDGET Variance \$	2022 BUDGET to 2021 BUDGET Variance %
EXPENDITURE							
	Other Expenditures						
66000	Payments to Indiv. & Organiz'	\$1,879,617	\$1,885,000	\$1,885,000	\$1,885,000	\$0	0.00%
	Total - Other Expenditures	1,879,617	1,885,000	1,885,000	1,885,000	0	0.00%
	TOTAL EXPENDITURE	1,879,617	1,885,000	1,885,000	1,885,000	0	0.00%
	NET REQUIREMENT	1,879,617	1,885,000	1,885,000	1,885,000	0	0.00%

The County of Grey
Provincial Offences Operating (Summary)
2022 Budget

For the Twelve Months Ending
December 31, 2021

Account	Description	2020 ACTUAL	2021 BUDGET	2021 YEAR END PROJECTION	2022 BUDGET	2022 BUDGET to 2021 BUDGET Variance \$	2022 BUDGET to 2021 BUDGET Variance %
REVENUE							
49000	Investment Income	(\$698)	(\$1,500)	(\$500)	(\$500)	\$1,000	-66.67%
49405	From Reserve - One Time Funding	0	(30,500)	(20,400)	(10,000)	20,500	-67.21%
51135	Fed-Prov Safe Restart Mun Oper'g Fu	(118,809)	0	(10,300)	(17,600)	(17,600)	100.00%
53001	Other Municipalities	(73,678)	(160,000)	(35,000)	(50,000)	110,000	-68.75%
54012	Provincial Offences Revenue	(1,754,049)	(2,250,000)	(2,136,300)	(2,000,500)	249,500	-11.09%
54018	Service Ontario Revenue	(148,504)	(250,000)	(275,100)	(200,000)	50,000	-20.00%
54039	Transcripts	(1,595)	(2,500)	(500)	(300)	2,200	-88.00%
54040	Cost Recoveries	(1,156)	0	0	0	0	0.00%
TOTAL REVENUE		(2,098,489)	(2,694,500)	(2,478,100)	(2,278,900)	415,600	-15.42%
EXPENDITURE							
Salaries and Wages							
61000	Salaries and Wages	481,991	563,300	557,700	565,800	2,500	0.44%
61003	Overtime Wages	2,281	0	0	0	0	0.00%
Total - Salaries & Wages		484,272	563,300	557,700	565,800	2,500	0.44%
Employee Benefits							
61220	CPP	21,655	24,700	23,800	26,600	1,900	7.69%
61221	EI	7,841	8,600	8,600	9,100	500	5.81%
61222	WSIB Premiums	6,557	7,600	7,600	7,700	100	1.32%
61223	OMERS	46,271	53,400	48,900	57,300	3,900	7.30%
61224	EHT	9,471	11,100	11,000	11,200	100	0.90%
61225	Group Benefits	57,461	59,000	60,000	64,800	5,800	9.83%
61260	Service Awards	204	0	0	0	0	0.00%
Total - Employee Benefits		149,460	164,400	159,900	176,700	12,300	7.48%
Total Salaries and Benefits		633,732	727,700	717,600	742,500	14,800	2.03%
Other Expenditures							
63010	Association/Membership Fees	3,229	4,400	4,400	4,400	0	0.00%
63014	POA Tickets / Forms	0	5,000	10,500	5,000	0	0.00%
63020	Computer Support/Maintenance	8,143	10,100	11,100	20,900	10,800	106.93%
63030	Copying & Printing	2,437	3,500	3,300	3,500	0	0.00%
63040	Equip/Furniture Maintenance	244	800	3,400	1,000	200	25.00%
63041	Computer Purchases	10,096	6,500	4,400	7,700	1,200	18.46%
63042	Equip/Furniture Purchases	2,545	4,500	3,500	6,800	2,300	51.11%
63051	Telephone	6,721	6,800	6,600	6,800	0	0.00%
63052	Cellular	1,425	2,400	1,300	1,100	(1,300)	-54.17%
63060	Office & Charting Supplies	1,775	2,200	2,200	2,200	0	0.00%
63063	Postage/Courier/Freight	6,492	10,500	12,100	9,000	(1,500)	-14.29%
63064	Subscriptions & Publications	4,440	4,800	4,800	4,800	0	0.00%
63070	Other Materials & Services	404	1,300	1,100	13,700	12,400	953.85%
63300	Staff Training and Development	2,120	5,100	3,100	6,600	1,500	29.41%
63310	Travel & Meal Expenses	968	4,500	2,000	4,200	(300)	-6.67%
63320	Conferences	0	2,500	100	4,000	1,500	60.00%
64020	Computer Support/Maintenance	26,594	35,000	35,000	35,000	0	0.00%
64102	Professional & Consulting fees	5,558	25,000	25,000	25,000	0	0.00%

The County of Grey
Provincial Offences Operating (Summary)
2022 Budget

For the Twelve Months Ending
December 31, 2021

<u>Account</u>	<u>Description</u>	<u>2020 ACTUAL</u>	<u>2021 BUDGET</u>	<u>2021 YEAR END PROJECTION</u>	<u>2022 BUDGET</u>	<u>2022 BUDGET to 2021 BUDGET Variance \$</u>	<u>2022 BUDGET to 2021 BUDGET Variance %</u>
64104	Provincial Adjudication	\$38,031	\$130,000	\$130,000	\$130,000	\$0	0.00%
64105	Collection Fees	9,026	20,000	14,700	20,000	0	0.00%
64106	Provincial Prosecution	4,134	15,000	15,000	18,000	3,000	20.00%
64107	County Prosecution	1,050	5,100	5,800	5,100	0	0.00%
64108	Monitoring & Enforcement	12,564	14,000	14,000	14,000	0	0.00%
64120	Purchased Service	25,000	30,000	28,000	30,600	600	2.00%
65110	Insurance	2,699	2,900	2,900	2,900	0	0.00%
65200	Bank Charges	35,868	36,000	43,600	43,600	7,600	21.11%
65300	Rent	1,800	8,000	1,000	8,000	0	0.00%
66006	Payments to Lower Tiers	69,270	65,000	120,000	100,000	35,000	53.85%
66009	Payments to Other Municipalities	61,333	150,000	30,000	30,000	(120,000)	-80.00%
66010	Victim Fine Surcharge	298,383	367,000	317,400	367,000	0	0.00%
66011	Dedicated Fine	31,645	60,000	51,000	45,000	(15,000)	-25.00%
66012	Witness Expense	(26)	6,000	2,000	6,000	0	0.00%
66015	Payments to Bruce County	180,199	267,000	238,500	120,700	(146,300)	-54.79%
67000	Interfunc. Admin Charges	82,097	89,400	89,400	71,100	(18,300)	-20.47%
67007	Interfunc. Rent	138,200	138,200	138,200	138,200	0	0.00%
67013	Interfunc. Audit Fees	2,789	3,000	3,000	3,100	100	3.33%
67014	Interfunc. IS Costs	14,400	16,400	16,400	21,400	5,000	30.49%
Total - Other Expenditures		1,091,653	1,557,900	1,394,800	1,336,400	(221,500)	-14.22%
TOTAL EXPENDITURE		1,725,385	2,285,600	2,112,400	2,078,900	(206,700)	-9.04%
NET REQUIREMENT		(373,104)	(408,900)	(365,700)	(200,000)	208,900	-51.09%

The County of Grey
County Property - Administration Building
2022 Budget

For the Twelve Months Ending
December 31, 2021

Account	Description	2020 ACTUAL	2021 BUDGET	2021 YEAR END PROJECTION	2022 BUDGET	2022 BUDGET to 2021 BUDGET Variance \$	2022 BUDGET to 2021 BUDGET Variance %
REVENUE							
49300	Sale of Assets	(\$7,567)	\$0	\$0	\$0	\$0	0.00%
54040	Cost Recoveries	(1,000)	(1,000)	(1,000)	(1,000)	0	0.00%
TOTAL REVENUE		(8,567)	(1,000)	(1,000)	(1,000)	0	0.00%
EXPENDITURE							
Salaries and Wages							
61000	Salaries and Wages	179,504	192,800	182,300	192,600	(200)	-0.10%
61003	Overtime Wages	87	0	0	0	0	0.00%
Total - Salaries & Wages		179,591	192,800	182,300	192,600	(200)	-0.10%
Employee Benefits							
61220	CPP	8,744	10,000	9,400	10,400	400	4.00%
61221	EI	3,029	3,300	3,300	3,500	200	6.06%
61222	WSIB Premiums	2,435	2,600	2,500	2,600	0	0.00%
61223	OMERS	16,428	16,600	15,500	16,500	(100)	-0.60%
61224	EHT	3,517	3,800	3,600	3,800	0	0.00%
61225	Group Benefits	24,679	25,300	24,400	26,400	1,100	4.35%
61228	Boot Allowance	508	900	900	900	0	0.00%
61260	Service Awards	0	200	200	0	(200)	-100.00%
Total - Employee Benefits		59,340	62,700	59,800	64,100	1,400	2.23%
Total Salaries and Benefits		238,931	255,500	242,100	256,700	1,200	0.47%
Other Expenditures							
63040	Equip/Furniture Maintenance	0	0	3,300	0	0	0.00%
63041	Computer Purchases	2,252	2,400	2,400	1,700	(700)	-29.17%
63042	Equip/Furniture Purchases	3,354	5,000	5,000	5,000	0	0.00%
63052	Cellular	1,295	2,800	1,600	2,700	(100)	-3.57%
63060	Office & Charting Supplies	1,235	0	300	0	0	0.00%
63063	Postage/Courier/Freight	51	0	0	0	0	0.00%
63065	Meeting Room Supplies	3,869	4,000	1,200	4,000	0	0.00%
63070	Other Materials & Services	4,386	3,000	1,500	3,000	0	0.00%
63300	Staff Training and Development	0	1,000	400	1,000	0	0.00%
63310	Travel & Meal Expenses	159	200	1,000	1,000	800	400.00%
63401	Cleaning Supplies	10,375	11,000	8,000	11,000	0	0.00%
63403	Maintenance of Buildings	23,535	16,000	8,000	15,000	(1,000)	-6.25%
63440	Heat	15,268	16,000	14,200	15,000	(1,000)	-6.25%
63441	Hydro/Water	125,881	130,000	141,000	130,500	500	0.38%
63447	Natural Gas Rebate - LAS	(4,478)	0	0	0	0	0.00%
63450	Maintenance of Equipment	582	1,000	400	1,000	0	0.00%
63485	Maintenance of Grounds	1,269	0	100	0	0	0.00%
63522	Cable TV Expense	0	1,200	1,200	1,200	0	0.00%
63531	Other Expenditure Recovery	(1,254)	(500)	(1,000)	(500)	0	0.00%
63600	Fuel	728	900	400	800	(100)	-11.11%
63762	Uniforms	0	1,400	1,400	1,400	0	0.00%
63763	Displays	0	500	500	500	0	0.00%
64102	Professional & Consulting fees	0	800	800	800	0	0.00%

The County of Grey
County Property - Administration Building
2022 Budget

For the Twelve Months Ending
December 31, 2021

<u>Account</u>	<u>Description</u>	<u>2020 ACTUAL</u>	<u>2021 BUDGET</u>	<u>2021 YEAR END PROJECTION</u>	<u>2022 BUDGET</u>	<u>2022 BUDGET to 2021 BUDGET Variance \$</u>	<u>2022 BUDGET to 2021 BUDGET Variance %</u>
64401	Cleaning Contracts	\$0	\$0	\$400	\$0	\$0	0.00%
64403	Bldg Contracted Services	34,146	25,000	23,000	25,000	0	0.00%
64419	Waste Removal	6,156	9,000	8,000	9,000	0	0.00%
64450	Repairs to Ground Equip.	129	1,000	500	1,000	0	0.00%
64485	Landscape Mtce. Contracts	0	5,000	3,700	4,500	(500)	-10.00%
64486	Snow Removal	32,631	38,000	38,000	39,000	1,000	2.63%
65110	Insurance	26,728	31,200	31,200	37,500	6,300	20.19%
67007	Interfunc. Rent	(291,300)	(291,700)	(291,700)	(291,700)	0	0.00%
67014	Interfunc. IS Costs	4,700	4,300	4,300	5,100	800	18.60%
Total - Other Expenditures		1,697	18,500	9,100	24,500	6,000	32.43%
TOTAL EXPENDITURE		240,628	274,000	251,200	281,200	7,200	2.63%
NET REQUIREMENT		232,061	273,000	250,200	280,200	7,200	2.64%

The County of Grey
County Property - Administration Building COVID-19
2022 Budget
For the Twelve Months Ending
December 31, 2021

Account	Description	2020 ACTUAL	2021 BUDGET	2021 YEAR END PROJECTION	2022 BUDGET	2022 BUDGET to 2021 BUDGET Variance \$	2022 BUDGET to 2021 BUDGET Variance %
REVENUE							
51135	Fed-Prov Safe Restart Mun Oper'g Fu	(\$10,184)	\$0	\$0	\$0	\$0	0.00%
	TOTAL REVENUE	(10,184)	0	0	0	0	0.00%
EXPENDITURE							
Other Expenditures							
63803	Pandemic Supplies	10,184	0	0	0	0	0.00%
	Total - Other Expenditures	10,184	0	0	0	0	0.00%
	TOTAL EXPENDITURE	10,184	0	0	0	0	0.00%

The County of Grey
County Property - Morrison Building (G & B House)
2022 Budget
For the Twelve Months Ending
December 31, 2021

Account	Description	2020 ACTUAL	2021 BUDGET	2021 YEAR END PROJECTION	2022 BUDGET	2022 BUDGET to 2021 BUDGET Variance \$	2022 BUDGET to 2021 BUDGET Variance %
REVENUE							
54031	Building Rentals	(\$8,538)	(\$8,600)	(\$8,600)	(\$8,900)	(\$300)	3.49%
	TOTAL REVENUE	(8,538)	(8,600)	(8,600)	(8,900)	(300)	3.49%
EXPENDITURE							
Other Expenditures							
64102	Professional & Consulting fees	0	600	0	600	0	0.00%
64403	Bldg Contracted Services	0	500	0	500	0	0.00%
69100	Transfer to Reserves	2,300	2,300	2,300	2,600	300	13.04%
	Total - Other Expenditures	2,300	3,400	2,300	3,700	300	8.82%
	TOTAL EXPENDITURE	2,300	3,400	2,300	3,700	300	8.82%
	NET REQUIREMENT	(6,238)	(5,200)	(6,300)	(5,200)	0	0.00%

The County of Grey
County Property - Admin. Building Capital
2022 Budget
For the Twelve Months Ending
December 31, 2021

Account	Description	2020 ACTUAL	2021 BUDGET	2021 YEAR END PROJECTION	2022 BUDGET	2022 BUDGET to 2021 BUDGET Variance \$	2022 BUDGET to 2021 BUDGET Variance %
REVENUE							
49400	Transfer From Reserve	(\$69,670)	(\$180,000)	(\$20,800)	(\$255,000)	(\$75,000)	41.67%
51135	Fed-Prov Safe Restart Mun Oper'g Fu	0	0	(5,100)	(157,500)	(157,500)	100.00%
TOTAL REVENUE		(69,670)	(180,000)	(25,900)	(412,500)	(232,500)	129.17%
EXPENDITURE							
Other Expenditures							
63042	Equip/Furniture Purchases	6,546	5,000	0	50,000	45,000	900.00%
64403	Bldg Contracted Services	58,179	0	5,100	55,000	55,000	100.00%
64421	Roofing Soffit, Fascia & Eaves	0	5,000	0	0	(5,000)	-100.00%
64429	Site Maintenance	0	150,000	0	150,000	0	0.00%
64500	Buildings/Renovations	11,356	10,000	16,400	157,500	147,500	1475.00%
64605	Illumination Lighting	0	10,000	10,800	0	(10,000)	-100.00%
69100	Transfer to Reserves	83,500	85,200	85,200	86,900	1,700	2.00%
Total - Other Expenditures		159,581	265,200	117,500	499,400	234,200	88.31%
TOTAL EXPENDITURE		159,581	265,200	117,500	499,400	234,200	88.31%
NET REQUIREMENT		89,911	85,200	91,600	86,900	1,700	2.00%

The County of Grey
County Property - Admin. Building - Expansion & Renovation
2022 Budget
For the Twelve Months Ending
December 31, 2021

<u>Account</u>	<u>Description</u>	<u>2020 ACTUAL</u>	<u>2021 BUDGET</u>	<u>2021 YEAR END PROJECTION</u>	<u>2022 BUDGET</u>	<u>2022 BUDGET to 2021 BUDGET Variance \$</u>	<u>2022 BUDGET to 2021 BUDGET Variance %</u>
EXPENDITURE							
	Other Expenditures						
62210	Debenture-Interest Payments	\$199,293	\$185,100	\$185,100	\$170,500	(\$14,600)	-7.89%
68210	Debenture/Debt Principal Pmts.	507,246	521,400	521,400	536,000	14,600	2.80%
	Total - Other Expenditures	706,539	706,500	706,500	706,500	0	0.00%
	TOTAL EXPENDITURE	706,539	706,500	706,500	706,500	0	0.00%
	NET REQUIREMENT	706,539	706,500	706,500	706,500	0	0.00%

The County of Grey
County Property - Morrison Building (G & B House) Capital
2022 Budget
For the Twelve Months Ending
December 31, 2021

Account	Description	2020 ACTUAL	2021 BUDGET	2021 YEAR END PROJECTION	2022 BUDGET	2022 BUDGET to 2021 BUDGET Variance \$	2022 BUDGET to 2021 BUDGET Variance %
REVENUE							
49400	Transfer From Reserve	\$0	(\$16,900)	(\$16,900)	\$0	\$16,900	-100.00%
	TOTAL REVENUE	0	(16,900)	(16,900)	0	16,900	-100.00%
EXPENDITURE							
Other Expenditures							
64500	Buildings/Renovations	0	16,900	0	0	(16,900)	-100.00%
	Total - Other Expenditures	0	16,900	0	0	(16,900)	-100.00%
	TOTAL EXPENDITURE	0	16,900	0	0	(16,900)	-100.00%
	NET REQUIREMENT	0	0	(16,900)	0	0	0.00%

The County of Grey
Tax and Other - Operating Summary
2022 Budget
For the Twelve Months Ending
December 31, 2021

Account	Description	2020 ACTUAL	2021 BUDGET	2021 YEAR END PROJECTION	2022 BUDGET	2022 BUDGET to 2021 BUDGET Variance \$	2022 BUDGET to 2021 BUDGET Variance %
REVENUE							
40100	Supplementary Taxes	(\$1,236,532)	(\$974,800)	(\$974,800)	(\$1,053,300)	(\$78,500)	8.05%
40101	Payments In Lieu of Taxes	(10,425)	(10,400)	(10,400)	(10,400)	0	0.00%
TOTAL REVENUE		(1,246,957)	(985,200)	(985,200)	(1,063,700)	(78,500)	7.97%
EXPENDITURE							
Other Expenditures							
65204	Tax Write Offs	664,351	624,400	624,400	667,400	43,000	6.89%
Total - Other Expenditures		664,351	624,400	624,400	667,400	43,000	6.89%
TOTAL EXPENDITURE		664,351	624,400	624,400	667,400	43,000	6.89%
NET REQUIREMENT		(582,606)	(360,800)	(360,800)	(396,300)	(35,500)	9.84%

The County of Grey
 Grey Bruce Health Unit
 2022 Budget
 For the Twelve Months Ending
 December 31, 2021

Account	Description	2020 ACTUAL	2021 BUDGET	2021 YEAR END PROJECTION	2022 BUDGET	2022 BUDGET to 2021 BUDGET Variance \$	2022 BUDGET to 2021 BUDGET Variance %
REVENUE							
49415	From Reserve - Dev. Charges	(\$44,196)	(\$44,200)	(\$44,200)	(\$44,200)	\$0	0.00%
	TOTAL REVENUE	(44,196)	(44,200)	(44,200)	(44,200)	0	0.00%
EXPENDITURE							
Other Expenditures							
66000	Payments to Indiv. & Organiz'	1,676,829	1,676,800	1,676,800	1,676,800	0	0.00%
	Total - Other Expenditures	1,676,829	1,676,800	1,676,800	1,676,800	0	0.00%
	TOTAL EXPENDITURE	1,676,829	1,676,800	1,676,800	1,676,800	0	0.00%
	NET REQUIREMENT	1,632,633	1,632,600	1,632,600	1,632,600	0	0.00%

The County of Grey
Health Care - COVID-19
2022 Budget
For the Twelve Months Ending
December 31, 2021

Account	Description	2020 ACTUAL	2021 BUDGET	2021 YEAR END PROJECTION	2022 BUDGET	2022 BUDGET to 2021 BUDGET Variance \$	2022 BUDGET to 2021 BUDGET Variance %
REVENUE							
51135	Fed-Prov Safe Restart Mun Oper'g Fu	(\$22,861)	\$0	\$0	\$0	\$0	0.00%
	TOTAL REVENUE	(22,861)	0	0	0	0	0.00%
EXPENDITURE							
Other Expenditures							
63803	Pandemic Supplies	4,934	0	0	0	0	0.00%
66006	Payments to Lower Tiers	17,927	0	0	0	0	0.00%
	Total - Other Expenditures	22,861	0	0	0	0	0.00%
	TOTAL EXPENDITURE	22,861	0	0	0	0	0.00%

The County of Grey
Centre Grey Hospital Campaign (Markdale Hospital)
2022 Budget

For the Twelve Months Ending
December 31, 2021

Account	Description	2020 ACTUAL	2021 BUDGET	2021 YEAR END PROJECTION	2022 BUDGET	2022 BUDGET to 2021 BUDGET Variance \$	2022 BUDGET to 2021 BUDGET Variance %
REVENUE							
49400	Transfer From Reserve	(\$12,462)	(\$777,200)	(\$777,200)	(\$150,000)	\$627,200	-80.70%
	TOTAL REVENUE	(12,462)	(777,200)	(777,200)	(150,000)	627,200	-80.70%
EXPENDITURE							
Other Expenditures							
64100	Legal Fees	4,464	0	0	0	0	0.00%
64102	Professional & Consulting fees	7,998	0	0	0	0	0.00%
66000	Payments to Indiv. & Organiz'	0	777,200	780,000	150,000	(627,200)	-80.70%
	Total - Other Expenditures	12,462	777,200	780,000	150,000	(627,200)	-80.70%
	TOTAL EXPENDITURE	12,462	777,200	780,000	150,000	(627,200)	-80.70%
	NET REQUIREMENT	0	0	2,800	0	0	0.00%

The County of Grey
Health Care Initiatives Funding
2022 Budget
For the Twelve Months Ending
December 31, 2021

<u>Account</u>	<u>Description</u>	<u>2020 ACTUAL</u>	<u>2021 BUDGET</u>	<u>2021 YEAR END PROJECTION</u>	<u>2022 BUDGET</u>	<u>2022 BUDGET to 2021 BUDGET Variance \$</u>	<u>2022 BUDGET to 2021 BUDGET Variance %</u>
REVENUE							
49400	Transfer From Reserve	\$0	\$0	\$0	(\$1,000,000)	(\$1,000,000)	100.00%
	TOTAL REVENUE	0	0	0	(1,000,000)	(1,000,000)	100.00%
EXPENDITURE							
Other Expenditures							
66000	Payments to Indiv. & Organiz'	0	0	0	1,000,000	1,000,000	100.00%
69100	Transfer to Reserves	286,100	299,100	299,100	467,600	168,500	56.34%
	Total - Other Expenditures	286,100	299,100	299,100	1,467,600	1,168,500	390.67%
	TOTAL EXPENDITURE	286,100	299,100	299,100	1,467,600	1,168,500	390.67%
	NET REQUIREMENT	286,100	299,100	299,100	467,600	168,500	56.34%

The County of Grey
Georgian College - Marine Emerg. Duties Training Centre
2022 Budget
For the Twelve Months Ending
December 31, 2021

Account	Description	2020 ACTUAL	2021 BUDGET	2021 YEAR END PROJECTION	2022 BUDGET	2022 BUDGET to 2021 BUDGET Variance \$	2022 BUDGET to 2021 BUDGET Variance %
EXPENDITURE							
	Other Expenditures						
66000	Payments to Indiv. & Organiz'	\$200,000	\$200,000	\$200,000	\$200,000	\$0	0.00%
	Total - Other Expenditures	200,000	200,000	200,000	200,000	0	0.00%
	TOTAL EXPENDITURE	200,000	200,000	200,000	200,000	0	0.00%
	NET REQUIREMENT	200,000	200,000	200,000	200,000	0	0.00%

Planning & Community Development Budget DETAILS

Planning and Community Development Function Overview

The 2022 budget for the Planning and Community Development function includes a net requirement (total of operating and capital) of \$4,922,800 compared to \$4,465,500 in 2021, an increase of \$457,300.

Planning Budget

The 2022 Planning budget includes a net departmental requirement (total of operating and capital) of \$1,011,600 compared to \$826,400 in 2021, an increase of \$185,200.

The 2022 Planning operating budget wages and benefits have been adjusted to reflect the Director of Planning's promotion to Deputy CAO and the Senior Planner's transition to Manager of Planning Services. The Manager of Climate Change Initiatives position has also been included in the 2022 operating budget as per the recommendations approved in PDR-CCTF-01-21.

The 2022 budget requires a capital net requirement of \$50,000. For 2022 the following capital expenditures have been budgeted:

- \$250,000 for the implementation of the Climate Change Action Plan. \$50,000 is budgeted to be funded by levy, \$50,000 by development charges, and the remaining \$150,000 from reserve.

- \$20,400 from reserve to complete the Age Friendly Community Strategic Plan which will help to ensure that decisions and actions reflect and respond to the needs of youth and older adults in our communities.

Agriculture Budget

The Agriculture budget includes a net departmental operating requirement of \$166,800 compared to \$155,100 in 2021, or an increase of \$11,700.

The Agricultural budget includes costs associated with enforcing the County's Forest Management By-law. It also includes grant contributions to agricultural organizations such as Grey Agricultural Services and the 4-H Club, as well as grant payments for the harvesting of nuisance beaver and coyotes.

Forestry & Trails Budget

In 2021 the Forestry and the Trails budgets were combined to create efficiencies as the County's forests and trail network continues to evolve. The 2020 Forestry General and Forestry Trails actuals have been included for reference but for 2021 and onward all activities related to Forestry and Trails will be reported under the new Forestry & Trails budget.

The 2022 Forestry & Trails budget includes a net departmental requirement of \$245,600 compared to \$189,500 in 2021 or an increase of \$56,100.

Forest revenue for 2022 based on recent tender results is \$84,300. This is a decrease in revenue of \$28,200 compared to the 2021 budgeted amount of \$112,500, but the fluctuation in revenues from year to year is budgeted to be offset by a transfer from the Forestry reserve in low revenue years such as 2022 and a transfer to reserve in high income years.

The 2022 Forestry & Trails budget contains funding for maintenance work, signage, and trail improvements within the County Forests and on the CP Rail Trail. Some of these funds are carried over from the 2021 budget to tackle priority projects and recommendations that are part of the Recreational Trails Master Plan.

Funds have been included in the 2022 Budget to complete just over 35 kilometres of grading and stone dusting on the CP Rail Trail as per Council's approval. The grading and stone dusting is being funded from grant funds received from the Federal Government, funds from the Trails Reserve and Development Charges Reserve as well as funding from levy.

For 2022, the Forestry & Trails capital budget includes \$50,000 in reserve funding to be used for the rehabilitation of bridges and culverts on the Rail Trail as needed. As per the 10-year capital plan, the construction of a parking lot, as well as signage and trail improvements, at the Kolapore County Forest for \$78,800 has been included.

Economic Development and Tourism Budget

The 2022 Economic Development and Tourism budget includes a net departmental requirement (operating and capital) of \$1,669,900 compared to \$1,492,500 in 2021, or an increase of \$177,400.

The 2022 budget continues to build upon the work identified in the Corporate Strategic Plan, Economic Development Strategic Plan and Tourism Destination Development Action Plan, with a specific focus on investment attraction, workforce attraction/retention, sustainable tourism and entrepreneurship.

The Economic Development and Tourism Budgets have been realigned for the 2022 budget and have now been combined into one budget.

The Economic Development portfolio includes the following budget cost centres:

- Economic Development – General
- Economic Development - Tourism
- Economic Development – Regional Attraction & Retention
- Economic Development – Local Immigration Partnership
- Economic Development – Local Food
- Economic Development – Sydenham Campus
- Economic Development – Community Transportation
- Economic Development – Business Enterprise Centre

The Economic Development General operating budget for 2022 is increasing over 2021 as some funds from tourism have been reallocated to this budget with an investment focus. Additionally, Salaries and Benefits are increasing as there were temporary savings in 2021 and 2022 reflects a full complement.

The Economic Development General capital budget for 2022 includes \$180,000 in funding allocated towards Community Improvement Plans for member municipalities to accelerate priority developments such as attainable housing.

As well, a transfer to reserve of \$6,500 to fund a new economic development, tourism and culture master plan and \$2,400 towards tourism vehicle replacement have been budgeted.

The Operating Tourism budget has undergone significant reallocations in 2022 and as a result, the overall tourism budget is decreasing by \$257,100 over 2021. This decrease is a result of a staff member retirement and reallocation of projects throughout the Economic Development Budget.

2022 is targeting tourism infrastructure, investment attraction, and marketing to support sustainable tourism. Coordination through product and experience development of outdoor, natural assets is included and further development of the ambassador program is supported by two summer student positions.

The Tourism Capital budget includes the following capital expenditures:

- \$83,300 to replace outdated and worn-out signs throughout the County and begin implementing the Cycling Signage per the Cycling & Trails Master Plan (\$67,400 is moved forward from the 2021 budget). Signage expenditures will be slightly offset by transfers from reserve and RTO7 funding
- \$6,500 as a transfer to reserve for a future update to the Economic Development, Tourism and Culture Master Plan
- \$3,700 as a transfer to reserve for future vehicle replacement
- \$1,000 as a transfer to reserve for signs

The Attraction and Retention operating budget has been increased to support regional workforce efforts and reintroduce initiatives and events paused due to the pandemic. This includes breakfast mixers, the Young Professional Network (YPN), job fairs and retention focused initiatives.

The Local Immigration Partnership (LIP) operating budget is fully funded from a federal grant and is being executed in partnership with Bruce County to better enable newcomer attraction and retention efforts across the region. The LIP is focused on coordinating services and supporting employers as an in-direct delivery agent.

The Local Food operating budget works to implement the Proudly Made in Grey brand alongside tourism efforts in addition to requested training for agri-food entrepreneurs. This budget also includes Ag 4.0, which highlights creative technological innovation in agriculture.

The Sydenham Campus operating budget enables the Campus to be the leading pandemic recovery resource for regional businesses. It supports the innovation centre and business incubator as well as space for skills training and entrepreneurship programs to support growth and diversification of local small and medium enterprises. This budget includes some Safe-Restart funding to bridge the gap resulting from low tenant revenues due to the pandemic.

The business plan will be refocused in 2022 to target training and entrepreneurship, providing support for employers and entrepreneurs given the growing and changing needs as the pandemic draws on. A part time contract position has been added to support revenue goals by targeting further rentals and leases. Additionally, funds have been added for enhanced internet connectivity at the campus, and account for increasing hydro costs.

The Community Hub (Sydenham Campus) capital budget includes \$64,600 in reserve funding to complete site plan requirements as per the City of Owen Sound, which commenced in 2021. \$30,000 is also included in reserve funding to complete metal roof repairs and \$7,700 in reserve funding for sealants.

As well, \$400,000 of the \$845,000 FedDev contribution is being budgeted in 2022 to purchase Fab Lab equipment for prototyping and training (\$300,000 in Sydenham Capital) and to support business scaling through implementation of the Fast Lane Program by Catapult Grey Bruce (\$100,000 in Sydenham Operating).

The Grey Transit Route (GTR) launched in September 2020 with routes on the Highway 26 corridor from Owen Sound to Blue Mountain, Highway 10 Owen Sound to Dundalk and Highway 6 Owen Sound to Wiarton. A provincial grant covers the cost of this transit service as well as funds for programming offered by Launch Pad for a 30 km radius to Hanover. Grey County is administering the grant received by Southgate that extends service along Highway 10 from Dundalk to Orangeville. Council supported the implementation of a route running between Flesherton, Durham, Hanover and Walkerton along Grey Road 4 that is outside the grant scope.

Through Staff Report CAOR-CW-10-21, enhancements to the transit routes were discussed and these service enhancements have been included in the 2022 budget for consideration. The Grey Transit budget reflects an increase of \$188,600 over the 2021 budget.

The Business Enterprise Centre continues to see an increase in the number of inquiries, consultations and referrals through this program. This budget supports these services along with co-development of the entrepreneurial ecosystem through Sydenham Campus. The majority of the BEC program is funded by a Provincial Grant, and the 2022 budget includes \$184,500 in Provincial funding.

Grey Roots

The 2022 Grey Roots budget includes a net departmental requirement (total of operating and capital) of \$1,828,900 compared to \$1,802,000 in 2021, an increase of \$26,900.

2022 places a strong emphasis on community building with a specific focus on promoting Black History and implementing the Indigenous Advisory Circle. The all-access mandate supports further digital programming and community partnerships with activations and activities on and off-site.

The budget accounts for the lifting of capacity restrictions with the vaccine passport opt-in and return of education programs and special events. New community education programs are also being planned to support broader access to the museum. An enhanced visitor experience is also made possible through completion of the General Store, and updates to the Children's Gallery and Grey County Gallery, in addition to a mix of both in-house and travelling exhibits.

The 2022 Grey Roots budget continues to use the Strategic Plan and the 2022-2031 Ten-Year Capital Forecast to develop project goals for the year.

The following capital expenditures have been budgeted:

- \$73,600 to update the Grey County Gallery
- \$26,500 to replace the drywall in the temporary exhibition hall
- \$345,000 to replace the heat pumps
- \$5,500 has been carried over from 2021 to paint the farmhouse exterior
- \$50,000 to finish the interior of the General Store

- \$231,500 for contributions to various reserves to fund future building/renovation, equipment and project costs.



COUNTY OF GREY
PLANNING AND COMMUNITY DEVELOPMENT
2022 BUDGET NET DEPARTMENT REQUIREMENT SUMMARY

OPERATING SUMMARY

	2020	2021		2022			Net Budget Change	
	Actual	Budgeted Levy	Year End Projection	Revenue	Budgeted Expenditure	Levy	2022 Budget vs 2021 Budget Variance \$	Variance %
Planning	\$720,570	\$808,200	\$796,200	(\$167,000)	\$1,128,600	\$961,600	\$153,400	18.98%
Agriculture	\$149,830	\$155,100	\$150,900	(\$6,100)	\$172,900	\$166,800	\$11,700	7.54%
Forestry & Trails	\$47,108	\$111,500	\$111,200	(\$1,059,300)	\$1,204,900	\$145,600	\$34,100	30.58%
Economic Development & Tourism	\$1,117,197	\$1,286,400	\$1,256,000	(\$1,682,200)	\$3,146,100	\$1,463,900	\$177,500	13.80%
Grey Roots	\$1,277,218	\$1,532,500	\$1,378,200	(\$334,000)	\$1,902,800	\$1,568,800	\$36,300	2.37%
Total Operating	\$3,311,923	\$3,893,700	\$3,692,500	(\$3,248,600)	\$7,555,300	\$4,306,700	\$413,000	10.61%

CAPITAL SUMMARY

	2020	2021		2022			Net Budget Change	
	Actual	Budgeted Levy	Year End Projection	Revenue	Budgeted Expenditure	Levy	2022 Budget vs 2021 Budget Variance \$	Variance %
Planning	\$17,901	\$18,200	\$18,200	(\$220,400)	\$270,400	\$50,000	\$31,800	174.73%
Forestry & Trails	\$76,500	\$78,000	\$78,000	(\$128,800)	\$228,800	\$100,000	\$22,000	28.21%
Economic Development & Tourism	\$198,140	\$206,100	\$206,100	(\$479,800)	\$685,800	\$206,000	(\$100)	-0.05%
Grey Roots	\$314,900	\$269,500	\$291,500	(\$472,000)	\$732,100	\$260,100	(\$9,400)	-3.49%
Total Capital	\$607,441	\$571,800	\$593,800	(\$1,301,000)	\$1,917,100	\$616,100	\$44,300	7.75%

OPERATING AND CAPITAL COMBINED SUMMARY

	2020	2021		2022			Net Budget Change	
	Actual	Budgeted Levy	Year End Projection	Revenue	Budgeted Expenditure	Levy	2022 Budget vs 2021 Budget Variance \$	Variance %
Planning	\$738,471	\$826,400	\$814,400	(\$387,400)	\$1,399,000	\$1,011,600	\$185,200	22.41%
Agriculture	\$149,830	\$155,100	\$150,900	(\$6,100)	\$172,900	\$166,800	\$11,700	7.54%
Forestry & Trails	\$123,608	\$189,500	\$189,200	(\$1,188,100)	\$1,433,700	\$245,600	\$56,100	29.60%
Economic Development & Tourism	\$1,315,337	\$1,492,500	\$1,462,100	(\$2,162,000)	\$3,831,900	\$1,669,900	\$177,400	11.89%
Grey Roots	\$1,592,118	\$1,802,000	\$1,669,700	(\$806,000)	\$2,634,900	\$1,828,900	\$26,900	1.49%
Total - Operating & Capital Summary	\$3,919,364	\$4,465,500	\$4,286,300	(\$4,549,600)	\$9,472,400	\$4,922,800	\$457,300	10.24%



**COUNTY OF GREY
PLANNING
2022 BUDGET NET DEPARTMENT REQUIREMENT SUMMARY**

OPERATING SUMMARY

	2020	2021		2022			Net Budget Change	
	Actual	Budgeted Levy	Year End Projection	Revenue	Budgeted Expenditure	Levy	2021 Budget vs 2020 Budget Variance \$	Variance %
General Operating	\$643,381	\$712,900	\$700,600	(\$149,700)	\$1,012,000	\$862,300	\$149,400	20.96%
General - COVID-19	(\$1)	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
Civic Addressing	\$77,190	\$95,300	\$95,600	(\$17,300)	\$116,600	\$99,300	\$4,000	4.20%
Total Operating	\$720,570	\$808,200	\$796,200	(\$167,000)	\$1,128,600	\$961,600	\$153,400	18.98%

CAPITAL SUMMARY

	2020	2021		2022			Net Budget Change	
	Actual	Budgeted Levy	Year End Projection	Revenue	Budgeted Expenditure	Levy	2021 Budget vs 2020 Budget Variance \$	Variance %
General Capital	\$17,901	\$18,200	\$18,200	(\$200,000)	\$250,000	\$50,000	\$31,800	174.73%
Age Friendly Community Strategy	\$0	\$0	\$0	(\$20,400)	\$20,400	\$0	\$0	0.00%
Development/Community Benefit Charges	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
Development Charges Study	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
Total Capital	\$17,901	\$18,200	\$18,200	(\$220,400)	\$270,400	\$50,000	\$31,800	174.73%

OPERATING AND CAPITAL COMBINED SUMMARY

	2020	2021		2022			Net Budget Change	
	Actual	Budgeted Levy	Year End Projection	Revenue	Budgeted Expenditure	Levy	2021 Budget vs 2020 Budget Variance \$	Variance %
General	\$661,282	\$731,100	\$718,800	(\$349,700)	\$1,262,000	\$912,300	\$181,200	24.78%
General - COVID-19	(\$1)	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
Civic Addressing	\$77,190	\$95,300	\$95,600	(\$17,300)	\$116,600	\$99,300	\$4,000	4.20%
Age Friendly Community Strategy	\$0	\$0	\$0	(\$20,400)	\$20,400	\$0	\$0	0.00%
Development/Community Benefit Charges	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
Development Charges Study	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
Total - Operating & Capital Summary	\$738,471	\$826,400	\$814,400	(\$387,400)	\$1,399,000	\$1,011,600	\$185,200	22.41%

The County of Grey
Planning Department - General - Operating
2022 Budget
For the Twelve Months Ending
December 31, 2021

Account	Description	2020 ACTUAL	2021 BUDGET	2021 YEAR END PROJECTION	2022 BUDGET	2022 BUDGET to 2021 BUDGET Variance \$	2022 BUDGET to 2021 BUDGET Variance %
REVENUE							
49400	Transfer From Reserve	\$0	(\$30,000)	(\$37,500)	(\$29,600)	\$400	-1.33%
54000	Admin Services	(33)	(100)	(100)	(100)	0	0.00%
54021	App Fees Offical Plan	(14,515)	(10,000)	(10,000)	(10,000)	0	0.00%
54024	App Fees Subdivisions	(109,539)	(90,000)	(115,000)	(110,000)	(20,000)	22.22%
TOTAL REVENUE		(124,087)	(130,100)	(162,600)	(149,700)	(19,600)	15.07%
EXPENDITURE							
Salaries and Wages							
61000	Salaries and Wages	546,749	582,000	610,600	693,400	111,400	19.14%
61003	Overtime Wages	3,337	8,000	12,000	10,000	2,000	25.00%
Total - Salaries & Wages		550,086	590,000	622,600	703,400	113,400	19.22%
Employee Benefits							
61220	CPP	19,596	21,400	22,300	27,000	5,600	26.17%
61221	EI	6,793	7,000	7,500	8,800	1,800	25.71%
61222	WSIB Premiums	6,753	7,300	7,600	8,700	1,400	19.18%
61223	OMERS	58,026	62,000	63,000	72,700	10,700	17.26%
61224	EHT	10,770	11,400	12,000	13,600	2,200	19.30%
61225	Group Benefits	59,580	62,900	68,100	89,800	26,900	42.77%
61260	Service Awards	153	400	400	500	100	25.00%
Total - Employee Benefits		161,671	172,400	180,900	221,100	48,700	28.25%
Total Salaries and Benefits		711,757	762,400	803,500	924,500	162,100	21.26%
Other Expenditures							
63010	Association/Membership Fees	3,458	4,000	4,500	4,500	500	12.50%
63020	Computer Support/Maintenance	2,637	2,500	2,500	2,700	200	8.00%
63030	Copying & Printing	684	1,000	500	500	(500)	-50.00%
63040	Equip/Furniture Maintenance	5,845	1,000	1,300	2,000	1,000	100.00%
63041	Computer Purchases	5,775	1,800	4,500	4,600	2,800	155.56%
63051	Telephone	1,039	1,000	1,000	1,000	0	0.00%
63052	Cellular	535	2,300	2,500	1,800	(500)	-21.74%
63060	Office & Charting Supplies	1,468	2,000	2,000	2,000	0	0.00%
63063	Postage/Courier/Freight	996	1,800	1,000	1,000	(800)	-44.44%
63064	Subscriptions & Publications	2,062	1,000	3,000	2,500	1,500	150.00%
63070	Other Materials & Services	579	500	1,300	1,000	500	100.00%
63300	Staff Training and Development	2,324	2,500	500	2,000	(500)	-20.00%
63310	Travel & Meal Expenses	1,245	4,300	1,000	4,000	(300)	-6.98%
63320	Conferences	1,175	2,800	2,000	3,000	200	7.14%
63445	Rent	1,810	2,000	2,000	2,000	0	0.00%
63756	Signs	1,922	2,000	2,000	2,000	0	0.00%
64100	Legal Fees	4,216	25,000	10,000	25,000	0	0.00%
64102	Professional & Consulting fees	5,241	10,000	5,000	10,000	0	0.00%
67014	Interfunc. IS Costs	12,700	13,100	13,100	15,900	2,800	21.37%
Total - Other Expenditures		55,711	80,600	59,700	87,500	6,900	8.56%

The County of Grey
Planning Department - General - Operating
2022 Budget
For the Twelve Months Ending
December 31, 2021

<u>Account</u>	<u>Description</u>	<u>2020</u> <u>ACTUAL</u>	<u>2021</u> <u>BUDGET</u>	<u>2021</u> <u>YEAR END PROJECTION</u>	<u>2022</u> <u>BUDGET</u>	<u>2022 BUDGET to</u> <u>2021 BUDGET</u> <u>Variance \$</u>	<u>2022 BUDGET to</u> <u>2021 BUDGET</u> <u>Variance %</u>
<hr/>							
	TOTAL EXPENDITURE	\$767,468	\$843,000	\$863,200	\$1,012,000	\$169,000	20.05%
<hr/>							
	NET REQUIREMENT	643.381	712.900	700.600	862.300	149.400	20.96%

The County of Grey
Planning Department - General - COVID-19
2022 Budget
For the Twelve Months Ending
December 31, 2021

Account	Description	2020 ACTUAL	2021 BUDGET	2021 YEAR END PROJECTION	2022 BUDGET	2022 BUDGET to 2021 BUDGET Variance \$	2022 BUDGET to 2021 BUDGET Variance %
REVENUE							
51135	Fed-Prov Safe Restart Mun Oper'g Fu	(\$5,352)	\$0	(\$3,700)	\$0	\$0	0.00%
	TOTAL REVENUE	(5,352)	0	(3,700)	0	0	0.00%
EXPENDITURE							
Salaries and Wages							
61000	Salaries and Wages	4,558	0	0	0	0	0.00%
61003	Overtime Wages	0	0	3,200	0	0	0.00%
	Total - Salaries & Wages	4,558	0	3,200	0	0	0.00%
Employee Benefits							
61222	WSIB Premiums	25	0	0	0	0	0.00%
61223	OMERS	361	0	200	0	0	0.00%
61224	EHT	89	0	100	0	0	0.00%
61225	Group Benefits	318	0	200	0	0	0.00%
	Total - Employee Benefits	793	0	500	0	0	0.00%
	Total Salaries and Benefits	5,351	0	3,700	0	0	0.00%
	TOTAL EXPENDITURE	5,351	0	3,700	0	0	0.00%
	NET REQUIREMENT	(1)	0	0	0	0	0.00%

The County of Grey
Planning Department - Civic Addressing
2022 Budget
For the Twelve Months Ending
December 31, 2021

Account	Description	2020 ACTUAL	2021 BUDGET	2021 YEAR END PROJECTION	2022 BUDGET	2022 BUDGET to 2021 BUDGET Variance \$	2022 BUDGET to 2021 BUDGET Variance %
REVENUE							
53002	Lower Tier Municipalities	(\$13,830)	(\$16,900)	(\$16,900)	(\$16,500)	\$400	-2.37%
54040	Cost Recoveries	(309)	(800)	(800)	(800)	0	0.00%
TOTAL REVENUE		(14,139)	(17,700)	(17,700)	(17,300)	400	-2.26%
EXPENDITURE							
Salaries and Wages							
61000	Salaries and Wages	16,291	16,500	16,500	16,700	200	1.21%
Total - Salaries & Wages		16,291	16,500	16,500	16,700	200	1.21%
Employee Benefits							
61220	CPP	731	800	900	900	100	12.50%
61221	EI	253	300	300	300	0	0.00%
61222	WSIB Premiums	221	200	200	200	0	0.00%
61223	OMERS	1,560	1,600	1,600	1,600	0	0.00%
61224	EHT	319	300	300	300	0	0.00%
61225	Group Benefits	2,113	2,200	2,200	2,300	100	4.55%
Total - Employee Benefits		5,197	5,400	5,500	5,600	200	3.70%
Total Salaries and Benefits		21,488	21,900	22,000	22,300	400	1.83%
Other Expenditures							
63063	Postage/Courier/Freight	(18)	0	0	0	0	0.00%
63310	Travel & Meal Expenses	136	100	300	300	200	200.00%
63756	Signs	17,178	24,000	24,000	24,000	0	0.00%
64120	Purchased Service	52,545	67,000	67,000	70,000	3,000	4.48%
Total - Other Expenditures		69,841	91,100	91,300	94,300	3,200	3.51%
TOTAL EXPENDITURE		91,329	113,000	113,300	116,600	3,600	3.19%
NET REQUIREMENT		77,190	95,300	95,600	99,300	4,000	4.20%

The County of Grey
Planning Department - General - Capital
2022 Budget
For the Twelve Months Ending
December 31, 2021

<u>Account</u>	<u>Description</u>	<u>2020 ACTUAL</u>	<u>2021 BUDGET</u>	<u>2021 YEAR END PROJECTION</u>	<u>2022 BUDGET</u>	<u>2022 BUDGET to 2021 BUDGET Variance \$</u>	<u>2022 BUDGET to 2021 BUDGET Variance %</u>
REVENUE							
49400	Transfer From Reserve	(\$18,481)	(\$6,900)	(\$31,000)	(\$150,000)	(\$143,100)	2073.91%
49415	From Reserve - Dev. Charges	(8,764)	0	0	(50,000)	(50,000)	100.00%
TOTAL REVENUE		(27,245)	(6,900)	(31,000)	(200,000)	(193,100)	2798.55%
EXPENDITURE							
Other Expenditures							
64102	Professional & Consulting fees	27,246	6,900	31,000	250,000	243,100	3523.19%
69100	Transfer to Reserves	17,900	18,200	18,200	0	(18,200)	-100.00%
Total - Other Expenditures		45,146	25,100	49,200	250,000	224,900	896.02%
TOTAL EXPENDITURE		45,146	25,100	49,200	250,000	224,900	896.02%
NET REQUIREMENT		17,901	18,200	18,200	50,000	31,800	174.73%

The County of Grey
Planning Department - Capital Age Friendly Community Strat.
2022 Budget
For the Twelve Months Ending
December 31, 2021

<u>Account</u>	<u>Description</u>	<u>2020 ACTUAL</u>	<u>2021 BUDGET</u>	<u>2021 YEAR END PROJECTION</u>	<u>2022 BUDGET</u>	<u>2022 BUDGET to 2021 BUDGET Variance \$</u>	<u>2022 BUDGET to 2021 BUDGET Variance %</u>
REVENUE							
49405	From Reserve - One Time Funding	\$0	(\$75,000)	(\$600)	(\$20,400)	\$54,600	-72.80%
51100	Provincial Conditional Grant	0	0	(54,000)	0	0	0.00%
TOTAL REVENUE		0	(75,000)	(54,600)	(20,400)	54,600	-72.80%
EXPENDITURE							
Other Expenditures							
63000	Advertising	0	2,500	2,400	100	(2,400)	-96.00%
64102	Professional & Consulting fees	0	72,500	52,200	20,300	(52,200)	-72.00%
Total - Other Expenditures		0	75,000	54,600	20,400	(54,600)	-72.80%
TOTAL EXPENDITURE		0	75,000	54,600	20,400	(54,600)	-72.80%

The County of Grey
Planning Dept. - Capital - Development/Comm. Benefit Charges
2022 Budget
For the Twelve Months Ending
December 31, 2021

<u>Account</u>	<u>Description</u>	<u>2020 ACTUAL</u>	<u>2021 BUDGET</u>	<u>2021 YEAR END PROJECTION</u>	<u>2022 BUDGET</u>	<u>2022 BUDGET to 2021 BUDGET Variance \$</u>	<u>2022 BUDGET to 2021 BUDGET Variance %</u>
REVENUE							
49400	Transfer From Reserve	(\$64)	\$0	(\$100)	\$0	\$0	0.00%
49415	From Reserve - Dev. Charges	(3,116)	0	(3,900)	0	0	0.00%
TOTAL REVENUE		(3,180)	0	(4,000)	0	0	0.00%
EXPENDITURE							
Other Expenditures							
64102	Professional & Consulting fees	3,180	0	4,000	0	0	0.00%
Total - Other Expenditures		3,180	0	4,000	0	0	0.00%
TOTAL EXPENDITURE		3,180	0	4,000	0	0	0.00%

The County of Grey
Planning Dept. - Capital - Development Charges Study
2022 Budget
For the Twelve Months Ending
December 31, 2021

<u>Account</u>	<u>Description</u>	<u>2020 ACTUAL</u>	<u>2021 BUDGET</u>	<u>2021 YEAR END PROJECTION</u>	<u>2022 BUDGET</u>	<u>2022 BUDGET to 2021 BUDGET Variance \$</u>	<u>2022 BUDGET to 2021 BUDGET Variance %</u>
REVENUE							
49400	Transfer From Reserve	\$0	(\$7,100)	(\$7,100)	\$0	\$7,100	-100.00%
49415	From Reserve - Dev. Charges	0	(52,900)	(52,900)	0	52,900	-100.00%
TOTAL REVENUE		0	(60,000)	(60,000)	0	60,000	-100.00%
EXPENDITURE							
Other Expenditures							
64102	Professional & Consulting fees	0	60,000	60,000	0	(60,000)	-100.00%
Total - Other Expenditures		0	60,000	60,000	0	(60,000)	-100.00%
TOTAL EXPENDITURE		0	60,000	60,000	0	(60,000)	-100.00%



COUNTY OF GREY
AGRICULTURE AND FORESTRY & TRAILS
2022 BUDGET NET DEPARTMENT REQUIREMENT SUMMARY

OPERATING SUMMARY

	2020	2021		2022			Net Budget Change	
	Actual	Budgeted Levy	Year End Projection	Revenue	Budgeted Expenditure	Levy	2021 Budget vs 2020 Budget Variance \$	Variance %
Agriculture	\$149,830	\$155,100	\$150,900	(\$6,100)	\$172,900	\$166,800	\$11,700	7.54%
Forestry & Trails General Operating	\$47,108	\$111,500	\$111,200	(\$1,059,300)	\$1,204,900	\$145,600	\$34,100	30.58%
Total Operating	\$196,938	\$266,600	\$262,100	(\$1,065,400)	\$1,377,800	\$312,400	\$45,800	17.18%

CAPITAL SUMMARY

	2020	2021		2022			Net Budget Change	
	Actual	Budgeted Levy	Year End Projection	Revenue	Budgeted Expenditure	Levy	2021 Budget vs 2020 Budget Variance \$	Variance %
Forestry & Trails General Capital	\$76,500	\$78,000	\$78,000	(\$50,000)	\$150,000	\$100,000	\$22,000	28.21%
Culvert 5A	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
Bridge 80	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
Culvert 15A	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
Kolapore Parking	\$0	\$0	\$0	(\$78,800)	\$78,800	\$0	\$0	0.00%
Total Capital	\$76,500	\$78,000	\$78,000	(\$128,800)	\$228,800	\$100,000	\$22,000	28.21%

OPERATING AND CAPITAL COMBINED SUMMARY

	2020	2021		2022			Net Budget Change	
	Actual	Budgeted Levy	Year End Projection	Revenue	Budgeted Expenditure	Levy	2021 Budget vs 2020 Budget Variance \$	Variance %
Agriculture	\$149,830	\$155,100	\$150,900	(\$6,100)	\$172,900	\$166,800	\$11,700	7.54%
Forestry & Trails	\$123,608	\$189,500	\$189,200	(\$1,188,100)	\$1,433,700	\$245,600	\$56,100	29.60%
Total - Operating & Capital Summary	\$273,438	\$344,600	\$340,100	(\$1,194,200)	\$1,606,600	\$412,400	\$67,800	19.67%

The County of Grey
Agriculture Operating
2022 Budget
For the Twelve Months Ending
December 31, 2021

Account	Description	2020 ACTUAL	2021 BUDGET	2021 YEAR END PROJECTION	2022 BUDGET	2022 BUDGET to 2021 BUDGET Variance \$	2022 BUDGET to 2021 BUDGET Variance %
REVENUE							
49400	Transfer From Reserve	\$0	(\$2,500)	\$0	(\$4,100)	(\$1,600)	64.00%
54250	Permit Fee	(1,420)	(1,400)	(7,000)	(2,000)	(600)	42.86%
TOTAL REVENUE		(1,420)	(3,900)	(7,000)	(6,100)	(2,200)	56.41%
EXPENDITURE							
Other Expenditures							
63020	Computer Support/Maintenance	0	0	0	500	500	100.00%
63041	Computer Purchases	855	1,500	7,000	4,100	2,600	173.33%
63051	Telephone	108	100	100	100	0	0.00%
63300	Staff Training and Development	0	0	0	1,000	1,000	100.00%
63754	Promotion & Public Relations	0	1,000	1,000	0	(1,000)	-100.00%
64102	Professional & Consulting fees	49,213	47,500	45,000	61,000	13,500	28.42%
64310	Travel & Meal Expenses	5,692	6,000	5,000	4,100	(1,900)	-31.67%
64704	Administration	7,382	7,100	6,500	9,100	2,000	28.17%
66000	Payments to Indiv. & Organiz'	39,500	40,100	40,100	40,700	600	1.50%
66002	Beaver Grants	7,550	12,500	10,000	10,000	(2,500)	-20.00%
66003	Coyote/Wolf Grants	9,550	12,500	12,500	10,000	(2,500)	-20.00%
67007	Interfunc. Rent	25,300	25,100	25,100	25,600	500	1.99%
67014	Interfunc. IS Costs	6,100	5,600	5,600	6,700	1,100	19.64%
Total - Other Expenditures		151,250	159,000	157,900	172,900	13,900	8.74%
TOTAL EXPENDITURE							
TOTAL EXPENDITURE		151,250	159,000	157,900	172,900	13,900	8.74%
NET REQUIREMENT							
NET REQUIREMENT		149,830	155,100	150,900	166,800	11,700	7.54%

The County of Grey
General Forestry
2022 Budget
For the Twelve Months Ending
December 31, 2021

Account	Description	2020 ACTUAL	2021 BUDGET	2021 YEAR END PROJECTION	2022 BUDGET	2022 BUDGET to 2021 BUDGET Variance \$	2022 BUDGET to 2021 BUDGET Variance %
REVENUE							
54090	Sale of Forestry Products	(\$135,150)	\$0	\$0	\$0	\$0	0.00%
	TOTAL REVENUE	(135,150)	0	0	0	0	0.00%
EXPENDITURE							
Other Expenditures							
63010	Association/Membership Fees	152	0	0	0	0	0.00%
63051	Telephone	63	0	0	0	0	0.00%
63060	Office & Charting Supplies	36	0	0	0	0	0.00%
63320	Conferences	100	0	0	0	0	0.00%
64102	Professional & Consulting fees	48,245	0	0	0	0	0.00%
64310	Travel & Meal Expenses	3,499	0	0	0	0	0.00%
64704	Administration	5,507	0	0	0	0	0.00%
66001	Payments to Municipalities	23,330	0	0	0	0	0.00%
69100	Transfer to Reserves	4,900	0	0	0	0	0.00%
	Total - Other Expenditures	85,832	0	0	0	0	0.00%
	TOTAL EXPENDITURE	85,832	0	0	0	0	0.00%
	NET REQUIREMENT	(49,318)	0	0	0	0	0.00%

The County of Grey
Forestry Trails
2022 Budget
For the Twelve Months Ending
December 31, 2021

<u>Account</u>	<u>Description</u>	<u>2020 ACTUAL</u>	<u>2021 BUDGET</u>	<u>2021 YEAR END PROJECTION</u>	<u>2022 BUDGET</u>	<u>2022 BUDGET to 2021 BUDGET Variance \$</u>	<u>2022 BUDGET to 2021 BUDGET Variance %</u>
EXPENDITURE							
	Other Expenditures						
63756	Signs	\$4,286	\$0	\$0	\$0	\$0	0.00%
64102	Professional & Consulting fees	17,159	0	0	0	0	0.00%
64310	Travel & Meal Expenses	2,168	0	0	0	0	0.00%
64704	Administration	2,575	0	0	0	0	0.00%
64903	Maintenance of Trails	9,535	0	0	0	0	0.00%
	Total - Other Expenditures	35,723	0	0	0	0	0.00%
	TOTAL EXPENDITURE	35,723	0	0	0	0	0.00%
	NET REQUIREMENT	35,723	0	0	0	0	0.00%

The County of Grey
Forestry & Trails - General Operating
2022 Budget
For the Twelve Months Ending
December 31, 2021

Account	Description	2020 ACTUAL	2021 BUDGET	2021 YEAR END PROJECTION	2022 BUDGET	2022 BUDGET to 2021 BUDGET Variance \$	2022 BUDGET to 2021 BUDGET Variance %
REVENUE							
49400	Transfer From Reserve	\$0	(\$78,800)	(\$27,800)	(\$422,900)	(\$344,100)	436.68%
49405	From Reserve - One Time Funding	0	0	0	(200,000)	(200,000)	100.00%
49415	From Reserve - Dev. Charges	(3,937)	0	0	(125,100)	(125,100)	100.00%
52000	Federal Conditional Grant	0	0	(15,500)	(221,000)	(221,000)	100.00%
54033	Leases	(4,629)	(4,600)	(6,000)	(6,000)	(1,400)	30.43%
54050	Donations	(3)	0	0	0	0	0.00%
54090	Sale of Forestry Products	0	(112,500)	(112,500)	(84,300)	28,200	-25.07%
TOTAL REVENUE		(8,569)	(195,900)	(161,800)	(1,059,300)	(863,400)	440.74%
EXPENDITURE							
Other Expenditures							
63010	Association/Membership Fees	0	200	200	200	0	0.00%
63060	Office & Charting Supplies	0	100	100	100	0	0.00%
63070	Other Materials & Services	182	300	300	300	0	0.00%
63310	Travel & Meal Expenses	0	100	100	0	(100)	-100.00%
63320	Conferences	0	100	100	100	0	0.00%
63441	Hydro/Water	0	0	300	300	300	100.00%
63756	Signs	1,730	18,500	14,600	37,000	18,500	100.00%
63766	Fencing	0	10,000	5,000	5,000	(5,000)	-50.00%
63902	Road Mtce & Construction	0	1,500	1,000	1,500	0	0.00%
64102	Professional & Consulting fees	21,259	136,200	133,700	151,000	14,800	10.87%
64310	Travel & Meal Expenses	2,184	7,500	8,400	9,500	2,000	26.67%
64601	Hired Equipment	0	27,000	16,500	12,000	(15,000)	-55.56%
64704	Administration	2,575	16,900	15,500	18,700	1,800	10.65%
64903	Maintenance of Trails	41,342	61,000	5,000	936,000	875,000	1434.43%
66000	Payments to Indiv. & Organiz'	0	5,000	0	10,000	5,000	100.00%
66001	Payments to Municipalities	0	23,000	23,200	23,200	200	0.87%
69100	Transfer to Reserves	0	0	49,000	0	0	0.00%
Total - Other Expenditures		69,272	307,400	273,000	1,204,900	897,500	291.96%
TOTAL EXPENDITURE		69,272	307,400	273,000	1,204,900	897,500	291.96%
NET REQUIREMENT		60,703	111,500	111,200	145,600	34,100	30.58%

The County of Grey
Forestry & Trails - General Capital
2022 Budget
For the Twelve Months Ending
December 31, 2021

Account	Description	2020 ACTUAL	2021 BUDGET	2021 YEAR END PROJECTION	2022 BUDGET	2022 BUDGET to 2021 BUDGET Variance \$	2022 BUDGET to 2021 BUDGET Variance %
REVENUE							
49400	Transfer From Reserve	(\$13,447)	(\$95,000)	(\$59,700)	(\$50,000)	\$45,000	-47.37%
	TOTAL REVENUE	(13,447)	(95,000)	(59,700)	(50,000)	45,000	-47.37%
EXPENDITURE							
Other Expenditures							
64102	Professional & Consulting fees	6,172	45,000	15,000	0	(45,000)	-100.00%
64904	Bridge and Culvert Rehabilitation	7,275	50,000	44,700	50,000	0	0.00%
69100	Transfer to Reserves	76,500	78,000	78,000	100,000	22,000	28.21%
	Total - Other Expenditures	89,947	173,000	137,700	150,000	(23,000)	-13.29%
	TOTAL EXPENDITURE	89,947	173,000	137,700	150,000	(23,000)	-13.29%
	NET REQUIREMENT	76,500	78,000	78,000	100,000	22,000	28.21%

The County of Grey
Forestry & Trails - Capital - Rail Trail Culvert 5A
2022 Budget
For the Twelve Months Ending
December 31, 2021

Account	Description	2020 ACTUAL	2021 BUDGET	2021 YEAR END PROJECTION	2022 BUDGET	2022 BUDGET to 2021 BUDGET Variance \$	2022 BUDGET to 2021 BUDGET Variance %
REVENUE							
49400	Transfer From Reserve	\$0	(\$43,000)	(\$5,500)	\$0	\$43,000	-100.00%
	TOTAL REVENUE	0	(43,000)	(5,500)	0	43,000	-100.00%
EXPENDITURE							
Other Expenditures							
64904	Bridge and Culvert Rehabilitation	0	43,000	5,500	0	(43,000)	-100.00%
	Total - Other Expenditures	0	43,000	5,500	0	(43,000)	-100.00%
	TOTAL EXPENDITURE	0	43,000	5,500	0	(43,000)	-100.00%

The County of Grey
Forestry & Trails - Capital - Rail Trail Bridge 80
2022 Budget
For the Twelve Months Ending
December 31, 2021

<u>Account</u>	<u>Description</u>	<u>2020 ACTUAL</u>	<u>2021 BUDGET</u>	<u>2021 YEAR END PROJECTION</u>	<u>2022 BUDGET</u>	<u>2022 BUDGET to 2021 BUDGET Variance \$</u>	<u>2022 BUDGET to 2021 BUDGET Variance %</u>
REVENUE							
49400	Transfer From Reserve	(\$203,881)	\$0	\$0	\$0	\$0	0.00%
	TOTAL REVENUE	(203,881)	0	0	0	0	0.00%
EXPENDITURE							
Other Expenditures							
64904	Bridge and Culvert Rehabilitation	203,881	0	0	0	0	0.00%
	Total - Other Expenditures	203,881	0	0	0	0	0.00%
	TOTAL EXPENDITURE	203,881	0	0	0	0	0.00%

The County of Grey
Forestry & Trails - Capital - Rail Trail Culvert 15A
2022 Budget
For the Twelve Months Ending
December 31, 2021

<u>Account</u>	<u>Description</u>	<u>2020 ACTUAL</u>	<u>2021 BUDGET</u>	<u>2021 YEAR END PROJECTION</u>	<u>2022 BUDGET</u>	<u>2022 BUDGET to 2021 BUDGET Variance \$</u>	<u>2022 BUDGET to 2021 BUDGET Variance %</u>
REVENUE							
49400	Transfer From Reserve	\$0	(\$41,000)	(\$8,600)	\$0	\$41,000	-100.00%
	TOTAL REVENUE	0	(41,000)	(8,600)	0	41,000	-100.00%
EXPENDITURE							
Other Expenditures							
64904	Bridge and Culvert Rehabilitation	0	41,000	8,600	0	(41,000)	-100.00%
	Total - Other Expenditures	0	41,000	8,600	0	(41,000)	-100.00%
	TOTAL EXPENDITURE	0	41,000	8,600	0	(41,000)	-100.00%

The County of Grey
Forestry & Trails - Capital - Kolapore Parking
2022 Budget
For the Twelve Months Ending
December 31, 2021

<u>Account</u>	<u>Description</u>	<u>2020 ACTUAL</u>	<u>2021 BUDGET</u>	<u>2021 YEAR END PROJECTION</u>	<u>2022 BUDGET</u>	<u>2022 BUDGET to 2021 BUDGET Variance \$</u>	<u>2022 BUDGET to 2021 BUDGET Variance %</u>
REVENUE							
49400	Transfer From Reserve	\$0	\$0	\$0	(\$59,100)	(\$59,100)	100.00%
49415	From Reserve - Dev. Charges	0	0	0	(19,700)	(19,700)	100.00%
TOTAL REVENUE		0	0	0	(78,800)	(78,800)	100.00%
EXPENDITURE							
Other Expenditures							
64429	Site Maintenance	0	0	0	78,800	78,800	100.00%
Total - Other Expenditures		0	0	0	78,800	78,800	100.00%
TOTAL EXPENDITURE		0	0	0	78,800	78,800	100.00%



**COUNTY OF GREY
ECONOMIC DEVELOPMENT & TOURISM
2022 BUDGET NET DEPARTMENT REQUIREMENT SUMMARY**

OPERATING SUMMARY

	2020	2021		2022			Net Budget Change	
	Actual	Budgeted Levy	Year End Projection	Revenue	Budgeted Expenditure	Levy	2022 Budget vs 2021 Budget Variance \$	Variance %
General Operating	\$666,651	\$663,000	\$678,000	\$0	\$800,400	\$800,400	\$137,400	20.72%
Tourism	\$223,804	\$317,700	\$269,200	(\$56,200)	\$116,800	\$60,600	(\$257,100)	-80.93%
Regional Attraction & Retention	(\$4,407)	\$10,000	\$0	(\$10,000)	\$50,000	\$40,000	\$30,000	300.00%
Local Immigration Partnership	\$2	\$300	\$0	(\$244,400)	\$244,400	\$0	(\$300)	-100.00%
Local Food	\$3,702	\$10,000	\$9,500	(\$2,900)	\$11,500	\$8,600	(\$1,400)	-14.00%
Sydenham Campus (Community Hub)	\$156,418	\$144,200	\$164,300	(\$180,000)	\$406,300	\$226,300	\$82,100	56.93%
Community Transportation	(\$2)	\$91,700	\$98,200	(\$1,004,200)	\$1,284,500	\$280,300	\$188,600	205.67%
Business Enterprise Centre	\$71,029	\$49,500	\$36,800	(\$184,500)	\$232,200	\$47,700	(\$1,800)	-3.64%
Total Operating	\$1,117,197	\$1,286,400	\$1,256,000	(\$1,682,200)	\$3,146,100	\$1,463,900	\$177,500	13.80%

CAPITAL SUMMARY

	2020	2021		2022			Net Budget Change	
	Actual	Budgeted Levy	Year End Projection	Revenue	Budgeted Expenditure	Levy	2022 Budget vs 2021 Budget Variance \$	Variance %
Capital - General	\$187,400	\$187,400	\$187,400	\$0	\$189,000	\$189,000	\$1,600	0.85%
Capital - Tourism	\$10,740	\$18,700	\$18,700	(\$77,500)	\$94,500	\$17,000	(\$1,700)	-9.09%
Capital - Sydenham Campus	\$0	\$0	\$0	(\$402,300)	\$402,300	\$0	\$0	0.00%
Total Capital	\$198,140	\$206,100	\$206,100	(\$479,800)	\$685,800	\$206,000	(\$100)	-0.05%

OPERATING AND CAPITAL COMBINED SUMMARY

	2020	2021		2022			Net Budget Change	
	Actual	Budgeted Levy	Year End Projection	Revenue	Budgeted Expenditure	Levy	2022 Budget vs 2021 Budget Variance \$	Variance %
Operations	\$1,117,197	\$1,286,400	\$1,256,000	(\$1,682,200)	\$3,146,100	\$1,463,900	\$177,500	13.80%
Capital	\$198,140	\$206,100	\$206,100	(\$479,800)	\$685,800	\$206,000	(\$100)	-0.05%
Total - Operating & Capital Summary	\$1,315,337	\$1,492,500	\$1,462,100	(\$2,162,000)	\$3,831,900	\$1,669,900	\$177,400	11.89%

The County of Grey
Economic Development - General Operating
2022 Budget
For the Twelve Months Ending
December 31, 2021

Account	Description	2020 ACTUAL	2021 BUDGET	2021 YEAR END PROJECTION	2022 BUDGET	2022 BUDGET to 2021 BUDGET Variance \$	2022 BUDGET to 2021 BUDGET Variance %
REVENUE							
49400	Transfer From Reserve	(\$5,000)	\$0	\$0	\$0	\$0	0.00%
51100	Provincial Conditional Grant	(1,208)	(20,000)	(17,700)	0	20,000	-100.00%
52000	Federal Conditional Grant	0	(37,500)	(40,000)	0	37,500	-100.00%
53002	Lower Tier Municipalities	0	(10,000)	(10,000)	0	10,000	-100.00%
54040	Cost Recoveries	0	(10,000)	(22,200)	0	10,000	-100.00%
TOTAL REVENUE		(6,208)	(77,500)	(89,900)	0	77,500	-100.00%
EXPENDITURE							
Salaries and Wages							
61000	Salaries and Wages	452,676	448,900	449,200	525,200	76,300	17.00%
Total - Salaries & Wages		452,676	448,900	449,200	525,200	76,300	17.00%
Employee Benefits							
61220	CPP	16,079	18,600	18,600	20,300	1,700	9.14%
61221	EI	5,610	6,100	6,100	6,700	600	9.84%
61222	WSIB Premiums	5,707	6,000	6,000	6,700	700	11.67%
61223	OMERS	47,843	45,400	45,800	55,500	10,100	22.25%
61224	EHT	8,845	8,800	8,800	10,300	1,500	17.05%
61225	Group Benefits	48,243	55,100	55,200	50,100	(5,000)	-9.07%
Total - Employee Benefits		132,327	140,000	140,500	149,600	9,600	6.86%
Total Salaries and Benefits		585,003	588,900	589,700	674,800	85,900	14.59%
Other Expenditures							
63000	Advertising	105	0	2,900	4,000	4,000	100.00%
63005	Radio Advertising	1,817	0	0	0	0	0.00%
63006	Image & Graphics Development	0	0	0	2,500	2,500	100.00%
63010	Association/Membership Fees	2,350	2,500	1,900	2,500	0	0.00%
63020	Computer Support/Maintenance	870	2,000	900	2,000	0	0.00%
63030	Copying & Printing	569	2,500	500	2,500	0	0.00%
63040	Equip/Furniture Maintenance	849	500	0	500	0	0.00%
63041	Computer Purchases	5,673	0	0	3,200	3,200	100.00%
63051	Telephone	742	700	700	700	0	0.00%
63052	Cellular	2,099	2,800	1,600	4,000	1,200	42.86%
63060	Office & Charting Supplies	2,532	500	1,100	1,000	500	100.00%
63063	Postage/Courier/Freight	111	100	100	100	0	0.00%
63070	Other Materials & Services	6,790	500	2,500	500	0	0.00%
63300	Staff Training and Development	78	2,500	1,500	4,500	2,000	80.00%
63310	Travel & Meal Expenses	6,229	5,000	3,500	7,200	2,200	44.00%
63320	Conferences	3,637	2,000	1,000	3,500	1,500	75.00%
63603	Vehicle Operations	623	1,000	500	1,000	0	0.00%
63754	Promotion & Public Relations	13,029	2,000	2,000	2,000	0	0.00%
63758	Trade Shows	0	500	0	2,000	1,500	300.00%
63762	Uniforms	153	300	1,100	800	500	166.67%
63801	Studies/Reports	5,000	100,000	100,000	50,000	(50,000)	-50.00%
64102	Professional & Consulting fees	10,176	15,000	45,200	15,000	0	0.00%
65200	Bank Charges	224	0	0	300	300	100.00%

The County of Grey
Economic Development - General Operating
2022 Budget
For the Twelve Months Ending
December 31, 2021

<u>Account</u>	<u>Description</u>	<u>2020</u> <u>ACTUAL</u>	<u>2021</u> <u>BUDGET</u>	<u>2021</u> <u>YEAR END PROJECTION</u>	<u>2022</u> <u>BUDGET</u>	<u>2022 BUDGET to</u> <u>2021 BUDGET</u> <u>Variance \$</u>	<u>2022 BUDGET to</u> <u>2021 BUDGET</u> <u>Variance %</u>
66000	Payments to Indiv. & Organiz'	\$15,000	\$0	\$0	\$0	\$0	0.00%
67014	Interfunc. IS Costs	9,200	11,200	11,200	15,800	4,600	41.07%
Total - Other Expenditures		87,856	151,600	178,200	125,600	(26,000)	-17.15%
TOTAL EXPENDITURE		672,859	740,500	767,900	800,400	59,900	8.09%
NET REQUIREMENT		666,651	663,000	678,000	800,400	137,400	20.72%

The County of Grey
Economic Development - Tourism Summary
2022 Budget
For the Twelve Months Ending
December 31, 2021

Account	Description	2020 ACTUAL	2021 BUDGET	2021 YEAR END PROJECTION	2022 BUDGET	2022 BUDGET to 2021 BUDGET Variance \$	2022 BUDGET to 2021 BUDGET Variance %
REVENUE							
49400	Transfer From Reserve	\$0	(\$5,000)	(\$5,000)	\$0	\$5,000	-100.00%
49405	From Reserve - One Time Funding	0	0	0	(46,500)	(46,500)	100.00%
51120	Provincial Wage Subsidy	0	(2,500)	(3,700)	(3,700)	(1,200)	48.00%
52020	Federal Wage Subsidies	0	0	(6,000)	(6,000)	(6,000)	100.00%
54040	Cost Recoveries	(3,000)	(5,000)	(5,000)	0	5,000	-100.00%
TOTAL REVENUE		(3,000)	(12,500)	(19,700)	(56,200)	(43,700)	349.60%
EXPENDITURE							
Salaries and Wages							
61000	Salaries and Wages	85,033	109,100	109,100	18,500	(90,600)	-83.04%
Total - Salaries & Wages		85,033	109,100	109,100	18,500	(90,600)	-83.04%
Employee Benefits							
61220	CPP	2,709	4,100	4,100	600	(3,500)	-85.37%
61221	EI	930	1,400	1,400	300	(1,100)	-78.57%
61222	WSIB Premiums	1,152	1,500	1,500	300	(1,200)	-80.00%
61223	OMERS	9,368	9,900	9,900	0	(9,900)	-100.00%
61224	EHT	1,664	2,100	2,100	300	(1,800)	-85.71%
61225	Group Benefits	9,065	10,100	10,100	100	(10,000)	-99.01%
Total - Employee Benefits		24,888	29,100	29,100	1,600	(27,500)	-94.50%
Total Salaries and Benefits		109,921	138,200	138,200	20,100	(118,100)	-85.46%
Other Expenditures							
63000	Advertising	5,088	5,000	5,000	0	(5,000)	-100.00%
63006	Image & Graphics Development	0	10,000	10,000	0	(10,000)	-100.00%
63010	Association/Membership Fees	1,646	1,000	1,000	4,500	3,500	350.00%
63020	Computer Support/Maintenance	828	0	0	0	0	0.00%
63025	Web Site Development	6,647	10,000	10,000	0	(10,000)	-100.00%
63030	Copying & Printing	253	1,500	1,500	0	(1,500)	-100.00%
63040	Equip/Furniture Maintenance	403	500	500	0	(500)	-100.00%
63041	Computer Purchases	25	2,100	2,100	0	(2,100)	-100.00%
63051	Telephone	297	300	300	300	0	0.00%
63052	Cellular	1,635	1,400	2,600	200	(1,200)	-85.71%
63060	Office & Charting Supplies	242	500	500	0	(500)	-100.00%
63063	Postage/Courier/Freight	1,491	2,000	2,000	2,000	0	0.00%
63070	Other Materials & Services	41	1,000	1,000	0	(1,000)	-100.00%
63300	Staff Training and Development	1,401	1,500	1,500	0	(1,500)	-100.00%
63310	Travel & Meal Expenses	3,616	5,000	5,000	0	(5,000)	-100.00%
63320	Conferences	2,168	1,000	1,000	0	(1,000)	-100.00%
63603	Vehicle Operations	2,185	3,000	3,000	3,000	0	0.00%
63750	Brochures/Books	27,234	20,000	20,000	0	(20,000)	-100.00%
63756	Signs	4,785	0	4,000	0	0	0.00%
63758	Trade Shows	4,921	2,000	2,000	2,000	0	0.00%
63762	Uniforms	560	500	500	500	0	0.00%
63801	Studies/Reports	25,466	91,500	45,000	76,500	(15,000)	-16.39%
64102	Professional & Consulting fees	10,105	0	0	0	0	0.00%

The County of Grey
Economic Development - Tourism Summary
2022 Budget
For the Twelve Months Ending
December 31, 2021

<u>Account</u>	<u>Description</u>	<u>2020</u> <u>ACTUAL</u>	<u>2021</u> <u>BUDGET</u>	<u>2021</u> <u>YEAR END PROJECTION</u>	<u>2022</u> <u>BUDGET</u>	<u>2022 BUDGET to</u> <u>2021 BUDGET</u> <u>Variance \$</u>	<u>2022 BUDGET to</u> <u>2021 BUDGET</u> <u>Variance %</u>
66000	Payments to Indiv. & Organiz'	\$7,446	\$28,000	\$28,000	\$3,500	(\$24,500)	-87.50%
67014	Interfunc. IS Costs	8,400	4,200	4,200	4,200	0	0.00%
Total - Other Expenditures		116,883	192,000	150,700	96,700	(95,300)	-49.64%
TOTAL EXPENDITURE		226,804	330,200	288,900	116,800	(213,400)	-64.63%
NET REQUIREMENT		223,804	317,700	269,200	60,600	(257,100)	-80.93%

The County of Grey
Economic Development - Regional Attraction & Retention
2022 Budget
For the Twelve Months Ending
December 31, 2021

<u>Account</u>	<u>Description</u>	<u>2020 ACTUAL</u>	<u>2021 BUDGET</u>	<u>2021 YEAR END PROJECTION</u>	<u>2022 BUDGET</u>	<u>2022 BUDGET to 2021 BUDGET Variance \$</u>	<u>2022 BUDGET to 2021 BUDGET Variance %</u>
REVENUE							
54040	Cost Recoveries	(\$12,660)	\$0	(\$12,300)	(\$10,000)	(\$10,000)	100.00%
54060	Miscellaneous Receipts	0	0	(30,000)	0	0	0.00%
TOTAL REVENUE		(12,660)	0	(42,300)	(10,000)	(10,000)	100.00%
EXPENDITURE							
Other Expenditures							
63754	Promotion & Public Relations	0	10,000	10,000	10,000	0	0.00%
63772	Hosted Events	8,253	0	32,300	40,000	40,000	100.00%
Total - Other Expenditures		8,253	10,000	42,300	50,000	40,000	400.00%
TOTAL EXPENDITURE		8,253	10,000	42,300	50,000	40,000	400.00%
NET REQUIREMENT		(4,407)	10,000	0	40,000	30,000	300.00%

The County of Grey
Economic Development -Local Immigration Partnership
2022 Budget
For the Twelve Months Ending
December 31, 2021

Account	Description	2020 ACTUAL	2021 BUDGET	2021 YEAR END PROJECTION	2022 BUDGET	2022 BUDGET to 2021 BUDGET Variance \$	2022 BUDGET to 2021 BUDGET Variance %
REVENUE							
52000	Federal Conditional Grant	(\$62,859)	(\$162,100)	(\$135,200)	(\$244,400)	(\$82,300)	50.77%
53005	Revenue - Bruce County	0	(300)	0	0	300	-100.00%
TOTAL REVENUE		(62,859)	(162,400)	(135,200)	(244,400)	(82,000)	50.49%
EXPENDITURE							
Salaries and Wages							
61000	Salaries and Wages	30,530	85,400	64,500	116,800	31,400	36.77%
Total - Salaries & Wages		30,530	85,400	64,500	116,800	31,400	36.77%
Employee Benefits							
61220	CPP	1,519	4,100	3,200	6,100	2,000	48.78%
61221	EI	565	1,400	1,300	2,100	700	50.00%
61222	WSIB Premiums	413	1,200	900	1,600	400	33.33%
61223	OMERS	2,830	5,900	3,600	6,200	300	5.08%
61224	EHT	597	1,700	1,300	2,300	600	35.29%
61225	Group Benefits	1,722	8,600	5,000	9,200	600	6.98%
Total - Employee Benefits		7,646	22,900	15,300	27,500	4,600	20.09%
Total Salaries and Benefits		38,176	108,300	79,800	144,300	36,000	33.24%
Other Expenditures							
63020	Computer Support/Maintenance	0	200	200	0	(200)	-100.00%
63030	Copying & Printing	0	1,800	1,000	3,800	2,000	111.11%
63040	Equip/Furniture Maintenance	434	10,600	10,600	0	(10,600)	-100.00%
63041	Computer Purchases	2,061	2,000	2,000	0	(2,000)	-100.00%
63042	Equip/Furniture Purchases	3,626	0	0	0	0	0.00%
63052	Cellular	668	800	200	300	(500)	-62.50%
63060	Office & Charting Supplies	694	4,600	2,300	0	(4,600)	-100.00%
63070	Other Materials & Services	0	1,400	0	0	(1,400)	-100.00%
63086	Conference	199	3,300	100	0	(3,300)	-100.00%
63300	Staff Training and Development	171	0	1,800	2,600	2,600	100.00%
63310	Travel & Meal Expenses	0	1,000	0	8,300	7,300	730.00%
63320	Conferences	0	3,000	0	19,300	16,300	543.33%
63754	Promotion & Public Relations	0	7,300	7,300	18,100	10,800	147.95%
64102	Professional & Consulting fees	15,932	17,000	28,500	46,300	29,300	172.35%
67014	Interfunc. IS Costs	900	1,400	1,400	1,400	0	0.00%
Total - Other Expenditures		24,685	54,400	55,400	100,100	45,700	84.01%
TOTAL EXPENDITURE		62,861	162,700	135,200	244,400	81,700	50.22%
NET REQUIREMENT		2	300	0	0	(300)	-100.00%

The County of Grey
Economic Development - Local Food
2022 Budget
For the Twelve Months Ending
December 31, 2021

<u>Account</u>	<u>Description</u>	<u>2020 ACTUAL</u>	<u>2021 BUDGET</u>	<u>2021 YEAR END PROJECTION</u>	<u>2022 BUDGET</u>	<u>2022 BUDGET to 2021 BUDGET Variance \$</u>	<u>2022 BUDGET to 2021 BUDGET Variance %</u>
REVENUE							
54040	Cost Recoveries	\$0	\$0	\$0	(\$2,900)	(\$2,900)	100.00%
	TOTAL REVENUE	0	0	0	(2,900)	(2,900)	100.00%
EXPENDITURE							
Other Expenditures							
63010	Association/Membership Fees	0	1,000	1,000	1,000	0	0.00%
63754	Promotion & Public Relations	3,202	8,500	8,500	5,000	(3,500)	-41.18%
63758	Trade Shows	500	500	0	500	0	0.00%
63772	Hosted Events	0	0	0	5,000	5,000	100.00%
	Total - Other Expenditures	3,702	10,000	9,500	11,500	1,500	15.00%
	TOTAL EXPENDITURE	3,702	10,000	9,500	11,500	1,500	15.00%
	NET REQUIREMENT	3,702	10,000	9,500	8,600	(1,400)	-14.00%

The County of Grey
Economic Development - Sydenham Campus Operating
2022 Budget
For the Twelve Months Ending
December 31, 2021

Account	Description	2020 ACTUAL	2021 BUDGET	2021 YEAR END PROJECTION	2022 BUDGET	2022 BUDGET to 2021 BUDGET Variance \$	2022 BUDGET to 2021 BUDGET Variance %
REVENUE							
49400	Transfer From Reserve	(\$91,600)	(\$11,000)	(\$11,000)	\$0	\$11,000	-100.00%
51135	Fed-Prov Safe Restart Mun Oper'g Fu	0	(85,000)	(70,500)	(40,000)	45,000	-52.94%
52000	Federal Conditional Grant	0	0	0	(100,000)	(100,000)	100.00%
54035	Current Tenant Rent	(9,793)	(35,000)	(49,500)	(40,000)	(5,000)	14.29%
TOTAL REVENUE		(101,393)	(131,000)	(131,000)	(180,000)	(49,000)	37.40%
EXPENDITURE							
Salaries and Wages							
61000	Salaries and Wages	13,091	0	0	25,000	25,000	100.00%
Total - Salaries & Wages		13,091	0	0	25,000	25,000	100.00%
Employee Benefits							
61220	CPP	643	0	0	1,200	1,200	100.00%
61221	EI	292	0	0	500	500	100.00%
61222	WSIB Premiums	178	0	0	400	400	100.00%
61224	EHT	257	0	0	400	400	100.00%
Total - Employee Benefits		1,370	0	0	2,500	2,500	100.00%
Total Salaries and Benefits		14,461	0	0	27,500	27,500	100.00%
Other Expenditures							
63051	Telephone	2,015	2,000	3,000	12,000	10,000	500.00%
63052	Cellular	63	0	0	0	0	0.00%
63070	Other Materials & Services	827	0	400	10,000	10,000	100.00%
63310	Travel & Meal Expenses	69	0	0	0	0	0.00%
63401	Cleaning Supplies	3,061	5,000	1,000	2,500	(2,500)	-50.00%
63403	Maintenance of Buildings	336	1,000	12,100	2,000	1,000	100.00%
63440	Heat	4,448	5,000	5,000	5,000	0	0.00%
63441	Hydro/Water	66,813	60,000	77,000	70,000	10,000	16.67%
63442	Water/Sewage & Fire Protect.	3,847	5,000	3,600	5,000	0	0.00%
64102	Professional & Consulting fees	756	0	800	0	0	0.00%
64401	Cleaning Contracts	2,292	20,000	24,200	23,000	3,000	15.00%
64403	Bldg Contracted Services	9,685	10,000	7,000	10,000	0	0.00%
64485	Landscape Mtce. Contracts	2,941	5,000	4,200	4,500	(500)	-10.00%
64486	Snow Removal	14,821	20,000	15,000	20,000	0	0.00%
65110	Insurance	4,576	5,400	5,200	5,400	0	0.00%
66000	Payments to Indiv. & Organiz'	1,000	11,000	11,000	100,000	89,000	809.09%
67000	Interfunc. Admin Charges	45,800	45,800	45,800	29,400	(16,400)	-35.81%
69100	Transfer to Reserves	80,000	80,000	80,000	80,000	0	0.00%
Total - Other Expenditures		243,350	275,200	295,300	378,800	103,600	37.65%
TOTAL EXPENDITURE		257,811	275,200	295,300	406,300	131,100	47.64%

The County of Grey
Economic Development - Sydenham Campus Operating
2022 Budget
For the Twelve Months Ending
December 31, 2021

<u>Account</u>	<u>Description</u>	<u>2020</u> <u>ACTUAL</u>	<u>2021</u> <u>BUDGET</u>	<u>2021</u> <u>YEAR END PROJECTION</u>	<u>2022</u> <u>BUDGET</u>	<u>2022 BUDGET to</u> <u>2021 BUDGET</u> <u>Variance \$</u>	<u>2022 BUDGET to</u> <u>2021 BUDGET</u> <u>Variance %</u>
	NET REQUIREMENT	\$156,418	\$144,200	\$164,300	\$226,300	\$82,100	56.93%

The County of Grey
Community Transportation Program Summary
2022 Budget
For the Twelve Months Ending
December 31, 2021

Account	Description	2020 ACTUAL	2021 BUDGET	2021 YEAR END PROJECTION	2022 BUDGET	2022 BUDGET to 2021 BUDGET Variance \$	2022 BUDGET to 2021 BUDGET Variance %
REVENUE							
49400	Transfer From Reserve	(\$8,850)	(\$26,900)	(\$21,500)	\$0	\$26,900	-100.00%
49405	From Reserve - One Time Funding	(23,200)	0	0	0	0	0.00%
51100	Provincial Conditional Grant	(214,319)	(597,600)	(626,600)	(731,800)	(134,200)	22.46%
53002	Lower Tier Municipalities	(83,871)	(219,900)	(178,100)	(236,000)	(16,100)	7.32%
54058	Sponsorship	0	0	(12,500)	(12,500)	(12,500)	100.00%
54099	Fare Revenue	(1,730)	(13,000)	(20,700)	(23,900)	(10,900)	83.85%
TOTAL REVENUE		(331,970)	(857,400)	(859,400)	(1,004,200)	(146,800)	17.12%
EXPENDITURE							
Salaries and Wages							
61000	Salaries and Wages	0	0	35,100	20,700	20,700	100.00%
Total - Salaries & Wages		0	0	35,100	20,700	20,700	100.00%
Employee Benefits							
61220	CPP	0	0	1,800	1,000	1,000	100.00%
61221	EI	0	0	700	400	400	100.00%
61222	WSIB Premiums	0	0	500	400	400	100.00%
61223	OMERS	0	0	3,700	8,500	8,500	100.00%
61224	EHT	0	0	700	600	600	100.00%
61225	Group Benefits	0	0	7,600	9,800	9,800	100.00%
Total - Employee Benefits		0	0	15,000	20,700	20,700	100.00%
Total Salaries and Benefits		0	0	50,100	41,400	41,400	100.00%
Other Expenditures							
63020	Computer Support/Maintenance	147	0	0	0	0	0.00%
63041	Computer Purchases	0	0	1,600	0	0	0.00%
63052	Cellular	0	1,400	900	500	(900)	-64.29%
63060	Office & Charting Supplies	1,970	0	1,000	1,300	1,300	100.00%
63063	Postage/Courier/Freight	37	0	0	0	0	0.00%
63070	Other Materials & Services	0	22,000	16,300	6,400	(15,600)	-70.91%
63300	Staff Training and Development	1,623	0	0	0	0	0.00%
63310	Travel & Meal Expenses	687	1,000	200	300	(700)	-70.00%
63708	Licenses and Fees	1,015	0	3,200	2,600	2,600	100.00%
63754	Promotion & Public Relations	16,442	22,700	21,400	19,200	(3,500)	-15.42%
64486	Snow Removal	0	0	2,500	2,500	2,500	100.00%
64520	Transportation	213,076	789,600	824,000	1,174,800	385,200	48.78%
66000	Payments to Indiv. & Organiz'	0	0	14,800	31,500	31,500	100.00%
66006	Payments to Lower Tiers	96,971	112,400	21,600	4,000	(108,400)	-96.44%
Total - Other Expenditures		331,968	949,100	907,500	1,243,100	294,000	30.98%
TOTAL EXPENDITURE		331,968	949,100	957,600	1,284,500	335,400	35.34%

The County of Grey
Community Transportation Program Summary
2022 Budget
For the Twelve Months Ending
December 31, 2021

<u>Account</u>	<u>Description</u>	<u>2020</u> <u>ACTUAL</u>	<u>2021</u> <u>BUDGET</u>	<u>2021</u> <u>YEAR END PROJECTION</u>	<u>2022</u> <u>BUDGET</u>	<u>2022 BUDGET to</u> <u>2021 BUDGET</u> <u>Variance \$</u>	<u>2022 BUDGET to</u> <u>2021 BUDGET</u> <u>Variance %</u>
	NET REQUIREMENT	(\$2)	\$91,700	\$98,200	\$280,300	\$188,600	205.67%

The County of Grey
Economic Development - Business Enterprise Centre - Summary
2022 Budget
For the Twelve Months Ending
December 31, 2021

Account	Description	2020 ACTUAL	2021 BUDGET	2021 YEAR END PROJECTION	2022 BUDGET	2022 BUDGET to 2021 BUDGET Variance \$	2022 BUDGET to 2021 BUDGET Variance %
REVENUE							
51100	Provincial Conditional Grant	(\$178,956)	(\$214,500)	(\$214,500)	(\$184,500)	\$30,000	-13.99%
54040	Cost Recoveries	(1,000)	0	0	0	0	0.00%
54060	Miscellaneous Receipts	(170)	0	0	0	0	0.00%
TOTAL REVENUE		(180,126)	(214,500)	(214,500)	(184,500)	30,000	-13.99%
EXPENDITURE							
Salaries and Wages							
61000	Salaries and Wages	126,168	140,800	140,800	129,800	(11,000)	-7.81%
Total - Salaries & Wages		126,168	140,800	140,800	129,800	(11,000)	-7.81%
Employee Benefits							
61220	CPP	5,401	6,300	6,300	5,900	(400)	-6.35%
61221	EI	1,866	2,100	2,100	2,000	(100)	-4.76%
61222	WSIB Premiums	1,703	1,900	1,900	1,800	(100)	-5.26%
61223	OMERS	12,264	13,700	13,800	8,400	(5,300)	-38.69%
61224	EHT	2,460	2,800	2,800	2,500	(300)	-10.71%
61225	Group Benefits	13,343	14,800	15,400	15,600	800	5.41%
Total - Employee Benefits		37,037	41,600	42,300	36,200	(5,400)	-12.98%
Total Salaries and Benefits		163,205	182,400	183,100	166,000	(16,400)	-8.99%
Other Expenditures							
63000	Advertising	1,777	2,400	2,400	2,400	0	0.00%
63020	Computer Support/Maintenance	56	500	500	500	0	0.00%
63030	Copying & Printing	0	300	300	300	0	0.00%
63040	Equip/Furniture Maintenance	0	0	1,600	0	0	0.00%
63041	Computer Purchases	43	0	0	0	0	0.00%
63051	Telephone	0	700	0	700	0	0.00%
63052	Cellular	470	500	500	500	0	0.00%
63060	Office & Charting Supplies	555	600	600	600	0	0.00%
63064	Subscriptions & Publications	1,248	1,400	1,400	1,400	0	0.00%
63070	Other Materials & Services	29	500	500	500	0	0.00%
63086	Conference	8,741	18,000	18,000	18,000	0	0.00%
63300	Staff Training and Development	523	2,900	1,391	2,900	0	0.00%
63310	Travel & Meal Expenses	950	3,400	856	3,400	0	0.00%
64102	Professional & Consulting fees	5,733	36,200	25,753	4,400	(31,800)	-87.85%
65200	Bank Charges	0	0	200	0	0	0.00%
66000	Payments to Indiv. & Organiz'	113,625	60,000	60,000	60,000	0	0.00%
67000	Interfunc. Admin Charges	(45,800)	(45,800)	(45,800)	(29,400)	16,400	-35.81%
Total - Other Expenditures		87,950	81,600	68,200	66,200	(15,400)	-18.87%
TOTAL EXPENDITURE		251,155	264,000	251,300	232,200	(31,800)	-12.05%

The County of Grey
Economic Development - Business Enterprise Centre - Summary
2022 Budget
For the Twelve Months Ending
December 31, 2021

<u>Account</u>	<u>Description</u>	<u>2020</u> <u>ACTUAL</u>	<u>2021</u> <u>BUDGET</u>	<u>2021</u> <u>YEAR END PROJECTION</u>	<u>2022</u> <u>BUDGET</u>	<u>2022 BUDGET to</u> <u>2021 BUDGET</u> <u>Variance \$</u>	<u>2022 BUDGET to</u> <u>2021 BUDGET</u> <u>Variance %</u>
	NET REQUIREMENT	\$71,029	\$49,500	\$36,800	\$47,700	(\$1,800)	-3.64%

The County of Grey
Economic Development - Capital Summary
2022 Budget
For the Twelve Months Ending
December 31, 2021

Account	Description	2020 ACTUAL	2021 BUDGET	2021 YEAR END PROJECTION	2022 BUDGET	2022 BUDGET to 2021 BUDGET Variance \$	2022 BUDGET to 2021 BUDGET Variance %
REVENUE							
49400	Transfer From Reserve	\$0	(\$160,000)	(\$61,600)	(\$139,800)	\$20,200	-12.63%
49405	From Reserve - One Time Funding	(508,938)	0	0	0	0	0.00%
51100	Provincial Conditional Grant	(58,500)	0	0	0	0	0.00%
52000	Federal Conditional Grant	0	0	(111,000)	(300,000)	(300,000)	100.00%
54040	Cost Recoveries	0	(40,000)	0	(40,000)	0	0.00%
54058	Sponsorship	(1,260)	0	0	0	0	0.00%
TOTAL REVENUE		(568,698)	(200,000)	(172,600)	(479,800)	(279,800)	139.90%
EXPENDITURE							
Other Expenditures							
63042	Equip/Furniture Purchases	0	0	0	300,000	300,000	100.00%
63756	Signs	0	80,000	12,600	83,300	3,300	4.13%
64102	Professional & Consulting fees	1,257	0	0	0	0	0.00%
64421	Roofing Soffit, Fascia & Eaves	146,534	50,000	43,600	30,000	(20,000)	-40.00%
64500	Buildings/Renovations	419,647	80,000	15,400	72,300	(7,700)	-9.63%
66000	Payments to Indiv. & Organiz'	0	0	111,000	0	0	0.00%
66006	Payments to Lower Tiers	180,000	180,000	180,000	180,000	0	0.00%
69100	Transfer to Reserves	19,400	16,100	16,100	20,200	4,100	25.47%
Total - Other Expenditures		766,838	406,100	378,700	685,800	279,700	68.87%
TOTAL EXPENDITURE		766,838	406,100	378,700	685,800	279,700	68.87%
NET REQUIREMENT		198,140	206,100	206,100	206,000	(100)	-0.05%



**COUNTY OF GREY
GREY ROOTS
2022 BUDGET NET DEPARTMENT REQUIREMENT SUMMARY**

OPERATING SUMMARY

	2020	2021		2022			Net Budget Change	
	Actual	Budgeted Levy	Year End Projection	Revenue	Budgeted Expenditure	Levy	2022 Budget vs 2021 Budget Variance \$	Variance %
Administration Building	\$67,487	\$83,400	\$70,900	\$0	\$85,100	\$85,100	\$1,700	2.04%
Archives	\$173,091	\$206,500	\$210,300	(\$10,200)	\$220,900	\$210,700	\$4,200	2.03%
Museum Administration	\$481,937	\$434,000	\$396,200	(\$167,500)	\$624,600	\$457,100	\$23,100	5.32%
Moreston Village	\$21,362	\$29,800	\$20,400	(\$10,200)	\$40,000	\$29,800	\$0	0.00%
Collection Management	\$126,763	\$206,500	\$184,200	(\$500)	\$206,400	\$205,900	(\$600)	-0.29%
Heritage Interpretation	\$244,094	\$355,000	\$317,000	(\$119,500)	\$484,900	\$365,400	\$10,400	2.93%
Volunteer and Visitor Services Summary	\$162,484	\$217,300	\$179,200	(\$26,100)	\$240,900	\$214,800	(\$2,500)	-1.15%
Total Operating	\$1,277,218	\$1,532,500	\$1,378,200	(\$334,000)	\$1,902,800	\$1,568,800	\$36,300	2.37%

CAPITAL SUMMARY

	2020	2021		2022			Net Budget Change	
	Actual	Budgeted Levy	Year End Projection	Revenue	Budgeted Expenditure	Levy	2022 Budget vs 2021 Budget Variance \$	Variance %
Capital - General	\$314,900	\$269,500	\$269,500	(\$422,000)	\$682,100	\$260,100	(\$9,400)	-3.49%
Capital - Store	\$0	\$0	\$22,000	(\$50,000)	\$50,000	\$0	\$0	0.00%
Total Capital	\$314,900	\$269,500	\$291,500	(\$472,000)	\$732,100	\$260,100	(\$9,400)	-3.49%

OPERATING AND CAPITAL COMBINED SUMMARY

	2020	2021		2022			Net Budget Change	
	Actual	Budgeted Levy	Year End Projection	Revenue	Budgeted Expenditure	Levy	2022 Budget vs 2021 Budget Variance \$	Variance %
Operations	\$1,277,218	\$1,532,500	\$1,378,200	(\$334,000)	\$1,902,800	\$1,568,800	\$36,300	2.37%
Capital	\$314,900	\$269,500	\$291,500	(\$472,000)	\$732,100	\$260,100	(\$9,400)	-3.49%
Total - Operating & Capital Summary	\$1,592,118	\$1,802,000	\$1,669,700	(\$806,000)	\$2,634,900	\$1,828,900	\$26,900	1.49%

The County of Grey
Grey Roots Administration Building Operating
2022 Budget
For the Twelve Months Ending
December 31, 2021

Account	Description	2020 ACTUAL	2021 BUDGET	2021 YEAR END PROJECTION	2022 BUDGET	2022 BUDGET to 2021 BUDGET Variance \$	2022 BUDGET to 2021 BUDGET Variance %
EXPENDITURE							
	Other Expenditures						
63070	Other Materials & Services	\$14	\$0	\$0	\$0	\$0	0.00%
63401	Cleaning Supplies	8,985	6,700	3,700	6,700	0	0.00%
63403	Maintenance of Buildings	18,892	30,000	20,000	30,000	0	0.00%
63428	Tools and Equipment Rentals	1,898	2,000	2,000	2,000	0	0.00%
63440	Heat	7,802	8,500	8,500	8,500	0	0.00%
63441	Hydro/Water	111,773	125,000	130,000	128,000	3,000	2.40%
63450	Maintenance of Equipment	33,634	28,000	28,000	28,000	0	0.00%
63467	Water Regulatory Mtce	5,653	6,500	4,500	6,500	0	0.00%
63485	Maintenance of Grounds	9,999	14,000	14,000	14,000	0	0.00%
64401	Cleaning Contracts	26,014	60,000	20,000	60,000	0	0.00%
64403	Bldg Contracted Services	11,608	8,500	8,500	8,500	0	0.00%
64486	Snow Removal	17,045	25,000	25,000	25,000	0	0.00%
65110	Insurance	16,632	19,400	19,400	23,300	3,900	20.10%
67006	Interfunc. Maintenance Costs	(202,462)	(250,200)	(212,700)	(255,400)	(5,200)	2.08%
	Total - Other Expenditures	67,487	83,400	70,900	85,100	1,700	2.04%
	TOTAL EXPENDITURE	67,487	83,400	70,900	85,100	1,700	2.04%
	NET REQUIREMENT	67,487	83,400	70,900	85,100	1,700	2.04%

The County of Grey
Grey Roots Archives Operating
2022 Budget
For the Twelve Months Ending
December 31, 2021

Account	Description	2020 ACTUAL	2021 BUDGET	2021 YEAR END PROJECTION	2022 BUDGET	2022 BUDGET to 2021 BUDGET Variance \$	2022 BUDGET to 2021 BUDGET Variance %
REVENUE							
49400	Transfer From Reserve	\$0	(\$2,100)	(\$2,100)	(\$2,100)	\$0	0.00%
52020	Federal Wage Subsidies	0	(4,500)	(4,900)	(4,500)	0	0.00%
54000	Admin Services	(336)	(700)	(500)	(700)	0	0.00%
54013	Research	(136)	(400)	(300)	(400)	0	0.00%
54050	Donations	(2,198)	(2,500)	(2,500)	(2,500)	0	0.00%
	TOTAL REVENUE	(2,670)	(10,200)	(10,300)	(10,200)	0	0.00%
EXPENDITURE							
Salaries and Wages							
61000	Salaries and Wages	118,726	144,000	144,000	145,800	1,800	1.25%
61009	Salary Recoveries	(110)	0	0	0	0	0.00%
	Total - Salaries & Wages	118,616	144,000	144,000	145,800	1,800	1.25%
Employee Benefits							
61220	CPP	5,165	6,700	6,700	7,200	500	7.46%
61221	EI	1,770	2,300	2,300	2,400	100	4.35%
61222	WSIB Premiums	1,624	2,000	2,000	2,000	0	0.00%
61223	OMERS	11,490	13,000	13,000	13,000	0	0.00%
61224	EHT	2,345	2,800	2,800	2,900	100	3.57%
61225	Group Benefits	15,577	17,500	17,600	18,400	900	5.14%
61260	Service Awards	204	0	0	0	0	0.00%
	Total - Employee Benefits	38,175	44,300	44,400	45,900	1,600	3.61%
	Total Salaries and Benefits	156,791	188,300	188,400	191,700	3,400	1.81%
Other Expenditures							
63010	Association/Membership Fees	250	300	500	300	0	0.00%
63026	Computer Software	0	200	200	200	0	0.00%
63030	Copying & Printing	1,674	1,800	1,000	1,800	0	0.00%
63040	Equip/Furniture Maintenance	0	2,000	2,800	2,000	0	0.00%
63041	Computer Purchases	0	2,100	2,100	2,100	0	0.00%
63060	Office & Charting Supplies	0	200	100	200	0	0.00%
63063	Postage/Courier/Freight	94	300	200	300	0	0.00%
63064	Subscriptions & Publications	214	300	300	300	0	0.00%
63070	Other Materials & Services	0	100	100	100	0	0.00%
63300	Staff Training and Development	0	500	400	500	0	0.00%
63310	Travel & Meal Expenses	66	500	400	500	0	0.00%
63320	Conferences	0	400	400	400	0	0.00%
63752	Conservation and Displays	5,045	4,800	8,800	4,800	0	0.00%
63757	Special Events	1,216	2,500	2,500	2,500	0	0.00%
63760	Acquisitions	270	1,000	1,000	1,000	0	0.00%
64020	Computer Support/Maintenance	3,586	4,900	4,900	4,900	0	0.00%
64102	Professional & Consulting fees	355	300	300	300	0	0.00%
67014	Interfunc. IS Costs	4,200	4,200	4,200	5,000	800	19.05%
69100	Transfer to Reserves	2,000	2,000	2,000	2,000	0	0.00%
	Total - Other Expenditures	18,970	28,400	32,200	29,200	800	2.82%
	TOTAL EXPENDITURE	175,761	216,700	220,600	220,900	4,200	1.94%
	NET REQUIREMENT	173,091	206,500	210,300	210,700	4,200	2.03%

The County of Grey
Grey Roots Museum Administration Operating
2022 Budget
For the Twelve Months Ending
December 31, 2021

Account	Description	2020 ACTUAL	2021 BUDGET	2021 YEAR END PROJECTION	2022 BUDGET	2022 BUDGET to 2021 BUDGET Variance \$	2022 BUDGET to 2021 BUDGET Variance %
REVENUE							
51100	Provincial Conditional Grant	(\$72,186)	(\$63,500)	(\$103,500)	(\$63,500)	\$0	0.00%
52000	Federal Conditional Grant	0	(100,000)	(100,000)	(100,000)	0	0.00%
52020	Federal Wage Subsidies	0	0	(3,000)	0	0	0.00%
54050	Donations	(2,110)	(2,000)	(1,000)	(2,000)	0	0.00%
54052	Donations In-Kind	0	(2,000)	0	(2,000)	0	0.00%
	TOTAL REVENUE	(74,296)	(167,500)	(207,500)	(167,500)	0	0.00%
EXPENDITURE							
Salaries and Wages							
61000	Salaries and Wages	230,268	236,700	251,900	211,500	(25,200)	-10.65%
	Total - Salaries & Wages	230,268	236,700	251,900	211,500	(25,200)	-10.65%
Employee Benefits							
61220	CPP	9,226	9,500	9,000	9,100	(400)	-4.21%
61221	EI	3,268	3,300	3,300	3,100	(200)	-6.06%
61222	WSIB Premiums	2,806	3,200	3,100	2,900	(300)	-9.38%
61223	OMERS	20,623	23,400	22,600	20,600	(2,800)	-11.97%
61224	EHT	4,053	4,600	4,500	4,200	(400)	-8.70%
61225	Group Benefits	24,820	25,800	28,000	17,900	(7,900)	-30.62%
61228	Boot Allowance	271	0	0	0	0	0.00%
61260	Service Awards	232	0	0	0	0	0.00%
	Total - Employee Benefits	65,299	69,800	70,500	57,800	(12,000)	-17.19%
	Total Salaries and Benefits	295,567	306,500	322,400	269,300	(37,200)	-12.14%
Other Expenditures							
63010	Association/Membership Fees	1,308	1,500	1,500	1,500	0	0.00%
63026	Computer Software	817	500	600	500	0	0.00%
63030	Copying & Printing	787	3,000	2,500	3,000	0	0.00%
63040	Equip/Furniture Maintenance	507	500	700	500	0	0.00%
63041	Computer Purchases	6,831	0	3,500	2,100	2,100	100.00%
63042	Equip/Furniture Purchases	5,101	3,000	1,500	3,000	0	0.00%
63051	Telephone	3,400	3,200	3,200	3,400	200	6.25%
63052	Cellular	2,218	2,000	2,000	2,000	0	0.00%
63060	Office & Charting Supplies	724	500	700	500	0	0.00%
63063	Postage/Courier/Freight	1,156	1,500	1,000	1,500	0	0.00%
63064	Subscriptions & Publications	490	300	300	300	0	0.00%
63070	Other Materials & Services	3,594	1,000	1,800	1,000	0	0.00%
63075	Health & Safety Costs	591	1,500	1,500	1,500	0	0.00%
63300	Staff Training and Development	6,382	3,500	3,500	3,500	0	0.00%
63310	Travel & Meal Expenses	1,570	2,000	1,000	2,000	0	0.00%
63320	Conferences	339	700	700	700	0	0.00%
63603	Vehicle Operations	1,973	3,000	3,000	3,000	0	0.00%
63762	Uniforms	0	300	300	300	0	0.00%
64100	Legal Fees	5,812	3,000	25,500	0	(3,000)	-100.00%
64419	Waste Removal	0	1,000	1,000	1,000	0	0.00%
65200	Bank Charges	2,526	3,000	3,000	3,000	0	0.00%
66000	Payments to Indiv. & Organiz'	0	0	0	5,000	5,000	100.00%
67000	Interfunc. Admin Charges	0	0	0	50,000	50,000	100.00%
67006	Interfunc. Maintenance Costs	202,462	250,200	212,700	255,400	5,200	2.08%
67013	Interfunc. Audit Fees	578	600	600	600	0	0.00%
67014	Interfunc. IS Costs	6,500	4,200	4,200	5,000	800	19.05%
69100	Transfer to Reserves	5,000	5,000	5,000	5,000	0	0.00%
	Total - Other Expenditures	260,666	295,000	281,300	355,300	60,300	20.44%

The County of Grey
Grey Roots Museum Administration Operating
2022 Budget
For the Twelve Months Ending
December 31, 2021

<u>Account</u>	<u>Description</u>	<u>2020</u> <u>ACTUAL</u>	<u>2021</u> <u>BUDGET</u>	<u>2021</u> <u>YEAR END PROJECTION</u>	<u>2022</u> <u>BUDGET</u>	<u>2022 BUDGET to</u> <u>2021 BUDGET</u> <u>Variance \$</u>	<u>2022 BUDGET to</u> <u>2021 BUDGET</u> <u>Variance %</u>
<hr/>							
	TOTAL EXPENDITURE	\$556,233	\$601,500	\$603,700	\$624,600	\$23,100	3.84%
	NET REQUIREMENT	481,937	434,000	396,200	457,100	23,100	5.32%

The County of Grey
Grey Roots - Museum - Moreston Village Operating
2022 Budget
For the Twelve Months Ending
December 31, 2021

Account	Description	2020 ACTUAL	2021 BUDGET	2021 YEAR END PROJECTION	2022 BUDGET	2022 BUDGET to 2021 BUDGET Variance \$	2022 BUDGET to 2021 BUDGET Variance %
REVENUE							
49400	Transfer From Reserve	\$0	(\$10,200)	\$0	(\$10,200)	\$0	0.00%
51100	Provincial Conditional Grant	(2,440)	0	0	0	0	0.00%
54050	Donations	0	0	(900)	0	0	0.00%
54069	Donation In Kind - Acquisitions	(6,825)	0	0	0	0	0.00%
TOTAL REVENUE		(9,265)	(10,200)	(900)	(10,200)	0	0.00%
EXPENDITURE							
Other Expenditures							
63403	Maintenance of Buildings	9,924	12,000	8,000	12,000	0	0.00%
63428	Tools and Equipment Rentals	517	1,000	1,300	1,000	0	0.00%
63441	Hydro/Water	2,468	3,000	3,000	3,000	0	0.00%
63451	Maintenance of Steam Engine	530	1,500	1,500	1,500	0	0.00%
63456	Maintenance of Heritage Autos	3,381	5,000	1,000	5,000	0	0.00%
63457	Maintenance Heritage Railway	270	12,000	4,000	12,000	0	0.00%
63485	Maintenance of Grounds	6,711	5,500	2,500	5,500	0	0.00%
63769	Acquisitions In Kind	6,825	0	0	0	0	0.00%
Total - Other Expenditures		30,626	40,000	21,300	40,000	0	0.00%
TOTAL EXPENDITURE		30,626	40,000	21,300	40,000	0	0.00%
NET REQUIREMENT		21,361	29,800	20,400	29,800	0	0.00%

The County of Grey
Grey Roots Museum Collection Management Operating
2022 Budget
For the Twelve Months Ending
December 31, 2021

Account	Description	2020 ACTUAL	2021 BUDGET	2021 YEAR END PROJECTION	2022 BUDGET	2022 BUDGET to 2021 BUDGET Variance \$	2022 BUDGET to 2021 BUDGET Variance %
REVENUE							
49300	Sale of Assets	(\$2,862)	(\$500)	(\$500)	(\$500)	\$0	0.00%
49400	Transfer From Reserve	0	(2,100)	(2,100)	0	2,100	-100.00%
51100	Provincial Conditional Grant	(1,618)	0	0	0	0	0.00%
52020	Federal Wage Subsidies	(3,169)	(14,500)	(14,500)	0	14,500	-100.00%
54050	Donations	(4,100)	0	0	0	0	0.00%
	TOTAL REVENUE	(11,749)	(17,100)	(17,100)	(500)	16,600	-97.08%
EXPENDITURE							
Salaries and Wages							
61000	Salaries and Wages	90,441	156,300	141,300	143,800	(12,500)	-8.00%
	Total - Salaries & Wages	90,441	156,300	141,300	143,800	(12,500)	-8.00%
Employee Benefits							
61220	CPP	3,719	7,200	7,300	7,100	(100)	-1.39%
61221	EI	1,324	2,500	2,500	2,400	(100)	-4.00%
61222	WSIB Premiums	1,224	2,100	1,900	2,000	(100)	-4.76%
61223	OMERS	8,728	13,300	11,800	12,900	(400)	-3.01%
61224	EHT	1,768	3,100	2,800	2,800	(300)	-9.68%
61225	Group Benefits	10,919	17,700	13,000	14,800	(2,900)	-16.38%
	Total - Employee Benefits	27,682	45,900	39,300	42,000	(3,900)	-8.50%
	Total Salaries and Benefits	118,123	202,200	180,600	185,800	(16,400)	-8.11%
Other Expenditures							
63041	Computer Purchases	0	2,100	2,100	0	(2,100)	-100.00%
63052	Cellular	279	400	400	400	0	0.00%
63063	Postage/Courier/Freight	37	0	0	0	0	0.00%
63070	Other Materials & Services	555	0	0	0	0	0.00%
63300	Staff Training and Development	304	300	300	300	0	0.00%
63310	Travel & Meal Expenses	417	1,000	700	1,000	0	0.00%
63320	Conferences	0	0	0	500	500	100.00%
63752	Conservation and Displays	2,699	5,300	5,300	5,300	0	0.00%
63760	Acquisitions	7,191	2,500	4,100	2,500	0	0.00%
63762	Uniforms	131	200	200	200	0	0.00%
64020	Computer Support/Maintenance	1,406	1,400	1,400	1,400	0	0.00%
64102	Professional & Consulting fees	950	500	500	500	0	0.00%
64406	Pest Control	604	1,000	1,000	1,000	0	0.00%
64602	Moving Artifacts	1,215	2,500	500	2,500	0	0.00%
67014	Interfunc. IS Costs	4,600	4,200	4,200	5,000	800	19.05%
	Total - Other Expenditures	20,388	21,400	20,700	20,600	(800)	-3.74%
	TOTAL EXPENDITURE	138,511	223,600	201,300	206,400	(17,200)	-7.69%
	NET REQUIREMENT	126,762	206,500	184,200	205,900	(600)	-0.29%

The County of Grey
Grey Roots Museum Heritage Interpretation Operating
2022 Budget
For the Twelve Months Ending
December 31, 2021

Account	Description	2020 ACTUAL	2021 BUDGET	2021 YEAR END PROJECTION	2022 BUDGET	2022 BUDGET to 2021 BUDGET Variance \$	2022 BUDGET to 2021 BUDGET Variance %
REVENUE							
49400	Transfer From Reserve	\$0	(\$25,500)	(\$10,500)	(\$15,000)	\$10,500	-41.18%
51100	Provincial Conditional Grant	(2,141)	0	0	0	0	0.00%
52000	Federal Conditional Grant	(12,518)	0	0	0	0	0.00%
52020	Federal Wage Subsidies	0	(6,500)	(6,700)	(6,500)	0	0.00%
54002	Historica Fair	(500)	(500)	0	(500)	0	0.00%
54010	Admissions	(5,332)	(30,000)	(15,000)	(30,000)	0	0.00%
54050	Donations	(1,100)	0	0	0	0	0.00%
54051	Memberships	(460)	0	0	0	0	0.00%
54058	Sponsorship	0	0	(6,000)	(3,500)	(3,500)	100.00%
54130	Admissions - Educational Groups	(28)	0	(100)	(10,000)	(10,000)	100.00%
54132	Admissions - Educational Daycamp	0	0	(300)	(33,000)	(33,000)	100.00%
54133	Admissions - Special Events	(731)	(2,500)	(2,500)	(20,000)	(17,500)	700.00%
54134	Admissions - General Group	(141)	(1,000)	(1,000)	(1,000)	0	0.00%
	TOTAL REVENUE	(22,951)	(66,000)	(42,100)	(119,500)	(53,500)	81.06%
EXPENDITURE							
Salaries and Wages							
61000	Salaries and Wages	166,659	225,300	200,800	270,800	45,500	20.20%
	Total - Salaries & Wages	166,659	225,300	200,800	270,800	45,500	20.20%
Employee Benefits							
61220	CPP	7,349	10,300	10,000	13,600	3,300	32.04%
61221	EI	2,587	3,900	3,500	4,900	1,000	25.64%
61222	WSIB Premiums	2,246	3,100	2,700	3,700	600	19.35%
61223	OMERS	15,805	15,400	15,400	18,600	3,200	20.78%
61224	EHT	3,244	4,400	4,000	5,300	900	20.45%
61225	Group Benefits	21,041	20,500	18,300	24,100	3,600	17.56%
	Total - Employee Benefits	52,272	57,600	53,900	70,200	12,600	21.88%
	Total Salaries and Benefits	218,931	282,900	254,700	341,000	58,100	20.54%
Other Expenditures							
63020	Computer Support/Maintenance	538	600	600	600	0	0.00%
63041	Computer Purchases	97	10,500	10,500	0	(10,500)	-100.00%
63070	Other Materials & Services	1,875	3,000	3,000	3,000	0	0.00%
63132	Day Camp Expenses	886	2,500	2,500	2,500	0	0.00%
63133	Historica Fair	50	500	500	500	0	0.00%
63135	New Horizons	12,518	0	0	0	0	0.00%
63300	Staff Training and Development	1,672	2,000	1,500	2,000	0	0.00%
63310	Travel & Meal Expenses	101	1,000	800	1,000	0	0.00%
63750	Brochures/Books	84	0	0	0	0	0.00%
63751	Costumes	1,562	3,000	3,000	3,000	0	0.00%
63757	Special Events	6,681	12,000	12,000	16,000	4,000	33.33%
63761	Exhibits	0	60,000	26,000	60,000	0	0.00%
63762	Uniforms	308	500	500	500	0	0.00%
63764	Educational Programs	1,007	4,000	4,000	4,000	0	0.00%
63770	In House Exhibits	9,034	25,000	26,000	25,000	0	0.00%
66000	Payments to Indiv. & Organiz'	0	0	0	10,000	10,000	100.00%
67014	Interfunc. IS Costs	9,700	11,500	11,500	13,800	2,300	20.00%
69100	Transfer to Reserves	2,000	2,000	2,000	2,000	0	0.00%
	Total - Other Expenditures	48,113	138,100	104,400	143,900	5,800	4.20%
	TOTAL EXPENDITURE	267,044	421,000	359,100	484,900	63,900	15.18%

The County of Grey
Grey Roots Museum Heritage Interpretation Operating
2022 Budget
 For the Twelve Months Ending
 December 31, 2021

<u>Account</u>	<u>Description</u>	<u>2020</u> <u>ACTUAL</u>	<u>2021</u> <u>BUDGET</u>	<u>2021</u> <u>YEAR END PROJECTION</u>	<u>2022</u> <u>BUDGET</u>	<u>2022 BUDGET to</u> <u>2021 BUDGET</u> <u>Variance \$</u>	<u>2022 BUDGET to</u> <u>2021 BUDGET</u> <u>Variance %</u>
NET REQUIREMENT		\$244,093	\$355,000	\$317,000	\$365,400	\$10,400	2.93%

The County of Grey
Grey Roots Volunteer & Visitor Services Operating Summary
2022 Budget
For the Twelve Months Ending
December 31, 2021

Account	Description	2020 ACTUAL	2021 BUDGET	2021 YEAR END PROJECTION	2022 BUDGET	2022 BUDGET to 2021 BUDGET Variance \$	2022 BUDGET to 2021 BUDGET Variance %
REVENUE							
51100	Provincial Conditional Grant	(\$3,608)	\$0	\$0	\$0	\$0	0.00%
52020	Federal Wage Subsidies	0	0	(3,000)	0	0	0.00%
54031	Building Rentals	(128)	(500)	(300)	(5,000)	(4,500)	900.00%
54051	Memberships	(6,330)	(17,000)	(4,000)	(15,000)	2,000	-11.76%
54105	Retail Sales	(5,361)	(15,000)	(7,000)	(15,000)	0	0.00%
54107	Cost of Goods Sold (Gift Shop)	3,009	8,800	4,000	8,800	0	0.00%
54108	Inventory Write Offs	(346)	100	100	100	0	0.00%
	TOTAL REVENUE	(12,764)	(23,600)	(10,200)	(26,100)	(2,500)	10.59%
EXPENDITURE							
Salaries and Wages							
61000	Salaries and Wages	125,504	177,800	136,600	173,700	(4,100)	-2.31%
	Total - Salaries & Wages	125,504	177,800	136,600	173,700	(4,100)	-2.31%
Employee Benefits							
61220	CPP	4,990	8,400	6,000	8,500	100	1.19%
61221	EI	2,173	3,200	2,700	3,200	0	0.00%
61222	WSIB Premiums	1,726	2,400	1,900	2,400	0	0.00%
61223	OMERS	12,097	12,400	12,200	13,700	1,300	10.48%
61224	EHT	2,493	3,500	2,700	3,400	(100)	-2.86%
61225	Group Benefits	11,763	13,100	12,800	13,600	500	3.82%
61260	Service Awards	153	0	0	0	0	0.00%
	Total - Employee Benefits	35,395	43,000	38,300	44,800	1,800	4.19%
	Total Salaries and Benefits	160,899	220,800	174,900	218,500	(2,300)	-1.04%
Other Expenditures							
63300	Staff Training and Development	0	700	700	700	0	0.00%
63309	Volunteer Recognition	2,414	6,000	1,000	7,000	1,000	16.67%
63310	Travel & Meal Expenses	34	700	300	700	0	0.00%
63755	Gift Shop Purchases	193	500	300	500	0	0.00%
63762	Uniforms	0	300	300	300	0	0.00%
64020	Computer Support/Maintenance	3,322	5,000	5,000	5,000	0	0.00%
66000	Payments to Indiv. & Organiz'	486	500	500	500	0	0.00%
67014	Interfunc. IS Costs	7,900	6,400	6,400	7,700	1,300	20.31%
	Total - Other Expenditures	14,349	20,100	14,500	22,400	2,300	11.44%
	TOTAL EXPENDITURE	175,248	240,900	189,400	240,900	0	0.00%
	NET REQUIREMENT	162,484	217,300	179,200	214,800	(2,500)	-1.15%

The County of Grey
Grey Roots Capital General Summary
2022 Budget
For the Twelve Months Ending
December 31, 2021

Account	Description	2020 ACTUAL	2021 BUDGET	2021 YEAR END PROJECTION	2022 BUDGET	2022 BUDGET to 2021 BUDGET Variance \$	2022 BUDGET to 2021 BUDGET Variance %
REVENUE							
49400	Transfer From Reserve	(\$184,854)	(\$33,500)	(\$29,700)	(\$422,000)	(\$388,500)	1159.70%
54069	Donation In Kind - Acquisitions	(4,910)	0	0	0	0	0.00%
	TOTAL REVENUE	(189,764)	(33,500)	(29,700)	(422,000)	(388,500)	1159.70%
EXPENDITURE							
Other Expenditures							
63769	Acquisitions In Kind	4,910	0	0	0	0	0.00%
64500	Buildings/Renovations	217,454	58,500	54,700	450,600	392,100	670.26%
67002	Interfunc. Equip Operations	20,000	0	0	0	0	0.00%
69100	Transfer to Reserves	262,300	244,500	244,500	231,500	(13,000)	-5.32%
	Total - Other Expenditures	504,664	303,000	299,200	682,100	379,100	125.12%
	TOTAL EXPENDITURE	504,664	303,000	299,200	682,100	379,100	125.12%
	NET REQUIREMENT	314,900	269,500	269,500	260,100	(9,400)	-3.49%

The County of Grey
Grey Roots Capital Store
2022 Budget
For the Twelve Months Ending
December 31, 2021

Account	Description	2020 ACTUAL	2021 BUDGET	2021 YEAR END PROJECTION	2022 BUDGET	2022 BUDGET to 2021 BUDGET Variance \$	2022 BUDGET to 2021 BUDGET Variance %
REVENUE							
49400	Transfer From Reserve	\$0	(\$314,000)	(\$418,700)	(\$42,000)	\$272,000	-86.62%
54050	Donations	(4,000)	0	(1,300)	0	0	0.00%
54058	Sponsorship	0	0	(8,000)	(8,000)	(8,000)	100.00%
TOTAL REVENUE		(4,000)	(314,000)	(428,000)	(50,000)	264,000	-84.08%
EXPENDITURE							
Other Expenditures							
64500	Buildings/Renovations	0	314,000	450,000	50,000	(264,000)	-84.08%
69100	Transfer to Reserves	4,000	0	0	0	0	0.00%
Total - Other Expenditures		4,000	314,000	450,000	50,000	(264,000)	-84.08%
TOTAL EXPENDITURE		4,000	314,000	450,000	50,000	(264,000)	-84.08%
NET REQUIREMENT		0	0	22,000	0	0	0.00%

Capital Projects Summary on following page.



The County of Grey
Grey Roots
2022 Capital Budget Summary

PROJECT	2022
Grey County Gallery Update	73,600
From Reserve - Grey Roots County Gallery Reserve	(45,000)
Grey Roots - Replace Drywall in Temporary Exhibition Hall	26,500
From Reserve - Grey Roots Main Building Improvements Reserve (BCA)	(26,500)
Grey Roots - Replace Heat Pumps	345,000
From Reserve - Grey Roots Moreston Village Building Improvements Reserve (BCA)	(345,000)
Heritage Village - Paint Farm House Exterior	5,500
From Reserve - Grey Roots Moreston Village Building Improvements Reserve (BCA)	(5,500)
Grey Roots - Store	50,000
From Reserve - Grey Roots Heritage Buildings Reserve	(42,000)
Sponsorship	(8,000)
Contributions to Reserve:	
Heritage Buildings - Grey Roots Heritage Building Reserve	50,000
Digital Museum/Website - Grey Roots Website Development Reserve	2,100
Economic Development, Tourism & Culture Strategic Master Plan (Grey Roots)	6,500
Riding Lawn Mower - Grey Roots General Reserve	1,400
Moreston Village Capital Improvements - Grey Roots Moreston Village Building Improvements Reserve	12,800
Main Building Improvements Reserve (BCA)	144,000
Front of House Update - Grey Roots Front of House Reserve	10,400
Replacement of Equipment - Grey Roots Archives General Reserve	1,600
Tractor - Grey Roots General Reserve	2,700
Net Levy Requirements	260,100

Human Services Budget DETAILS

Function Overview

The 2022 budget for the Human Services function (for the Social Services, Housing, Long-Term Care and Paramedic Services Departments) includes a net requirement (total of operating and capital) of \$26,665,500 compared to \$26,026,900 in 2021, an increase of \$638,600.

Social Services (Ontario Works & Child Care)

The 2022 Social Services departmental budget includes a net departmental requirement (total of operating and capital) of \$3,354,200 compared \$3,276,800 in 2021, an increase of \$77,400.

Social Assistance

The 2022 Social Assistance budget includes a net departmental operating requirement of \$71,100 compared to \$61,800 in 2021, an increase of \$9,300.

The 2022 budget is based on an average caseload of 1,291, which includes a 17.6% caseload increase over the 2021 year-end estimate of 1,098. As per the Ministry of Children, Community and Social Services direction, no rate increase has been added for Social Assistance benefits.

Non-shareable expenditures include denture reimbursements and funerals for Non-Social Assistance Recipients (Non SARS). Denture reimbursements have been increased from \$10,000 to \$15,000 based on 2021 requests from seniors.

Non-SARS funerals expenses have also been increased and are based on a two-year average of actual expenses.

Ontario Works Administration

The Ontario Works Administration budget requires \$1,301,300 (total of operating and capital) compared to \$1,289,200 in 2021; an increase of \$12,100. This budget is cost shared 50/50 with the province; however, the provincial contribution for the combined Ontario Works budgets has been frozen at 2018 levels for the past three years.

Lower postage and office supply costs are estimated in this budget, resulting from the implementation the Electronic Data Management system, as well as the My Benefits online service for OW clients.

The 2022 Capital budget includes expenditures for replacement of laptops and is funded from the Social Services Computer Replacement Reserve.

Ontario Works – Employment Assistance

The 2022 Employment Assistance budget includes a net departmental operating requirement of \$583,400 compared to \$499,600 in 2021, an increase of \$83,800. This budget is funded with a combination of provincial and municipal funding. The provincial contribution has been frozen at 2018 levels for the past three years. For the portion that is 100% municipally funded, budgeted expenditures have increased from \$30,900 in 2021 to \$126,800.

The 2022 budget continues to provide funding for employment-related expenses, life stabilization and

assessments to determine clients' employment abilities. The cost of Getting Ahead Workshops in 2022 has been increased by \$20,000 due to the easing of COVID-19 restrictions.

Licensed Home Child Care

The 2022 Licensed Home Child Care budget includes a net departmental operating requirement of \$106,200 compared to \$149,300 in 2021, a decrease of \$43,100. The number of licensed home child care providers has remained stable in 2021 with 24 currently across the County, however, fee subsidy expenses have decreased with reduced capacity.

Licensed Home Child Care Base Funding is also included in this budget to assist with general operating expenses, including the cost of a contract supervisor position which was new in 2021.

Children's Services Administration

A revised child care funding formula was introduced in 2013 that resulted in a reduction in provincial child care funding for the County. Mitigation funding was provided by the Ministry to assist the County and community agencies to transition to the new child care funding formula and new services levels. The Ministry requires any current shortfall in ministry funding be offset with the use of Mitigation funding until this funding has been fully used. The Mitigation funding reserve has a projected 2021 year-end balance of \$1,064,232. A revised funding formula was expected again in 2022 but the formula will remain unchanged. The Ministry has announced that it will be moving forward in 2023 with an updated child care funding formula.

The 2022 Children's Services Administration budget includes a net departmental operating requirement of \$140,700. This amount is unchanged from 2021 and utilizes \$19,800 of Mitigation Funding. The province is providing one-time transitional funding to help offset the new 5% administration threshold in 2022. This funding will also continue to offset a portion of the 50/50 administration cost share that was implemented in 2021. \$240,800 of transitional funding is being used in this budget. In 2021, \$24,900 of finance staff salary was offset by COVID-19 response funding, these salaries have returned to the Children's Services Administration budget in 2022.

Repairs and Maintenance

The 2022 Repairs and Maintenance budget contains a total of \$73,700. It is 100% provincially funded and is allocated to Child Care Operators to assist with necessary repairs and maintenance.

Included in this budget is \$26,300 provincial funding for Small Waterworks which is a \$11,600 increase from 2021. This funding is used for rural childcare operations' water quality monitoring.

Child Care and Early Years Planning & Data Analysis

The 2022 Child Care and Early Years Planning & Data Analysis budget includes a net departmental operating requirement of \$54,300, which is a decrease of \$4,700 from 2021. Increased provincial funding has been added to this budget to meet the minimum expenditure threshold for child care and early years planning and data analysis services, which has resulted in the levy decrease.

This budget contains expenses to fund the cost of data analysis, meetings, policy implementation and training in relation to early learning and child development and work with Indigenous partners to deliver integrated services for Indigenous children and families.

EarlyON

The 2022 EarlyON budget includes a net departmental operating requirement of \$113,200, which is an increase of \$4,700 from 2021. Increased provincial funding of \$70,300 is included in this budget, along with an additional \$56,700 in program delivery expenses and an additional \$9,600 in support for EarlyON operating costs. This budget supports services and programs for children aged six and under and contains municipal funding due to insufficient provincial funding.

Indigenous-Led Operating

The Indigenous-Led Operating budget contains 100% provincial funding. This funding is to support increased access to culturally relevant early years programs for Indigenous children and families. The 2022 budget contains \$72,200 in operating expenditures.

Fee Subsidy

The Fee Subsidy budget contains child care fee subsidy for non-profit and for-profit child care operators and Ontario Works formal and informal child care.

The 2022 Fee Subsidy budget includes a net departmental operating requirement of \$521,500 compared to \$478,200 in 2021, an increase of \$43,300 and is based on 2019 actuals

plus per diem increases to providers. This budget has been assisted by the use of \$142,100 in Mitigation funding.

Capacity Building

The Capacity Building budget is 100% provincially funded with no municipal contribution. This budget provides funding for professional learning and development opportunities that support the provision of high quality child care programs.

Childcare and Early Years Workforce Funding

This new one time federal and provincial Childcare and Early Years Workforce training totaling \$615,200 will be received in 2022. This funding is to support the retention and recruitment of a high-quality child care and early years workforce. Workforce funding is intended to be used to not only recruit new individuals into the profession to increase access, but also to retain, support and recognize the existing child-care and early years workforce through opportunities for professional development, training and qualifications upgrade programs.

Play-Based Materials and Equipment

The Play-Based Materials budget for 2022 remains as budgeted in 2021 to fund materials and equipment required for Child Care Operators to promote children's exploration and learning.

Safe Restart Funding

Dedicated Child Care Safe Restart Funding was received to offset financial pressures due to COVID-19 during 2020 and 2021, but no further provincial funding is being provided for 2022. This funding was used by child care operators to fund

short-term vacancies, child absenteeism, personal protective equipment, enhanced cleaning, additional staff and minor capital. A portion of finance salaries was included in this budget in 2021 to assist with the funding allocation to operators but has been moved back to the Children's Services Administration budget in 2022.

Emergency Childcare

In 2021, the province provided \$424,900 in Emergency Childcare Funding. These funds supported eligible front-line workers with the provision of school age childcare at no cost to the families while schools operated remotely. No Emergency Childcare funding has been announced for 2022.

Re-Investment Funding

Grey County received \$358,400 in provincial Re-Investment Funding in 2021 to continue to support financial pressures due to COVID-19; however no further funding is available for 2022. This funding supported child care operators with child absenteeism, personal protective equipment, enhanced cleaning, additional staff and minor capital.

General Operating Grant

The General Operating Grant budget contains provincial funding as well as funding from the Mitigation Reserve. This budget assists child care operators with costs such as wages, occupancy costs, utilities, supplies and maintenance.

Special Needs Resourcing

The 2022 Special Needs Resourcing budget includes a net departmental operating requirement of \$187,600 and is unchanged from 2021. This funding is used to support the

inclusion of children with special needs in licensed child care settings, at no additional cost to parents/guardians.

Wage Enhancement

The Wage Enhancement budget is 100% provincially funded and is intended to increase child care wages to close the wage gap between early childhood educators employed within the education system and the child care professionals employed in licensed child care centres and licensed home child care settings. In 2022, the Ministry will provide one-time Transitional Funding to continue to offset a portion of the 50/50 administration cost share requirement. Transitional funding totaling \$26,900 is included in the budget for this purpose.

Expansion Funding

The province provides expansion funding to support licensed child care programs, including support for fee subsidies and expanding access to affordable licensed child care. For 2022, provincial funds totalling \$1,219,300 are budgeted. The 20% cost share for operating costs continues to be voluntary for municipalities in 2022; therefore, no cost share has been included in this budget. Transitional funding totaling \$25,500 has been included in this budget to fund a portion of the 50/50 administration cost share.

Early Learning and Child Care Funding (ELCC)

The Early Learning and Child Care Funding is a 100% federal and provincial funded program intended to increase access to licensed child care for children 0-12 years old. For 2022, an additional \$136,000 of funding will be received, with total expenditures of \$660,100 budgeted.

County Social Initiatives

The 2022 County Social Initiatives budget includes a net departmental operating requirement of \$263,900. The Social Services Relief Phase 3 Funding will fund the \$24,000 Safe 'N Sound and \$4,000 Beaver Valley Outreach initiatives for 2022; resulting in a net levy decrease of \$28,000 in this budget. It is expected that these expenses will return to the County Social Initiatives budget in 2023.

The County Social Initiatives budget contains items that are not funded by provincial subsidy and these initiatives are to be funded from 100% municipal dollars. No new initiatives have been proposed in the 2022 budget.

Van Program

The 2022 Van Program budget contains 100% provincial funding and does not require any municipal contribution. Vehicle Operation expenses are expected to increase with higher shop rates and one-time operational expenses required for a new van replacement. This budget continues to include an interfunctional vehicle lease transfer to the Transportation Services Department to provide funds for future van replacements.

Ontario Works Administration Capital

The 2022 budget includes reserve funding to fund laptop replacements.

Children's Services Capital

The 2022 Capital budget contains \$22,600 for hot water Hydronic distribution system repairs. These expenditures are funded from the EarlyON Centre Capital Reserve.

Indigenous-Led Capital

The Indigenous-Led Capital funding was expensed in 2020 and was used to fund renovations to support increased access to culturally relevant early years programs for Indigenous children and families at the new M'Wikwedong Indigenous Friendship Centre location.

EarlyON Dundalk Community Centre Capital

Provincial capital funding was received in 2019 to fund the creation of the Kids & Us EarlyON centre in the Dundalk Community Centre. Additional one-time capital funding was received in 2020 and \$5,366 was used to fund start-up costs at this location.

Grey County Housing DETAILS

The 2022 Housing Departmental budget includes a net departmental requirement (total of operating and capital) of \$7,871,100 compared to \$7,792,600, an increase of \$78,500.

The Golden Town mortgage was paid off December 1 as per report FR-CW- 26-21. The mortgage payment of \$434,600 has not been included in the 2022 budget. If this had been included as a transfer to reserve the net levy requirement would be \$513,100 (an additional 0.68% increase).

Operating Budget

Revenue

Funding is received from the Federal Government to offset mortgage payments for Grey County Housing and Non-Profit Housing. This funding has decreased by \$110,900 for 2022 and is offset by a reduction of \$57,400 in mortgage payments; this results in a \$53,500 increase to the budget.

Based on current trends, the budget for miscellaneous income such as laundry have been reduced by \$7,500 and the bad debt write off due to arrears has increased by \$35,000. These are offset by an increase in projected tenant rent of \$7,500. Overall, the revenue adjustments result in a budget increase totaling \$88,500.

Salaries and Benefits

This budget covers administrative staff, team members who work with our tenants, building custodians and our in-house repairs and maintenance team. This budget has increased by

\$62,400 and is offset by cost savings of \$31,000 with a portion of the Director's salary allocated to Social Services for 2022.

Housing and Grey Roots are splitting the cost of a corporate Electrician. This adds \$50,300 to salaries and wages for housing but offsets some contracted service electrical costs in the operating budget.

Building Operations

The Operating budget has an increase of \$348,900 over the 2021 budget. The main increases are as follows:

- A \$99,100 increase to the insurance budget that is the result of industry wide increases as well as adjustments to the replacement value for the buildings
- The budget for hydro has increased by \$29,000 based upon analysis of 2021 costs; this budget line was not increased in the 2021 budget
- Water costs continue to increase and \$55,700 is required to bring the budget in line with actual costs for water. This budget line also did not increase in the 2021 budget, so a larger increase is required this year
- Property taxes are expected to increase by \$48,100 based on a 3% overall increase
- Equipment purchases of \$11,700 for 2 floor scrubbers, a snowblower blade and hand tools are included in the 2022 budget
- Various projects totaling \$39,200 to replace fire doors, exterior lighting, accessible door operators and other similar projects are included in the 2022 budget and are funded from reserve

- The budget for waste removal has increased by \$20,600 due to increase in usage and fees
- New to the budget is enrollment in the Continuous Safety Services (CSS) program at a cost of \$20,000. This program offers a streamlined permit and inspection process for electrical jobs in all County housing buildings
- Adjustments to various other expense lines result in a \$65,600 increase to the budget

When combined, the building operations budget adjustments result in a budget increase totaling \$499,800.

Non-Profit Housing

The 2022 budget for Non-Profit housing is \$2,772,100. The federal government provides a conditional grant in the amount of \$456,200 towards the non-profit housing program. The required 2022 levy expenditure is \$2,315,900, an increase of \$6,200 over the 2021 budget.

The Non-Profit Housing budget consists of funds provided from the County to meet legislative requirements from the Province for the operating and capital needs of nine housing providers. The Province determines annual increases for the Non-Profit Housing providers in areas such as administration, insurance, utilities and rent subsidies.

Provincial Funded Programs

Canada Ontario Community Housing Initiative (COCHI)

The Canada Ontario Community Housing Initiative is a 100% provincially funded program that provides funding to existing social and community housing providers under the Housing Service Act. The funds regenerate and expand community housing, preserve community housing and protect tenants through the process of expiring operating agreements

The County is utilizing \$994,500 in 2022 with five percent allocated to administrative costs, \$165,000 to replace windows and the remaining funds will provide rent supplement allowances.

Ontario Priorities Housing Initiative (OPHI)

The Ontario Priorities Housing Initiative is a 100% provincially funded program that provides funding to create affordable housing units through new builds, renovations or rent supplements.

The County is utilizing \$794,100 in funding for 2022 with five percent allocated to administrative costs. The Lutheran Social Services build is being funded by a combination of this grant as well as the Affordable Housing Reserve.

Canada-Ontario Housing Benefit (COHB)

The Canada-Ontario Housing Benefit provides a subsidy to eligible residents that are on or are eligible to be on, Social Housing wait lists or living in community housing. County staff assists residents in the completion of an application to the

Ministry of Finance, payments are sent directly to each applicant. The allocation available for Grey County residents in 2022 is \$293,800 less \$250 per application which is provided directly to Grey County.

Indigenous Housing Support Benefit (IHSP)

The Indigenous Housing Support Program supports M'Wikwedong Native Friendship Centre to provide residents with rent supplements and other housing related expenses. The County flows the subsidy to participants on behalf of M'Wikwedong; in 2022 this subsidy totals \$72,000.

Community Homelessness Prevention Initiative (CHPI)

The Community Homelessness Prevention Initiative is a 100% provincially funded program that aims to prevent, address and reduce homelessness by improving access to adequate, suitable and affordable housing.

The program provides funding for the provision of emergency housing services, hostel funding, case management support, sustainable housing benefits, (last months rent, arrears, utility arrears) and funding for agencies providing homelessness services.

In 2022, the County will receive \$1,888,300 in funding, this amount is unchanged from 2021.

The funding will continue to fund the County's emergency housing services, hostel funding, the Homelessness Response Coordinator in partnership with Bruce County, a sustainable housing program to assist residents and provide

supports to community agencies and programs that support our most vulnerable residents

Social Services Relief Fund Phase

The Social Services Relief Funding from the Province will be committed to local agencies and programs by December 31, 2021.

This funding is the last of the COVID-19 relief funding from the Province and is intended to ensure a wind down of social initiatives funded by SSRF. The funding provided should sustain local initiatives until the end of 2022. Unfortunately, as we are into the second year of the pandemic there has not been a decline in the need for services. The impacts of COVID- 19 on housing, food security, mental health and health continues.

In the absence of the SSRF funds, the County returns to solely relying on CHPI funds for supporting local homelessness and at risk of homelessness initiatives.

The County needs an increase in base funding through the CHPI program to continue to meet the needs of residents. The Province has committed to a review of CHPI funding. If there is not a significant increase in funding, services will need to be reduced or alternate sources of funding such as County dollars will be required in 2023.

Staff estimates that a \$550,000 increase in funding would be required in 2023 to sustain our homelessness system, keep people housed in supportive housing, maintain staffing levels, and provide rent relief to residents.

Capital Budget

The 2022 capital budget levy requirement is \$1,931,900, an increase of \$7,100 as compared to the 2021 capital budget.

Building Projects

A total of \$5,557,700 in projects is budgeted in 2022, with \$4,458,500 funded from a combination of reserves and provincial grants. This includes \$530,900 for regularly scheduled capital jobs such as appliance replacement, landscaping, security, elevator repairs, site improvements and other annual projects to sustain 997 units of housing.

The capital budget is a combination of projects from 2020 and 2021 delayed as a result of COVID-19 as well as previously identified 2022 projects from the 10-year capital forecast. Some 2022 projects were reallocated to 2023 and 2024 to allow for a manageable workload in 2022. To achieve efficiencies in both tendering and project administration, similar projects such as air make up units, parking lot replacements and balcony restorations will be tendered at the same time.

Transfers to Reserve

The capital budget includes the 1% levy increase in the amount of \$622,700 for the Affordable Housing Fund for increasing affordable housing units and a \$200,000 transfer to housing reserve to fund future capital requirements as per the 10-year capital forecast that was developed using recent building condition assessments.

Safe Restart Funding

The 10-year capital plan identified eight HVAC systems in need of replacing in 2021 or 2022. Safe Restart funding in the amount of \$697,000 will be used to offset costs.

Long-Term Care DETAILS

The 2022 Long-Term Care budget(s) contains operating and capital expenses of \$41,147,800. After operating and capital revenues, reserves, and capital financing are calculated, an overall net levy (total operating and capital) contribution of \$7,642,500 is required, compared to \$7,458,600 in the 2021 budget, an increase of \$183,900. The operating budget levy increases have been mitigated by using \$565,900 in reserve funding.

Budget Impacts - Funding

The homes operate with revenue from four sources including:

- 1) Ministry of Long-Term Care (MOLTC) - includes Level of Care (LOC) Base Funding, the Global Level of Care the Case Mix Index, Structural Compliance and Minor Capital Subsidy
- 2) Resident Co-payment
- 3) Other Income (i.e. rentals)
- 4) County of Grey Taxation

Level of Care (LOC) Base Funding

Historically, the homes receive an increase in base funding from the Ministry of Long-Term Care each year, applied directly to each of the four envelopes – Nursing and Personal Care, Program and Support Services, Raw Food and Other Accommodation. The 2021 budget assumed a 1.5% increase to each of these four envelopes. The Province applied a 1.5% overall increase to the Global Level of Care per diem effective April 1, 2022, which can be allocated to any envelope. In consideration of this, County staff have budgeted a 1.5%

funding increase for the Global Level of Care in the 2022 budget (rather than across the four envelopes) effective April 1, 2022.

The funded beds have been reduced by 5 as the emergency bed licenses were rescinded by the Ministry April 2021. Staff have approached the Ministry to determine if 3 of the emergency licenses can be reinstated and do not anticipate a response until after the budget is approved.

Case Mix Index

In addition to base funding, the homes receive resident acuity (care needs) funding which is referred to as the Case Mix Index (CMI). The higher the CMI index, the higher the acuity of the resident and the more Nursing and Personal Care funding the home may receive. Despite rising acuity in all long-term care homes in Ontario, the case mix system allocates the acuity funding envelope but does not change the size of the funding envelope. In 2021, the CMIs for all three Homes decreased, resulting in funding shortfall of \$303,900.

The unpredictability of the CMI is a risk when developing the budget. An online calculator provided by AdvantAge Ontario has been used to estimate the CMI that will go into effect April 1, 2022.

Resident Co-Payment

The resident co-payment amount is set by the Ministry of Long-Term Care and is normally effective July 1 of each year. Rate increases have been deferred since July 1, 2019 to provide relief to residents and families that may be experiencing financial challenges due to COVID-19.

The budget for preferred revenue has also been impacted by the loss of the five emergency bed licenses and this results in a budgeted decrease in revenue of \$96,400.

Budget Impacts - Expenditures

Salaries and Benefits

Wages and benefits account for over 80% of the 2022 budget. Challenges with recruitment and retention of qualified employees leads to a high dependence on overtime and use of agency staff, both of which have a direct impact on the basic cost of service delivery. This budget proposes an investment in direct care staffing hours to support the complex physical and emotional care needs of our residents.

There are four different collective agreements across the three homes. There will be new collective agreements negotiated for the ONA agreement for all three homes, Lee Manor OPSEU staff and Grey Gables OPSEU staff.

Long Term Care Staffing Increase Supplement

As part of the Ministry's commitment to increase staffing levels and provide more direct care for residents, the Ministry is providing new funding to Ontario's LTC sector. There are three components of this funding. The goal of the new funding is to support LTC home licensees to enable the hiring of more staff to increase direct hours of care provided to residents. Direct care is defined as "hands-on care provided to residents that includes, but is not limited to, assessments, feeding, bathing, toileting, lifting, moving residents, medical/therapeutic treatments, and medication administration".

Each home has proposed increased staffing in the 2022 budget to utilize the three allocations of funding. These investments in funding are part of the Ministry's commitment to increase the average hours of daily direct care to four hours by 2025. This funding covers the FTE increases listed below for each home and does not require a levy contribution.

Raw Food

The Ministry of Health and Long-Term Care (MOHLTC) provides \$9.54 per resident day (PRD) for raw food which is unchanged from 2021. Historically, this funding envelope has operated with an 18 cent per diem levy requirement. In 2022, the proposed per diem has increased to 68 cent and includes funding the purchase of locally sourced beef. The total levy requirement for raw food is \$78,400 for the three homes, an increase of \$57,300 from 2021.

COVID-19 Pandemic

Over the past two years, the COVID-19 pandemic has had a significant impact on the finances and operations of the long-term care homes. The financial implications of COVID-19 are difficult to predict for 2022, given the unknown duration of time the pandemic will last. However, with rising vaccination rates, it is expected that COVID-19 expenditures will decrease in 2022.

The homes have included \$746,400 in COVID-19 expenditures in 2022. This includes spending relating to additional staff, personal protective equipment, cleaning supplies, equipment to support infection prevention and control measures, and screening and testing initiatives.

The 2022 budget assumes that the Ministry of Long-Term Care will provide emergency funding support of \$232,200 to the long-term care sector. The shortfall of \$514,200 is shown as funded from the Federal-Provincial Safe Restart Funding. There is no budgeted levy impact for COVID-19 in 2022.

Budget Impacts – Long Term Care Administration

This department funds the Director of Long-Term Care's office and includes a Quality Specialist, a Clinical Specialist and a Human Resources Generalist. The cost of this department is funded by each of the three Homes in proportion to the number of beds each home operates.

Budget Impacts – Grey Gables

The Grey Gables operating and capital budget has a net levy requirement of \$1,871,800, resulting in no increase from the 2021 approved budget. In addition to the impacts identified earlier in this report and in response to the focus on direct resident care, human resources challenges in the sector and an investment in maintaining good building conditions, the budget proposes the following investments:

- \$2,224,895 in front line resident care hours with an increased FTE of 24.9 (4.32 PSW, 1.27 for RPN and 18.77 for BSTU)

The 2022 capital budget requires a levy contribution of \$193,800, a decrease of \$99,500 from 2021. A list of the projects is included in Grey Gables' capital budget.

Budget Impacts – Lee Manor

The Lee Manor operating, and capital budget has a net levy requirement of \$2,256,500 an increase of \$103,700 from the 2021 approved budget. In addition to the impacts identified earlier in this report and in response to the focus on direct resident care, human resources challenges in the sector and an investment in maintaining good building conditions the budget proposes the following investments:

- \$1,302,400 for front line resident care hours creating 15.6 FTE funded by long term care staffing supplement

The 2022 capital budget requires a levy contribution of \$164,700, a decrease of \$63,300 from 2021. A list of the projects is included in Lee Manor's capital budget.

Budget Impacts – Rockwood Terrace

The Rockwood Terrace operating, and capital budget has a net levy requirement of \$2,153,200, an increase of \$80,200 over 2021. In addition to the impacts identified earlier in this report and in response to the focus on direct resident care, human resources challenges in the sector and an investment in maintaining good building conditions, the budget proposes the following investments:

- \$866,400 for front line resident care hours creating 19.2 FTE funded by long term care staffing supplement

The capital budget at Rockwood Terrace is challenging to predict. There is a need to provide a safe, comfortable environment while balancing spending against the known future redevelopment project. Projects such as windows, flooring and plumbing are budgeted and completed on a flexible schedule which allows for the most imminent needs to be met. Depending on the time of redevelopment and construction delays, projects may be realigned in future years. Redevelopment must be completed in 5 years therefore capital needs for Rockwood Terrace have not been addressed past 2025. The net levy requirement for 2022 is \$145,600, a decrease of \$156,100 or 51.74% decrease from the approved 2021 budget. A list of the projects is included in Rockwood Terrace's capital budget.

Budget Impacts - Long Term Redevelopment

The refurbishment of Lee Manor was funded by debenture, when the debenture was repaid, \$1,361,000 has been transferred annually to reserve to assist with the future cost of redeveloping Rockwood Terrace. In 2022, payments totaling

\$1,587,500 have been budgeted for the two consultants working on the project; Colliers Project Leaders and Kasian Architecture. It is anticipated that the Redevelopment Reserve will have a balance of \$8,354,139 at December 31, 2022.

Paramedic Services DETAILS

The 2022 Paramedic Services departmental budgets include a net departmental requirement (total of operating and capital) of \$7,797,700 compared to \$7,498,900 in 2021, an increase of \$298,800.

Operating Budget

The 2022 operating budget reflects a \$276,400 increase as compared to 2021.

The Ministry of Health provides current year funding based upon 50% of the previous year's operating budget, adjusted for Public Sector Accounting Board (PSAB) eligible expenditures (such as amortization, future benefit and future WSIB costs for example). In 2019 the funding model was adjusted and adjustments for inflation are no longer provided. The 2022 budgeted grant amount of \$8,413,400, has been calculated using the assumption that the funding model used since 2019 will continue.

This grant figure excludes provincial funding provided by Ontario Health and the Ministry of Long-Term Care budgeted for the Community Paramedicine initiatives.

In response to increasing call volumes, an increased staff complement, increased incidence of operational strain injuries and the need to effectively support return to work processes, the 2022 proposed budget includes the addition of a Wellness and Administration

Manager. This position will provide leadership to all team members including the responsibility for administrative processes and follow-up including labour management inquiries, concerns, collective agreement interpretation and implementation, education, health and safety, infection prevention and control, onboarding of new staff and return to work programs. This position will promote workplace wellness, operational stress prevention, early intervention and attendance management supports. The total cost of this new position inclusive of benefits is \$149,000. In keeping with the funding mechanism used for previous increases in staffing, 50% of the cost is shown as funded from reserve in 2022 and 50% from levy; this assumes that the funding model will not change, and that the Ministry will fund 50% in 2023.

Excluding the Community Paramedicine programs, COVID-19 funded costs and wages paid to Transportation Services staff performing repairs on Paramedic Services vehicles, salaries and benefits have increased \$455,200 as compared with the 2021 budget. This increase includes the cost of the new manager as discussed above. Salaries and benefits represent 84.5% of the total operating budget expenditures. The salaries and benefits budget lines have also been impacted by the following:

- A provision for the salary increases for unionized staff has been estimated as the collective agreement expired December 31, 2020
- A cost-of-living adjustment increase of 1.62% for non-union staff

- A 25% increase in the self-insured WSIB premiums which is based on claims history and duration of claims

The budget page “Paramedic Services General” includes a \$127,000 transfer from the Paramedic Services Reserve to fund:

- a consultant to undertake a comprehensive deployment review as discussed during the presentation of report PSR-CW-07-21
- purchase of equipment and materials (such as linen, keyboards, carbon monoxide detectors, spare helmets and equipment).

Also included on this page is Safe Restart Funding of \$49,600 to fund the purchase of washers, dryers and disinfectant sprayers for each of the eight paramedic bases.

Community Paramedicine Programs

The 2021 Community Paramedic budget included \$262,600 of base funding from Ontario Health and \$108,400 of additional temporary funding that has been received since 2017 to maintain the program at seven days per week. The temporary additional funding is not expected to be available in 2022.

County staff have applied for additional funding to compensate for the temporary program ending, if this funding is not received the service level will decrease. The County does not currently contribute funding for the operation of this program as it is fully funded by the Province. The revenue and expenses in the 2022 budget assume adequate funding for the program to operate seven days a week will be received.

New to the 2022 Budget is the Community Paramedicine for Long Term Care Program. The program was introduced in early 2021 and was therefore not included in the 2021 budget. The program allows Grey County’s Community Paramedics to support seniors on the provincial long-term care waitlist, or soon to be eligible for long-term care, with community paramedicine services in the comfort of their own homes. The province will fund most of the program by providing quarterly instalments of \$250,000 from January 1, 2021 to March 1, 2024. The original funding agreement submitted to the Province included a proposed in-kind levy contribution from the County of \$33,100. Based on the actuals being incurred and increased WSIB cost, the budgeted cost to run the program is \$1,041,900 which results in a levy requirement of \$41,900.

The current program consists of home visits, health outreach, specialty COVID-19 response, community clinics and referrals and runs seven days a week. There are currently three Community Paramedic staff seven days a week and one unit operating Monday to Friday for a total of four units spread across Grey County.

Peer Support

The Supporting Ontario’s First Responders Act, 2016 is a key component of a comprehensive strategy to deal with first responder PTSD. Grey County paramedics are included in the list of workers affected under this legislation. Included in the Act are strategies to prevent or mitigate PTSD. One requirement is for employer to develop and deliver workplace policies and prevention programs for paramedics and other

first responders. The 2022 budget continues to build on a program that began in 2018 that invests in programs to prevent/reduce operational stress and PTSD as well as

provides training to peer support members and an online peer support referral and resource program. This initiative, including training, family day event, staff time, software and clinical oversight has a cost of \$105,800. These costs are offset by a transfer from reserve of \$4,700 to fund new team members resulting in a net levy of \$101,100.

Other Operating Budget Notable Items

The 2022 budget includes \$107,800 for the additional wage, benefit and supply costs resulting from the COVID-19 pandemic; these costs are shown as funded by provincial conditional grant. If specific provincial funding is not announced, these costs will be funded through Safe Restart Funding.

A transfer from reserve of \$10,200 on the “Station Summary” funds the cost of various equipment purchases for the stations and reconfiguration of the coat/locker area at the Meaford base.

The 2022 budget includes annual transfers to reserve of \$616,200 for the following:

- \$596,500 to fund future capital purchases
- \$14,000 for the replacement of paramedic jackets that are purchased every five years
- \$3,100 for helmets and bags that have a 15-year lifespan

- \$2,600 for snow pants to be replaced on a 5-year cycle

The vehicle operations budget has increased by \$53,800 and includes a \$29,400 increase to the insurance budget line and \$47,000 increase to the fuel budget lines. These increases are offset by a transfer from reserve of \$25,000 in the event fuel costs are not as high as projected.

Capital Budget

The 2022 capital budget has a levy impact totalling \$137,700 that includes funding for the Chatsworth station debenture and reserve contributions totalling \$81,200 that provide funding for future station capital repairs and a contribution toward a debenture payment for the build of a future station on the new Rockwood Terrace site.

Vehicle and equipment purchases are funded through the equipment reserve. Capital purchases for 2022 are as follows:

- 5 ambulances (3 from the 2021 budget and 2 per replacement schedule) – Paramedic Services has a fleet of 15 ambulances with two or three replaced annually. Ambulances are on a six-year replacement schedule and at time of replacement, typically have mileage exceeding 275,000 km. Three ambulances were ordered in early 2021 per the replacement schedule; due to supplier delays delivery will not occur until early 2022
- 1 Emergency Response Vehicle
- 3 stretchers



**COUNTY OF GREY
HUMAN SERVICES FUNCTION
2022 BUDGET NET DEPARTMENT REQUIREMENT SUMMARY**

OPERATING SUMMARY

	2020	2021		2022			Net Budget Change	
	Actual	Budgeted Levy	Year End Projection	Revenue	Budgeted Expenditure	Levy	2022 Budget vs 2021 Budget Variance \$	Variance %
Social Services	\$2,456,869	\$3,276,800	\$2,985,600	(\$26,308,600)	\$29,662,800	\$3,354,200	\$77,400	2.36%
Housing	\$5,410,712	\$5,867,800	\$6,044,300	(\$9,253,600)	\$15,192,800	\$5,939,200	\$71,400	1.22%
Long Term Care	\$4,350,669	\$5,274,600	\$6,027,000	(\$30,556,100)	\$36,333,500	\$5,777,400	\$502,800	9.53%
Paramedic Services	\$6,914,176	\$7,383,600	\$7,518,500	(\$10,415,200)	\$18,075,200	\$7,660,000	\$276,400	3.74%
Total Operating	\$19,132,426	\$21,802,800	\$22,575,400	(\$76,533,500)	\$99,264,300	\$22,730,800	\$928,000	4.26%

CAPITAL SUMMARY

	2020	2021		2022			Net Budget Change	
	Actual	Budgeted Levy	Year End Projection	Revenue	Budgeted Expenditure	Levy	2022 Budget vs 2021 Budget Variance \$	Variance %
Social Services	\$48,639	\$0	\$0	(\$37,800)	\$37,800	\$0	\$0	0.00%
Housing	\$1,396,898	\$1,924,800	\$1,924,800	(\$4,448,500)	\$6,380,400	\$1,931,900	\$7,100	0.37%
Long Term Care	\$2,181,968	\$2,184,000	\$2,184,000	(\$2,949,200)	\$4,814,300	\$1,865,100	(\$318,900)	-14.60%
Paramedic Services	\$88,700	\$115,300	\$115,300	(\$1,005,100)	\$1,142,800	\$137,700	\$22,400	19.43%
Total Capital	\$3,716,205	\$4,224,100	\$4,224,100	(\$8,440,600)	\$12,375,300	\$3,934,700	(\$289,400)	-6.85%

OPERATING AND CAPITAL COMBINED SUMMARY

	2020	2021		2022			Net Budget Change	
	Actual	Budgeted Levy	Year End Projection	Revenue	Budgeted Expenditure	Levy	2022 Budget vs 2021 Budget Variance \$	Variance %
Social Services	\$2,505,508	\$3,276,800	\$2,985,600	(\$26,346,400)	\$29,700,600	\$3,354,200	\$77,400	2.36%
Housing	\$6,807,610	\$7,792,600	\$7,969,100	(\$13,702,100)	\$21,573,200	\$7,871,100	\$78,500	1.01%
Long Term Care	\$6,532,637	\$7,458,600	\$8,211,000	(\$33,505,300)	\$41,147,800	\$7,642,500	\$183,900	2.47%
Paramedic Services	\$4,439,369	\$7,498,900	\$7,633,800	(\$11,420,300)	\$19,218,000	\$7,797,700	\$298,800	3.98%
Grand Total	\$20,285,124	\$26,026,900	\$26,799,500	(\$84,974,100)	\$111,639,600	\$26,665,500	\$638,600	2.45%



**COUNTY OF GREY
SOCIAL SERVICES
2022 BUDGET NET DEPARTMENT REQUIREMENT SUMMARY**

OPERATING SUMMARY

	2020	2021		2022			Net Budget Change	
	Actual	Budgeted Levy	Year End Projection	Revenue	Budgeted Expenditure	Levy	2022 Budget vs 2021 Budget Variance \$	Variance %
Social Assistance - Ontario Works	\$73,015	\$61,800	\$61,800	(\$12,459,000)	\$12,530,100	\$71,100	\$9,300	15.05%
Ontario Works Administration	\$1,241,435	\$1,289,200	\$1,168,600	(\$1,301,300)	\$2,602,600	\$1,301,300	\$12,100	0.94%
Ontario Works Employment Assistance	\$392,953	\$499,600	\$351,800	(\$1,550,900)	\$2,134,300	\$583,400	\$83,800	16.77%
Total Ontario Works	\$1,707,403	\$1,850,600	\$1,582,200	(\$15,311,200)	\$17,267,000	\$1,955,800	\$105,200	5.68%
Licensed Home Child Care	\$160	\$149,300	\$86,500	(\$997,100)	\$1,103,300	\$106,200	(\$43,100)	-28.87%
Children's Services Administration	\$153,143	\$140,700	\$140,700	(\$407,400)	\$548,100	\$140,700	\$0	0.00%
Repairs & Maintenance	\$0	\$0	\$0	(\$73,700)	\$73,700	\$0	\$0	0.00%
Child Care and Early Years Planning & Data Analysis	\$0	\$59,000	\$58,300	(\$103,100)	\$157,400	\$54,300	(\$4,700)	-7.97%
EarlyON	\$480	\$108,500	\$85,900	(\$1,031,200)	\$1,144,400	\$113,200	\$4,700	4.33%
Indigenous-Led	\$0	\$0	\$0	(\$72,200)	\$72,200	\$0	\$0	0.00%
Fee Subsidy	\$243,836	\$478,200	\$423,100	(\$2,228,100)	\$2,749,600	\$521,500	\$43,300	9.05%
Capacity Building	\$1	\$0	\$0	(\$41,500)	\$41,500	\$0	\$0	0.00%
Childcare and Early Years Workforce Funding	\$0	\$0	\$0	(\$615,200)	\$615,200	\$0	\$0	0.00%
Play Based Material and Equipment	\$10,999	\$11,000	\$11,000	(\$44,000)	\$55,000	\$11,000	\$0	0.00%
Safe Restart Funding	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
Emergency Childcare	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
Re-Investment Funding	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
General Operating Grant	(\$1)	\$0	\$118,400	(\$1,299,800)	\$1,299,800	\$0	\$0	0.00%
Special Needs Resourcing	\$48,951	\$187,600	\$187,600	(\$778,200)	\$965,800	\$187,600	\$0	0.00%
Wage Enhancement Grant	\$0	\$0	\$0	(\$1,294,800)	\$1,294,800	\$0	\$0	0.00%
Expansion Funding	(\$1)	\$0	\$0	(\$1,219,300)	\$1,219,300	\$0	\$0	0.00%
ELCC Funding	(\$2)	\$0	\$0	(\$660,100)	\$660,100	\$0	\$0	0.00%
Total Children's Services	\$457,566	\$1,134,300	\$1,111,500	(\$10,865,700)	\$12,000,200	\$1,134,500	\$200	0.02%
County Social Initiatives - 100% Municipal Funding	\$291,900	\$291,900	\$291,900	(\$6,000)	\$269,900	\$263,900	(\$28,000)	-9.59%
Ontario Works Van Program	\$0	\$0	\$0	(\$125,700)	\$125,700	\$0	\$0	0.00%
Total County Social Initiatives	\$291,900	\$291,900	\$291,900	(\$131,700)	\$395,600	\$263,900	(\$28,000)	-9.59%
Total Operating	2,456,869	3,276,800	2,985,600	(26,308,600)	29,662,800	3,354,200	77,400	2.36%

CAPITAL SUMMARY

	2020	2021		2022			Net Budget Change	
	Actual	Budgeted Levy	Year End Projection	Revenue	Budgeted Expenditure	Levy	2022 Budget vs 2021 Budget Variance \$	Variance %
OW Administration and Ontario Works Capital	\$0	\$0	\$0	(\$15,200)	\$15,200	\$0	\$0	0.00%
Children's Services Capital	\$48,639	\$0	\$0	(\$22,600)	\$22,600	\$0	\$0	0.00%
Total Capital	\$48,639	\$0	\$0	(\$37,800)	\$37,800	\$0	\$0	0.00%

OPERATING AND CAPITAL COMBINED SUMMARY

	2020	2021		2022			Net Budget Change	
	Actual	Budgeted Levy	Year End Projection	Revenue	Budgeted Expenditure	Levy	2022 Budget vs 2021 Budget Variance \$	Variance %
Operations	\$2,456,869	\$3,276,800	\$2,985,600	(\$26,308,600)	\$29,662,800	\$3,354,200	\$77,400	2.36%
Capital	\$48,639	\$0	\$0	(\$37,800)	\$37,800	\$0	\$0	0.00%
Total - Operating and Capital	\$2,505,508	\$3,276,800	\$2,985,600	(\$26,346,400)	\$29,700,600	\$3,354,200	\$77,400	2.36%

The County of Grey
Social Assistance - Ontario Works
2022 Budget
For the Twelve Months Ending
December 31, 2021

Account	Description	2020 ACTUAL	2021 BUDGET	2021 YEAR END PROJECTION	2022 BUDGET	2022 BUDGET to 2021 BUDGET Variance \$	2022 BUDGET to 2021 BUDGET Variance %
REVENUE							
51100	Provincial Conditional Grant	(\$11,513,949)	(\$12,092,700)	(\$9,571,400)	(\$12,112,400)	(\$19,700)	0.16%
51114	Prov. Prog. Homemakers	(2,282)	(3,000)	(3,000)	(3,000)		0.00%
51132	Provincial Pandemic Pay Grant	(158)					0.00%
54043	Overpayment Recovery GP	(43,696)	(41,900)	(35,800)	(39,800)	2,100	-5.01%
54047	Expenditure Recovery	(28,711)	(19,900)	(25,000)	(22,200)	(2,300)	11.56%
54048	Misc./Client/Estates	(35,159)	(17,800)	(56,400)	(19,600)	(1,800)	10.11%
54061	CPP Reimbursements	(88,360)	(73,600)	(70,500)	(67,000)	6,600	-8.97%
54062	Employment Insurance Benefitis	(18,915)	(48,500)	(4,300)	(42,000)	6,500	-13.40%
54063	Funeral Reimbursements	(82,451)	(66,900)	(107,000)	(67,900)	(1,000)	1.49%
54064	FRO - Min. of Attorney General	(87,584)	(61,900)	(111,000)	(85,100)	(23,200)	37.48%
TOTAL REVENUE		(11,901,265)	(12,426,200)	(9,984,400)	(12,459,000)	(32,800)	0.26%
EXPENDITURE							
Other Expenditures							
64803	Pandemic Contracted Services	157					0.00%
66500	Advanced Age	423	1,500	1,300	1,500		0.00%
66501	Basic needs	5,975,234	6,212,300	4,847,300	6,213,500	1,200	0.02%
66502	Temp Care	473,681	472,500	468,300	487,100	14,600	3.09%
66503	Homemakers	2,851	3,800	3,800	3,800		0.00%
66505	Shelter	5,881,623	6,117,700	4,664,500	5,903,600	(214,100)	-3.50%
66506	Mandatory Benefits	180,609	379,400	180,100	312,800	(66,600)	-17.55%
66508	Non Sharable	72,446	61,000	61,000	70,300	9,300	15.25%
66532	Client Income	(891,053)	(961,800)	(590,100)	(743,800)	218,000	-22.67%
66533	Client Recovery	(306,482)	(315,300)	(255,900)	(356,400)	(41,100)	13.04%
66534	Transition Child Benefit	100,037	103,500	116,600	100,200	(3,300)	-3.19%
66536	Transition Child Benefit Repayment	(24,146)	(29,600)	(18,700)	(27,000)	2,600	-8.78%
66538	Discretionary Benefits	286,779	243,900	298,000	361,400	117,500	48.18%
66539	Emergency Assistance	23,671					0.00%
66544	Funerals	198,450	199,100	270,000	203,100	4,000	2.01%
Total - Other Expenditures		11,974,280	12,488,000	10,046,200	12,530,100	42,100	0.34%
TOTAL EXPENDITURE		11,974,280	12,488,000	10,046,200	12,530,100	42,100	0.34%
NET REQUIREMENT		73,015	61,800	61,800	71,100	9,300	15.05%

The County of Grey
Ontario Works Administration
2022 Budget
For the Twelve Months Ending
December 31, 2021

Account	Description	2020 ACTUAL	2021 BUDGET	2021 YEAR END PROJECTION	2022 BUDGET	2022 BUDGET to 2021 BUDGET Variance \$	2022 BUDGET to 2021 BUDGET Variance %
REVENUE							
49300	Sale of Assets	(\$913)					0.00%
51100	Provincial Conditional Grant	(1,241,403)	(1,289,200)	(1,168,700)	(1,301,300)	(12,100)	0.94%
51108	Provincial Conditional Grant - PY Adju	30					0.00%
	TOTAL REVENUE	(1,242,286)	(1,289,200)	(1,168,700)	(1,301,300)	(12,100)	0.94%
EXPENDITURE							
Salaries and Wages							
61000	Salaries and Wages	1,440,214	1,475,400	1,347,400	1,500,900	25,500	1.73%
61003	Overtime Wages	4,091		3,400			0.00%
61009	Salary Recoveries	(1,926)		(800)			0.00%
	Total - Salaries & Wages	1,442,379	1,475,400	1,350,000	1,500,900	25,500	1.73%
Employee Benefits							
61220	CPP	59,419	64,000	58,100	69,200	5,200	8.13%
61221	EI	21,094	21,500	19,600	22,700	1,200	5.58%
61222	WSIB Premiums	19,289	19,700	18,000	20,100	400	2.03%
61223	OMERS	142,155	145,100	135,000	157,200	12,100	8.34%
61224	EHT	28,278	28,800	26,400	29,300	500	1.74%
61225	Group Benefits	187,729	205,700	176,900	209,800	4,100	1.99%
61260	Service Awards	1,618	700	700	2,100	1,400	200.00%
	Total - Employee Benefits	459,582	485,500	434,700	510,400	24,900	5.13%
	Total Salaries and Benefits	1,901,961	1,960,900	1,784,700	2,011,300	50,400	2.57%
Other Expenditures							
63000	Advertising				500	500	100.00%
63010	Association/Membership Fees	8,043	8,200	8,100	8,200		0.00%
63020	Computer Support/Maintenance	10,005	14,400	11,200	11,500	(2,900)	-20.14%
63030	Copying & Printing	2,855	4,200	1,600	2,900	(1,300)	-30.95%
63042	Equip/Furniture Purchases	30,030	10,000	10,500	10,000		0.00%
63051	Telephone	6,717	6,600	6,600	6,600		0.00%
63052	Cellular	4,998	6,400	6,000	5,200	(1,200)	-18.75%
63060	Office & Charting Supplies	4,915	15,000	7,400	10,000	(5,000)	-33.33%
63063	Postage/Courier/Freight	15,600	29,200	9,600	16,200	(13,000)	-44.52%
63064	Subscriptions & Publications			200			0.00%
63068	Emergency Management	891	2,000	2,000	2,000		0.00%
63070	Other Materials & Services	71					0.00%
63300	Staff Training and Development	5,165	8,900	6,900	11,600	2,700	30.34%
63310	Travel & Meal Expenses	2,920	9,200	1,800	10,500	1,300	14.13%
63320	Conferences		11,800	900	4,500	(7,300)	-61.86%
63401	Cleaning Supplies	180	200	300	200		0.00%
63441	Hydro/Water	1,053	1,500	1,300	1,500		0.00%
63450	Maintenance of Equipment	77	600	600	500	(100)	-16.67%
63803	Pandemic Supplies	5,516		500			0.00%
64020	Computer Support/Maintenance	30,700	19,800	19,100	20,300	500	2.53%
64100	Legal Fees		6,000	2,000	6,000		0.00%
64102	Professional & Consulting fees	7,454	6,000	6,900	6,000		0.00%
64401	Cleaning Contracts	9,149	12,000	10,000	12,000		0.00%

The County of Grey
Ontario Works Administration
 2022 Budget
 For the Twelve Months Ending
 December 31, 2021

Account	Description	2020 ACTUAL	2021 BUDGET	2021 YEAR END PROJECTION	2022 BUDGET	2022 BUDGET to 2021 BUDGET Variance \$	2022 BUDGET to 2021 BUDGET Variance %
65110	Insurance	\$50,913	\$59,500	\$57,900	\$71,700	\$12,200	20.50%
65200	Bank Charges	2,790	5,700	5,700	6,500	800	14.04%
65300	Rent	28,326	36,900	36,400	37,100	200	0.54%
66511	Dental Adminiistration	1,906	9,000	4,300	6,100	(2,900)	-32.22%
67000	Interfunc. Admin Charges	121,300	121,000	121,000	118,600	(2,400)	-1.98%
67007	Interfunc. Rent	107,377	102,000	102,000	102,000		0.00%
67013	Interfunc. Audit Fees	9,509	9,900	10,300	9,900		0.00%
67014	Interfunc. IS Costs	86,600	76,600	76,600	69,200	(7,400)	-9.66%
67019	Interfunc. Computer Lease Chg.	26,700	24,900	24,900	24,000	(900)	-3.61%
	Total - Other Expenditures	581,760	617,500	552,600	591,300	(26,200)	-4.24%
	TOTAL EXPENDITURE	2,483,721	2,578,400	2,337,300	2,602,600	24,200	0.94%
	NET REQUIREMENT	1,241,435	1,289,200	1,168,600	1,301,300	12,100	0.94%

The County of Grey
Ontario Works Employment Assistance
2022 Budget
For the Twelve Months Ending
December 31, 2021

Account	Description	2020 ACTUAL	2021 BUDGET	2021 YEAR END PROJECTION	2022 BUDGET	2022 BUDGET to 2021 BUDGET Variance \$	2022 BUDGET to 2021 BUDGET Variance %
REVENUE							
51100	Provincial Conditional Grant	(\$1,488,400)	(\$1,569,300)	(\$1,455,500)	(\$1,550,900)	\$18,400	-1.17%
	TOTAL REVENUE	(1,488,400)	(1,569,300)	(1,455,500)	(1,550,900)	18,400	-1.17%
EXPENDITURE							
Salaries and Wages							
61000	Salaries and Wages	1,127,051	1,154,400	996,400	1,155,300	900	0.08%
61003	Overtime Wages	1,437		1,200			0.00%
61009	Salary Recoveries	(35,758)		(800)			0.00%
	Total - Salaries & Wages	1,092,730	1,154,400	996,800	1,155,300	900	0.08%
Employee Benefits							
61220	CPP	46,209	49,000	42,200	52,700	3,700	7.55%
61221	EI	16,159	16,100	13,800	17,100	1,000	6.21%
61222	WSIB Premiums	15,209	15,600	13,600	15,700	100	0.64%
61223	OMERS	113,385	115,400	102,600	124,900	9,500	8.23%
61224	EHT	22,095	22,500	19,600	22,600	100	0.44%
61225	Group Benefits	148,905	154,400	134,800	162,200	7,800	5.05%
61260	Service Awards	519					0.00%
	Total - Employee Benefits	362,481	373,000	326,600	395,200	22,200	5.95%
	Total Salaries and Benefits	1,455,211	1,527,400	1,323,400	1,550,500	23,100	1.51%
Other Expenditures							
63051	Telephone	7,974	7,900	7,900	7,900		0.00%
63066	OW Workshops		1,500	500	1,500		0.00%
63300	Staff Training and Development	4,980	8,800	3,100	11,600	2,800	31.82%
63310	Travel & Meal Expenses	1,495	9,100	800	10,500	1,400	15.38%
64109	OW Assessments	24,400	36,000	20,000	36,000		0.00%
64111	Getting Ahead Workshops		10,000	10,000	30,000	20,000	200.00%
65110	Insurance	10,822	12,600	12,300	15,200	2,600	20.63%
66529	LEAP		3,000		1,000	(2,000)	-66.67%
66559	Employment Related Expenses	221,292	300,100	276,600	317,000	16,900	5.63%
67000	Interfunc. Admin Charges	98,400	98,300	98,300	98,000	(300)	-0.31%
67007	Interfunc. Rent	48,252	45,800	45,800	45,800		0.00%
67013	Interfunc. Audit Fees	4,227	4,400	4,600	4,400		0.00%
67014	Interfunc. IS Costs	4,300	4,000	4,000	4,900	900	22.50%
	Total - Other Expenditures	426,142	541,500	483,900	583,800	42,300	7.81%
	TOTAL EXPENDITURE	1,881,353	2,068,900	1,807,300	2,134,300	65,400	3.16%
	NET REQUIREMENT	392,953	499,600	351,800	583,400	83,800	16.77%

The County of Grey
Licensed Home Child Care
 2022 Budget
 For the Twelve Months Ending
 December 31, 2021

Account	Description	2020 ACTUAL	2021 BUDGET	2021 YEAR END PROJECTION	2022 BUDGET	2022 BUDGET to 2021 BUDGET Variance \$	2022 BUDGET to 2021 BUDGET Variance %
REVENUE							
49400	Transfer From Reserve		(\$11,800)			\$11,800	-100.00%
51100	Provincial Conditional Grant	(398,890)	(832,000)	(579,300)	(671,900)	160,100	-19.24%
51126	Prov General Operating Grant		(312,300)	(359,000)	(325,200)	(12,900)	4.13%
51140	Prov Pandemic Childcare Grant	(318,419)					0.00%
54070	Miscellaneous	(40)		(100)			0.00%
	TOTAL REVENUE	(717,349)	(1,156,100)	(938,400)	(997,100)	159,000	-13.75%
EXPENDITURE							
Salaries and Wages							
61000	Salaries and Wages	165,813	155,200	186,400	227,000	71,800	46.26%
61003	Overtime Wages			400			0.00%
	Total - Salaries & Wages	165,813	155,200	186,800	227,000	71,800	46.26%
Employee Benefits							
61220	CPP	7,278	6,600	7,900	10,300	3,700	56.06%
61221	EI	2,474	2,200	2,700	3,400	1,200	54.55%
61222	WSIB Premiums	2,248	2,100	2,600	3,000	900	42.86%
61223	OMERS	16,552	15,300	18,500	22,500	7,200	47.06%
61224	EHT	3,246	3,000	3,700	4,500	1,500	50.00%
61225	Group Benefits	26,493	30,300	29,800	40,400	10,100	33.33%
61260	Service Awards	305	300	300	1,000	700	233.33%
	Total - Employee Benefits	58,596	59,800	65,500	85,100	25,300	42.31%
	Total Salaries and Benefits	224,409	215,000	252,300	312,100	97,100	45.16%
Other Expenditures							
63010	Association/Membership Fees	622	700	700	700		0.00%
63020	Computer Support/Maintenance		700	700	700		0.00%
63042	Equip/Furniture Purchases		1,000	1,000	1,000		0.00%
63051	Telephone	1,187	1,200	1,200	1,200		0.00%
63052	Cellular	618	1,200	2,800	1,700	500	41.67%
63060	Office & Charting Supplies	21	500	500	800	300	60.00%
63300	Staff Training and Development	489	1,500	1,500	1,500		0.00%
63310	Travel & Meal Expenses	1,891	8,200	5,000	8,200		0.00%
63320	Conferences		1,200	500	1,200		0.00%
63531	Other Expenditure Recovery	(7,901)					0.00%
63708	Licenses and Fees	161	200	200	200		0.00%
63803	Pandemic Supplies	1,484					0.00%
64119	LHCC Base Funding	33,662	236,000	236,000	146,700	(89,300)	-37.84%
64122	Provider Enhancement Payment	58,731	78,400	78,400	78,400		0.00%
64129	Fee Subsidy	318,353	745,000	429,200	528,500	(216,500)	-29.06%
65110	Insurance	10,168	11,900	11,900	14,300	2,400	20.17%
66508	Non Sharable	160	300	600	500	200	66.67%
66561	General Operating Grant	69,322					0.00%
66803	Pandemic Supplies	1,854					0.00%
67013	Interfunc. Audit Fees	578	600	600	600		0.00%
67014	Interfunc. IS Costs	1,700	1,800	1,800	5,000	3,200	177.78%
	Total - Other Expenditures	493,100	1,090,400	772,600	791,200	(299,200)	-27.44%

The County of Grey
Licensed Home Child Care
 2022 Budget
 For the Twelve Months Ending
 December 31, 2021

<u>Account</u>	<u>Description</u>	<u>2020</u> <u>ACTUAL</u>	<u>2021</u> <u>BUDGET</u>	<u>2021</u> <u>YEAR END PROJECTION</u>	<u>2022</u> <u>BUDGET</u>	<u>2022 BUDGET to</u> <u>2021 BUDGET</u> <u>Variance \$</u>	<u>2022 BUDGET to</u> <u>2021 BUDGET</u> <u>Variance %</u>
	TOTAL EXPENDITURE	\$717,509	\$1,305,400	\$1,024,900	\$1,103,300	(\$202,100)	-15.48%
	NET REQUIREMENT	160	149,300	86,500	106,200	(43,100)	-28.87%

The County of Grey
Children's Services Administration
2022 Budget
For the Twelve Months Ending
December 31, 2021

Account	Description	2020 ACTUAL	2021 BUDGET	2021 YEAR END PROJECTION	2022 BUDGET	2022 BUDGET to 2021 BUDGET Variance \$	2022 BUDGET to 2021 BUDGET Variance %
REVENUE							
49400	Transfer From Reserve		(\$59,200)	(\$13,200)	(\$19,800)	\$39,400	-66.55%
51100	Provincial Conditional Grant	(321,861)	(312,600)	(153,300)	(146,800)	165,800	-53.04%
51138	Provincial Transitional Grant			(195,700)	(240,800)	(240,800)	100.00%
	TOTAL REVENUE	(321,861)	(371,800)	(362,200)	(407,400)	(35,600)	9.58%
EXPENDITURE							
Salaries and Wages							
61000	Salaries and Wages	261,876	291,600	287,700	310,200	18,600	6.38%
61003	Overtime Wages	3,980		3,500			0.00%
	Total - Salaries & Wages	265,856	291,600	291,200	310,200	18,600	6.38%
Employee Benefits							
61220	CPP	10,554	12,400	11,900	14,200	1,800	14.52%
61221	EI	3,818	4,300	4,000	4,900	600	13.95%
61222	WSIB Premiums	3,406	3,900	3,800	4,400	500	12.82%
61223	OMERS	28,957	28,700	27,700	30,200	1,500	5.23%
61224	EHT	5,202	5,900	5,600	6,200	300	5.08%
61225	Group Benefits	30,948	34,100	34,200	38,400	4,300	12.61%
61260	Service Awards	356			400	400	100.00%
	Total - Employee Benefits	83,241	89,300	87,200	98,700	9,400	10.53%
	Total Salaries and Benefits	349,097	380,900	378,400	408,900	28,000	7.35%
Other Expenditures							
63000	Advertising				500	500	100.00%
63010	Association/Membership Fees	754	1,300	1,300	1,300		0.00%
63020	Computer Support/Maintenance	1,824	3,600	1,600	1,700	(1,900)	-52.78%
63030	Copying & Printing	418	1,500	400	1,000	(500)	-33.33%
63042	Equip/Furniture Purchases	2,007	1,500	1,500	1,500		0.00%
63051	Telephone	2,078	2,100	2,100	2,100		0.00%
63052	Cellular	975	600	600	600		0.00%
63060	Office & Charting Supplies	3,004	1,500	1,500	1,000	(500)	-33.33%
63063	Postage/Courier/Freight	810	2,500	700	1,500	(1,000)	-40.00%
63070	Other Materials & Services	3,640					0.00%
63300	Staff Training and Development	1,276	1,500	1,700	1,500		0.00%
63310	Travel & Meal Expenses	1,520	5,000	1,000	5,000		0.00%
63320	Conferences	225	1,000	500	1,000		0.00%
63708	Licenses and Fees	41					0.00%
64020	Computer Support/Maintenance	523	600	600	600		0.00%
64100	Legal Fees	1,510		100	1,000	1,000	100.00%
65110	Insurance	10,318	11,900	13,800	14,300	2,400	20.17%
66508	Non Sharable	414	500	500	500		0.00%
67000	Interfunc. Admin Charges	60,400	61,400	61,400	66,200	4,800	7.82%
67007	Interfunc. Rent	18,670	18,200	18,200	18,200		0.00%
67013	Interfunc. Audit Fees	2,500	2,700	2,800	2,800	100	3.70%
67014	Interfunc. IS Costs	9,300	8,700	8,700	10,500	1,800	20.69%
67019	Interfunc. Computer Lease Chg.	3,700	5,500	5,500	6,400	900	16.36%
	Total - Other Expenditures	125,907	131,600	124,500	139,200	7,600	5.78%

The County of Grey
Children's Services Administration
 2022 Budget
 For the Twelve Months Ending
 December 31, 2021

<u>Account</u>	<u>Description</u>	<u>2020</u> <u>ACTUAL</u>	<u>2021</u> <u>BUDGET</u>	<u>2021</u> <u>YEAR END PROJECTION</u>	<u>2022</u> <u>BUDGET</u>	<u>2022 BUDGET to</u> <u>2021 BUDGET</u> <u>Variance \$</u>	<u>2022 BUDGET to</u> <u>2021 BUDGET</u> <u>Variance %</u>
	TOTAL EXPENDITURE	\$475,004	\$512,500	\$502,900	\$548,100	\$35,600	6.95%
	NET REQUIREMENT	153,143	140,700	140,700	140,700		0.00%

The County of Grey
Repairs and Maintenance
 2022 Budget
 For the Twelve Months Ending
 December 31, 2021

Account	Description	2020 ACTUAL	2021 BUDGET	2021 YEAR END PROJECTION	2022 BUDGET	2022 BUDGET to 2021 BUDGET Variance \$	2022 BUDGET to 2021 BUDGET Variance %
REVENUE							
51100	Provincial Conditional Grant	(\$66,609)	(\$62,100)	(\$59,600)	(\$73,700)	(\$11,600)	18.68%
	TOTAL REVENUE	(66,609)	(62,100)	(59,600)	(73,700)	(11,600)	18.68%
EXPENDITURE							
Other Expenditures							
66042	Equip/Furniture Purchases		18,800			(18,800)	-100.00%
66401	Repairs and Maintenance			44,900	47,400	47,400	100.00%
66403	Maintenance of Buildings	52,027	28,600			(28,600)	-100.00%
66467	Water Regulatory Mtce	14,582	14,700	14,700	26,300	11,600	78.91%
	Total - Other Expenditures	66,609	62,100	59,600	73,700	11,600	18.68%
	TOTAL EXPENDITURE	66,609	62,100	59,600	73,700	11,600	18.68%

The County of Grey
Child Care and Early Years Planning & Data Analysis
 2022 Budget
 For the Twelve Months Ending
 December 31, 2021

Account	Description	2020 ACTUAL	2021 BUDGET	2021 YEAR END PROJECTION	2022 BUDGET	2022 BUDGET to 2021 BUDGET Variance \$	2022 BUDGET to 2021 BUDGET Variance %
REVENUE							
51100	Provincial Conditional Grant	(\$143,742)	(\$96,000)	(\$96,000)	(\$103,100)	(\$7,100)	7.40%
	TOTAL REVENUE	(143,742)	(96,000)	(96,000)	(103,100)	(7,100)	7.40%
EXPENDITURE							
Salaries and Wages							
61000	Salaries and Wages	106,366	109,000	109,000	111,100	2,100	1.93%
	Total - Salaries & Wages	106,366	109,000	109,000	111,100	2,100	1.93%
Employee Benefits							
61220	CPP	3,956	4,400	4,400	4,600	200	4.55%
61221	EI	1,367	1,400	1,400	1,500	100	7.14%
61222	WSIB Premiums	1,442	1,500	1,500	1,500		0.00%
61223	OMERS	11,122	11,400	11,200	11,400		0.00%
61224	EHT	2,083	2,200	2,200	2,200		0.00%
61225	Group Benefits	11,710	12,100	12,100	12,700	600	4.96%
	Total - Employee Benefits	31,680	33,000	32,800	33,900	900	2.73%
	Total Salaries and Benefits	138,046	142,000	141,800	145,000	3,000	2.11%
Other Expenditures							
63019	Analytics	377	1,000	1,000	1,000		0.00%
63052	Cellular	533	1,000	1,000	500	(500)	-50.00%
63069	Indigenous Planning	1,221	1,800	1,800	1,800		0.00%
63300	Staff Training and Development		500	500	500		0.00%
63310	Travel & Meal Expenses	865	1,000	500	1,000		0.00%
64102	Professional & Consulting fees		5,000	5,000	5,000		0.00%
67014	Interfunc. IS Costs	2,700	2,700	2,700	2,600	(100)	-3.70%
	Total - Other Expenditures	5,696	13,000	12,500	12,400	(600)	-4.62%
	TOTAL EXPENDITURE	143,742	155,000	154,300	157,400	2,400	1.55%
	NET REQUIREMENT		59,000	58,300	54,300	(4,700)	-7.97%

The County of Grey
EarlyON
2022 Budget
For the Twelve Months Ending
December 31, 2021

Account	Description	2020 ACTUAL	2021 BUDGET	2021 YEAR END PROJECTION	2022 BUDGET	2022 BUDGET to 2021 BUDGET Variance \$	2022 BUDGET to 2021 BUDGET Variance %
REVENUE							
49300	Sale of Assets			(\$100)			0.00%
51100	Provincial Conditional Grant	(593,015)	(950,900)	(950,900)	(1,021,200)	(70,300)	7.39%
51140	Prov Pandemic Childcare Grant	(389,835)					0.00%
54031	Building Rentals	(4,888)	(9,800)	(9,800)	(10,000)	(200)	2.04%
	TOTAL REVENUE	(987,738)	(960,700)	(960,800)	(1,031,200)	(70,500)	7.34%
EXPENDITURE							
Salaries and Wages							
61000	Salaries and Wages	183,885	177,200	169,800	178,800	1,600	0.90%
61003	Overtime Wages	995		500			0.00%
	Total - Salaries & Wages	184,880	177,200	170,300	178,800	1,600	0.90%
Employee Benefits							
61220	CPP	8,019	8,100	7,900	8,700	600	7.41%
61221	EI	3,011	2,800	2,700	2,800		0.00%
61222	WSIB Premiums	2,448	2,400	2,300	2,400		0.00%
61223	OMERS	16,353	16,600	13,300	23,800	7,200	43.37%
61224	EHT	3,618	3,500	3,400	3,500		0.00%
61225	Group Benefits	21,181	27,900	26,200	26,700	(1,200)	-4.30%
61260	Service Awards	1,043					0.00%
	Total - Employee Benefits	55,673	61,300	55,800	67,900	6,600	10.77%
	Total Salaries and Benefits	240,553	238,500	226,100	246,700	8,200	3.44%
Other Expenditures							
63000	Advertising	123					0.00%
63010	Association/Membership Fees	205	200	300	200		0.00%
63020	Computer Support/Maintenance	204	600	600	600		0.00%
63030	Copying & Printing	374	1,000	500	700		0.00%
63040	Equip/Furniture Maintenance	31				(300)	-30.00%
63042	Equip/Furniture Purchases	1,202	2,000	2,000	2,000		0.00%
63051	Telephone	1,217	1,200	1,200	1,200		0.00%
63052	Cellular	568	300	200	200	(100)	-33.33%
63060	Office & Charting Supplies	356	600	600	600		0.00%
63063	Postage/Courier/Freight		100	100	100		0.00%
63070	Other Materials & Services			100			0.00%
63300	Staff Training and Development	811	1,500	1,500	1,500		0.00%
63310	Travel & Meal Expenses	1,500	8,100	700	8,100		0.00%
63320	Conferences		1,000	500	1,000		0.00%
63401	Cleaning Supplies	1,906	1,500	1,000	1,000	(500)	-33.33%
63403	Maintenance of Buildings	2,163	11,600	11,600	10,000	(1,600)	-13.79%
63419	Waste Disposal	20	200	200	200		0.00%
63440	Heat	2,504	2,800	2,500	2,800		0.00%
63441	Hydro/Water	2,404	3,300	2,400	3,300		0.00%
63444	Water Heaters/Leased Equipment	296	300	300	300		0.00%
63706	Playroom Supplies	6,438	6,000	6,000	6,000		0.00%
63707	Program Delivery	11,544	1,500	7,100	1,500		0.00%
64020	Computer Support/Maintenance		3,100	6,500	3,100		0.00%

The County of Grey
EarlyON
 2022 Budget
 For the Twelve Months Ending
 December 31, 2021

<u>Account</u>	<u>Description</u>	<u>2020 ACTUAL</u>	<u>2021 BUDGET</u>	<u>2021 YEAR END PROJECTION</u>	<u>2022 BUDGET</u>	<u>2022 BUDGET to 2021 BUDGET Variance \$</u>	<u>2022 BUDGET to 2021 BUDGET Variance %</u>
64102	Professional & Consulting fees			\$1,900			0.00%
64401	Cleaning Contracts	12,145	18,300	16,500	18,300		0.00%
64486	Snow Removal	2,465	3,400	3,400	3,400		0.00%
65110	Insurance	10,168	11,900	11,500	14,300	2,400	20.17%
66000	Payments to Indiv. & Organiz'	680,126	723,200	723,200	732,800	9,600	1.33%
66300	Staff Training and Development	3,515	5,000	5,000	5,000		0.00%
66508	Non Sharable	480	500	700	500		0.00%
66707	Program Delivery		16,800	7,800	73,500	56,700	337.50%
67014	Interfunc. IS Costs	4,900	4,700	4,700	5,500	800	17.02%
	Total - Other Expenditures	747,665	830,700	820,600	897,700	67,000	8.07%
	TOTAL EXPENDITURE	988,218	1,069,200	1,046,700	1,144,400	75,200	7.03%
	NET REQUIREMENT	480	108,500	85,900	113,200	4,700	4.33%

The County of Grey
Indigenous-Led
 2022 Budget
 For the Twelve Months Ending
 December 31, 2021

Account	Description	2020 ACTUAL	2021 BUDGET	2021 YEAR END PROJECTION	2022 BUDGET	2022 BUDGET to 2021 BUDGET Variance \$	2022 BUDGET to 2021 BUDGET Variance %
REVENUE							
51100	Provincial Conditional Grant	(\$72,221)	(\$72,200)	(\$72,200)	(\$72,200)		0.00%
	TOTAL REVENUE	(72,221)	(72,200)	(72,200)	(72,200)		0.00%
EXPENDITURE							
Other Expenditures							
66000	Payments to Indiv. & Organiz'	72,221	72,200	72,200	72,200		0.00%
	Total - Other Expenditures	72,221	72,200	72,200	72,200		0.00%
	TOTAL EXPENDITURE	72,221	72,200	72,200	72,200		0.00%

The County of Grey
Fee Subsidy
 2022 Budget
 For the Twelve Months Ending
 December 31, 2021

Account	Description	2020 ACTUAL	2021 BUDGET	2021 YEAR END PROJECTION	2022 BUDGET	2022 BUDGET to 2021 BUDGET Variance \$	2022 BUDGET to 2021 BUDGET Variance %
REVENUE							
49400	Transfer From Reserve		(\$375,300)		(\$142,100)	\$233,200	-62.14%
51100	Provincial Conditional Grant	(975,349)	(1,912,700)	(1,691,400)	(2,086,000)	(173,300)	9.06%
51140	Prov Pandemic Childcare Grant	(170,643)					0.00%
	TOTAL REVENUE	(1,145,992)	(2,288,000)	(1,691,400)	(2,228,100)	59,900	-2.62%
EXPENDITURE							
Other Expenditures							
63531	Other Expenditure Recovery	(19,961)					0.00%
64129	Fee Subsidy	1,406,499	2,759,700	2,113,700	2,748,600	(11,100)	-0.40%
66129	Fee Subsidy OW Informal	3,290	6,500	800	1,000	(5,500)	-84.62%
	Total - Other Expenditures	1,389,828	2,766,200	2,114,500	2,749,600	(16,600)	-0.60%
	TOTAL EXPENDITURE	1,389,828	2,766,200	2,114,500	2,749,600	(16,600)	-0.60%
	NET REQUIREMENT	243,836	478,200	423,100	521,500	43,300	9.05%

The County of Grey
Capacity Building
2022 Budget
For the Twelve Months Ending
December 31, 2021

Account	Description	2020 ACTUAL	2021 BUDGET	2021 YEAR END PROJECTION	2022 BUDGET	2022 BUDGET to 2021 BUDGET Variance \$	2022 BUDGET to 2021 BUDGET Variance %
REVENUE							
51100	Provincial Conditional Grant	(\$18,777)	(\$41,500)	(\$42,000)	(\$41,500)		0.00%
51140	Prov Pandemic Childcare Grant	(9,610)					0.00%
	TOTAL REVENUE	(28,387)	(41,500)	(42,000)	(41,500)		0.00%
EXPENDITURE							
Salaries and Wages							
61000	Salaries and Wages	6,376	15,700	15,600	16,000	300	1.91%
	Total - Salaries & Wages	6,376	15,700	15,600	16,000	300	1.91%
Employee Benefits							
61220	CPP	321	600	600	700	100	16.67%
61221	EI	117	200	200	200		0.00%
61222	WSIB Premiums	86	200	200	200		0.00%
61223	OMERS	663	1,600	1,600	1,700	100	6.25%
61224	EHT	125	300	300	300		0.00%
61225	Group Benefits	411	1,200	1,200	1,300	100	8.33%
	Total - Employee Benefits	1,723	4,100	4,100	4,400	300	7.32%
	Total Salaries and Benefits	8,099	19,800	19,700	20,400	600	3.03%
Other Expenditures							
63020	Computer Support/Maintenance		200	200	200		0.00%
63052	Cellular	19					0.00%
63300	Staff Training and Development			4,300			0.00%
63310	Travel & Meal Expenses	64					0.00%
64102	Professional & Consulting fees	3,653	13,500	600	5,000	(8,500)	-62.96%
66300	Staff Training and Development	16,194	5,900	17,200	14,000	8,100	137.29%
66310	Travel & Meal Expenses	359	2,100		1,900	(200)	-9.52%
	Total - Other Expenditures	20,289	21,700	22,300	21,100	(600)	-2.76%
	TOTAL EXPENDITURE	28,388	41,500	42,000	41,500		0.00%
	NET REQUIREMENT	1					0.00%

The County of Grey
Childcare and Early Years Workforce Funding
 2022 Budget
 For the Twelve Months Ending
 December 31, 2021

Account	Description	2020 ACTUAL	2021 BUDGET	2021 YEAR END PROJECTION	2022 BUDGET	2022 BUDGET to 2021 BUDGET Variance \$	2022 BUDGET to 2021 BUDGET Variance %
REVENUE							
51121	Provincial Conditional Grant One Time				(\$615,200)	(\$615,200)	100.00%
	TOTAL REVENUE				(615,200)	(615,200)	100.00%
EXPENDITURE							
Other Expenditures							
66034	Child Care and Early Years Workforce				615,200	615,200	100.00%
	Total - Other Expenditures				615,200	615,200	100.00%
	TOTAL EXPENDITURE				615,200	615,200	100.00%

The County of Grey
Play Based Material and Equipment
 2022 Budget
 For the Twelve Months Ending
 December 31, 2021

Account	Description	2020 ACTUAL	2021 BUDGET	2021 YEAR END PROJECTION	2022 BUDGET	2022 BUDGET to 2021 BUDGET Variance \$	2022 BUDGET to 2021 BUDGET Variance %
REVENUE							
51100	Provincial Conditional Grant	(\$44,000)	(\$44,000)	(\$44,000)	(\$44,000)		0.00%
	TOTAL REVENUE	(44,000)	(44,000)	(44,000)	(44,000)		0.00%
EXPENDITURE							
Other Expenditures							
66042	Equip/Furniture Purchases		17,400			(17,400)	-100.00%
66705	Play-Based Material and Equipment			55,000	55,000	55,000	100.00%
66706	Playroom Supplies	54,999	37,600			(37,600)	-100.00%
	Total - Other Expenditures	54,999	55,000	55,000	55,000		0.00%
	TOTAL EXPENDITURE	54,999	55,000	55,000	55,000		0.00%
	NET REQUIREMENT	10,999	11,000	11,000	11,000		0.00%

The County of Grey
Safe Restart Funding
2022 Budget
For the Twelve Months Ending
December 31, 2021

Account	Description	2020 ACTUAL	2021 BUDGET	2021 YEAR END PROJECTION	2022 BUDGET	2022 BUDGET to 2021 BUDGET Variance \$	2022 BUDGET to 2021 BUDGET Variance %
REVENUE							
51100	Provincial Conditional Grant	(\$414,610)	(\$477,200)	(\$539,700)		\$477,200	-100.00%
	TOTAL REVENUE	(414,610)	(477,200)	(539,700)		477,200	-100.00%
EXPENDITURE							
Salaries and Wages							
61000	Salaries and Wages	20,882	18,800	14,700		(18,800)	-100.00%
61003	Overtime Wages			100			0.00%
	Total - Salaries & Wages	20,882	18,800	14,800		(18,800)	-100.00%
Employee Benefits							
61220	CPP	873	900	800		(900)	-100.00%
61221	EI	248	300	300		(300)	-100.00%
61222	WSIB Premiums	283	300	200		(300)	-100.00%
61223	OMERS	1,941	1,700	1,300		(1,700)	-100.00%
61224	EHT	409	400	300		(400)	-100.00%
61225	Group Benefits	2,539	2,500	2,100		(2,500)	-100.00%
	Total - Employee Benefits	6,293	6,100	5,000		(6,100)	-100.00%
	Total Salaries and Benefits	27,175	24,900	19,800		(24,900)	-100.00%
Other Expenditures							
63032	Safe Restart Funding	6,867		3,400			0.00%
66032	Safe Restart Funding	380,568	452,300	516,500		(452,300)	-100.00%
	Total - Other Expenditures	387,435	452,300	519,900		(452,300)	-100.00%
	TOTAL EXPENDITURE	414,610	477,200	539,700		(477,200)	-100.00%

The County of Grey
Emergency Childcare
 2022 Budget
 For the Twelve Months Ending
 December 31, 2021

Account	Description	2020 ACTUAL	2021 BUDGET	2021 YEAR END PROJECTION	2022 BUDGET	2022 BUDGET to 2021 BUDGET Variance \$	2022 BUDGET to 2021 BUDGET Variance %
REVENUE							
51100	Provincial Conditional Grant			(\$424,900)			0.00%
	TOTAL REVENUE			(424,900)			0.00%
EXPENDITURE							
Other Expenditures							
64129	Fee Subsidy			424,900			0.00%
	Total - Other Expenditures			424,900			0.00%
	TOTAL EXPENDITURE			424,900			0.00%

The County of Grey
Re-Investment Funding
 2022 Budget
 For the Twelve Months Ending
 December 31, 2021

Account	Description	2020 ACTUAL	2021 BUDGET	2021 YEAR END PROJECTION	2022 BUDGET	2022 BUDGET to 2021 BUDGET Variance \$	2022 BUDGET to 2021 BUDGET Variance %
REVENUE							
51100	Provincial Conditional Grant			(\$358,400)			0.00%
	TOTAL REVENUE			(358,400)			0.00%
EXPENDITURE							
Other Expenditures							
66033	Re-Investment Funding			358,400			0.00%
	Total - Other Expenditures			358,400			0.00%
	TOTAL EXPENDITURE			358,400			0.00%

The County of Grey
General Operating Grant
2022 Budget
For the Twelve Months Ending
December 31, 2021

<u>Account</u>	<u>Description</u>	<u>2020 ACTUAL</u>	<u>2021 BUDGET</u>	<u>2021 YEAR END PROJECTION</u>	<u>2022 BUDGET</u>	<u>2022 BUDGET to 2021 BUDGET Variance \$</u>	<u>2022 BUDGET to 2021 BUDGET Variance %</u>
REVENUE							
49400	Transfer From Reserve			(\$211,900)	(\$112,700)	(\$112,700)	100.00%
51100	Provincial Conditional Grant	(46,026)	(46,000)	(46,000)	(46,000)		0.00%
51126	Prov General Operating Grant	(410,918)	(1,253,800)	(1,601,600)	(993,000)	260,800	-20.80%
51138	Provincial Transitional Grant			(19,500)	(148,100)	(148,100)	100.00%
51140	Prov Pandemic Childcare Grant	(879,558)					0.00%
	TOTAL REVENUE	(1,336,502)	(1,299,800)	(1,879,000)	(1,299,800)		0.00%
EXPENDITURE							
Other Expenditures							
66557	Pay Equity Memorandum of Settlement	46,026	46,000	46,000	46,000		0.00%
66561	General Operating Grant	1,290,475	1,253,800	1,951,400	1,253,800		0.00%
	Total - Other Expenditures	1,336,501	1,299,800	1,997,400	1,299,800		0.00%
	TOTAL EXPENDITURE	1,336,501	1,299,800	1,997,400	1,299,800		0.00%
	NET REQUIREMENT	(1)		118,400			0.00%

The County of Grey
Special Needs Resourcing
 2022 Budget
 For the Twelve Months Ending
 December 31, 2021

Account	Description	2020 ACTUAL	2021 BUDGET	2021 YEAR END PROJECTION	2022 BUDGET	2022 BUDGET to 2021 BUDGET Variance \$	2022 BUDGET to 2021 BUDGET Variance %
REVENUE							
51100	Provincial Conditional Grant	(\$413,337)	(\$778,200)	(\$778,200)	(\$778,200)		0.00%
51140	Prov Pandemic Childcare Grant	(441,950)					0.00%
	TOTAL REVENUE	(855,287)	(778,200)	(778,200)	(778,200)		0.00%
EXPENDITURE							
Other Expenditures							
66548	Behaviour Management	118,854	118,900	118,900	118,900		0.00%
66550	Special Needs Resourcing	600,455	662,000	662,000	662,000		0.00%
66594	Staffing Component	175,200	175,200	175,200	175,200		0.00%
66595	Special Needs Equipment	9,729	9,700	9,700	9,700		0.00%
	Total - Other Expenditures	904,238	965,800	965,800	965,800		0.00%
	TOTAL EXPENDITURE	904,238	965,800	965,800	965,800		0.00%
	NET REQUIREMENT	48,951	187,600	187,600	187,600		0.00%

The County of Grey
Wage Enhancement Grant
2022 Budget
For the Twelve Months Ending
December 31, 2021

Account	Description	2020 ACTUAL	2021 BUDGET	2021 YEAR END PROJECTION	2022 BUDGET	2022 BUDGET to 2021 BUDGET Variance \$	2022 BUDGET to 2021 BUDGET Variance %
REVENUE							
51100	Provincial Conditional Grant	(\$672,645)	(\$1,294,800)	(\$1,146,500)	(\$1,267,900)	\$26,900	-2.08%
51138	Provincial Transitional Grant			(26,800)	(26,900)	(26,900)	100.00%
51140	Prov Pandemic Childcare Grant	(914)					0.00%
	TOTAL REVENUE	(673,559)	(1,294,800)	(1,173,300)	(1,294,800)		0.00%
EXPENDITURE							
Salaries and Wages							
61000	Salaries and Wages	17,744	17,200	14,300	17,600	400	2.33%
61003	Overtime Wages	553		300			0.00%
	Total - Salaries & Wages	18,297	17,200	14,600	17,600	400	2.33%
Employee Benefits							
61220	CPP	728	900	900	900		0.00%
61221	EI	262	400	400	400		0.00%
61222	WSIB Premiums	250	400	400	400		0.00%
61223	OMERS	1,780	1,700	1,400	1,700		0.00%
61224	EHT	361	400	400	400		0.00%
61225	Group Benefits	2,295	2,000	1,800	2,200	200	10.00%
	Total - Employee Benefits	5,676	5,800	5,300	6,000	200	3.45%
	Total Salaries and Benefits	23,973	23,000	19,900	23,600	600	2.61%
Other Expenditures							
66558	Wage Enhancement Grant	619,853	1,241,100	1,119,600	1,241,100		0.00%
66562	Wage Enhancement Admin	29,733	30,700	33,800	30,100	(600)	-1.95%
	Total - Other Expenditures	649,586	1,271,800	1,153,400	1,271,200	(600)	-0.05%
	TOTAL EXPENDITURE	673,559	1,294,800	1,173,300	1,294,800		0.00%

The County of Grey
Expansion Funding
2022 Budget
For the Twelve Months Ending
December 31, 2021

Account	Description	2020 ACTUAL	2021 BUDGET	2021 YEAR END PROJECTION	2022 BUDGET	2022 BUDGET to 2021 BUDGET Variance \$	2022 BUDGET to 2021 BUDGET Variance %
REVENUE							
51100	Provincial Conditional Grant	(\$104,597)	(\$498,400)	(\$610,900)	(\$478,500)	\$19,900	-3.99%
51126	Prov General Operating Grant	(211,269)	(720,900)		(715,300)	5,600	-0.78%
51138	Provincial Transitional Grant			(12,600)	(25,500)	(25,500)	100.00%
51140	Prov Pandemic Childcare Grant	(46,060)					0.00%
	TOTAL REVENUE	(361,926)	(1,219,300)	(623,500)	(1,219,300)		0.00%
EXPENDITURE							
Salaries and Wages							
61000	Salaries and Wages	62,307	60,300	63,700	64,300	4,000	6.63%
61003	Overtime Wages			100			0.00%
	Total - Salaries & Wages	62,307	60,300	63,800	64,300	4,000	6.63%
Employee Benefits							
61220	CPP	2,772	2,800	2,900	3,100	300	10.71%
61221	EI	1,014	900	1,000	1,100	200	22.22%
61222	WSIB Premiums	844	800	900	900	100	12.50%
61223	OMERS	5,974	5,800	6,200	6,200	400	6.90%
61224	EHT	1,219	1,200	1,200	1,200		0.00%
61225	Group Benefits	7,169	7,400	7,800	8,000	600	8.11%
	Total - Employee Benefits	18,992	18,900	20,000	20,500	1,600	8.47%
	Total Salaries and Benefits	81,299	79,200	83,800	84,800	5,600	7.07%
Other Expenditures							
63000	Advertising			1,200			0.00%
63052	Cellular	249	100	100	100		0.00%
63060	Office & Charting Supplies	13					0.00%
63300	Staff Training and Development	204		2,400			0.00%
63310	Travel & Meal Expenses	690	1,500	300	1,500		0.00%
66042	Equip/Furniture Purchases		41,000			(41,000)	-100.00%
66300	Staff Training and Development			1,700			0.00%
66401	Repairs and Maintenance			65,200	334,300	334,300	100.00%
66403	Maintenance of Buildings	36,714	293,300			(293,300)	-100.00%
66550	Special Needs Resourcing		50,000		50,000		0.00%
66561	General Operating Grant	242,756	720,900	468,800	715,300	(5,600)	-0.78%
66705	Play-Based Material and Equipment				33,300	33,300	100.00%
66706	Playroom Supplies		33,300			(33,300)	-100.00%
	Total - Other Expenditures	280,626	1,140,100	539,700	1,134,500	(5,600)	-0.49%
	TOTAL EXPENDITURE	361,925	1,219,300	623,500	1,219,300		0.00%
	NET REQUIREMENT	(1)					0.00%

The County of Grey
ELCC Funding
2022 Budget
For the Twelve Months Ending
December 31, 2021

Account	Description	2020 ACTUAL	2021 BUDGET	2021 YEAR END PROJECTION	2022 BUDGET	2022 BUDGET to 2021 BUDGET Variance \$	2022 BUDGET to 2021 BUDGET Variance %
REVENUE							
51100	Provincial Conditional Grant	(\$48,592)	(\$191,700)	(\$93,900)	(\$194,600)	(\$2,900)	1.51%
51126	Prov General Operating Grant	(446,072)	(332,400)		(465,500)	(133,100)	40.04%
	TOTAL REVENUE	(494,664)	(524,100)	(93,900)	(660,100)	(136,000)	25.95%
EXPENDITURE							
Salaries and Wages							
61000	Salaries and Wages	27,775	33,100	34,500	35,300	2,200	6.65%
	Total - Salaries & Wages	27,775	33,100	34,500	35,300	2,200	6.65%
Employee Benefits							
61220	CPP	1,194	1,600	1,600	1,700	100	6.25%
61221	EI	437	500	500	600	100	20.00%
61222	WSIB Premiums	376	500	500	500		0.00%
61223	OMERS	2,617	3,200	3,300	3,400	200	6.25%
61224	EHT	543	700	700	700		0.00%
61225	Group Benefits	3,939	4,000	4,200	4,300	300	7.50%
	Total - Employee Benefits	9,106	10,500	10,800	11,200	700	6.67%
	Total Salaries and Benefits	36,881	43,600	45,300	46,500	2,900	6.65%
Other Expenditures							
63052	Cellular	121	100	100	100		0.00%
63310	Travel & Meal Expenses	320	800	200	800		0.00%
66042	Equip/Furniture Purchases		18,800			(18,800)	-100.00%
66300	Staff Training and Development			2,500			0.00%
66401	Repairs and Maintenance				76,000	76,000	100.00%
66403	Maintenance of Buildings		57,200			(57,200)	-100.00%
66550	Special Needs Resourcing	11,268	21,500	19,300	21,500		0.00%
66561	General Operating Grant	446,072	332,400	26,500	465,500	133,100	40.04%
66705	Play-Based Material and Equipment				49,700	49,700	100.00%
66706	Playroom Supplies		49,700			(49,700)	-100.00%
	Total - Other Expenditures	457,781	480,500	48,600	613,600	133,100	27.70%
	TOTAL EXPENDITURE	494,662	524,100	93,900	660,100	136,000	25.95%
	NET REQUIREMENT	(2)					0.00%

The County of Grey
County Social Initiatives - 100% Municipal Funding
 2022 Budget
 For the Twelve Months Ending
 December 31, 2021

Account	Description	2020 ACTUAL	2021 BUDGET	2021 YEAR END PROJECTION	2022 BUDGET	2022 BUDGET to 2021 BUDGET Variance \$	2022 BUDGET to 2021 BUDGET Variance %
REVENUE							
49400	Transfer From Reserve	(\$2,959)	(\$6,000)		(\$6,000)		0.00%
	TOTAL REVENUE	(2,959)	(6,000)		(6,000)		0.00%
EXPENDITURE							
Other Expenditures							
66000	Payments to Indiv. & Organiz'	64,891	64,900	61,900	64,900		0.00%
66522	Supplies and Services	1,968	5,000	2,000	5,000		0.00%
66592	Recreation Program Subsidy	98,285	98,300	98,300	98,300		0.00%
66597	Children's Mental Health Counselling	97,715	97,700	97,700	97,700		0.00%
66601	Beaver Valley Outreach	8,000	8,000	8,000	4,000	(4,000)	-50.00%
66602	Community Support	24,000	24,000	24,000		(24,000)	-100.00%
	Total - Other Expenditures	294,859	297,900	291,900	269,900	(28,000)	-9.40%
	TOTAL EXPENDITURE	294,859	297,900	291,900	269,900	(28,000)	-9.40%
	NET REQUIREMENT	291,900	291,900	291,900	263,900	(28,000)	-9.59%



2022
BUDGET BACKGROUND
BREAKDOWN OF COUNTY SOCIAL INITIATIVES BUDGET

ACCOUNT #	ACCOUNT NAME	2021 BUDGET	2022 BUDGET	AGENCY IN RECEIPT OF FUNDS
66522	Supplies and Services	5,000	5,000	Used to fund items OW Clients need that are not funded through Reg program. Eg: Car Seats, Cribs, etc.
66592	Recreation Program Subsidy	98,300	98,300	Provided to YMCA Owen Sound Grey Bruce to fund children participating in recreational programs, such as swimming, hockey, soccer, baseball etc.
66597	Children's Mental Health Counselling	97,700	97,700	Payment to Keystone Services to help fund the WRAP program - counselling for school age children
66000	Payments to Individuals & Organizations	19,900	19,900	United Way 211 Program
		20,000	20,000	Funding to support the Community Drug & Alcohol Strategy Task Force
		20,000	20,000	Funding to support the Bruce Grey Poverty Task Force
		0	0	Good Neighbour Network
		5,000	5,000	Bruce Grey Data Information Sharing Collaborative
		64,900	64,900	
66601	Beaver Valley Outreach	8,000	4,000	Assists with Funding their Recreation Program. Homelessness Issues and Good Food Box funded through Housing Social Services Relief Phase 3 Funding for 2022
66602	Community Support	24,000	0	Safe N' Sound support funded through Housing Social Services Relief Funding Phase 3 for 2022
	TOTALS	297,900	269,900	

The County of Grey
Ontario Works Van Program
2022 Budget
For the Twelve Months Ending
December 31, 2021

Account	Description	2020 ACTUAL	2021 BUDGET	2021 YEAR END PROJECTION	2022 BUDGET	2022 BUDGET to 2021 BUDGET Variance \$	2022 BUDGET to 2021 BUDGET Variance %
REVENUE							
51100	Provincial Conditional Grant	(\$124,553)	(\$119,400)	(\$116,400)	(\$125,700)	(\$6,300)	5.28%
	TOTAL REVENUE	(124,553)	(119,400)	(116,400)	(125,700)	(6,300)	5.28%
EXPENDITURE							
Salaries and Wages							
61000	Salaries and Wages	69,360	67,900	66,400	70,100	2,200	3.24%
	Total - Salaries & Wages	69,360	67,900	66,400	70,100	2,200	3.24%
Employee Benefits							
61220	CPP	3,359	3,300	3,300	3,600	300	9.09%
61221	EI	1,234	1,200	1,200	1,300	100	8.33%
61222	WSIB Premiums	940	900	900	900		0.00%
61223	OMERS	6,122	5,300	5,400	5,500	200	3.77%
61224	EHT	1,358	1,300	1,300	1,400	100	7.69%
61225	Group Benefits	11,588	12,400	9,900	10,600	(1,800)	-14.52%
61260	Service Awards	305					0.00%
	Total - Employee Benefits	24,906	24,400	22,000	23,300	(1,100)	-4.51%
	Total Salaries and Benefits	94,266	92,300	88,400	93,400	1,100	1.19%
Other Expenditures							
63052	Cellular	2,124	1,000	500	1,300	300	30.00%
63300	Staff Training and Development		300	300	300		0.00%
63310	Travel & Meal Expenses	270	800	200	500	(300)	-37.50%
63603	Vehicle Operations	12,893	10,000	12,000	15,000	5,000	50.00%
67024	Interfunc. Vehicle Lease	15,000	15,000	15,000	15,200	200	1.33%
	Total - Other Expenditures	30,287	27,100	28,000	32,300	5,200	19.19%
	TOTAL EXPENDITURE	124,553	119,400	116,400	125,700	6,300	5.28%

The County of Grey
Ontario Works Administration Capital
 2022 Budget
 For the Twelve Months Ending
 December 31, 2021

Account	Description	2020 ACTUAL	2021 BUDGET	2021 YEAR END PROJECTION	2022 BUDGET	2022 BUDGET to 2021 BUDGET Variance \$	2022 BUDGET to 2021 BUDGET Variance %
REVENUE							
49400	Transfer From Reserve	(\$50,184)	(\$8,500)	(\$2,100)	(\$15,200)	(\$6,700)	78.82%
	TOTAL REVENUE	(50,184)	(8,500)	(2,100)	(15,200)	(6,700)	78.82%
EXPENDITURE							
Other Expenditures							
63041	Computer Purchases	50,184	8,500	2,100	15,200	6,700	78.82%
	Total - Other Expenditures	50,184	8,500	2,100	15,200	6,700	78.82%
	TOTAL EXPENDITURE	50,184	8,500	2,100	15,200	6,700	78.82%

The County of Grey
Children's Services Capital
 2022 Budget
 For the Twelve Months Ending
 December 31, 2021

Account	Description	2020 ACTUAL	2021 BUDGET	2021 YEAR END PROJECTION	2022 BUDGET	2022 BUDGET to 2021 BUDGET Variance \$	2022 BUDGET to 2021 BUDGET Variance %
REVENUE							
49400	Transfer From Reserve	(\$54,200)	(\$165,700)		(\$22,600)	\$143,100	-86.36%
51100	Provincial Conditional Grant	(27,114)					0.00%
	TOTAL REVENUE	(81,314)	(165,700)		(22,600)	143,100	-86.36%
EXPENDITURE							
Other Expenditures							
64020	Computer Support/Maintenance	27,114					0.00%
64410	Landscaping	58,039					0.00%
64500	Buildings/Renovations		165,700		22,600	(143,100)	-86.36%
69100	Transfer to Reserves	44,800					0.00%
	Total - Other Expenditures	129,953	165,700		22,600	(143,100)	-86.36%
	TOTAL EXPENDITURE	129,953	165,700		22,600	(143,100)	-86.36%
	NET REQUIREMENT	48,639					0.00%

The County of Grey
Indigenous-Led Capital
 2022 Budget
 For the Twelve Months Ending
 December 31, 2021

Account	Description	2020 ACTUAL	2021 BUDGET	2021 YEAR END PROJECTION	2022 BUDGET	2022 BUDGET to 2021 BUDGET Variance \$	2022 BUDGET to 2021 BUDGET Variance %
REVENUE							
51100	Provincial Conditional Grant	(\$465,288)					0.00%
	TOTAL REVENUE	(465,288)					0.00%
EXPENDITURE							
Other Expenditures							
66000	Payments to Individ. & Organiz'	465,288					0.00%
	Total - Other Expenditures	465,288					0.00%
	TOTAL EXPENDITURE	465,288					0.00%

The County of Grey
EarlyON Dundalk Community Centre Capital
 2022 Budget
 For the Twelve Months Ending
 December 31, 2021

Account	Description	2020 ACTUAL	2021 BUDGET	2021 YEAR END PROJECTION	2022 BUDGET	2022 BUDGET to 2021 BUDGET Variance \$	2022 BUDGET to 2021 BUDGET Variance %
REVENUE							
51100	Provincial Conditional Grant	(\$5,366)					0.00%
	TOTAL REVENUE	(5,366)					0.00%
EXPENDITURE							
Other Expenditures							
66042	Equip/Furniture Purchases	5,366					0.00%
	Total - Other Expenditures	5,366					0.00%
	TOTAL EXPENDITURE	5,366					0.00%



**COUNTY OF GREY
HOUSING
2022 BUDGET NET DEPARTMENT REQUIREMENT SUMMARY**

OPERATING SUMMARY

	2020	2021		2022			Net Budget Change	
	Actual	Budgeted Levy	Year End Projection	Revenue	Budgeted Expenditure	Levy	2022 Budget vs 2021 Budget Variance \$	Variance %
Administration	\$651,376	\$839,200	\$820,400	(\$298,500)	\$1,283,600	\$985,100	\$145,900	17.39%
Total Property Recurring	\$2,577,155	\$2,718,900	\$2,942,500	(\$4,355,600)	\$6,993,800	\$2,638,200	(\$80,700)	-2.97%
Rent Supplement Summary	(\$9,092)	\$0	\$0	(\$12,600)	\$12,600	\$0	\$0	0.00%
Social Housing Improvement Program	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
Social Infrastructure Fund	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
Investment in Affordable Housing	\$0	\$0	\$0	(\$207,000)	\$207,000	\$0	\$0	0.00%
Rental and Supportive	\$0	\$0	\$0	(\$90,800)	\$90,800	\$0	\$0	0.00%
Revolving Home Ownership Program	\$0	\$0	\$0	(\$75,000)	\$75,000	\$0	\$0	0.00%
Canada-Ontario Housing Benefit	\$0	\$0	\$0	(\$9,000)	\$9,000	\$0	\$0	0.00%
Pandemic COVID-19 Summary	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
Non Profit Housing	\$2,191,273	\$2,309,700	\$2,281,400	(\$456,200)	\$2,772,100	\$2,315,900	\$6,200	0.27%
Canada-Ontario Community Housing Initiative (COCHI)	\$0	\$0	\$0	(\$994,500)	\$994,500	\$0	\$0	0.00%
Ontario Priorities Housing Initiative (OPHI)	\$0	\$0	\$0	(\$794,100)	\$794,100	\$0	\$0	0.00%
Indigenous Housing Support Program (IHSP)	\$0	\$0	\$0	(\$72,000)	\$72,000	\$0	\$0	0.00%
Community Homelessness Prevention Initiative (CHPI)	\$0	\$0	\$0	(\$1,888,300)	\$1,888,300	\$0	\$0	0.00%
Total Operating	\$5,410,712	\$5,867,800	\$6,044,300	(\$9,253,600)	\$15,192,800	\$5,939,200	\$71,400	1.22%

CAPITAL SUMMARY

	2020	2021		2022			Net Budget Change	
	Actual	Budgeted Levy	Year End Projection	Revenue	Budgeted Expenditure	Levy	2022 Budget vs 2021 Budget Variance \$	Variance %
County Housing	\$1,396,898	\$1,424,800	\$1,424,800	(\$4,448,500)	\$5,757,700	\$1,309,200	(\$115,600)	-8.11%
Affordable Housing Build	\$0	\$500,000	\$500,000	\$0	\$622,700	\$622,700	\$122,700	100.00%
Total Capital	\$1,396,898	\$1,924,800	\$1,924,800	(\$4,448,500)	\$6,380,400	\$1,931,900	\$7,100	0.37%



**COUNTY OF GREY
HOUSING
2022 BUDGET NET DEPARTMENT REQUIREMENT SUMMARY**

OPERATING AND CAPITAL COMBINED SUMMARY

	2020	2021		2022			Net Budget Change	
	Actual	Budgeted Levy	Year End Projection	Revenue	Budgeted Expenditure	Levy	2022 Budget vs 2021 Budget Variance \$	Variance %
Operating	\$5,410,712	\$5,867,800	\$6,044,300	(\$9,253,600)	\$15,192,800	\$5,939,200	\$71,400	1.22%
Capital	\$1,396,898	\$1,924,800	\$1,924,800	(\$4,448,500)	\$6,380,400	\$1,931,900	\$7,100	0.37%
Grand Total	\$6,807,610	\$7,792,600	\$7,969,100	(\$13,702,100)	\$21,573,200	\$7,871,100	\$78,500	1.01%

**The County of Grey
Administration
2022 Budget**
For the Twelve Months Ending
December 31, 2021

Account	Description	2020 ACTUAL	2021 BUDGET	2021 YEAR END PROJECTION	2022 BUDGET	2022 BUDGET to 2021 BUDGET Variance \$	2022 BUDGET to 2021 BUDGET Variance %
REVENUE							
49400	Transfer From Reserve		(\$42,300)	(\$42,300)	(\$45,800)	(\$3,500)	8.27%
52000	Federal Conditional Grant	(401,290)	(363,600)	(363,600)	(252,700)	110,900	-30.50%
54060	Miscellaneous Receipts	(6,144)					0.00%
TOTAL REVENUE		(407,434)	(405,900)	(405,900)	(298,500)	107,400	-26.46%
EXPENDITURE							
Salaries and Wages							
61000	Salaries and Wages	715,897	872,100	834,300	835,000	(37,100)	-4.25%
61003	Overtime Wages	9,809		200			0.00%
61009	Salary Recoveries	(42,632)					0.00%
Total - Salaries & Wages		683,074	872,100	834,500	835,000	(37,100)	-4.25%
Employee Benefits							
61220	CPP	27,899	35,500	35,500	37,700	2,200	6.20%
61221	EI	9,855	12,200	12,200	12,700	500	4.10%
61222	WSIB Premiums	8,964	11,200	11,100	10,900	(300)	-2.68%
61223	OMERS	74,057	88,200	89,500	83,100	(5,100)	-5.78%
61224	EHT	14,206	17,100	16,300	16,300	(800)	-4.68%
61225	Group Benefits	82,686	97,800	97,900	98,900	1,100	1.12%
61228	Boot Allowance		1,800	1,800	1,800		0.00%
61260	Service Awards	204		200			0.00%
Total - Employee Benefits		217,871	263,800	264,500	261,400	(2,400)	-0.91%
Total Salaries and Benefits		900,945	1,135,900	1,099,000	1,096,400	(39,500)	-3.48%
Other Expenditures							
63010	Association/Membership Fees	9,880	11,000	14,400	16,000	5,000	45.45%
63020	Computer Support/Maintenance	13,495	7,000	7,000	7,000		0.00%
63030	Copying & Printing	5,687	6,500	5,000	6,000	(500)	-7.69%
63041	Computer Purchases	31,858	2,200	2,200	48,000	45,800	2081.82%
63042	Equip/Furniture Purchases	2,326	3,500	6,000	5,000	1,500	42.86%
63051	Telephone	10,210	10,500	10,500	11,300	800	7.62%
63052	Cellular	1,564	8,700	4,000	8,500	(200)	-2.30%
63060	Office & Charting Supplies	5,245	4,000	5,000	5,000	1,000	25.00%
63063	Postage/Courier/Freight	9,601	8,000	6,000	8,000		0.00%
63070	Other Materials & Services	464		4,000			0.00%
63300	Staff Training and Development	4,880	4,500	4,500	4,500		0.00%
63310	Travel & Meal Expenses	3,256	14,000	1,000	14,000		0.00%
63320	Conferences		3,000	800	3,000		0.00%
63603	Vehicle Operations	3,437	5,000	5,000	7,000	2,000	40.00%
64020	Computer Support/Maintenance	50,845	50,000	41,500	50,000		0.00%
64027	Internet Network Services		66,600	66,600	39,500	(27,100)	-40.69%
64100	Legal Fees	11,854	15,000	9,000	15,700	700	4.67%
64102	Professional & Consulting fees	1,500		1,500			0.00%
65110	Insurance	140,046	141,000	229,200	240,100	99,100	70.28%
65200	Bank Charges	5		1,300			0.00%
65203	Other Financial Expenses		200	192	100	(200)	-100.00%

**The County of Grey
Administration
2022 Budget**
For the Twelve Months Ending
December 31, 2021

<u>Account</u>	<u>Description</u>	<u>2020 ACTUAL</u>	<u>2021 BUDGET</u>	<u>2021 YEAR END PROJECTION</u>	<u>2022 BUDGET</u>	<u>2022 BUDGET to 2021 BUDGET Variance \$</u>	<u>2022 BUDGET to 2021 BUDGET Variance %</u>
66000	Payments to Indiv. & Organiz'	(\$9,177)					0.00%
67000	Interfunc. Admin Charges	(2,429)	(111,800)	(157,600)	(169,700)	(57,900)	51.79%
67013	Interfunc. Audit Fees	10,953	11,500	11,500	11,600	100	0.87%
67014	Interfunc. IS Costs	33,400	31,600	31,600	39,500	7,900	25.00%
67025	Interfunc. CHPI Admin	(187,035)	(188,800)	(188,800)	(188,800)		0.00%
69100	Transfer to Reserves	6,000	6,000	6,000	6,000		0.00%
Total - Other Expenditures		157,865	109,200	127,300	187,200	78,000	71.43%
TOTAL EXPENDITURE		1,058,810	1,245,100	1,226,300	1,283,600	38,500	3.09%
NET REQUIREMENT		651,376	839,200	820,400	985,100	145,900	17.39%

The County of Grey
Total Property Recurring
2022 Budget
For the Twelve Months Ending
December 31, 2021

Account	Description	2020 ACTUAL	2021 BUDGET	2021 YEAR END PROJECTION	2022 BUDGET	2022 BUDGET to 2021 BUDGET Variance \$	2022 BUDGET to 2021 BUDGET Variance %
REVENUE							
49400	Transfer From Reserve		(\$52,600)	(\$36,100)	(\$52,400)	\$200	-0.38%
52000	Federal Conditional Grant	(39,170)	(20,000)	(21,700)	(20,000)		0.00%
54035	Current Tenant Rent	(4,229,389)	(4,222,700)	(4,128,500)	(4,231,200)	(8,500)	0.20%
54036	Current Tenant Maint. Charge	(6,035)	(9,400)	(46,400)	(9,600)	(200)	2.13%
54038	Rent Waivers	739	500	500		(500)	-100.00%
54060	Miscellaneous Receipts			(5,000)			0.00%
54065	Bad Debt Rent Recovery	(5,746)	(2,000)	(2,200)	(1,000)	1,000	-50.00%
54067	Bad Debt Write Off	42,933	40,000	28,300	75,000	35,000	87.50%
54070	Miscellaneous	(114,230)	(123,900)	(108,400)	(116,400)	7,500	-6.05%
TOTAL REVENUE		(4,350,898)	(4,390,100)	(4,319,500)	(4,355,600)	34,500	-0.79%
EXPENDITURE							
Salaries and Wages							
61000	Salaries and Wages	1,106,214	1,214,600	1,223,200	1,321,600	107,000	8.81%
61003	Overtime Wages	6,054		1,100			0.00%
Total - Salaries & Wages		1,112,268	1,214,600	1,224,300	1,321,600	107,000	8.81%
Employee Benefits							
61220	CPP	51,110	58,300	58,100	67,400	9,100	15.61%
61221	EI	18,663	19,400	19,400	21,400	2,000	10.31%
61222	WSIB Premiums	15,250	16,300	16,400	17,900	1,600	9.82%
61223	OMERS	102,761	114,000	114,100	123,900	9,900	8.68%
61224	EHT	21,853	23,900	23,900	25,800	1,900	7.95%
61225	Group Benefits	127,108	157,600	157,600	177,700	20,100	12.75%
61228	Boot Allowance	2,100	3,300	3,300	3,300		0.00%
61260	Service Awards				200	200	100.00%
Total - Employee Benefits		338,845	392,800	392,800	437,600	44,800	11.41%
Total Salaries and Benefits		1,451,113	1,607,400	1,617,100	1,759,200	151,800	9.44%
Other Expenditures							
62210	Debenture-Interest Payments	129,830	103,900	103,900	78,100	(25,800)	-24.83%
62510	Mortgage Interest	51,892	44,600	44,600		(44,600)	-100.00%
63040	Equip/Furniture Maintenance	66					0.00%
63042	Equip/Furniture Purchases	9,001	6,400	5,900	16,600	10,200	159.38%
63051	Telephone	57,558	54,400	50,100	48,600	(5,800)	-10.66%
63052	Cellular	6,230	5,500	6,800	6,100	600	10.91%
63070	Other Materials & Services	3,293	700	1,700	2,600	1,900	271.43%
63300	Staff Training and Development		2,000	1,500	2,000		0.00%
63310	Travel & Meal Expenses	40,575	36,000	45,600	39,200	3,200	8.89%
63403	Maintenance of Buildings	120,114	113,500	114,700	101,100	(12,400)	-10.93%
63406	Pest Control Supplies	273					0.00%
63408	Tenant Relations/Recreation	1,804	3,000	1,600	3,500	500	16.67%
63424	Elevator Licenses & Inspect.	1,427	1,200	2,400	23,200	22,000	1833.33%
63441	Hydro/Water	779,811	846,900	955,800	875,900	29,000	3.42%
63442	Water/Sewage & Fire Protect.	501,150	455,200	492,500	510,900	55,700	12.24%
63443	Gas & Propane	295,505	288,100	194 292,200	300,400	12,300	4.27%

The County of Grey
Total Property Recurring
2022 Budget
For the Twelve Months Ending
December 31, 2021

Account	Description	2020 ACTUAL	2021 BUDGET	2021 YEAR END PROJECTION	2022 BUDGET	2022 BUDGET to 2021 BUDGET Variance \$	2022 BUDGET to 2021 BUDGET Variance %
63444	Water Heaters/Leased Equipment	\$30,621	\$27,900	\$31,900	\$31,900	\$4,000	14.34%
63450	Maintenance of Equipment	1,211	1,400	1,200	6,900	5,500	392.86%
63702	Equipment Costs/Rentals	1,208	800	400	400	(400)	-50.00%
64100	Legal Fees	2,571	700	6,700		(700)	-100.00%
64102	Professional & Consulting fees	4,702	2,900	1,500		(2,900)	-100.00%
64120	Purchased Service	16,061	27,000	15,500	20,000	(7,000)	-25.93%
64400	Custodial Duties & Sec Tenant	100,451	82,500	86,500	88,300	5,800	7.03%
64403	Bldg Contracted Services	163,937	244,000	221,000	283,200	39,200	16.07%
64406	Pest Control	17,805	30,800	36,500	38,200	7,400	24.03%
64419	Waste Removal	91,887	74,900	96,300	95,500	20,600	27.50%
64423	Elevator Maintenance	45,034	33,200	42,800	36,600	3,400	10.24%
64430	Emerg. Life Safety Syst. R & M	76,824	85,700	74,600	79,900	(5,800)	-6.77%
64431	Electrical Repairs	77,753	52,500	98,800	69,700	17,200	32.76%
64450	Repairs to Ground Equip.	17,904	13,400	12,800	14,100	700	5.22%
64459	Appliance Repairs Wash & Dry	25,369	35,700	38,200	35,700		0.00%
64465	Plumbing Repairs	105,072	77,700	79,800	83,700	6,000	7.72%
64467	Water Regulatory Mtce	26,377	31,000	31,000	32,000	1,000	3.23%
64470	Heating Repairs	38,150	46,600	43,900	47,300	700	1.50%
64480	Painting Interior - tenants	59,776	57,700	51,800	55,100	(2,600)	-4.51%
64485	Landscape Mtce. Contracts	43,466	106,800	58,400	87,400	(19,400)	-18.16%
64486	Snow Removal	186,801	218,200	203,300	205,700	(12,500)	-5.73%
65200	Bank Charges	227	1,000	800	500	(500)	-50.00%
65300	Rent	1,250					0.00%
66005	Payments Other Municipalities - Proper	1,455,311	1,482,000	1,486,100	1,530,100	48,100	3.25%
68210	Debenture/Debt Principal Pmts.	452,376	415,800	415,800	384,200	(31,600)	-7.60%
68510	Mortgage Principal Payments	436,267	390,000	390,000		(390,000)	-100.00%
Total - Other Expenditures		5,476,940	5,501,600	5,644,900	5,234,600	(267,000)	-4.85%
TOTAL EXPENDITURE		6,928,053	7,109,000	7,262,000	6,993,800	(115,200)	-1.62%
NET REQUIREMENT		2,577,155	2,718,900	2,942,500	2,638,200	(80,700)	-2.97%

The County of Grey
Rent Supplement Summary Totals
2022 Budget
For the Twelve Months Ending
December 31, 2021

Account	Description	2020 ACTUAL	2021 BUDGET	2021 YEAR END PROJECTION	2022 BUDGET	2022 BUDGET to 2021 BUDGET Variance \$	2022 BUDGET to 2021 BUDGET Variance %
REVENUE							
52000	Federal Conditional Grant	(\$25,290)	(\$21,700)	(\$21,700)	(\$12,600)	\$9,100	-41.94%
	TOTAL REVENUE	(25,290)	(21,700)	(21,700)	(12,600)	9,100	-41.94%
EXPENDITURE							
Other Expenditures							
65310	Rent Supplement	16,197	21,700	21,700	12,600	(9,100)	-41.94%
	Total - Other Expenditures	16,197	21,700	21,700	12,600	(9,100)	-41.94%
	TOTAL EXPENDITURE	16,197	21,700	21,700	12,600	(9,100)	-41.94%
	NET REQUIREMENT	(9,093)					0.00%

The County of Grey
Investment in Affordable Housing Summary
2022 Budget
For the Twelve Months Ending
December 31, 2021

Account	Description	2020 ACTUAL	2021 BUDGET	2021 YEAR END PROJECTION	2022 BUDGET	2022 BUDGET to 2021 BUDGET Variance \$	2022 BUDGET to 2021 BUDGET Variance %
REVENUE							
49400	Transfer From Reserve	(\$50,399)	(\$93,300)	(\$93,300)	(\$75,000)	\$18,300	-19.61%
51100	Provincial Conditional Grant	(262,794)	(168,000)	(168,000)	(132,000)	36,000	-21.43%
54060	Miscellaneous Receipts	(28,318)		(15,000)			0.00%
TOTAL REVENUE		(341,511)	(261,300)	(276,300)	(207,000)	54,300	-20.78%
EXPENDITURE							
Other Expenditures							
66000	Payments to Indiv. & Organiz'	336,116	218,000	218,000	207,000	(11,000)	-5.05%
67000	Interfunc. Admin Charges		43,300	43,300		(43,300)	-100.00%
69100	Transfer to Reserves	5,394		15,000			0.00%
Total - Other Expenditures		341,510	261,300	276,300	207,000	(54,300)	-20.78%
TOTAL EXPENDITURE		341,510	261,300	276,300	207,000	(54,300)	-20.78%
NET REQUIREMENT		(1)					0.00%

The County of Grey
Rental & Supportive
2022 Budget
For the Twelve Months Ending
December 31, 2021

<u>Account</u>	<u>Description</u>	<u>2020 ACTUAL</u>	<u>2021 BUDGET</u>	<u>2021 YEAR END PROJECTION</u>	<u>2022 BUDGET</u>	<u>2022 BUDGET to 2021 BUDGET Variance \$</u>	<u>2022 BUDGET to 2021 BUDGET Variance %</u>
REVENUE							
52000	Federal Conditional Grant	(\$90,797)	(\$90,800)	(\$90,800)	(\$90,800)		0.00%
	TOTAL REVENUE	(90,797)	(90,800)	(90,800)	(90,800)		0.00%
EXPENDITURE							
Other Expenditures							
66000	Payments to Indiv. & Organiz'	90,797	90,800	90,800	90,800		0.00%
	Total - Other Expenditures	90,797	90,800	90,800	90,800		0.00%
	TOTAL EXPENDITURE	90,797	90,800	90,800	90,800		0.00%

The County of Grey
Revolving Home Ownership Program
2022 Budget
For the Twelve Months Ending
December 31, 2021

<u>Account</u>	<u>Description</u>	<u>2020 ACTUAL</u>	<u>2021 BUDGET</u>	<u>2021 YEAR END PROJECTION</u>	<u>2022 BUDGET</u>	<u>2022 BUDGET to 2021 BUDGET Variance \$</u>	<u>2022 BUDGET to 2021 BUDGET Variance %</u>
REVENUE							
49400	Transfer From Reserve		(\$75,000)	(\$75,000)	(\$75,000)		0.00%
54060	Miscellaneous Receipts	(248,135)		(150,000)			0.00%
TOTAL REVENUE		(248,135)	(75,000)	(225,000)	(75,000)		0.00%
EXPENDITURE							
Other Expenditures							
66000	Payments to Indiv. & Organiz'		75,000	75,000	75,000		0.00%
69100	Transfer to Reserves	248,135		150,000			0.00%
Total - Other Expenditures		248,135	75,000	225,000	75,000		0.00%
TOTAL EXPENDITURE		248,135	75,000	225,000	75,000		0.00%

The County of Grey
Canada-Ontario Housing Benefit
2022 Budget
For the Twelve Months Ending
December 31, 2021

<u>Account</u>	<u>Description</u>	<u>2020 ACTUAL</u>	<u>2021 BUDGET</u>	<u>2021 YEAR END PROJECTION</u>	<u>2022 BUDGET</u>	<u>2022 BUDGET to 2021 BUDGET Variance \$</u>	<u>2022 BUDGET to 2021 BUDGET Variance %</u>
REVENUE							
49400	Transfer From Reserve		(\$8,000)	(\$8,000)	(\$9,000)	(\$1,000)	12.50%
51100	Provincial Conditional Grant	(8,000)		(9,000)			0.00%
	TOTAL REVENUE	(8,000)	(8,000)	(17,000)	(9,000)	(1,000)	12.50%
EXPENDITURE							
Other Expenditures							
67000	Interfunc. Admin Charges		8,000	8,000	9,000	1,000	12.50%
69100	Transfer to Reserves	8,000		9,000			0.00%
	Total - Other Expenditures	8,000	8,000	17,000	9,000	1,000	12.50%
	TOTAL EXPENDITURE	8,000	8,000	17,000	9,000	1,000	12.50%

The County of Grey
COVID-19 Pandemic Summary
2022 Budget
For the Twelve Months Ending
December 31, 2021

Account	Description	2020 ACTUAL	2021 BUDGET	2021 YEAR END PROJECTION	2022 BUDGET	2022 BUDGET to 2021 BUDGET Variance \$	2022 BUDGET to 2021 BUDGET Variance %
REVENUE							
49400	Transfer From Reserve		(\$100,000)	(\$100,000)		\$100,000	-100.00%
51100	Provincial Conditional Grant	(1,689,168)	(578,200)	(2,348,500)		578,200	-100.00%
51131	Provincial Pandemic ER Grant	(7,740)	(793,300)	(793,300)		793,300	-100.00%
51132	Provincial Pandemic Pay Grant	(51,019)					0.00%
TOTAL REVENUE		(1,747,927)	(1,471,500)	(3,241,800)		1,471,500	-100.00%
EXPENDITURE							
Salaries and Wages							
61000	Salaries and Wages	11,352					0.00%
Total - Salaries & Wages		11,352					0.00%
Employee Benefits							
61220	CPP	561					0.00%
61221	EI	210					0.00%
61222	WSIB Premiums	154					0.00%
61223	OMERS	1,034					0.00%
61224	EHT	222					0.00%
61225	Group Benefits	1,783					0.00%
Total - Employee Benefits		3,964					0.00%
Total Salaries and Benefits		15,316					0.00%
Other Expenditures							
63310	Travel & Meal Expenses	405					0.00%
63803	Pandemic Supplies	52,295	25,000	25,000		(25,000)	-100.00%
64803	Pandemic Contracted Services	44,187	48,000	48,000		(48,000)	-100.00%
66000	Payments to Indiv. & Organiz'		595,000	595,000		(595,000)	-100.00%
66504	Hostels			354,100			0.00%
66507	Emergency Hostels			354,100			0.00%
66600	Homelessness Initiative			354,000			0.00%
66602	Community Support	1,607,024	585,200	1,240,200		(585,200)	-100.00%
66615	Utility Arrears	3,773	84,500	84,500		(84,500)	-100.00%
66618	Rental Arrears	22,497	110,000	110,000		(110,000)	-100.00%
67000	Interfunc. Admin Charges	2,429	23,800	76,900		(23,800)	-100.00%
Total - Other Expenditures		1,732,610	1,471,500	3,241,800		(1,471,500)	-100.00%
TOTAL EXPENDITURE		1,747,926	1,471,500	3,241,800		(1,471,500)	-100.00%
NET REQUIREMENT		(1)					0.00%

The County of Grey
Non Profit Housing
2022 Budget
For the Twelve Months Ending
December 31, 2021

<u>Account</u>	<u>Description</u>	<u>2020 ACTUAL</u>	<u>2021 BUDGET</u>	<u>2021 YEAR END PROJECTION</u>	<u>2022 BUDGET</u>	<u>2022 BUDGET to 2021 BUDGET Variance \$</u>	<u>2022 BUDGET to 2021 BUDGET Variance %</u>
REVENUE							
52000	Federal Conditional Grant	(\$476,230)	(\$456,200)	(\$456,200)	(\$456,200)		0.00%
	TOTAL REVENUE	(476,230)	(456,200)	(456,200)	(456,200)		0.00%
EXPENDITURE							
Other Expenditures							
66000	Payments to Indiv. & Organiz'	2,667,503	2,765,900	2,737,600	2,772,100	6,200	0.22%
	Total - Other Expenditures	2,667,503	2,765,900	2,737,600	2,772,100	6,200	0.22%
	TOTAL EXPENDITURE	2,667,503	2,765,900	2,737,600	2,772,100	6,200	0.22%
	NET REQUIREMENT	2,191,273	2,309,700	2,281,400	2,315,900	6,200	0.27%



**COUNTY OF GREY
NON PROFIT HOUSING
2022 BUDGET NET DEPARTMENT REQUIREMENT SUMMARY
OPERATING SUMMARY**

	2020	2021		2022			Net Budget Change	
	Actual	Budgeted Levy	Year End Projection	Revenue	Budgeted Expenditure	Levy	2022 Budget vs 2021 Budget Variance \$	Variance %
Federal Conditional Grant	(\$476,230)	(\$456,200)	(\$456,200)	(\$456,200)	\$0	(\$456,200)	\$0	0.00%
Garafraxa Non Profit Homes Inc. *	\$158,670	\$182,100	\$187,100	\$0	\$179,900	\$179,900	(\$2,200)	-1.21%
Lutheran Social Services (Hanover)	\$335,067	\$303,000	\$312,600	\$0	\$316,100	\$316,100	\$13,100	4.32%
Lutheran Social Services (Owen Sound)	\$398,201	\$427,900	\$427,100	\$0	\$431,900	\$431,900	\$4,000	0.93%
Maam-Wiim-Win Native Homes Corp	\$116,505	\$126,500	\$115,300	\$0	\$116,100	\$116,100	(\$10,400)	-8.22%
Neustadt Hillside Manor Senior Housing	\$181,143	\$187,200	\$183,400	\$0	\$186,200	\$186,200	(\$1,000)	-0.53%
O.S. Branch 6 Legion Non Profit	\$141,234	\$143,000	\$142,700	\$0	\$143,500	\$143,500	\$500	0.35%
O.S. Municipal Non Profit Housing	\$1,011,761	\$1,073,100	\$1,060,000	\$0	\$1,069,300	\$1,069,300	(\$3,800)	-0.35%
Rockcliffe Seniors Complex	\$132,583	\$127,300	\$114,700	\$0	\$132,000	\$132,000	\$4,700	3.69%
Women's Centre (Grey Bruce)	\$192,339	\$195,800	\$194,700	\$0	\$197,100	\$197,100	\$1,300	0.66%
Total Operating	\$2,191,273	\$2,309,700	\$2,281,400	(\$456,200)	\$2,772,100	\$2,315,900	\$6,200	0.27%

The County of Grey
CM - COCHI Summary
2022 Budget
For the Twelve Months Ending
December 31, 2021

<u>Account</u>	<u>Description</u>	<u>2020 ACTUAL</u>	<u>2021 BUDGET</u>	<u>2021 YEAR END PROJECTION</u>	<u>2022 BUDGET</u>	<u>2022 BUDGET to 2021 BUDGET Variance \$</u>	<u>2022 BUDGET to 2021 BUDGET Variance %</u>
REVENUE							
49400	Transfer From Reserve		(\$1,300)	(\$1,300)		\$1,300	-100.00%
51100	Provincial Conditional Grant	(2,373,526)	(2,464,000)	(2,464,000)	(994,500)	1,469,500	-59.64%
TOTAL REVENUE		(2,373,526)	(2,465,300)	(2,465,300)	(994,500)	1,470,800	-59.66%
EXPENDITURE							
Other Expenditures							
66000	Payments to Indiv. & Organiz'	2,372,039	2,457,800	2,457,800	972,600	(1,485,200)	-60.43%
67000	Interfunc. Admin Charges		7,500	7,500	21,900	14,400	192.00%
69100	Transfer to Reserves	1,487					0.00%
Total - Other Expenditures		2,373,526	2,465,300	2,465,300	994,500	(1,470,800)	-59.66%
TOTAL EXPENDITURE		2,373,526	2,465,300	2,465,300	994,500	(1,470,800)	-59.66%

The County of Grey
OH - OPHI Ontario Priorities Housing Initiative Summary
2022 Budget
For the Twelve Months Ending
December 31, 2021

<u>Account</u>	<u>Description</u>	<u>2020 ACTUAL</u>	<u>2021 BUDGET</u>	<u>2021 YEAR END PROJECTION</u>	<u>2022 BUDGET</u>	<u>2022 BUDGET to 2021 BUDGET Variance \$</u>	<u>2022 BUDGET to 2021 BUDGET Variance %</u>
REVENUE							
49400	Transfer From Reserve				(\$54,900)	(\$54,900)	100.00%
51100	Provincial Conditional Grant	(762,729)	(1,332,600)	(1,325,300)	(739,200)	593,400	-44.53%
TOTAL REVENUE		(762,729)	(1,332,600)	(1,325,300)	(794,100)	538,500	-40.41%
EXPENDITURE							
Other Expenditures							
66000	Payments to Indiv. & Organiz'	748,998	1,303,400	1,303,400	705,300	(598,100)	-45.89%
67000	Interfunc. Admin Charges		29,200	21,900	88,800	59,600	204.11%
69100	Transfer to Reserves	13,731					0.00%
Total - Other Expenditures		762,729	1,332,600	1,325,300	794,100	(538,500)	-40.41%
TOTAL EXPENDITURE		762,729	1,332,600	1,325,300	794,100	(538,500)	-40.41%

The County of Grey
Indigenous Housing Support Program
2022 Budget
For the Twelve Months Ending
December 31, 2021

<u>Account</u>	<u>Description</u>	<u>2020 ACTUAL</u>	<u>2021 BUDGET</u>	<u>2021 YEAR END PROJECTION</u>	<u>2022 BUDGET</u>	<u>2022 BUDGET to 2021 BUDGET Variance \$</u>	<u>2022 BUDGET to 2021 BUDGET Variance %</u>
REVENUE							
51100	Provincial Conditional Grant		(\$72,000)	(\$72,000)	(\$72,000)		0.00%
54060	Miscellaneous Receipts	(52,253)					0.00%
TOTAL REVENUE		(52,253)	(72,000)	(72,000)	(72,000)		0.00%
EXPENDITURE							
Other Expenditures							
66000	Payments to Indiv. & Organiz'	52,253	72,000	72,000	72,000		0.00%
Total - Other Expenditures		52,253	72,000	72,000	72,000		0.00%
TOTAL EXPENDITURE		52,253	72,000	72,000	72,000		0.00%

The County of Grey
CHPI - Community Homelessness Prevention
2022 Budget
For the Twelve Months Ending
December 31, 2021

Account	Description	2020 ACTUAL	2021 BUDGET	2021 YEAR END PROJECTION	2022 BUDGET	2022 BUDGET to 2021 BUDGET Variance \$	2022 BUDGET to 2021 BUDGET Variance %
REVENUE							
51100	Provincial Conditional Grant	(\$1,812,499)	(\$1,888,300)	(\$1,888,300)	(\$1,888,300)		0.00%
	TOTAL REVENUE	(1,812,499)	(1,888,300)	(1,888,300)	(1,888,300)		0.00%
EXPENDITURE							
Salaries and Wages							
61000	Salaries and Wages		62,800	62,800	131,600	68,800	109.55%
61009	Salary Recoveries				(18,100)	(18,100)	100.00%
	Total - Salaries & Wages		62,800	62,800	113,500	50,700	80.73%
Employee Benefits							
61220	CPP		3,200	3,200	6,900	3,700	115.63%
61221	EI		1,000	1,000	2,200	1,200	120.00%
61222	WSIB Premiums		900	900	1,800	900	100.00%
61223	OMERS		5,700	5,700	12,100	6,400	112.28%
61224	EHT		1,200	1,200	2,600	1,400	116.67%
61225	Group Benefits		8,500	8,500	18,100	9,600	112.94%
	Total - Employee Benefits		20,500	20,500	43,700	23,200	113.17%
	Total Salaries and Benefits		83,300	83,300	157,200	73,900	88.72%
Other Expenditures							
66450	Maintenance of Equipment		2,200			(2,200)	-100.00%
66504	Hostels	747,488	640,000	750,000	720,000	80,000	12.50%
66507	Emergency Hostels	27,852	110,000	170,000	150,000	40,000	36.36%
66522	Supplies and Services	3,392	1,400			(1,400)	-100.00%
66600	Homelessness Initiative	140,358	139,200	575,000	564,500	425,300	305.53%
66602	Community Support	97,127	120,000	121,200	107,800	(12,200)	-10.17%
66603	Community/Homeless Outreach	295,600	67,000			(67,000)	-100.00%
66615	Utility Arrears	47,910	142,600			(142,600)	-100.00%
66616	Beds & Appliances	13,416	36,300			(36,300)	-100.00%
66617	Utility Cost/Deposits	1,500	4,600			(4,600)	-100.00%
66618	Rental Arrears	63,100	112,900			(112,900)	-100.00%
66619	Moving Costs	3,451	15,100			(15,100)	-100.00%
66620	Last Month's Rent	183,921	222,800			(222,800)	-100.00%
66621	Pest Control Supplies	350	2,100			(2,100)	-100.00%
67025	Interfunc. CHPI Admin	187,035	188,800	188,800	188,800		0.00%
	Total - Other Expenditures	1,812,500	1,805,000	1,805,000	1,731,100	(73,900)	-4.09%
	TOTAL EXPENDITURE	1,812,500	1,888,300	1,888,300	1,888,300		0.00%
	NET REQUIREMENT	1					0.00%

The County of Grey
Grey County Housing Capital Summary
2022 Budget
For the Twelve Months Ending
December 31, 2021

Account	Description	2020 ACTUAL	2021 BUDGET	2021 YEAR END PROJECTION	2022 BUDGET	2022 BUDGET to 2021 BUDGET Variance \$	2022 BUDGET to 2021 BUDGET Variance %
REVENUE							
49400	Transfer From Reserve	(\$211,460)	(\$2,319,800)	(\$490,500)	(\$3,586,500)	(\$1,266,700)	54.60%
51100	Provincial Conditional Grant				(165,000)	(165,000)	100.00%
51135	Fed-Prov Safe Restart Mun Oper'g Fund Phase 1				(697,000)	(697,000)	100.00%
TOTAL REVENUE		(211,460)	(2,319,800)	(490,500)	(4,448,500)	(2,128,700)	91.76%
EXPENDITURE							
Other Expenditures							
63042	Equip/Furniture Purchases	139,902	91,400	85,800	85,000	(6,400)	-7.00%
64102	Professional & Consulting fees	71,187	147,200	148,300	30,000	(117,200)	-79.62%
64403	Bldg Contracted Services	159,079	744,400	357,900	1,577,900	833,500	111.97%
64407	Kitchen & Bath Renovation		550,000		1,170,000	620,000	112.73%
64421	Roofing Soffit, Fascia & Eaves	138,947	685,000	114,000	619,300	(65,700)	-9.59%
64428	Fire Damage	10,700					0.00%
64429	Site Maintenance	63,065	501,000	110,000	1,052,500	551,500	110.08%
64467	Water Regulatory Mtce		5,000	600	75,000	70,000	1400.00%
64471	Air Make Up Systems Repairs	58,535	195,000	74,500	892,000	697,000	357.44%
64480	Painting Interior - tenants		26,000	10,000	26,000		0.00%
64482	Painting Exterior		10,000	8,900	10,000		0.00%
64485	Landscape Mtce. Contracts	7,578	70,000	48,300	20,000	(50,000)	-71.43%
67002	Interfunc. Equip Operations	10,000	8,000	8,000		(8,000)	-100.00%
69100	Transfer to Reserves	949,365	711,600	949,000	200,000	(511,600)	-71.89%
Total - Other Expenditures		1,608,358	3,744,600	1,915,300	5,757,700	2,013,100	53.76%
TOTAL EXPENDITURE		1,608,358	3,744,600	1,915,300	5,757,700	2,013,100	53.76%
NET REQUIREMENT		1,396,898	1,424,800	1,424,800	1,309,200	(115,600)	-8.11%

SUMMARY OF TEN YEAR CAPITAL & EXTRA-ORDINARY EXPENDITURES

Housing

PROJECT	2021 Approved Budget	2022-2031 Ten Year Capital & Extra-Ordinary Expenditures										
		2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	TOTAL
Building cycle replacements	3,033,000	5,557,700	1,826,700	1,873,700	2,533,600	2,007,200	2,817,100	1,825,900	1,978,900	2,102,900	2,510,300	25,034,000
GROSS TOTAL	3,033,000	5,557,700	1,826,700	1,873,700	2,533,600	2,007,200	2,817,100	1,825,900	1,978,900	2,102,900	2,510,300	25,034,000
Add: Transfer to Reserve - Housing General Capital Reserve	711,600	200,000	204,000	208,100	212,300	216,500	220,800	225,200	229,700	234,300	239,000	2,189,900
Add: Transfer to Reserve - Affordable Housing Reserve	500,000	622,700	635,100	647,800	660,800	674,000	687,500	701,300	715,400	729,700	744,300	6,818,600
Less: Safe Restart Funding	-	(697,000)										(697,000)
Less: COCHI Funding	-	(165,000)										(165,000)
Less: Transfer from Reserve - DOOR	-	(30,200)										(30,200)
Less: Transfer from Reserve - Housing Capital	(1,899,800)	(2,561,300)	(93,500)	(163,900)	(980,000)	(347,200)	(984,600)	(39,300)	(292,800)	(250,200)	(564,300)	(6,277,100)
Less: Transfer from Reserve - Golden Town	(420,000)	(995,000)	(250,800)	(197,800)	(11,400)	(87,000)	(228,000)	(150,000)	(16,800)	(150,000)	(209,200)	(2,296,000)
NET LEVY REQUIREMENTS	1,924,800	1,931,900	2,321,500	2,367,900	2,415,300	2,463,500	2,512,800	2,563,100	2,614,400	2,666,700	2,720,100	24,577,200

No.	Location	Address	Description of Work	2022	Totals
2022 Project Request					
1	General		Appliance Replacement	41,600	41,600
2	General		Common Room Furniture	20,000	61,600
3	General		Consulting Fees	30,000	91,600
4	General		Duty to Accommodate Requests	15,000	106,600
5	Owen Sound	Alpha Street	Exterior Painting/Siding	10,000	116,600
6	General	Family Units	Family Unit Renovations (at vacancy)	134,000	250,600
7	General		Fire Panel Replacements	10,600	261,200
8	General		Hot Water Tank Replacements	15,300	276,500
9	Meaford	80 Victoria Street	Landscaping	5,000	(B) 281,500
10	Owen Sound	Alpha Street	Landscaping	10,000	291,500
11	Owen Sound	16th Street Family Units	Landscaping	5,000	296,500
12	General		Painting	26,000	322,500
13	General		Site Improvements	45,000	367,500
14	General		Technology (Security Cameras, FOBs)	15,900	383,400
15	General		Catch Basin Cleanout	10,000	393,400
16	General		Crack Filing and Line Painting	25,000	418,400
17	General		Duct Cleaning	20,000	438,400
18	General		Elevator Repairs	35,000	473,400
19	Owen Sound	Westmount Family Units	Roof Replacements	50,000	523,400
20	General		Sewer pipe Blasting	7,500	530,900
21	Durham	248 Queen Street	Air Make up Replacement	60,000	(C) 590,900
22	Flesherton	43 Hill Street	Air Make up Replacement	60,000	(C) 650,900
23	Markdale	99 Argyle Street	Air Make up Replacement	60,000	(C) 710,900
24	Owen Sound	650 4th St A East	Air Make up Replacement	120,000	(C) 830,900
25	Owen Sound	248 7th Avenue East	Air Make up Replacement	60,000	(C) 890,900
26	Owen Sound	225 14th Street West	Air Make up Replacement	120,000	(C) 1,010,900
27	Owen Sound	305 14th Street West	Asphalt Parking lot	200,000	(A) 1,210,900
28	Owen Sound	225 14th Street West	Asphalt Parking lot	75,000	(A) 1,285,900
29	Owen Sound	248 7th Avenue East	Asphalt Parking lot	30,000	1,315,900
30	Owen Sound	248 7th Ave East	Balconies & Railings	60,000	1,375,900
31	Chatsworth	50 Mcnab Street	Balcony Decks and Railings	66,000	1,441,900
32	Hanover	250 12th ave Hanover	Balcony Restoration and Railings	65,000	1,506,900
33	Hanover	481 11th Street	Balcony Restoration and Railings	60,000	1,566,900
34	Meaford	130 Albert Street	Common Area Flooring	55,000	(B) 1,621,900
35	Durham	315 Bruce Street	Concrete Sidewalk Replacement	20,000	1,641,900
36	Owen Sound	248 7th Avenue East	Exterior Doors & Windows	80,000	1,721,900
37	Markdale	41 Mark Street	Floor Scrubber	7,500	1,729,400
38	Hanover	Hanover Family Units	Front Entrance Railing	10,000	1,739,400
39	Meaford	80 Victoria Street	Kitchen Replacements	425,000	(B) 2,164,400
40	Hanover	250 12th Avenue	Patio Door Replacement	40,000	(F) 2,204,400

SUMMARY OF TEN YEAR CAPITAL & EXTRA-ORDINARY EXPENDITURES

41 Owen Sound	225 14th Street West	Patio Door Replacement	150,000					(A)	2,354,400
42 Dundalk	40 Artemesia Street	Water Pipe & Lighting Replacement	70,000						2,424,400
43 Dundalk	181 Victoria Street	Water Pipe & Lighting Replacement	100,000						2,524,400
44 Owen Sound	West Mount Family Units	Window Replacement	165,000					(D)	2,689,400
45 Flesherton and Holstein		Water System Upgrades	5,000						2,694,400

No.	Location	Address	Description of Work	2022					Totals
2021 Projects Carried Forward:									
46 Hanover		481 11th Street	Air Make up Replacement	50,000				(A)	2,744,400
47 Owen Sound		305 14th Street West	Air Make up Replacement	216,000				(E)	2,960,400
48 Markdale		41 Mark Street	Air Make up Replacement	89,000				(G)	3,049,400
49 Meaford		159 Parker Street	Air Make up Replacement	57,000				(H)	3,106,400
50 Meaford		157 Nelson Street	Asphalt Replacement	30,000				(A)	3,136,400
51 Dundalk		315 Bruce Street	Bath Rebuilds	145,000				(A)	3,281,400
52 Owen Sound		248 7th Ave East	Concrete Patio and Privacy Screens	65,000				(A)	3,346,400
53 Dundalk		40 Artemesia Street	Exterior Door Replacements	50,000				(A)	3,396,400
54 Durham		208 Queen Street	Exterior Doors and Suite Doors	75,000				(A)	3,471,400
55 Meaford		157 Nelson Street	Exterior Doors/Front Entrance	35,000				(A)	3,506,400
56 Meaford		Meaford Family Units	Exterior Door Replacements	32,000				(A)	3,538,400
57 Owen Sound		650 4th Street "A" East	Kitchen Rebuilds	510,000				(A)	4,048,400
58 Flesherton		43 Hill Street	Kitchen Rebuilds	90,000				(A)	4,138,400
59 Chatsworth		50 McNab Street	Parking Lot	50,000				(A)	4,188,400
60 Durham		248 Queen Street	Parking Lot	20,000				(A)	4,208,400
61 Hanover		481 11th Street	Parking Lot	20,000				(A)	4,228,400
62 Hanover		250 12th Avenue	Parking Lot	40,000				(A)	4,268,400
63 Meaford		80 Victoria Street	Parking Lot	250,000				(B)	4,518,400
64 Thornbury		81 Bruce Street	Parking Lot	90,000				(A)	4,608,400
65 Dundalk		40 Artemesia Street	Retaining Wall	20,000				(A)	4,628,400
66 Hanover		250 12th Avenue	Roof Replacement and Eavestrough	150,000				(A)	4,778,400
67 Markdale		100 Margaret Elizabeth Street	Roof Replacement and Eavestrough	163,000				(A)	4,941,400
68 Markdale		99 Argyle Street	Eavestrough	3,300				(A)	4,944,700
69 Chatsworth		50 McNab Street	Roof Replacement	102,000				(A)	5,046,700
70 Meaford		159 Parker Street	Roof Replacement	151,000				(A)	5,197,700
71 Owen Sound		490 7th Avenue East	Sidewalk Repair	20,000				(A)	5,217,700
72 Meaford		121 William Street	Window Replacement	40,000				(B)	5,257,700
73 Meaford		80 Victoria Street	Window Replacement	220,000				(B)	5,477,700
74 Hanover		Family Units	Exterior Window & Door Replacements	80,000				(A)	5,557,700
(A) From Housing General Capital Reserve (B) From Golden Town Reserve (C) From Safe Restart (D) Funded from COCHI (E) Original budget of 60k funded from Reserve, additional 156k from safe restart (F) \$30,2000 funded from Developing Opportunities for Ontario Renters (DOOR) reserve (G) Original budget of 30k funded from Reserve, additional 59k from safe restart (H) Original budget of 55k funded from Reserve, additional 2k from safe restart									
Total Building cycle replacements									5,557,700

The County of Grey
Affordable Housing - Capital Summary
2022 Budget
For the Twelve Months Ending
December 31, 2021

Account	Description	2020 ACTUAL	2021 BUDGET	2021 YEAR END PROJECTION	2022 BUDGET	2022 BUDGET to 2021 BUDGET Variance \$	2022 BUDGET to 2021 BUDGET Variance %
REVENUE							
49405	From Reserve - One Time Funding		(\$610,500)	(\$610,500)		\$610,500	-100.00%
	TOTAL REVENUE		(610,500)	(610,500)		610,500	-100.00%
EXPENDITURE							
Other Expenditures							
69100	Transfer to Reserves		1,110,500	1,110,500	622,700	(487,800)	-43.93%
	Total - Other Expenditures		1,110,500	1,110,500	622,700	(487,800)	-43.93%
	TOTAL EXPENDITURE		1,110,500	1,110,500	622,700	(487,800)	-43.93%
	NET REQUIREMENT		500,000	500,000	622,700	122,700	24.54%



**COUNTY OF GREY
LONG TERM CARE
2022 BUDGET NET DEPARTMENT REQUIREMENT SUMMARY**

OPERATING SUMMARY

	2020	2021		2022			Net Budget Change	
	Actual	Budgeted Levy	Year End Projection	Revenue	Budgeted Expenditure	Levy	2022 Budget vs 2021 Budget Variance \$	Variance %
Long Term Care-Administration	\$0	\$0	\$0	(\$79,900)	\$79,900	\$0	\$0	0.00%
Grey Gables	\$1,074,931	\$1,578,500	\$1,506,600	(\$7,895,400)	\$9,573,400	\$1,678,000	\$99,500	6.30%
Lee Manor	\$1,845,054	\$1,924,800	\$2,474,200	(\$13,678,600)	\$15,770,400	\$2,091,800	\$167,000	8.68%
Rockwood Terrace	\$1,429,009	\$1,771,300	\$2,046,200	(\$8,902,200)	\$10,909,800	\$2,007,600	\$236,300	13.34%
Long Term Care Redevelopment	\$1,675	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
Total Operating	\$4,350,669	\$5,274,600	\$6,027,000	(\$30,556,100)	\$36,333,500	\$5,777,400	\$502,800	9.53%

CAPITAL SUMMARY

	2020	2021		2022			Net Budget Change	
	Actual	Budgeted Levy	Year End Projection	Revenue	Budgeted Expenditure	Levy	2022 Budget vs 2021 Budget Variance \$	Variance %
Long Term Care-Administration	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
Grey Gables	\$287,500	\$293,300	\$293,300	(\$202,200)	\$396,000	\$193,800	(\$99,500)	-33.92%
Lee Manor	\$203,074	\$228,000	\$228,000	(\$728,400)	\$893,100	\$164,700	(\$63,300)	-27.76%
Rockwood Terrace	\$271,384	\$301,700	\$301,700	(\$431,100)	\$576,700	\$145,600	(\$156,100)	-51.74%
Long Term Care Redevelopment	\$1,420,010	\$1,361,000	\$1,361,000	(\$1,587,500)	\$2,948,500	\$1,361,000	\$0	0.00%
Total Capital	\$2,181,968	\$2,184,000	\$2,184,000	(\$2,949,200)	\$4,814,300	\$1,865,100	(\$318,900)	-14.60%

OPERATING AND CAPITAL COMBINED SUMMARY

	2020	2021		2022			Net Budget Change	
	Actual	Budgeted Levy	Year End Projection	Revenue	Budgeted Expenditure	Levy	2022 Budget vs 2021 Budget Variance \$	Variance %
Long Term Care-Administration	\$0	\$0	\$0	(\$79,900)	\$79,900	\$0	\$0	0.00%
Grey Gables	\$1,362,431	\$1,871,800	\$1,799,900	(\$8,097,600)	\$9,969,400	\$1,871,800	\$0	0.00%
Lee Manor	\$2,048,128	\$2,152,800	\$2,702,200	(\$14,407,000)	\$16,663,500	\$2,256,500	\$103,700	4.82%
Rockwood Terrace	\$1,700,393	\$2,073,000	\$2,347,900	(\$9,333,300)	\$11,486,500	\$2,153,200	\$80,200	3.87%
Long Term Care Redevelopment	\$1,421,685	\$1,361,000	\$1,361,000	(\$1,587,500)	\$2,948,500	\$1,361,000	\$0	0.00%
Grand Total	\$6,532,637	\$7,458,600	\$8,211,000	(\$33,505,300)	\$41,147,800	\$7,642,500	\$183,900	2.47%



**COUNTY OF GREY
LONG TERM CARE ADMINISTRATION
2022 BUDGET NET DEPARTMENT REQUIREMENT SUMMARY**

OPERATING SUMMARY

	2020	2021		2022			Net Budget Change	
	Actual	Budgeted Levy	Year End Projection	Revenue	Budgeted Expenditure	Levy	2022 Budget vs 2021 Budget Variance \$	Variance %
Long Term Care Administration	\$0	\$0	\$0	(\$79,900)	\$79,900	\$0	\$0	0.00%
Total Operating	\$0	\$0	\$0	(\$79,900)	\$79,900	\$0	\$0	0.00%

CAPITAL SUMMARY

	2020	2021		2022			Net Budget Change	
	Actual	Budgeted Levy	Year End Projection	Revenue	Budgeted Expenditure	Levy	2022 Budget vs 2021 Budget Variance \$	Variance %
Long Term Care Administration	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
Total Capital	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%

OPERATING AND CAPITAL COMBINED SUMMARY

	2020	2021		2022			Net Budget Change	
	Actual	Budgeted Levy	Year End Projection	Revenue	Budgeted Expenditure	Levy	2022 Budget vs 2021 Budget Variance \$	Variance %
Operating	\$0	\$0	\$0	(\$79,900)	\$79,900	\$0	\$0	0.00%
Capital	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
Grand Total	\$0	\$0	\$0	(\$79,900)	\$79,900	\$0	\$0	0.00%

The County of Grey
Long Term Care Administration
Summary of All Units (Operating)
2022 BUDGET
For the Twelve Months Ending
December 31, 2022

Account	Description	2020 ACTUAL	2021 BUDGET	2021 YEAR END PROJECTION	2022 BUDGET	2022 BUDGET to 2021 BUDGET Variance \$	2022 BUDGET to 2021 BUDGET Variance %
REVENUE							
49400	Transfer From Reserve			(\$34,800)			0.00%
51135	Fed-Prov Safe Restart Mun Oper'g Fu	(6,949)			(79,900)	(79,900)	100.00%
54070	Miscellaneous	(4,474)	(10,000)	(5,500)		10,000	-100.00%
TOTAL REVENUE		(11,423)	(10,000)	(40,300)	(79,900)	(69,900)	699.00%
EXPENDITURE							
Salaries and Wages							
61000	Salaries and Wages	351,944	485,700	507,700	597,300	111,600	22.98%
61003	Overtime Wages	16,058		19,500			0.00%
Total - Salaries & Wages		368,002	485,700	527,200	597,300	111,600	22.98%
Employee Benefits							
61220	CPP	9,974	15,800	17,600	20,400	4,600	29.11%
61221	EI	3,448	5,200	6,100	6,700	1,500	28.85%
61222	WSIB Premiums	6,051	11,100	13,500	13,400	2,300	20.72%
61223	OMERS	40,217	53,900	56,400	66,300	12,400	23.01%
61224	EHT	7,197	9,500	10,400	11,700	2,200	23.16%
61225	Group Benefits	30,583	51,800	49,000	65,300	13,500	26.06%
61260	Service Awards	158					0.00%
Total - Employee Benefits		97,628	147,300	153,000	183,800	36,500	24.78%
Total Salaries and Benefits		465,630	633,000	680,200	781,100	148,100	23.40%
Other Expenditures							
63010	Association/Membership Fees	1,201	1,000	1,500	1,800	800	80.00%
63030	Copying & Printing	775	1,000	1,400	500	(500)	-50.00%
63041	Computer Purchases	2,562	2,500	1,600	1,000	(1,500)	-60.00%
63042	Equip/Furniture Purchases	9,070	5,200	800	1,000	(4,200)	-80.77%
63051	Telephone	253					0.00%
63052	Cellular	1,929	1,500	2,700	2,700	1,200	80.00%
63060	Office & Charting Supplies	667	500	700	500		0.00%
63063	Postage/Courier/Freight	184	200			(200)	-100.00%
63070	Other Materials & Services	2,066	8,200	4,400		(8,200)	-100.00%
63300	Staff Training and Development	3,315	7,000	10,800	12,000	5,000	71.43%
63303	Staff Recognition				4,000	4,000	100.00%
63310	Travel & Meal Expenses	762	7,300	1,100	7,000	(300)	-4.11%
63320	Conferences		2,000		2,500	500	25.00%
64020	Computer Support/Maintenance	612	1,000	300	600	(400)	-40.00%
64100	Legal Fees	2,352	3,000			(3,000)	-100.00%
64102	Professional & Consulting fees			300	14,000	14,000	100.00%

The County of Grey
Long Term Care Administration
Summary of All Units (Operating)
2022 BUDGET
For the Twelve Months Ending
December 31, 2022

Account	Description	2020 ACTUAL	2021 BUDGET	2021 YEAR END PROJECTION	2022 BUDGET	2022 BUDGET to 2021 BUDGET Variance \$	2022 BUDGET to 2021 BUDGET Variance %
64120	Purchased Service	\$1,935	\$1,000	\$1,300		(\$1,000)	-100.00%
64803	Pandemic Contracted Services	75					0.00%
67000	Interfunc. Admin Charges	(481,966)	(671,400)	(673,800)	(758,200)	(86,800)	12.93%
67014	Interfunc. IS Costs		7,000	7,000	9,400	2,400	34.29%
Total - Other Expenditures		(454,208)	(623,000)	(639,900)	(701,200)	(78,200)	12.55%
TOTAL EXPENDITURE		11,422	10,000	40,300	79,900	69,900	699.00%
NET REQUIREMENT		(1)					0.00%



**COUNTY OF GREY
GREY GABLES
2022 BUDGET NET DEPARTMENT REQUIREMENT SUMMARY**

OPERATING SUMMARY

	2020	2021		2022			Net Budget Change	
	Actual	Budgeted Levy	Year End Projection	Revenue	Budgeted Expenditure	Levy	2022 Budget vs 2021 Budget Variance \$	Variance %
General - Revenue	(\$245,189)	(\$243,200)	(\$227,400)	(\$351,200)	\$10,600	(\$340,600)	(\$97,400)	40.05%
Other Accommodation - Summary	\$611,008	\$813,700	\$807,200	(\$1,384,300)	\$2,337,200	\$952,900	\$139,200	17.11%
Raw Food - Dietary	\$8,682	\$4,500	\$23,200	(\$229,800)	\$246,200	\$16,400	\$11,900	264.44%
Lower Level - Tenant Area	(\$123,933)	(\$119,200)	(\$119,200)	(\$144,000)	\$25,600	(\$118,400)	\$800	-0.67%
Nursing & Personal Care - Summary	\$807,909	\$980,800	\$912,400	(\$2,972,000)	\$3,943,000	\$971,000	(\$9,800)	-1.00%
Programs - Summary	\$16,454	\$141,900	\$100,100	(\$303,600)	\$489,100	\$185,500	\$43,600	30.73%
RN-RPN-PSW Increased Staffing	\$0	\$0	\$0	(\$477,200)	\$477,200	\$0	\$0	100.00%
Allied Health Professional Staffing	\$0	\$0	\$0	(\$96,600)	\$96,600	\$0	\$0	100.00%
Professional Growth Summary	\$0	\$0	\$0	(\$8,800)	\$8,800	\$0	\$0	100.00%
Behavioural Support Transition Unit	\$0	\$0	\$0	(\$1,712,100)	\$1,712,100	\$0	\$0	100.00%
Pandemic COVID-19 Summary	\$0	\$0	\$10,300	(\$215,800)	\$227,000	\$11,200	\$11,200	100.00%
Total Operating	\$1,074,931	\$1,578,500	\$1,506,600	(\$7,895,400)	\$9,573,400	\$1,678,000	\$99,500	6.30%

CAPITAL SUMMARY

	2020	2021		2022			Net Budget Change	
	Actual	Budgeted Levy	Year End Projection	Revenue	Budgeted Expenditure	Levy	2022 Budget vs 2021 Budget Variance \$	Variance %
Administration	\$287,500	\$293,300	\$293,300	(\$202,200)	\$396,000	\$193,800	(\$99,500)	-33.92%
Total Capital	\$287,500	\$293,300	\$293,300	(\$202,200)	\$396,000	\$193,800	(\$99,500)	-33.92%

OPERATING AND CAPITAL COMBINED SUMMARY

	2020	2021		2022			Net Budget Change	
	Actual	Budgeted Levy	Year End Projection	Revenue	Budgeted Expenditure	Levy	2022 Budget vs 2021 Budget Variance \$	Variance %
Operating	\$1,074,931	\$1,578,500	\$1,506,600	(\$7,895,400)	\$9,573,400	\$1,678,000	\$99,500	6.30%
Capital	\$287,500	\$293,300	\$293,300	(\$202,200)	\$396,000	\$193,800	(\$99,500)	-33.92%
Grand Total	\$1,362,431	\$1,871,800	\$1,799,900	(\$8,097,600)	\$9,969,400	\$1,871,800	\$0	0.00%

The County of Grey
Grey Gables
General -Revenue (Operating)
2022 BUDGET
For the Twelve Months Ending
December 31, 2022

Account	Description	2020 ACTUAL	2021 BUDGET	2021 YEAR END PROJECTION	2022 BUDGET	2022 BUDGET to 2021 BUDGET Variance \$	2022 BUDGET to 2021 BUDGET Variance %
REVENUE							
49400	Transfer From Reserve				(\$118,200)	(\$118,200)	100.00%
51100	Provincial Conditional Grant	(4,327)					0.00%
54067	Bad Debt Write Off	682					0.00%
54070	Miscellaneous			(300)			0.00%
54081	Receipts From Pref. Private	(132,179)	(133,100)	(127,200)	(122,600)	10,500	-7.89%
54082	Receipts From Pref. Semi	(107,020)	(107,800)	(97,300)	(97,300)	10,500	-9.74%
54095	Receipts From Telephone	(1,160)	(2,000)	(700)	(700)	1,300	-65.00%
54096	Receipts From Hairdresser	(10,705)	(7,900)	(12,400)	(12,400)	(4,500)	56.96%
	TOTAL REVENUE	(254,709)	(250,800)	(237,900)	(351,200)	(100,400)	40.03%
EXPENDITURE							
Other Expenditures							
64096	Hairdresser Services	9,520	7,600	10,500	10,600	3,000	39.47%
	Total - Other Expenditures	9,520	7,600	10,500	10,600	3,000	39.47%
	TOTAL EXPENDITURE	9,520	7,600	10,500	10,600	3,000	39.47%
	NET REQUIREMENT	(245,189)	(243,200)	(227,400)	(340,600)	(97,400)	40.05%

The County of Grey
Grey Gables
Other Accommodation Summary (Operating)
2022 BUDGET
For the Twelve Months Ending
December 31, 2022

Account	Description	2020 ACTUAL	2021 BUDGET	2021 YEAR END PROJECTION	2022 BUDGET	2022 BUDGET to 2021 BUDGET Variance \$	2022 BUDGET to 2021 BUDGET Variance %
REVENUE							
49400	Transfer From Reserve		(\$10,000)	(\$10,000)	(\$10,000)		0.00%
51100	Provincial Conditional Grant	(13,638)	3,100	(7,000)	3,200	100	3.23%
54080	Receipts From Basic	(516,532)	(502,900)	(546,600)	(546,600)	(43,700)	8.69%
54083	Receipts From Private	(311,703)	(307,900)	(300,000)	(300,000)	7,900	-2.57%
54084	Receipts From Semi	(532,106)	(525,600)	(479,400)	(479,400)	46,200	-8.79%
54087	Exceptional Circumstances	(67,040)	(82,500)	(51,500)	(51,500)	31,000	-37.58%
	TOTAL REVENUE	(1,441,019)	(1,425,800)	(1,394,500)	(1,384,300)	41,500	-2.91%
EXPENDITURE							
Salaries and Wages							
61000	Salaries and Wages	1,112,595	1,176,500	1,129,800	1,206,200	29,700	2.52%
61003	Overtime Wages	23,303		18,500			0.00%
61009	Salary Recoveries	(514)		(2,700)			0.00%
	Total - Salaries & Wages	1,135,384	1,176,500	1,145,600	1,206,200	29,700	2.52%
Employee Benefits							
61220	CPP	50,810	52,600	50,700	56,100	3,500	6.65%
61221	EI	20,726	22,100	21,000	22,200	100	0.45%
61222	WSIB Premiums	28,972	30,000	29,300	30,600	600	2.00%
61223	OMERS	81,271	89,600	79,100	88,000	(1,600)	-1.79%
61224	EHT	22,261	23,000	22,000	23,600	600	2.61%
61225	Group Benefits	87,135	94,900	97,100	107,100	12,200	12.86%
61228	Boot Allowance	588	800	200	800		0.00%
61260	Service Awards	560	600	600	1,000	400	66.67%
	Total - Employee Benefits	292,323	313,600	300,000	329,400	15,800	5.04%
	Total Salaries and Benefits	1,427,707	1,490,100	1,445,600	1,535,600	45,500	3.05%
Other Expenditures							
63000	Advertising	71	300	2,000	1,000	700	233.33%
63010	Association/Membership Fees	6,728	12,700	12,400	16,000	3,300	25.98%
63030	Copying & Printing	5,738	4,500	8,400	8,500	4,000	88.89%
63041	Computer Purchases	63					0.00%
63042	Equip/Furniture Purchases	5,012	6,000	2,900	5,500	(500)	-8.33%
63051	Telephone	14,465	13,500	13,500	14,400	900	6.67%
63052	Cellular	5,758	6,500	9,800	10,500	4,000	61.54%
63060	Office & Charting Supplies	3,397	3,000	3,200	3,200	200	6.67%
63063	Postage/Courier/Freight	941	1,000	900	1,000		0.00%
63067	Resident Life Improvements	7,093	10,000	10,000	10,000		0.00%
63070	Other Materials & Services	3,631	4,000	3,700	4,200	200	5.00%
63300	Staff Training and Development	8,826	11,200	9,900	11,200		0.00%
63303	Staff Recognition			800			0.00%
63310	Travel & Meal Expenses	2,041	6,300	1,200	4,000	(2,300)	-36.51%
63401	Cleaning Supplies	16,217	16,000	12,300	16,000		0.00%
63402	Chemicals	15,496	16,600	18,600	18,700	2,100	12.65%
63403	Maintenance of Buildings	22,569	30,000	20,000	30,000		0.00%
63409	Non Contract Chemicals	67					0.00%
63419	Waste Disposal	18,856	20,000	21,000	20,000		0.00%
63440	Heat	24,999	28,000	29,300	30,700	2,700	9.64%
63441	Hydro/Water	65,735	77,000	77,000	75,000	(2,000)	-2.60%
63442	Water/Sewage & Fire Protect.	23,700	23,000	22,000	23,000		0.00%
63450	Maintenance of Equipment	18,634	13,800	9,200	13,800		0.00%

The County of Grey
Grey Gables
Other Accommodation Summary (Operating)
2022 BUDGET
For the Twelve Months Ending
December 31, 2022

Account	Description	2020 ACTUAL	2021 BUDGET	2021 YEAR END PROJECTION	2022 BUDGET	2022 BUDGET to 2021 BUDGET Variance \$	2022 BUDGET to 2021 BUDGET Variance %
63485	Maintenance of Grounds	\$4,907	\$10,000	\$7,500	\$8,500	(\$1,500)	-15.00%
63486	Snow Removal	35,938	52,000	52,000	52,000		0.00%
63508	Paper Supplies	12,169	10,500	11,000	12,000	1,500	14.29%
63520	Linen	3,506	4,500	3,800	4,000	(500)	-11.11%
63522	Cable TV Expense	1,565	1,800	1,700	1,800		0.00%
63523	Dishes	3,156	4,000	3,500	4,000		0.00%
63531	Other Expenditure Recovery	(20,045)	(15,800)	(11,000)	(15,000)	800	-5.06%
64020	Computer Support/Maintenance	40,946	38,000	36,000	39,500	1,500	3.95%
64100	Legal Fees	19,282	40,000	69,000	40,000		0.00%
64102	Professional & Consulting fees	3,428	4,000	2,400	3,000	(1,000)	-25.00%
64120	Purchased Service	25,412	22,900	19,300	24,400	1,500	6.55%
65110	Insurance	69,579	81,300	81,300	97,900	16,600	20.42%
67000	Interfunc. Admin Charges	101,769	142,200	140,700	158,400	16,200	11.39%
67013	Interfunc. Audit Fees	5,571	5,800	6,000	5,800		0.00%
67014	Interfunc. IS Costs	52,100	49,800	49,800	53,600	3,800	7.63%
67023	Interfunc. Laundry	(5,000)	(5,000)	(5,000)	(5,000)		0.00%
Total - Other Expenditures		624,320	749,400	756,100	801,600	52,200	6.97%
TOTAL EXPENDITURE		2,052,027	2,239,500	2,201,700	2,337,200	97,700	4.36%
NET REQUIREMENT		611,008	813,700	807,200	952,900	139,200	17.11%

The County of Grey
Grey Gables
Raw Food - Dietary (Operating)
2022 BUDGET
 For the Twelve Months Ending
 December 31, 2022

Account	Description	2020 ACTUAL	2021 BUDGET	2021 YEAR END PROJECTION	2022 BUDGET	2022 BUDGET to 2021 BUDGET Variance \$	2022 BUDGET to 2021 BUDGET Variance %
REVENUE							
51100	Provincial Conditional Grant	(\$235,829)	(\$236,800)	(\$231,500)	(\$229,800)	\$7,000	-2.96%
	TOTAL REVENUE	(235,829)	(236,800)	(231,500)	(229,800)	7,000	-2.96%
EXPENDITURE							
Other Expenditures							
63504	Raw Food	245,099	241,300	254,700	246,200	4,900	2.03%
63531	Other Expenditure Recovery	(588)					0.00%
	Total - Other Expenditures	244,511	241,300	254,700	246,200	4,900	2.03%
	TOTAL EXPENDITURE	244,511	241,300	254,700	246,200	4,900	2.03%
	NET REQUIREMENT	8,682	4,500	23,200	16,400	11,900	264.44%

The County of Grey
Grey Gables
Lower Level - Tenant Area (Operating)
2022 BUDGET
For the Twelve Months Ending
December 31, 2022

Account	Description	2020 ACTUAL	2021 BUDGET	2021 YEAR END PROJECTION	2022 BUDGET	2022 BUDGET to 2021 BUDGET Variance \$	2022 BUDGET to 2021 BUDGET Variance %
REVENUE							
54031	Building Rentals	(\$135,967)	(\$142,000)	(\$142,000)	(\$144,000)	(\$2,000)	1.41%
	TOTAL REVENUE	(135,967)	(142,000)	(142,000)	(144,000)	(2,000)	1.41%
EXPENDITURE							
Other Expenditures							
63403	Maintenance of Buildings	2,713	2,000	1,100	1,800	(200)	-10.00%
63419	Waste Disposal	4,613	4,000	4,500	4,600	600	15.00%
63440	Heat	6,250	7,000	5,600	6,200	(800)	-11.43%
63441	Hydro/Water	16,337	17,000	17,600	18,400	1,400	8.24%
63442	Water/Sewage & Fire Protect.	5,330	4,200	5,000	5,700	1,500	35.71%
63450	Maintenance of Equipment	433					0.00%
63485	Maintenance of Grounds	1,204	1,000	1,400	1,500	500	50.00%
63486	Snow Removal	8,854	12,700	12,700	13,000	300	2.36%
67007	Interfunc. Rent	(33,700)	(25,100)	(25,100)	(25,600)	(500)	1.99%
	Total - Other Expenditures	12,034	22,800	22,800	25,600	2,800	12.28%
	TOTAL EXPENDITURE	12,034	22,800	22,800	25,600	2,800	12.28%
	NET REQUIREMENT	(123,933)	(119,200)	(119,200)	(118,400)	800	-0.67%

The County of Grey
Grey Gables
Nursing & Personal Care - Summary (Operating)
2022 BUDGET
For the Twelve Months Ending
December 31, 2022

Account	Description	2020 ACTUAL	2021 BUDGET	2021 YEAR END PROJECTION	2022 BUDGET	2022 BUDGET to 2021 BUDGET Variance \$	2022 BUDGET to 2021 BUDGET Variance %
REVENUE							
51100	Provincial Conditional Grant	(\$2,734,215)	(\$2,723,300)	(\$2,658,700)	(\$2,704,000)	\$19,300	-0.71%
51115	Prov. High Needs & Lab Claim	(10,410)	(4,000)	(5,800)	(4,000)		0.00%
51118	Provincial Physician Grant	(15,831)	(15,500)	(15,500)	(15,500)		0.00%
51127	Fall Prevention Equipment Grant	(6,757)	(6,800)	(6,600)	(6,600)	200	-2.94%
51129	Global Level of Care Subsidy	(94,805)	(163,600)	(159,600)	(226,200)	(62,600)	38.26%
51189	High Cost Supplies and Services Per	(16,068)	(16,100)	(15,800)	(15,700)	400	-2.48%
	TOTAL REVENUE	(2,878,086)	(2,929,300)	(2,862,000)	(2,972,000)	(42,700)	1.46%
EXPENDITURE							
Salaries and Wages							
61000	Salaries and Wages	2,740,525	3,054,100	2,861,100	3,001,200	(52,900)	-1.73%
61003	Overtime Wages	68,884		61,100			0.00%
61009	Salary Recoveries	(765)		(4,700)			0.00%
	Total - Salaries & Wages	2,808,644	3,054,100	2,917,500	3,001,200	(52,900)	-1.73%
Employee Benefits							
61220	CPP	118,046	132,900	136,700	134,500	1,600	1.20%
61221	EI	48,658	58,200	54,700	55,100	(3,100)	-5.33%
61222	WSIB Premiums	70,026	78,500	74,700	77,100	(1,400)	-1.78%
61223	OMERS	167,997	159,200	192,200	178,400	19,200	12.06%
61224	EHT	54,667	59,600	56,800	58,600	(1,000)	-1.68%
61225	Group Benefits	170,054	199,300	206,100	259,900	60,600	30.41%
	Total - Employee Benefits	629,448	687,700	721,200	763,600	75,900	11.04%
	Total Salaries and Benefits	3,438,092	3,741,800	3,638,700	3,764,800	23,000	0.61%
Other Expenditures							
63042	Equip/Furniture Purchases	4,698	5,000	2,600	25,600	20,600	412.00%
63044	Fall Prevention Equipment	7,984	6,800	6,600	6,600	(200)	-2.94%
63073	Hi Intensity Needs-Claimable	2,062	4,000	5,800	2,500	(1,500)	-37.50%
63300	Staff Training and Development	6,847	9,800	1,000	7,500	(2,300)	-23.47%
63310	Travel & Meal Expenses	141	1,500	200	1,500		0.00%
63450	Maintenance of Equipment	31,643	25,000	20,000	30,000	5,000	20.00%
63500	Home Physician	8,786	8,700	8,700	8,700		0.00%
63502	Incontinent Supplies	35,636	35,000	33,800	34,300	(700)	-2.00%
63503	Medical Supplies	44,677	60,000	55,400	58,000	(2,000)	-3.33%
63518	Physician On Call	15,831	15,500	15,500	15,500		0.00%
63531	Other Expenditure Recovery	(7,033)	(3,000)	(15,500)	(12,000)	(9,000)	300.00%
64120	Purchased Service	96,631		1,600			0.00%
	Total - Other Expenditures	247,903	168,300	135,700	178,200	9,900	5.88%
	TOTAL EXPENDITURE	3,685,995	3,910,100	3,774,400	3,943,000	32,900	0.84%
	NET REQUIREMENT	807,909	980,800	912,400	971,000	(9,800)	-1.00%

The County of Grey
Grey Gables
Programs Summary
2022 BUDGET
For the Twelve Months Ending
December 31, 2022

Account	Description	2020 ACTUAL	2021 BUDGET	2021 YEAR END PROJECTION	2022 BUDGET	2022 BUDGET to 2021 BUDGET Variance \$	2022 BUDGET to 2021 BUDGET Variance %
REVENUE							
51100	Provincial Conditional Grant	(\$311,716)	(\$312,500)	(\$305,800)	(\$303,600)	\$8,900	-2.85%
54050	Donations			(500)			0.00%
54070	Miscellaneous	(1,066)		(10,000)			0.00%
TOTAL REVENUE		(312,782)	(312,500)	(316,300)	(303,600)	8,900	-2.85%
EXPENDITURE							
Salaries and Wages							
61000	Salaries and Wages	187,698	284,500	254,300	307,900	23,400	8.22%
61003	Overtime Wages	290		1,800			0.00%
Total - Salaries & Wages		187,988	284,500	256,100	307,900	23,400	8.22%
Employee Benefits							
61220	CPP	7,990	12,300	12,500	13,700	1,400	11.38%
61221	EI	3,169	5,100	5,100	5,300	200	3.92%
61222	WSIB Premiums	4,770	7,300	6,700	8,000	700	9.59%
61223	OMERS	12,314	19,700	14,400	22,300	2,600	13.20%
61224	EHT	3,675	5,500	5,100	5,900	400	7.27%
61225	Group Benefits	16,801	20,600	19,400	22,300	1,700	8.25%
Total - Employee Benefits		48,719	70,500	63,200	77,500	7,000	9.93%
Total Salaries and Benefits		236,707	355,000	319,300	385,400	30,400	8.56%
Other Expenditures							
63010	Association/Membership Fees	50	200	100	100	(100)	-50.00%
63020	Computer Support/Maintenance	431					0.00%
63042	Equip/Furniture Purchases		300	300	300		0.00%
63046	BSO Equipment & Supplies	503			500	500	100.00%
63070	Other Materials & Services	984		10,000			0.00%
63300	Staff Training and Development		500		500		0.00%
63310	Travel & Meal Expenses		400	100	400		0.00%
63450	Maintenance of Equipment		100		500	400	400.00%
63504	Raw Food	348	500	500	700	200	40.00%
63505	Recreation Supplies	1,642	5,000	2,500	3,000	(2,000)	-40.00%
63507	Outside Services	2,946	5,000	3,000	6,500	1,500	30.00%
63531	Other Expenditure Recovery		(3,000)			3,000	-100.00%
63759	Volunteer Services		400		400		0.00%
64110	Physiotherapy	52,407	54,800	54,700	54,800		0.00%
64120	Purchased Service	20,342	20,000	12,800	20,000		0.00%
64128	Occupational Therapy	6,705	6,000	4,300	6,000		0.00%
64325	Chaplaincy Services	6,171	9,200	8,800	10,000	800	8.70%
Total - Other Expenditures		92,529	99,400	97,100	103,700	4,300	4.33%
TOTAL EXPENDITURE		329,236	454,400	416,400	489,100	34,700	7.64%
NET REQUIREMENT		16,454	141,900	100,100	185,500	43,600	30.73%

The County of Grey
Grey Gables
OA - Pandemic COVID-19 Summary
2022 BUDGET
For the Twelve Months Ending
December 31, 2022

Account	Description	2020 ACTUAL	2021 BUDGET	2021 YEAR END PROJECTION	2022 BUDGET	2022 BUDGET to 2021 BUDGET Variance \$	2022 BUDGET to 2021 BUDGET Variance %
REVENUE							
51131	Provincial Pandemic ER Grant	(\$521,598)	(\$307,200)	(\$677,500)	(\$59,700)	\$247,500	-80.57%
51132	Provincial Pandemic Pay Grant	(235,731)					0.00%
51135	Fed-Prov Safe Restart Mun Oper'g Fund Phase 1		(264,400)	(123,500)	(131,000)	133,400	-50.45%
51136	IPAC Personnel & Training	(12,337)	(25,000)	(25,100)	(25,100)	(100)	0.40%
51137	Temporary Wage Enhancement PSWs	(51,630)		(131,000)			0.00%
51139	Testing Adherence Funding			(54,000)			0.00%
	TOTAL REVENUE	(821,296)	(596,600)	(1,011,100)	(215,800)	380,800	-63.83%
EXPENDITURE							
Salaries and Wages							
61000	Salaries and Wages	569,818	411,400	639,900	189,600	(221,800)	-53.91%
61003	Overtime Wages	14,975		29,900			0.00%
	Total - Salaries & Wages	584,793	411,400	669,800	189,600	(221,800)	-53.91%
Employee Benefits							
61220	CPP	27,934	19,700	24,000	8,900	(10,800)	-54.82%
61221	EI	11,773	8,600	12,300	3,800	(4,800)	-55.81%
61222	WSIB Premiums	14,382	10,700	14,200	4,800	(5,900)	-55.14%
61223	OMERS	13,971	18,800	21,300	8,600	(10,200)	-54.26%
61224	EHT	11,284	8,000	12,900	3,700	(4,300)	-53.75%
61225	Group Benefits	7,437	10,700	15,200	5,900	(4,800)	-44.86%
	Total - Employee Benefits	86,781	76,500	99,900	35,700	(40,800)	-53.33%
	Total Salaries and Benefits	671,574	487,900	769,700	225,300	(262,600)	-53.82%
Other Expenditures							
63042	Equip/Furniture Purchases	562					0.00%
63300	Staff Training and Development		8,200	2,500		(8,200)	-100.00%
63310	Travel & Meal Expenses	1,232	500	400		(500)	-100.00%
63803	Pandemic Supplies	136,314	100,000	234,200	1,700	(98,300)	-98.30%
64803	Pandemic Contracted Services	11,613		3,000			0.00%
67000	Interfunc. Admin Charges			11,600			0.00%
	Total - Other Expenditures	149,721	108,700	251,700	1,700	(107,000)	-98.44%
	TOTAL EXPENDITURE	821,295	596,600	1,021,400	227,000	(369,600)	-61.95%
	NET REQUIREMENT	(1)		10,300	11,200	11,200	100.00%

The County of Grey
Grey Gables
Capital Summary
2022 BUDGET
For the Twelve Months Ending
December 31, 2022

Account	Description	2020 ACTUAL	2021 BUDGET	2021 YEAR END PROJECTION	2022 BUDGET	2022 BUDGET to 2021 BUDGET Variance \$	2022 BUDGET to 2021 BUDGET Variance %
REVENUE							
49400	Transfer From Reserve	(\$53,417)	(\$218,700)	(\$163,700)	(\$136,900)	\$81,800	-37.40%
51133	Minor Capital Subsidy	(54,201)	(90,500)	(90,500)	(39,200)	51,300	-56.69%
51134	IPAC Minor Capital Subsidy	(7,987)	(60,000)	(134,500)	(26,100)	33,900	-56.50%
TOTAL REVENUE		(115,605)	(369,200)	(388,700)	(202,200)	167,000	-45.23%
EXPENDITURE							
Other Expenditures							
62210	Debenture-Interest Payments	26,821	24,700	24,700	22,500	(2,200)	-8.91%
63041	Computer Purchases	14,784	15,300	15,300	15,600	300	1.96%
63042	Equip/Furniture Purchases	140,483	135,000	168,500	85,200	(49,800)	-36.89%
63403	Maintenance of Buildings	99,354	329,800	370,800	187,000	(142,800)	-43.30%
64429	Site Maintenance		55,000		35,000	(20,000)	-36.36%
68210	Debenture/Debt Principal Pmts.	46,413	48,500	48,500	50,700	2,200	4.54%
69100	Transfer to Reserves	75,250	54,200	54,200		(54,200)	-100.00%
Total - Other Expenditures		403,105	662,500	682,000	396,000	(266,500)	-40.23%
TOTAL EXPENDITURE		403,105	662,500	682,000	396,000	(266,500)	-40.23%
NET REQUIREMENT		287,500	293,300	293,300	193,800	(99,500)	-33.92%

PROJECT	2022
High-Low Beds and Mattresses	9,000
Home Enhancements	10,000
From Reserve - Grey Gables Donation Reserve	(10,000)
Information Technology	15,600
Resident Lifts	20,000
Copper Pipe Replacement	5,600
Debenture Payment - Roof	73,200
Dietary Equipment	15,000
From Reserve - Grey Gables General Capital (BCA) Reserve	(10,000)
Doors (entrance, interior, systems)	50,000
From Reserve - Grey Gables General Capital (BCA) Reserve	(30,000)
Dry Sprinkler System (above Maple)	71,400
From Reserve - Grey Gables General Capital (BCA) Reserve	(26,900)
Minor Capital Subsidy	(39,200)
Elevator Upgrades	25,000
Furniture and Equipment Replacement	5,100
IPAC Minor Capital - Chairs, Air Conditioners	26,100
IPAC Minor Capital Funding	(26,100)
Premis Back Flow Protection	25,000
From Reserve - Grey Gables General Capital (BCA) Reserve	(25,000)
Railings & Balconies	10,000
Surfact Drainage & Eavestrough	35,000
From Reserve - Grey Gables General Capital (BCA) Reserve	(35,000)
Net Levy Requirements	193,800



**COUNTY OF GREY
LEE MANOR
2022 BUDGET NET DEPARTMENT REQUIREMENT SUMMARY**

OPERATING SUMMARY

	2020	2021		2022			Net Budget Change	
	Actual	Budgeted Levy	Year End Projection	Revenue	Budgeted Expenditure	Levy	2022 Budget vs 2021 Budget Variance \$	Variance %
General - Revenue	(\$538,654)	(\$537,200)	(\$480,900)	(\$802,200)	\$19,000	(\$783,200)	(\$246,000)	45.79%
Other Accommodation - Summary	\$784,994	\$850,900	\$916,300	(\$3,432,100)	\$4,510,900	\$1,078,800	\$227,900	26.78%
Raw Food - Dietary	\$21,197	\$9,900	\$47,800	(\$522,300)	\$559,500	\$37,200	\$27,300	275.76%
Nursing & Personal Care - Summary	\$1,500,232	\$1,459,100	\$1,843,200	(\$6,524,700)	\$8,098,300	\$1,573,600	\$114,500	7.85%
Programs - Summary	\$77,288	\$142,100	\$116,600	(\$687,800)	\$873,200	\$185,400	\$43,300	30.47%
Increased Staffing - Summary	\$0	\$0	\$0	(\$1,100,800)	\$1,100,800	\$0	\$0	100.00%
Allied Health Professional - Summary	\$0	\$0	\$0	(\$205,900)	\$205,900	\$0	\$0	100.00%
Supporting Professional Growth Summary	\$0	\$0	\$0	(\$20,100)	\$20,100	\$0	\$0	100.00%
Pandemic COVID-19 Summary	\$0	\$0	\$31,200	(\$382,700)	\$382,700	\$0	\$0	100.00%
Total Operating	\$1,845,057	\$1,924,800	\$2,474,200	(\$13,678,600)	\$15,770,400	\$2,091,800	\$167,000	8.68%

CAPITAL SUMMARY

	2020	2021		2022			Net Budget Change	
	Actual	Budgeted Levy	Year End Projection	Revenue	Budgeted Expenditure	Levy	2022 Budget vs 2021 Budget Variance \$	Variance %
Administration	\$203,074	\$228,000	\$228,000	(\$728,400)	\$893,100	\$164,700	(\$63,300)	-27.76%
Total Capital	\$203,074	\$228,000	\$228,000	(\$728,400)	\$893,100	\$164,700	(\$63,300)	-27.76%

OPERATING AND CAPITAL COMBINED SUMMARY

	2020	2021		2022			Net Budget Change	
	Actual	Budgeted Levy	Year End Projection	Revenue	Budgeted Expenditure	Levy	2022 Budget vs 2021 Budget Variance \$	Variance %
Operating	\$1,845,057	\$1,924,800	\$2,474,200	(\$13,678,600)	\$15,770,400	\$2,091,800	\$167,000	8.68%
Capital	\$203,074	\$228,000	\$228,000	(\$728,400)	\$893,100	\$164,700	(\$63,300)	-27.76%
Grand Total	\$2,048,131	\$2,152,800	\$2,702,200	(\$14,407,000)	\$16,663,500	\$2,256,500	\$103,700	4.82%

The County of Grey
Lee Manor
General Revenue (Operating)
2022 BUDGET
For the Twelve Months Ending
December 31, 2022

Account	Description	2020 ACTUAL	2021 BUDGET	2021 YEAR END PROJECTION	2022 BUDGET	2022 BUDGET to 2021 BUDGET Variance \$	2022 BUDGET to 2021 BUDGET Variance %
REVENUE							
49400	Transfer From Reserve				(\$268,600)	(\$268,600)	100.00%
51100	Provincial Conditional Grant	(18,245)					0.00%
54035	Current Tenant Rent	(49,700)	(51,000)	(51,000)	(50,700)	300	-0.59%
54067	Bad Debt Write Off	(5,030)					0.00%
54081	Receipts From Pref. Private	(220,615)	(228,100)	(204,300)	(219,300)	8,800	-3.86%
54082	Receipts From Pref. Semi	(239,539)	(248,100)	(227,400)	(238,600)	9,500	-3.83%
54095	Receipts From Telephone	(5,092)	(8,000)	(2,900)	(2,800)	5,200	-65.00%
54096	Receipts From Hairdresser	(11,447)	(24,000)	(12,100)	(22,200)	1,800	-7.50%
TOTAL REVENUE		(549,668)	(559,200)	(497,700)	(802,200)	(243,000)	43.45%
EXPENDITURE							
Other Expenditures							
64096	Hairdresser Services	11,014	22,000	16,800	19,000	(3,000)	-13.64%
Total - Other Expenditures		11,014	22,000	16,800	19,000	(3,000)	-13.64%
TOTAL EXPENDITURE		11,014	22,000	16,800	19,000	(3,000)	-13.64%
NET REQUIREMENT		(538,654)	(537,200)	(480,900)	(783,200)	(246,000)	45.79%

The County of Grey
Lee Manor
Other Accommodation Summary (Operating)
2022 BUDGET
For the Twelve Months Ending
December 31, 2022

Account	Description	2020 ACTUAL	2021 BUDGET	2021 YEAR END PROJECTION	2022 BUDGET	2022 BUDGET to 2021 BUDGET Variance \$	2022 BUDGET to 2021 BUDGET Variance %
REVENUE							
49300	Sale of Assets	(\$10)					0.00%
49400	Transfer From Reserve		(2,500)	(2,500)	(5,000)	(2,500)	100.00%
51100	Provincial Conditional Grant	(399,331)	(313,400)	(461,000)	(456,000)	(142,600)	45.50%
54080	Receipts From Basic	(1,325,892)	(1,342,900)	(1,351,500)	(1,351,500)	(8,600)	0.64%
54083	Receipts From Private	(538,189)	(557,600)	(497,500)	(497,500)	60,100	-10.78%
54084	Receipts From Semi	(1,188,740)	(1,233,700)	(1,122,100)	(1,122,100)	111,600	-9.05%
TOTAL REVENUE		(3,452,162)	(3,450,100)	(3,434,600)	(3,432,100)	18,000	-0.52%
EXPENDITURE							
Salaries and Wages							
61000	Salaries and Wages	2,338,085	2,305,500	2,299,200	2,376,000	70,500	3.06%
61003	Overtime Wages	64,855		48,100			0.00%
61009	Salary Recoveries	(1,170)		(700)			0.00%
Total - Salaries & Wages		2,401,770	2,305,500	2,346,600	2,376,000	70,500	3.06%
Employee Benefits							
61220	CPP	110,412	106,100	117,700	107,800	1,700	1.60%
61221	EI	44,340	45,000	46,800	43,000	(2,000)	-4.44%
61222	WSIB Premiums	61,296	59,200	61,600	60,900	1,700	2.87%
61223	OMERS	174,148	172,600	165,800	164,400	(8,200)	-4.75%
61224	EHT	46,487	45,000	46,500	46,500	1,500	3.33%
61225	Group Benefits	170,698	173,800	175,600	196,100	22,300	12.83%
61228	Boot Allowance	411	1,200	1,000	1,200		0.00%
61260	Service Awards	2,793	5,400		4,600	(800)	-14.81%
Total - Employee Benefits		610,585	608,300	615,000	624,500	16,200	2.66%
Total Salaries and Benefits		3,012,355	2,913,800	2,961,600	3,000,500	86,700	2.98%
Other Expenditures							
63000	Advertising	448	300	800	2,000	1,700	566.67%
63010	Association/Membership Fees	12,795	22,800	21,200	26,300	3,500	15.35%
63030	Copying & Printing	10,569	10,000	15,100	12,000	2,000	20.00%
63041	Computer Purchases			500			0.00%
63042	Equip/Furniture Purchases	17,333	10,000	5,400	12,900	2,900	29.00%
63051	Telephone	19,187	18,400	18,800	19,100	700	3.80%
63052	Cellular	5,148	7,200	8,000	9,000	1,800	25.00%
63060	Office & Charting Supplies	20,281	17,000	18,000	19,000	2,000	11.76%
63063	Postage/Courier/Freight	2,597	3,100	2,200	3,100		0.00%
63067	Resident Life Improvements	4,268	2,500	2,500	5,000	2,500	100.00%
63070	Other Materials & Services	8,520	11,700	9,800	11,700		0.00%
63300	Staff Training and Development	8,375	11,800	12,300	13,200	1,400	11.86%
63310	Travel & Meal Expenses	3,281	6,500	1,900	6,500		0.00%
63401	Cleaning Supplies	31,061	35,000	35,500	35,000		0.00%
63402	Chemicals	33,510	35,100	25,700	36,100	1,000	2.85%
63403	Maintenance of Buildings	85,165	95,000	95,000	95,000		0.00%

The County of Grey
Lee Manor
Other Accommodation Summary (Operating)
2022 BUDGET
For the Twelve Months Ending
December 31, 2022

<u>Account</u>	<u>Description</u>	<u>2020 ACTUAL</u>	<u>2021 BUDGET</u>	<u>2021 YEAR END PROJECTION</u>	<u>2022 BUDGET</u>	<u>2022 BUDGET to 2021 BUDGET Variance \$</u>	<u>2022 BUDGET to 2021 BUDGET Variance %</u>
63409	Non Contract Chemicals			\$5,100			0.00%
63419	Waste Disposal	23,966	32,000	20,200	27,000	(5,000)	-15.63%
63440	Heat	62,158	57,000	58,000	60,000	3,000	5.26%
63441	Hydro/Water	162,929	190,000	195,500	195,000	5,000	2.63%
63442	Water/Sewage & Fire Protect.	51,374	62,000	50,000	58,000	(4,000)	-6.45%
63450	Maintenance of Equipment	38,851	41,000	37,500	41,000		0.00%
63485	Maintenance of Grounds	7,431	8,500	5,000	8,500		0.00%
63486	Snow Removal	23,116	30,000	30,000	30,000		0.00%
63508	Paper Supplies	28,996	25,000	28,800	30,000	5,000	20.00%
63520	Linen	16,586	17,000	17,000	18,000	1,000	5.88%
63522	Cable TV Expense	46,296	47,000	42,100	47,000		0.00%
63523	Dishes	6,407	11,000	9,700	11,000		0.00%
63530	Cable TV Recovery	(44,254)	(47,000)	(30,600)	(47,000)		0.00%
63531	Other Expenditure Recovery	(44,912)	(32,000)	(21,600)	(31,000)	1,000	-3.13%
64020	Computer Support/Maintenance	67,191	58,400	68,500	71,500	13,100	22.43%
64100	Legal Fees	31,913	10,000	18,000	20,000	10,000	100.00%
64102	Professional & Consulting fees	11,841	20,000	8,600	15,000	(5,000)	-25.00%
64120	Purchased Service	28,057	36,500	36,100	36,500		0.00%
65110	Insurance	112,067	130,900	130,900	157,600	26,700	20.40%
67000	Interfunc. Admin Charges	227,193	315,800	319,800	359,900	44,100	13.96%
67013	Interfunc. Audit Fees	8,357	8,800	9,100	8,900	100	1.14%
67014	Interfunc. IS Costs	106,700	88,900	88,900	97,600	8,700	9.79%
67023	Interfunc. Laundry	(10,000)	(10,000)	(10,000)	(10,000)		0.00%
Total - Other Expenditures		1,224,801	1,387,200	1,389,300	1,510,400	123,200	8.88%
TOTAL EXPENDITURE		4,237,156	4,301,000	4,350,900	4,510,900	209,900	4.88%
NET REQUIREMENT		784.994	850.900	916.300	1,078.800	227.900	26.78%

The County of Grey
Lee Manor
Raw Food - Dietary (Operating)
2022 BUDGET
 For the Twelve Months Ending
 December 31, 2022

Account	Description	2020 ACTUAL	2021 BUDGET	2021 YEAR END PROJECTION	2022 BUDGET	2022 BUDGET to 2021 BUDGET Variance \$	2022 BUDGET to 2021 BUDGET Variance %
REVENUE							
51100	Provincial Conditional Grant	(\$526,436)	(\$525,800)	(\$523,200)	(\$522,300)	\$3,500	-0.67%
	TOTAL REVENUE	(526,436)	(525,800)	(523,200)	(522,300)	3,500	-0.67%
EXPENDITURE							
Other Expenditures							
63504	Raw Food	547,633	535,700	571,000	559,500	23,800	4.44%
	Total - Other Expenditures	547,633	535,700	571,000	559,500	23,800	4.44%
	TOTAL EXPENDITURE	547,633	535,700	571,000	559,500	23,800	4.44%
	NET REQUIREMENT	21,197	9,900	47,800	37,200	27,300	275.76%

The County of Grey
Lee Manor
Nursing & Personal Care Summary (Operating)
2022 BUDGET
For the Twelve Months Ending
December 31, 2022

Account	Description	2020 ACTUAL	2021 BUDGET	2021 YEAR END PROJECTION	2022 BUDGET	2022 BUDGET to 2021 BUDGET Variance \$	2022 BUDGET to 2021 BUDGET Variance %
REVENUE							
51100	Provincial Conditional Grant	(\$6,201,200)	(\$6,119,100)	(\$6,044,500)	(\$5,929,400)	\$189,700	-3.10%
51115	Prov. High Needs & Lab Claim	(46,180)	(15,000)	(10,000)	(15,000)		0.00%
51118	Provincial Physician Grant	(15,820)	(15,500)	(15,500)	(15,500)		0.00%
51127	Fall Prevention Equipment Grant	(15,074)	(15,100)	(15,000)	(15,000)	100	-0.66%
51129	Global Level of Care Subsidy	(211,035)	(363,200)	(361,200)	(514,200)	(151,000)	41.57%
51189	High Cost Supplies and Services Per	(35,868)	(35,800)	(35,600)	(35,600)	200	-0.56%
TOTAL REVENUE		(6,525,177)	(6,563,700)	(6,481,800)	(6,524,700)	39,000	-0.59%
EXPENDITURE							
Salaries and Wages							
61000	Salaries and Wages	5,787,048	6,152,700	5,970,800	6,177,900	25,200	0.41%
61003	Overtime Wages	338,058		276,400			0.00%
61009	Salary Recoveries	(8,241)		(7,900)			0.00%
Total - Salaries & Wages		6,116,865	6,152,700	6,239,300	6,177,900	25,200	0.41%
Employee Benefits							
61220	CPP	265,181	279,400	313,800	287,600	8,200	2.93%
61221	EI	106,504	117,500	122,800	114,100	(3,400)	-2.89%
61222	WSIB Premiums	154,617	158,400	163,400	159,100	700	0.44%
61223	OMERS	364,094	404,800	372,900	375,800	(29,000)	-7.16%
61224	EHT	117,945	120,000	123,700	120,500	500	0.42%
61225	Group Benefits	405,389	448,200	404,900	469,500	21,300	4.75%
61228	Boot Allowance			100			0.00%
Total - Employee Benefits		1,413,730	1,528,300	1,501,600	1,526,600	(1,700)	-0.11%
Total Salaries and Benefits		7,530,595	7,681,000	7,740,900	7,704,500	23,500	0.31%
Other Expenditures							
63042	Equip/Furniture Purchases	12,951	15,000	61,500	65,100	50,100	334.00%
63044	Fall Prevention Equipment	18,654	15,100	15,000	15,000	(100)	-0.66%
63046	BSO Equipment & Supplies	737		200	500	500	100.00%
63073	Hi Intensity Needs-Claimable	10,555	15,000	10,000	15,000		0.00%
63300	Staff Training and Development	948	13,500	4,000	15,000	1,500	11.11%
63310	Travel & Meal Expenses	379	3,500		3,500		0.00%
63450	Maintenance of Equipment	34,228	42,500	42,500	42,500		0.00%
63500	Home Physician	19,698	19,700	19,600	19,700		0.00%
63502	Incontinent Supplies	81,816	85,000	70,600	85,000		0.00%
63503	Medical Supplies	126,206	125,000	101,100	125,000		0.00%
63518	Physician On Call	15,820	15,500	15,500	15,500		0.00%
63531	Other Expenditure Recovery	(16,604)	(8,000)	(27,000)	(8,000)		0.00%
64120	Purchased Service	189,426		271,100			0.00%
Total - Other Expenditures		494,814	341,800	584,100	393,800	52,000	15.21%

The County of Grey
Lee Manor
Nursing & Personal Care Summary (Operating)
2022 BUDGET
 For the Twelve Months Ending
 December 31, 2022

<u>Account</u>	<u>Description</u>	<u>2020 ACTUAL</u>	<u>2021 BUDGET</u>	<u>2021 YEAR END PROJECTION</u>	<u>2022 BUDGET</u>	<u>2022 BUDGET to 2021 BUDGET Variance \$</u>	<u>2022 BUDGET to 2021 BUDGET Variance %</u>
	TOTAL EXPENDITURE	\$8,025,409	\$8,022,800	\$8,325,000	\$8,098,300	\$75,500	0.94%
	NET REQUIREMENT	1,500,232	1,459,100	1,843,200	1,573,600	114,500	7.85%

The County of Grey
Lee Manor
Program & Support Services Summary
2022 BUDGET
For the Twelve Months Ending
December 31, 2022

Account	Description	2020 ACTUAL	2021 BUDGET	2021 YEAR END PROJECTION	2022 BUDGET	2022 BUDGET to 2021 BUDGET Variance \$	2022 BUDGET to 2021 BUDGET Variance %
REVENUE							
51100	Provincial Conditional Grant	(\$689,834)	(\$692,200)	(\$687,300)	(\$687,800)	\$4,400	-0.64%
54050	Donations			(500)			0.00%
54070	Miscellaneous	(5,022)		(4,000)			0.00%
TOTAL REVENUE		(694,856)	(692,200)	(691,800)	(687,800)	4,400	-0.64%
EXPENDITURE							
Salaries and Wages							
61000	Salaries and Wages	431,634	471,700	474,700	499,600	27,900	5.91%
61003	Overtime Wages	4,313		1,600			0.00%
Total - Salaries & Wages		435,947	471,700	476,300	499,600	27,900	5.91%
Employee Benefits							
61220	CPP	20,887	21,700	24,300	23,800	2,100	9.68%
61221	EI	8,297	9,000	9,800	9,700	700	7.78%
61222	WSIB Premiums	10,574	12,200	12,400	12,900	700	5.74%
61223	OMERS	22,637	30,400	17,500	29,600	(800)	-2.63%
61224	EHT	8,530	9,100	9,400	9,700	600	6.59%
61225	Group Benefits	34,882	45,900	39,400	53,500	7,600	16.56%
Total - Employee Benefits		105,807	128,300	112,800	139,200	10,900	8.50%
Total Salaries and Benefits		541,754	600,000	589,100	638,800	38,800	6.47%
Other Expenditures							
63010	Association/Membership Fees	882					0.00%
63042	Equip/Furniture Purchases	1,091	1,800	1,800	1,800		0.00%
63070	Other Materials & Services	4,204		4,500			0.00%
63300	Staff Training and Development	407	2,000	100	2,000		0.00%
63310	Travel & Meal Expenses	71	300		500	200	66.67%
63504	Raw Food	90	1,500	600	1,000	(500)	-33.33%
63505	Recreation Supplies	7,066	7,000	4,900	7,000		0.00%
63507	Outside Services	2,082	10,000	2,200	10,000		0.00%
63522	Cable TV Expense	368	400	400	500	100	25.00%
63759	Volunteer Services		2,000		2,000		0.00%
64110	Physiotherapy	124,282	124,600	120,100	124,600		0.00%
64120	Purchased Service	82,137	74,700	76,700	75,000	300	0.40%
64128	Occupational Therapy	7,710	10,000	8,000	10,000		0.00%
Total - Other Expenditures		230,390	234,300	219,300	234,400	100	0.04%
TOTAL EXPENDITURE		772,144	834,300	808,400	873,200	38,900	4.66%
NET REQUIREMENT		77,288	142,100	116,600	185,400	43,300	30.47%

The County of Grey
Lee Manor
COVID-19 Summary
2022 BUDGET
For the Twelve Months Ending
December 31, 2022

Account	Description	2020 ACTUAL	2021 BUDGET	2021 YEAR END PROJECTION	2022 BUDGET	2022 BUDGET to 2021 BUDGET Variance \$	2022 BUDGET to 2021 BUDGET Variance %
REVENUE							
51131	Provincial Pandemic ER Grant	(\$899,436)	(\$506,400)	(\$1,187,100)	(\$97,500)	\$408,900	-80.75%
51132	Provincial Pandemic Pay Grant	(533,565)					0.00%
51135	Fed-Prov Safe Restart Mun Oper'g Fund Phase 1		(396,600)	(471,100)	(228,100)	168,500	-42.49%
51136	IPAC Personnel & Training	(9,459)	(56,900)	(57,100)	(57,100)	(200)	0.35%
51137	Temporary Wage Enhancement PSWs	(107,683)		(357,300)			0.00%
51139	Testing Adherence Funding			(54,000)			0.00%
TOTAL REVENUE		(1,550,143)	(959,900)	(2,126,600)	(382,700)	577,200	-60.13%
EXPENDITURE							
Salaries and Wages							
61000	Salaries and Wages	1,018,228	636,000	1,282,500	285,900	(350,100)	-55.05%
61003	Overtime Wages	29,401		80,800			0.00%
Total - Salaries & Wages		1,047,629	636,000	1,363,300	285,900	(350,100)	-55.05%
Employee Benefits							
61220	CPP	49,430	27,900	63,200	13,000	(14,900)	-53.41%
61221	EI	21,234	13,200	26,700	5,700	(7,500)	-56.82%
61222	WSIB Premiums	25,322	16,400	33,800	7,400	(9,000)	-54.88%
61223	OMERS	10,282	20,400	21,700	6,100	(14,300)	-70.10%
61224	EHT	19,746	12,400	25,600	5,600	(6,800)	-54.84%
61225	Group Benefits	9,718	13,900	34,900	11,000	(2,900)	-20.86%
61228	Boot Allowance	11					0.00%
Total - Employee Benefits		135,743	104,200	205,900	48,800	(55,400)	-53.17%
Total Salaries and Benefits		1,183,372	740,200	1,569,200	334,700	(405,500)	-54.78%
Other Expenditures							
63042	Equip/Furniture Purchases	562					0.00%
63300	Staff Training and Development	1,500	18,700	900		(18,700)	-100.00%
63310	Travel & Meal Expenses	62	1,000	500		(1,000)	-100.00%
63803	Pandemic Supplies	306,320	200,000	400,000	48,000	(152,000)	-76.00%
64803	Pandemic Contracted Services	58,329		97,100			0.00%
64804	Pandemic Third Party Security			63,400			0.00%
67000	Interfunc. Admin Charges			26,700			0.00%
Total - Other Expenditures		366,773	219,700	588,600	48,000	(171,700)	-78.15%
TOTAL EXPENDITURE		1,550,145	959,900	2,157,800	382,700	(577,200)	-60.13%
NET REQUIREMENT		2		31,200			0.00%

The County of Grey
Lee Manor
Capital Summary
2022 BUDGET
For the Twelve Months Ending
December 31, 2022

Account	Description	2020 ACTUAL	2021 BUDGET	2021 YEAR END PROJECTION	2022 BUDGET	2022 BUDGET to 2021 BUDGET Variance \$	2022 BUDGET to 2021 BUDGET Variance %
REVENUE							
49400	Transfer From Reserve		(\$1,390,600)	(\$1,075,000)	(\$264,200)	\$1,126,400	-81.00%
51100	Provincial Conditional Grant			(11,800)	(446,500)	(446,500)	100.00%
51134	IPAC Minor Capital Subsidy		(80,000)	(176,700)	(17,700)	62,300	-77.88%
TOTAL REVENUE			(1,470,600)	(1,263,500)	(728,400)	742,200	-50.47%
EXPENDITURE							
Other Expenditures							
63041	Computer Purchases	20,498	25,500	17,000	19,300	(6,200)	-24.31%
63042	Equip/Furniture Purchases	84,996	250,500	169,000	201,000	(49,500)	-19.76%
63403	Maintenance of Buildings	32,749	443,300	351,500	647,500	204,200	46.06%
64429	Site Maintenance	14,831	25,300		25,300		0.00%
69100	Transfer to Reserves	50,000	954,000	954,000		(954,000)	-100.00%
Total - Other Expenditures		203,074	1,698,600	1,491,500	893,100	(805,500)	-47.42%
TOTAL EXPENDITURE		203,074	1,698,600	1,491,500	893,100	(805,500)	-47.42%
NET REQUIREMENT		203,074	228,000	228,000	164,700	(63,300)	-27.76%



The County of Grey
Lee Manor
2022 Capital Budget Summary

PROJECT	2022
High-Low Beds and Mattresses	35,000
Home Enhancements	21,500
From Reserve - Lee Manor General Capital (BCA) Reserve	(8,100)
Information Technology	19,300
Resident Lifts	27,000
Air Conditioning (Lee Manor Network Closets)	5,000
Air Conditioning Replacement of DX Coil	446,500
Investing in Canada Infrastructure Program: COVID-19 Resilience Stream for LTC	(446,500)
Dietary Equipment	15,000
Driveway and Sidewalk Repair	10,000
From Reserve - Lee Manor General Capital (BCA) Reserve	(10,000)
Furniture - Resident Lounges & Dining Rooms	34,800
From Reserve - Lee Manor General Capital (BCA) Reserve	(34,800)
IPAC Minor Capital Equipment/Furniture Purchases	17,700
IPAC Minor Capital Funding Subsidy	(17,700)
Replacement of Fire Alarm System	196,000
From Reserve - Lee Manor General Capital (BCA) Reserve	(196,000)
Sanitary Waste Removal System and Storm Water including Drains	15,300
From Reserve - Lee Manor General Capital (BCA) Reserve	(15,300)
Tractor Replacement	50,000
Net Levy Requirements	164,700



**COUNTY OF GREY
ROCKWOOD TERRACE
2022 BUDGET NET DEPARTMENT REQUIREMENT SUMMARY**

OPERATING SUMMARY

	2020	2021		2022			Net Budget Change	
	Actual	Budgeted Levy	Year End Projection	Revenue	Budgeted Expenditure	Levy	2022 Budget vs 2021 Budget Variance \$	Variance %
General - Revenue	(\$322,169)	(\$330,700)	(\$283,100)	(\$474,900)	\$12,500	(\$462,400)	(\$131,700)	39.82%
Other Accommodation - Summary	\$699,364	\$911,600	\$932,700	(\$2,094,200)	\$3,187,200	\$1,093,000	\$181,400	19.90%
Raw Food - Dietary	\$37,076	\$6,700	\$37,300	(\$348,200)	\$373,000	\$24,800	\$18,100	270.15%
Nursing & Personal Care - Summary	\$981,442	\$1,100,300	\$1,318,600	(\$4,372,500)	\$5,639,700	\$1,267,200	\$166,900	15.17%
Programs - Summary	\$33,297	\$83,400	\$25,800	(\$464,800)	\$549,800	\$85,000	\$1,600	1.92%
Increased Staffing - Summary	\$0	\$0	\$0	(\$728,900)	\$728,900	\$0	\$0	100.00%
Allied Health Professional - Summary	\$0	\$0	\$0	(\$137,100)	\$137,100	\$0	\$0	100.00%
Professional Growth - Summary	\$0	\$0	\$0	(\$13,400)	\$13,400	\$0	\$0	100.00%
Pandemic COVID-19 Summary	\$0	\$0	\$14,900	(\$268,200)	\$268,200	\$0	\$0	100.00%
Total Operating	\$1,429,010	\$1,771,300	\$2,046,200	(\$8,902,200)	\$10,909,800	\$2,007,600	\$236,300	13.34%

CAPITAL SUMMARY

	2020	2021		2022			Net Budget Change	
	Actual	Budgeted Levy	Year End Projection	Revenue	Budgeted Expenditure	Levy	2022 Budget vs 2021 Budget Variance \$	Variance %
Administration	\$271,384	\$301,700	\$301,700	(\$431,100)	\$576,700	\$145,600	(\$156,100)	-51.74%
Total Capital	\$271,384	\$301,700	\$301,700	(\$431,100)	\$576,700	\$145,600	(\$156,100)	-51.74%

OPERATING AND CAPITAL COMBINED SUMMARY

	2020	2021		2022			Net Budget Change	
	Actual	Budgeted Levy	Year End Projection	Revenue	Budgeted Expenditure	Levy	2022 Budget vs 2021 Budget Variance \$	Variance %
Operating	\$1,429,010	\$1,771,300	\$2,046,200	(\$8,902,200)	\$10,909,800	\$2,007,600	\$236,300	13.34%
Capital	\$271,384	\$301,700	\$301,700	(\$431,100)	\$576,700	\$145,600	(\$156,100)	-51.74%
Grand Total	\$1,700,394	\$2,073,000	\$2,347,900	(\$9,333,300)	\$11,486,500	\$2,153,200	\$80,200	3.87%

The County of Grey
Rockwood Terrace
General - Revenue (Operating)
2022 BUDGET
For the Twelve Months Ending
December 31, 2022

Account	Description	2020 ACTUAL	2021 BUDGET	2021 YEAR END PROJECTION	2022 BUDGET	2022 BUDGET to 2021 BUDGET Variance \$	2022 BUDGET to 2021 BUDGET Variance %
REVENUE							
49400	Transfer From Reserve				(\$179,100)	(\$179,100)	100.00%
51100	Provincial Conditional Grant	(14,578)					0.00%
54031	Building Rentals	(11,060)	(11,100)	(11,100)	(2,800)	8,300	-74.77%
54067	Bad Debt Write Off	4,126					0.00%
54081	Receipts From Pref. Private	(235,284)	(242,700)	(228,100)	(230,900)	11,800	-4.86%
54082	Receipts From Pref. Semi	(59,115)	(64,400)	(38,900)	(38,900)	25,500	-39.60%
54095	Receipts From Telephone	(4,756)	(5,100)	(4,400)	(4,400)	700	-13.73%
54096	Receipts From Hairdresser	(9,809)	(20,100)	(14,600)	(18,800)	1,300	-6.47%
TOTAL REVENUE		(330,476)	(343,400)	(297,100)	(474,900)	(131,500)	38.29%
EXPENDITURE							
Other Expenditures							
64096	Hairdresser Services	8,204	12,700	14,000	12,500	(200)	-1.57%
65200	Bank Charges	103					0.00%
Total - Other Expenditures		8,307	12,700	14,000	12,500	(200)	-1.57%
TOTAL EXPENDITURE		8,307	12,700	14,000	12,500	(200)	-1.57%
NET REQUIREMENT		(322,169)	(330,700)	(283,100)	(462,400)	(131,700)	39.82%

The County of Grey
Rockwood Terrace
Other Accommodation - Summary (Operating)
2022 BUDGET
For the Twelve Months Ending
December 31, 2022

Account	Description	2020 ACTUAL	2021 BUDGET	2021 YEAR END PROJECTION	2022 BUDGET	2022 BUDGET to 2021 BUDGET Variance \$	2022 BUDGET to 2021 BUDGET Variance %
REVENUE							
49300	Sale of Assets	(\$419)					0.00%
49400	Transfer From Reserve		(10,000)		(10,000)		0.00%
51100	Provincial Conditional Grant	(125,070)	(59,400)	(131,200)	(121,000)	(61,600)	103.70%
54080	Receipts From Basic	(748,295)	(722,400)	(854,400)	(854,400)	(132,000)	18.27%
54083	Receipts From Private	(763,167)	(787,100)	(740,000)	(740,000)	47,100	-5.98%
54084	Receipts From Semi	(431,426)	(469,800)	(283,900)	(283,900)	185,900	-39.57%
54087	Exceptional Circumstances	(83,732)	(87,000)	(84,900)	(84,900)	2,100	-2.41%
TOTAL REVENUE		(2,152,109)	(2,135,700)	(2,094,400)	(2,094,200)	41,500	-1.94%
EXPENDITURE							
Salaries and Wages							
61000	Salaries and Wages	1,633,798	1,668,500	1,618,400	1,707,500	39,000	2.34%
61003	Overtime Wages	14,585		9,300			0.00%
61009	Salary Recoveries	(435)		(700)			0.00%
Total - Salaries & Wages		1,647,948	1,668,500	1,627,000	1,707,500	39,000	2.34%
Employee Benefits							
61220	CPP	74,039	75,300	74,800	79,500	4,200	5.58%
61221	EI	30,907	32,800	31,300	32,600	(200)	-0.61%
61222	WSIB Premiums	41,755	42,400	42,000	43,400	1,000	2.36%
61223	OMERS	119,392	129,600	125,300	134,100	4,500	3.47%
61224	EHT	32,198	32,600	31,800	33,300	700	2.15%
61225	Group Benefits	108,592	126,100	114,600	131,600	5,500	4.36%
61228	Boot Allowance	150	1,000		1,000		0.00%
61260	Service Awards	4,462	3,000		1,500	(1,500)	-50.00%
Total - Employee Benefits		411,495	442,800	419,800	457,000	14,200	3.21%
Total Salaries and Benefits		2,059,443	2,111,300	2,046,800	2,164,500	53,200	2.52%
Other Expenditures							
63000	Advertising	294	200	3,400	2,500	2,300	1150.00%
63010	Association/Membership Fees	9,125	16,300	16,000	16,700	400	2.45%
63030	Copying & Printing	5,549	7,000	3,600	7,000		0.00%
63042	Equip/Furniture Purchases	14,979	6,000	6,400	3,000	(3,000)	-50.00%
63051	Telephone	19,144	17,700	18,500	18,800	1,100	6.21%
63052	Cellular	6,045	7,000	6,800	10,000	3,000	42.86%
63060	Office & Charting Supplies	11,291	10,000	8,700	8,500	(1,500)	-15.00%
63063	Postage/Courier/Freight	680	500	600	600	100	20.00%
63067	Resident Life Improvements	904	10,000	10,000	10,000		0.00%
63070	Other Materials & Services	8,532	13,200	7,300	11,200	(2,000)	-15.15%
63300	Staff Training and Development	1,853	4,500	1,400	4,500		0.00%
63310	Travel & Meal Expenses	2,219	3,300	1,100	4,300	1,000	30.30%
63401	Cleaning Supplies	26,999	23,000	26,100	31,000	8,000	34.78%
63402	Chemicals	15,299	16,000	19,300	22,300	6,300	39.38%
63403	Maintenance of Buildings	57,297	65,000	64,000	65,000		0.00%

The County of Grey
Rockwood Terrace
Other Accommodation - Summary (Operating)
2022 BUDGET
For the Twelve Months Ending
December 31, 2022

Account	Description	2020 ACTUAL	2021 BUDGET	2021 YEAR END PROJECTION	2022 BUDGET	2022 BUDGET to 2021 BUDGET Variance \$	2022 BUDGET to 2021 BUDGET Variance %
63419	Waste Disposal	\$12,954	\$13,000	\$11,400	\$13,000		0.00%
63440	Heat	46,284	55,000	75,000	70,000	15,000	27.27%
63441	Hydro/Water	95,078	90,000	107,100	103,500	13,500	15.00%
63442	Water/Sewage & Fire Protect.	39,873	42,000	39,200	35,000	(7,000)	-16.67%
63450	Maintenance of Equipment	19,711	21,500	26,600	29,500	8,000	37.21%
63485	Maintenance of Grounds	7,347	7,000	14,800	7,000		0.00%
63486	Snow Removal	3,596	10,000	10,000	10,000		0.00%
63508	Paper Supplies	25,154	24,000	26,600	28,000	4,000	16.67%
63520	Linen	14,625	9,000	15,300	10,900	1,900	21.11%
63522	Cable TV Expense	7,267	7,500	7,600	7,600	100	1.33%
63523	Dishes	4,893	6,000	4,500	4,000	(2,000)	-33.33%
63530	Cable TV Recovery	(1,226)		(400)			0.00%
63531	Other Expenditure Recovery	(31,975)	(22,000)	(22,000)	(22,000)		0.00%
64020	Computer Support/Maintenance	49,190	53,800	39,800	50,000	(3,800)	-7.06%
64100	Legal Fees	2,118	5,000	37,000	10,000	5,000	100.00%
64102	Professional & Consulting fees	4,523	25,000	8,900	15,000	(10,000)	-40.00%
64120	Purchased Service	27,725	33,100	29,300	30,000	(3,100)	-9.37%
65110	Insurance	72,774	85,000	85,000	102,400	17,400	20.47%
67000	Interfunc. Admin Charges	153,004	213,400	213,200	239,900	26,500	12.42%
67007	Interfunc. Rent	(12,800)	(12,500)	(12,500)	(12,500)		0.00%
67013	Interfunc. Audit Fees	7,205	7,600	7,800	7,700	100	1.32%
67014	Interfunc. IS Costs	72,500	70,900	70,900	76,300	5,400	7.62%
67023	Interfunc. Laundry	(8,000)	(8,000)	(8,000)	(8,000)		0.00%
Total - Other Expenditures		792,030	936,000	980,300	1,022,700	86,700	9.26%
TOTAL EXPENDITURE		2,851,473	3,047,300	3,027,100	3,187,200	139,900	4.59%
NET REQUIREMENT		699,364	911,600	932,700	1,093,000	181,400	19.90%

The County of Grey
Rockwood Terrace
Raw Food - Dietary (Operating)
2022 BUDGET
For the Twelve Months Ending
December 31, 2022

<u>Account</u>	<u>Description</u>	<u>2020 ACTUAL</u>	<u>2021 BUDGET</u>	<u>2021 YEAR END PROJECTION</u>	<u>2022 BUDGET</u>	<u>2022 BUDGET to 2021 BUDGET Variance \$</u>	<u>2022 BUDGET to 2021 BUDGET Variance %</u>
REVENUE							
51100	Provincial Conditional Grant	(\$354,545)	(\$355,200)	(\$349,900)	(\$348,200)	\$7,000	-1.97%
	TOTAL REVENUE	(354,545)	(355,200)	(349,900)	(348,200)	7,000	-1.97%
EXPENDITURE							
Other Expenditures							
63504	Raw Food	391,697	361,900	387,200	373,000	11,100	3.07%
63531	Other Expenditure Recovery	(76)					0.00%
	Total - Other Expenditures	391,621	361,900	387,200	373,000	11,100	3.07%
	TOTAL EXPENDITURE	391,621	361,900	387,200	373,000	11,100	3.07%
	NET REQUIREMENT	37,076	6,700	37,300	24,800	18,100	270.15%

The County of Grey
Rockwood Terrace
Nursing & Personal Care Summary (Operating)
2022 BUDGET
For the Twelve Months Ending
December 31, 2022

Account	Description	2020 ACTUAL	2021 BUDGET	2021 YEAR END PROJECTION	2022 BUDGET	2022 BUDGET to 2021 BUDGET Variance \$	2022 BUDGET to 2021 BUDGET Variance %
REVENUE							
51100	Provincial Conditional Grant	(\$4,239,074)	(\$4,149,500)	(\$4,063,200)	(\$3,971,500)	\$178,000	-4.29%
51115	Prov. High Needs & Lab Claim	(8,265)	(4,000)	(11,500)	(9,000)	(5,000)	125.00%
51118	Provincial Physician Grant	(15,831)	(15,500)	(15,500)	(15,500)		0.00%
51127	Fall Prevention Equipment Grant	(10,153)	(10,200)	(10,000)	(10,000)	200	-1.96%
51129	Global Level of Care Subsidy	(142,357)	(245,400)	(241,400)	(342,800)	(97,400)	39.69%
51189	High Cost Supplies and Services Per	(24,157)	(24,200)	(23,800)	(23,700)	500	-2.07%
TOTAL REVENUE		(4,439,837)	(4,448,800)	(4,365,400)	(4,372,500)	76,300	-1.72%
EXPENDITURE							
Salaries and Wages							
61000	Salaries and Wages	3,906,592	4,270,000	4,140,100	4,327,200	57,200	1.34%
61003	Overtime Wages	174,047		204,900			0.00%
61009	Salary Recoveries	(1,516)		(2,100)			0.00%
Total - Salaries & Wages		4,079,123	4,270,000	4,342,900	4,327,200	57,200	1.34%
Employee Benefits							
61220	CPP	169,520	185,500	201,900	171,100	(14,400)	-7.76%
61221	EI	69,813	81,500	83,100	71,200	(10,300)	-12.64%
61222	WSIB Premiums	102,785	109,800	110,800	99,800	(10,000)	-9.11%
61223	OMERS	236,394	258,700	210,900	218,300	(40,400)	-15.62%
61224	EHT	79,388	83,300	83,900	75,900	(7,400)	-8.88%
61225	Group Benefits	264,757	296,400	224,500	359,800	63,400	21.39%
Total - Employee Benefits		922,657	1,015,200	915,100	996,100	(19,100)	-1.88%
Total Salaries and Benefits		5,001,780	5,285,200	5,258,000	5,323,300	38,100	0.72%
Other Expenditures							
63042	Equip/Furniture Purchases	2,031	15,000	36,000	37,400	22,400	149.33%
63044	Fall Prevention Equipment	14,272	10,200	10,000	10,000	(200)	-1.96%
63046	BSO Equipment & Supplies				500	500	100.00%
63073	Hi Intensity Needs-Claimable	5,570	5,000	11,500	9,000	4,000	80.00%
63300	Staff Training and Development	3,942	7,000	4,100	7,000		0.00%
63310	Travel & Meal Expenses	143	4,000	100	4,000		0.00%
63450	Maintenance of Equipment	35,634	30,000	35,000	40,000	10,000	33.33%
63500	Home Physician	13,176	13,200	13,100	13,200		0.00%
63502	Incontinent Supplies	52,440	52,000	54,200	51,800	(200)	-0.38%
63503	Medical Supplies	110,361	120,000	140,700	140,000	20,000	16.67%
63518	Physician On Call	16,262	15,500	15,500	15,500		0.00%
63531	Other Expenditure Recovery	(15,373)	(8,000)	(12,900)	(12,000)	(4,000)	50.00%
64120	Purchased Service	181,041		118,700			0.00%
Total - Other Expenditures		419,499	263,900	426,000	316,400	52,500	19.89%

The County of Grey
Rockwood Terrace
Nursing & Personal Care Summary (Operating)
2022 BUDGET
 For the Twelve Months Ending
 December 31, 2022

<u>Account</u>	<u>Description</u>	<u>2020 ACTUAL</u>	<u>2021 BUDGET</u>	<u>2021 YEAR END PROJECTION</u>	<u>2022 BUDGET</u>	<u>2022 BUDGET to 2021 BUDGET Variance \$</u>	<u>2022 BUDGET to 2021 BUDGET Variance %</u>
	TOTAL EXPENDITURE	\$5,421,279	\$5,549,100	\$5,684,000	\$5,639,700	\$90,600	1.63%
	NET REQUIREMENT	981,442	1,100,300	1,318,600	1,267,200	166,900	15.17%

The County of Grey
Rockwood Terrace
Program & Support Services Summary (Operating)
2022 BUDGET
For the Twelve Months Ending
December 31, 2022

Account	Description	2020 ACTUAL	2021 BUDGET	2021 YEAR END PROJECTION	2022 BUDGET	2022 BUDGET to 2021 BUDGET Variance \$	2022 BUDGET to 2021 BUDGET Variance %
REVENUE							
51100	Provincial Conditional Grant	(\$472,513)	(\$473,700)	(\$466,000)	(\$464,800)	\$8,900	-1.88%
54050	Donations			(500)			0.00%
TOTAL REVENUE		(472,513)	(473,700)	(466,500)	(464,800)	8,900	-1.88%
EXPENDITURE							
Salaries and Wages							
61000	Salaries and Wages	274,665	298,400	303,600	284,000	(14,400)	-4.83%
61003	Overtime Wages	313		200			0.00%
Total - Salaries & Wages		274,978	298,400	303,800	284,000	(14,400)	-4.83%
Employee Benefits							
61220	CPP	12,086	13,500	15,300	13,300	(200)	-1.48%
61221	EI	4,920	5,900	6,000	5,400	(500)	-8.47%
61222	WSIB Premiums	7,136	7,700	7,900	7,300	(400)	-5.19%
61223	OMERS	20,285	24,300	18,600	19,200	(5,100)	-20.99%
61224	EHT	5,419	5,800	5,900	5,500	(300)	-5.17%
61225	Group Benefits	15,774	17,600	22,000	24,200	6,600	37.50%
Total - Employee Benefits		65,620	74,800	75,700	74,900	100	0.13%
Total Salaries and Benefits		340,598	373,200	379,500	358,900	(14,300)	-3.83%
Other Expenditures							
63046	BSO Equipment & Supplies	438					0.00%
63300	Staff Training and Development	240	2,000	200	4,000	2,000	100.00%
63310	Travel & Meal Expenses	29	1,500		1,500		0.00%
63450	Maintenance of Equipment		500		500		0.00%
63504	Raw Food	525	2,000	1,200	1,500	(500)	-25.00%
63505	Recreation Supplies	3,097	4,000	3,800	4,200	200	5.00%
63507	Outside Services	2,825	10,000	4,100	10,000		0.00%
63759	Volunteer Services	342	1,000	100	1,000		0.00%
64110	Physiotherapy	54,948	83,100	36,700	83,100		0.00%
64120	Purchased Service	91,636	68,800	54,300	70,100	1,300	1.89%
64325	Chaplaincy Services	11,132	11,000	12,400	15,000	4,000	36.36%
Total - Other Expenditures		165,212	183,900	112,800	190,900	7,000	3.81%
TOTAL EXPENDITURE		505,810	557,100	492,300	549,800	(7,300)	-1.31%
NET REQUIREMENT		33,297	83,400	25,800	85,000	1,600	1.92%

The County of Grey
Rockwood Terrace
COVID-19 Pandemic Summary
2022 BUDGET
For the Twelve Months Ending
December 31, 2022

Account	Description	2020 ACTUAL	2021 BUDGET	2021 YEAR END PROJECTION	2022 BUDGET	2022 BUDGET to 2021 BUDGET Variance \$	2022 BUDGET to 2021 BUDGET Variance %
REVENUE							
51131	Provincial Pandemic ER Grant	(\$633,803)	(\$508,800)	(\$718,600)	(\$75,000)	\$433,800	-85.26%
51132	Provincial Pandemic Pay Grant	(341,441)					0.00%
51135	Fed-Prov Safe Restart Mun Oper'g Fund Phase 1			(66,000)	(155,100)	(155,100)	100.00%
51136	IPAC Personnel & Training	(6,933)	(37,900)	(38,100)	(38,100)	(200)	0.53%
51137	Temporary Wage Enhancement PSWs	(66,307)		(219,600)			0.00%
51139	Testing Adherence Funding			(54,000)			0.00%
TOTAL REVENUE		(1,048,484)	(546,700)	(1,096,300)	(268,200)	278,500	-50.94%
EXPENDITURE							
Salaries and Wages							
61000	Salaries and Wages	645,226	309,900	737,000	212,800	(97,100)	-31.33%
61003	Overtime Wages	10,494		15,300			0.00%
Total - Salaries & Wages		655,720	309,900	752,300	212,800	(97,100)	-31.33%
Employee Benefits							
61220	CPP	30,608	15,100	35,700	9,200	(5,900)	-39.07%
61221	EI	12,685	6,500	15,200	3,900	(2,600)	-40.00%
61222	WSIB Premiums	16,003	8,000	18,600	5,500	(2,500)	-31.25%
61223	OMERS	13,108	15,100	21,700	9,800	(5,300)	-35.10%
61224	EHT	12,279	6,100	14,000	4,200	(1,900)	-31.15%
61225	Group Benefits	10,462	11,500	13,700	7,800	(3,700)	-32.17%
Total - Employee Benefits		95,145	62,300	118,900	40,400	(21,900)	-35.15%
Total Salaries and Benefits		750,865	372,200	871,200	253,200	(119,000)	-31.97%
Other Expenditures							
63010	Association/Membership Fees			200			0.00%
63042	Equip/Furniture Purchases	562					0.00%
63300	Staff Training and Development		12,500	3,300		(12,500)	-100.00%
63310	Travel & Meal Expenses	107					0.00%
63803	Pandemic Supplies	228,262	158,500	132,800	15,000	(143,500)	-90.54%
64803	Pandemic Contracted Services	68,687	3,500	37,600		(3,500)	-100.00%
64804	Pandemic Third Party Security			48,600			0.00%
67000	Interfunc. Admin Charges			17,500			0.00%
Total - Other Expenditures		297,618	174,500	240,000	15,000	(159,500)	-91.40%
TOTAL EXPENDITURE		1,048,483	546,700	1,111,200	268,200	(278,500)	-50.94%
NET REQUIREMENT		(1)		14,900			0.00%

The County of Grey
Rockwood Terrace
Capital Summary
2022 BUDGET
For the Twelve Months Ending
December 31, 2022

Account	Description	2020 ACTUAL	2021 BUDGET	2021 YEAR END PROJECTION	2022 BUDGET	2022 BUDGET to 2021 BUDGET Variance \$	2022 BUDGET to 2021 BUDGET Variance %
REVENUE							
49300	Sale of Assets	(\$625)					0.00%
49400	Transfer From Reserve		(154,800)		(216,300)	(61,500)	39.73%
51133	Minor Capital Subsidy	(16,861)	(159,700)	(5,700)	(125,200)	34,500	-21.60%
51134	IPAC Minor Capital Subsidy	(11,379)	(100,000)	(105,700)	(89,600)	10,400	-10.40%
TOTAL REVENUE		(28,865)	(414,500)	(111,400)	(431,100)	(16,600)	4.00%
EXPENDITURE							
Other Expenditures							
63041	Computer Purchases	12,824	15,000	3,000	22,000	7,000	46.67%
63042	Equip/Furniture Purchases	123,911	152,300	24,000	175,100	22,800	14.97%
63070	Other Materials & Services	48					0.00%
63403	Maintenance of Buildings	19,966	341,900	179,100	379,600	37,700	11.03%
69100	Transfer to Reserves	143,500	207,000	207,000		(207,000)	-100.00%
Total - Other Expenditures		300,249	716,200	413,100	576,700	(139,500)	-19.48%
TOTAL EXPENDITURE		300,249	716,200	413,100	576,700	(139,500)	-19.48%
NET REQUIREMENT		271,384	301,700	301,700	145,600	(156,100)	-51.74%



The County of Grey
Rockwood Terrace
2022 Capital Budget Summary

PROJECT	2022
High-Low Beds and Mattresses	26,000
Information Technology	22,000
Resident Lifts	16,900
Balcony Upgrades	26,200
From Reserve - Rockwood Terrace General Capital (BCA) Reserve	(26,200)
Dryer	8,600
From Reserve - Rockwood Terrace General Capital (BCA) Reserve	(8,600)
Domestic Water Supply & Distribution	30,000
From Reserve - Rockwood Terrace General Capital (BCA) Reserve	(30,000)
Elevators	11,000
From Reserve - Rockwood Terrace General Capital (BCA) Reserve	(11,000)
IPAC Minor Capital Equipment & Furniture Purchases	89,600
IPAC Minor Capital Funding Subsidy	(89,600)
Plumbing Fixtures Replacement	10,000
From Reserve - Rockwood Terrace General Capital (BCA) Reserve	(10,000)
Sprinkler System	187,400
From Minor Capital 2021-2022	(68,400)
From Minor Capital 2022-2023	(56,800)
From Reserve - Rockwood Terrace General Capital (BCA) Reserve	(26,500)
Tractor/Snowblower	34,000
From Reserve - Rockwood Terrace General Capital (BCA) Reserve	(34,000)
Vinyl Flooring Replacements	50,000
From Reserve - Rockwood Terrace General Capital (BCA) Reserve	(50,000)
Whirlpool Tubs	45,000
Window Replacement	20,000
From Reserve - Rockwood Terrace General Capital (BCA) Reserve	(20,000)
Net Levy Requirements	145,600



**COUNTY OF GREY
LONG TERM CARE REDEVELOPMENT
2022 BUDGET NET DEPARTMENT REQUIREMENT SUMMARY**

OPERATING SUMMARY

	2020	2021		2022			Net Budget Change	
	Actual	Budgeted Levy	Year End Projection	Revenue	Budgeted Expenditure	Levy	2022 Budget vs 2021 Budget Variance \$	Variance %
Long Term Care Redevelopment	\$1,675	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
Total Operating	\$1,675	\$0	\$0	\$0	\$0	\$0	\$0	0.00%

CAPITAL SUMMARY

	2020	2021		2022			Net Budget Change	
	Actual	Budgeted Levy	Year End Projection	Revenue	Budgeted Expenditure	Levy	2022 Budget vs 2021 Budget Variance \$	Variance %
Long Term Care Redevelopment	\$1,420,010	\$1,361,000	\$1,361,000	(\$1,587,500)	\$2,948,500	\$1,361,000	\$0	0.00%
Total Capital	\$1,420,010	\$1,361,000	\$1,361,000	(\$1,587,500)	\$2,948,500	\$1,361,000	\$0	0.00%

OPERATING AND CAPITAL COMBINED SUMMARY

	2020	2021		2022			Net Budget Change	
	Actual	Budgeted Levy	Year End Projection	Revenue	Budgeted Expenditure	Levy	2022 Budget vs 2021 Budget Variance \$	Variance %
Operating	\$1,675	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
Capital	\$1,420,010	\$1,361,000	\$1,361,000	(\$1,587,500)	\$2,948,500	\$1,361,000	\$0	0.00%
Grand Total	\$1,421,685	\$1,361,000	\$1,361,000	(\$1,587,500)	\$2,948,500	\$1,361,000	\$0	0.00%

The County of Grey
Long Term Care Redevelopment
LTC Redevelopment - Operating Unallocated Summary
2022 BUDGET
For the Twelve Months Ending
December 31, 2022

Account	Description	2020 ACTUAL	2021 BUDGET	2021 YEAR END PROJECTION	2022 BUDGET	2022 BUDGET to 2021 BUDGET Variance \$	2022 BUDGET to 2021 BUDGET Variance %
REVENUE							
49400	Transfer From Reserve			(\$1,700)			0.00%
	TOTAL REVENUE			(1,700)			0.00%
EXPENDITURE							
Other Expenditures							
63070	Other Materials & Services	3					0.00%
64102	Professional & Consulting fees	1,672		1,700			0.00%
	Total - Other Expenditures	1,675		1,700			0.00%
	TOTAL EXPENDITURE	1,675		1,700			0.00%
	NET REQUIREMENT	1,675					0.00%

The County of Grey
Long Term Care Redevelopment
LTC Redevelopment - Capital Unallocated Summary
2022 BUDGET
For the Twelve Months Ending
December 31, 2022

Account	Description	2020 ACTUAL	2021 BUDGET	2021 YEAR END PROJECTION	2022 BUDGET	2022 BUDGET to 2021 BUDGET Variance \$	2022 BUDGET to 2021 BUDGET Variance %
REVENUE							
49400	Transfer From Reserve			(\$72,500)	(\$1,587,500)	(\$1,587,500)	100.00%
	TOTAL REVENUE			(72,500)	(1,587,500)	(1,587,500)	100.00%
EXPENDITURE							
Other Expenditures							
63070	Other Materials & Services	19,560		19,600			0.00%
64102	Professional & Consulting fees	38,444		38,400	1,587,500	1,587,500	100.00%
64429	Site Maintenance			13,500			0.00%
65110	Insurance	1,006		1,000			0.00%
69100	Transfer to Reserves	1,361,000	1,361,000	1,361,000	1,361,000		0.00%
	Total - Other Expenditures	1,420,010	1,361,000	1,433,500	2,948,500	1,587,500	116.64%
	TOTAL EXPENDITURE	1,420,010	1,361,000	1,433,500	2,948,500	1,587,500	116.64%
	NET REQUIREMENT	1,420,010	1,361,000	1,361,000	1,361,000		0.00%



**COUNTY OF GREY
PARAMEDIC SERVICES
2022 BUDGET NET DEPARTMENT REQUIREMENT SUMMARY**

OPERATING SUMMARY

	2020	2021		2022			Net Budget Change	
	Actual	Budgeted Levy	Year End Projection	Revenue	Budgeted Expenditure	Levy	2022 Budget vs 2021 Budget Variance \$	Variance %
General	(\$6,920,389)	(\$7,257,600)	(\$7,235,600)	(\$8,590,000)	\$717,700	(\$7,872,300)	(\$614,700)	8.47%
Administration	\$2,866,849	\$3,078,600	\$3,173,100	(\$303,900)	\$3,554,400	\$3,250,500	\$171,900	5.58%
Public Access Defib Program	\$3,242	\$9,300	\$9,300	\$0	\$9,300	\$9,300	\$0	0.00%
Community Paramedicine	\$0	\$0	\$16,600	(\$373,600)	\$373,600	\$0	\$0	0.00%
Community Paramedicine - Long Term Care	\$0	\$0	\$0	(\$1,000,000)	\$1,041,900	\$41,900	\$41,900	N/A
PTSD Peer Support	\$17,387	\$87,800	\$61,300	(\$4,700)	\$105,800	\$101,100	\$13,300	15.15%
Pandemic Summary	\$0	\$0	\$0	(\$107,800)	\$107,800	\$0	\$0	0.00%
Stations Summary	\$11,098,937	\$11,614,400	\$11,558,600	(\$10,200)	\$12,324,800	\$12,314,600	\$700,200	6.03%
Vehicle Operations	\$574,147	\$640,000	\$724,400	(\$25,000)	\$718,800	\$693,800	\$53,800	8.41%
Other Administration	(\$726,000)	(\$788,900)	(\$788,900)	\$0	(\$878,900)	(\$878,900)	(\$90,000)	11.41%
Total Operating	\$6,914,173	\$7,383,600	\$7,518,800	(\$10,415,200)	\$18,075,200	\$7,660,000	\$276,400	3.74%

CAPITAL SUMMARY

	2020	2021		2022			Net Budget Change	
	Actual	Budgeted Levy	Year End Projection	Revenue	Budgeted Expenditure	Levy	2022 Budget vs 2021 Budget Variance \$	Variance %
Capital	\$88,700	\$115,300	\$115,300	(\$1,005,100)	\$1,142,800	\$137,700	\$22,400	19.43%
Total Capital	\$88,700	\$115,300	\$115,300	(\$1,005,100)	\$1,142,800	\$137,700	\$22,400	19.43%

OPERATING AND CAPITAL COMBINED SUMMARY

	2020	2021		2022			Net Budget Change	
	Actual	Budgeted Levy	Year End Projection	Revenue	Budgeted Expenditure	Levy	2022 Budget vs 2021 Budget Variance \$	Variance %
Operations	\$6,914,173	\$7,383,600	\$7,518,800	(\$10,415,200)	\$18,075,200	\$7,660,000	\$276,400	3.74%
Capital	\$88,700	\$115,300	\$115,300	(\$1,005,100)	\$1,142,800	\$137,700	\$22,400	19.43%
Total - Operating & Capital Summary	\$7,002,873	\$7,498,900	\$7,634,100	(\$11,420,300)	\$19,218,000	\$7,797,700	\$298,800	3.98%

The County of Grey
Paramedic Services General
2022 Budget
For the Twelve Months Ending
December 31, 2021

Account	Description	2020 ACTUAL	2021 BUDGET	2021 YEAR END PROJECTION	2022 BUDGET	2022 BUDGET to 2021 BUDGET Variance \$	2022 BUDGET to 2021 BUDGET Variance %
REVENUE							
49400	Transfer From Reserve	(\$63,295)	(\$80,800)	(\$80,800)	(\$127,000)	(\$46,200)	57.18%
51100	Provincial Conditional Grant	(7,434,637)	(7,782,900)	(7,783,000)	(8,413,400)	(630,500)	8.10%
51135	Fed-Prov Safe Restart Mun Oper'g Fund Phase 1				(49,600)	(49,600)	100.00%
TOTAL REVENUE		(7,497,932)	(7,863,700)	(7,863,800)	(8,590,000)	(726,300)	9.24%
EXPENDITURE							
Other Expenditures							
63041	Computer Purchases	19,008	4,800	4,500	4,500	(300)	-6.25%
63042	Equip/Furniture Purchases	5,110	21,800	21,800	57,000	35,200	161.47%
63070	Other Materials & Services	6,779	3,700	7,500	5,700	2,000	54.05%
63300	Staff Training and Development	1,975	3,000	3,000	3,000		0.00%
63310	Travel & Meal Expenses	529		3,000			0.00%
63318	Paramedic Meals	37,915	48,000	40,000	45,000	(3,000)	-6.25%
63319	Paramedic Medcial Certificates	2,254	3,000	3,000	3,000		0.00%
63401	Cleaning Supplies	7,636	14,000	10,000	15,000	1,000	7.14%
63450	Maintenance of Equipment	29,123	25,000	48,000	40,000	15,000	60.00%
63455	Biomedical Engineering	5,372	5,000	11,100	5,000		0.00%
63503	Medical Supplies	108,427	95,000	70,000	96,500	1,500	1.58%
63512	Oxygen	7,300	10,000	8,000	8,000	(2,000)	-20.00%
63514	Medications	29,870	24,000	24,000	24,000		0.00%
63516	Patient Care Equipment	31,240	21,900	21,900	42,000	20,100	91.78%
63525	Laundry	11,700	10,000	13,000	12,000	2,000	20.00%
63762	Uniforms	113,736	107,200	127,900	79,500	(27,700)	-25.84%
64020	Computer Support/Maintenance	106,769	154,900	156,400	144,800	(10,100)	-6.52%
64102	Professional & Consulting fees				90,000	90,000	100.00%
67023	Interfunc. Laundry	23,000	23,000	23,000	23,000		0.00%
69100	Transfer to Reserves	29,800	31,800	31,800	19,700	(12,100)	-38.05%
Total - Other Expenditures		577,543	606,100	627,900	717,700	111,600	18.41%
TOTAL EXPENDITURE		577,543	606,100	627,900	717,700	111,600	18.41%
NET REQUIREMENT		(6,920,389)	(7,257,600)	(7,235,900)	(7,872,300)	(614,700)	8.47%

The County of Grey
Paramedic Services Administration
2022 Budget
For the Twelve Months Ending
December 31, 2021

Account	Description	2020 ACTUAL	2021 BUDGET	2021 YEAR END PROJECTION	2022 BUDGET	2022 BUDGET to 2021 BUDGET Variance \$	2022 BUDGET to 2021 BUDGET Variance %
REVENUE							
49400	Transfer From Reserve		(\$89,300)	(\$14,300)	(\$223,900)	(\$134,600)	150.73%
49405	From Reserve - One Time Funding		(80,000)	(80,000)	(80,000)		0.00%
TOTAL REVENUE			(169,300)	(94,300)	(303,900)	(134,600)	79.50%
EXPENDITURE							
Salaries and Wages							
61000	Salaries and Wages	1,049,487	1,207,800	1,142,000	1,333,700	125,900	10.42%
61003	Overtime Wages	12,120	20,100	36,400	27,800	7,700	38.31%
Total - Salaries & Wages		1,061,607	1,227,900	1,178,400	1,361,500	133,600	10.88%
Employee Benefits							
61220	CPP	30,811	36,000	33,200	40,600	4,600	12.78%
61221	EI	11,000	13,300	11,300	14,400	1,100	8.27%
61222	WSIB Premiums	22,601	40,400	34,700	57,300	16,900	41.83%
61223	OMERS	109,416	122,900	136,500	139,600	16,700	13.59%
61224	EHT	20,720	23,200	24,400	25,900	2,700	11.64%
61225	Group Benefits	103,105	106,200	113,800	122,900	16,700	15.73%
61228	Boot Allowance	2,231	2,400	2,400	2,400		0.00%
61260	Service Awards	1,476	4,800	4,800	2,600	(2,200)	-45.83%
Total - Employee Benefits		301,360	349,200	361,100	405,700	56,500	16.18%
Total Salaries and Benefits		1,362,967	1,577,100	1,539,500	1,767,200	190,100	12.05%
Other Expenditures							
63010	Association/Membership Fees	2,574	2,400	2,500	2,600	200	8.33%
63020	Computer Support/Maintenance	1,132		200			0.00%
63030	Copying & Printing	3,393	4,000	4,000	4,000		0.00%
63051	Telephone	459	500	500	400	(100)	-20.00%
63052	Cellular	15,501	16,800	17,200	15,800	(1,000)	-5.95%
63060	Office & Charting Supplies	2,825	2,100	2,100	2,300	200	9.52%
63063	Postage/Courier/Freight	1,183	1,600	1,600	1,600		0.00%
63064	Subscriptions & Publications	71	300	300	300		0.00%
63070	Other Materials & Services	973	2,000	2,000	1,500	(500)	-25.00%
63300	Staff Training and Development	4,891	24,300	20,000	31,700	7,400	30.45%
63304	Training Supplies		1,000	1,000	1,000		0.00%
63310	Travel & Meal Expenses	4,686	6,000	3,000	7,500	1,500	25.00%
63754	Promotion & Public Relations	1,597	4,000	4,000	4,000		0.00%
64100	Legal Fees	39,241	100,000	100,000	100,000		0.00%
65110	Insurance	65,395	75,600	139,300	91,100	15,500	20.50%
67000	Interfunc. Admin Charges	716,900	779,800	779,800	837,000	57,200	7.34%
67013	Interfunc. Audit Fees	2,404	2,600	2,600	2,700	100	3.85%
67014	Interfunc. IS Costs	75,400	68,600	68,600	87,200	18,600	27.11%
69100	Transfer to Reserves	562,300	579,200	579,200	596,500	17,300	2.99%
Total - Other Expenditures		1,500,925	1,670,800	1,727,900	1,787,200	116,400	6.97%

The County of Grey
Paramedic Services Administration
2022 Budget
For the Twelve Months Ending
December 31, 2021

<u>Account</u>	<u>Description</u>	<u>2020</u> <u>ACTUAL</u>	<u>2021</u> <u>BUDGET</u>	<u>2021</u> <u>YEAR END PROJECTION</u>	<u>2022</u> <u>BUDGET</u>	<u>2022 BUDGET to</u> <u>2021 BUDGET</u> <u>Variance \$</u>	<u>2022 BUDGET to</u> <u>2021 BUDGET</u> <u>Variance %</u>
	<i>TOTAL EXPENDITURE</i>	<i>\$2,863,892</i>	<i>\$3,247,900</i>	<i>\$3,267,400</i>	<i>\$3,554,400</i>	<i>\$306,500</i>	<i>9.44%</i>
	<i>NET REQUIREMENT</i>	<i>2,863,892</i>	<i>3,078,600</i>	<i>3,173,100</i>	<i>3,250,500</i>	<i>171,900</i>	<i>5.58%</i>

The County of Grey
Paramedic Services Public Access Defib Program
2022 Budget
For the Twelve Months Ending
December 31, 2021

<u>Account</u>	<u>Description</u>	<u>2020 ACTUAL</u>	<u>2021 BUDGET</u>	<u>2021 YEAR END PROJECTION</u>	<u>2022 BUDGET</u>	<u>2022 BUDGET to 2021 BUDGET Variance \$</u>	<u>2022 BUDGET to 2021 BUDGET Variance %</u>
EXPENDITURE							
	Other Expenditures						
63070	Other Materials & Services	\$4,816	\$1,000	\$4,000	\$4,700	\$3,700	370.00%
63304	Training Supplies	999	500	500	500		0.00%
63503	Medical Supplies		9,300	9,300	9,300		0.00%
63531	Other Expenditure Recovery	(2,573)	(1,500)	(4,500)	(5,200)	(3,700)	246.67%
	Total - Other Expenditures	3,242	9,300	9,300	9,300		0.00%
	TOTAL EXPENDITURE	3,242	9,300	9,300	9,300		0.00%
	NET REQUIREMENT	3,242	9,300	9,300	9,300		0.00%

The County of Grey
Paramedic Services Community Paramedicine
2022 Budget
For the Twelve Months Ending
December 31, 2021

Account	Description	2020 ACTUAL	2021 BUDGET	2021 YEAR END PROJECTION	2022 BUDGET	2022 BUDGET to 2021 BUDGET Variance \$	2022 BUDGET to 2021 BUDGET Variance %
REVENUE							
51100	Provincial Conditional Grant	(\$385,794)	(\$371,000)	(\$371,000)	(\$373,600)	(\$2,600)	0.70%
	TOTAL REVENUE	(385,794)	(371,000)	(371,000)	(373,600)	(2,600)	0.70%
EXPENDITURE							
Salaries and Wages							
61000	Salaries and Wages	242,985	240,600	237,900	236,400	(4,200)	-1.75%
61003	Overtime Wages	17,221	7,700	13,900	7,800	100	1.30%
	Total - Salaries & Wages	260,206	248,300	251,800	244,200	(4,100)	-1.65%
Employee Benefits							
61220	CPP	7,864	8,700	7,600	8,900	200	2.30%
61221	EI	2,844	3,000	3,000	3,000		0.00%
61222	WSIB Premiums	7,692	9,700	11,400	11,900	2,200	22.68%
61223	OMERS	25,254	25,600	26,800	25,100	(500)	-1.95%
61224	EHT	5,107	4,900	5,400	4,800	(100)	-2.04%
61225	Group Benefits	20,848	19,100	17,400	21,600	2,500	13.09%
61228	Boot Allowance	277	300	400	300		0.00%
	Total - Employee Benefits	69,886	71,300	72,000	75,600	4,300	6.03%
	Total Salaries and Benefits	330,092	319,600	323,800	319,800	200	0.06%
Other Expenditures							
63041	Computer Purchases				800	800	100.00%
63052	Cellular	964	400	800	1,000	600	150.00%
63060	Office & Charting Supplies	113	100	100	100		0.00%
63070	Other Materials & Services	88	200	200	300	100	50.00%
63300	Staff Training and Development	5,284					0.00%
63310	Travel & Meal Expenses	25					0.00%
63450	Maintenance of Equipment	1,628	2,000	2,000	2,000		0.00%
63455	Biomedical Engineering	102	1,600	1,600	1,600		0.00%
63503	Medical Supplies	7,698	7,200	15,200	8,000	800	11.11%
63514	Medications	668	1,000	1,300	1,000		0.00%
63600	Fuel	44	1,000	1,000	1,000		0.00%
63603	Vehicle Operations	1,054	1,200	4,700	4,000	2,800	233.33%
63708	Licenses and Fees	120	100	100	100		0.00%
64020	Computer Support/Maintenance	12,955	13,100	13,300	4,500	(8,600)	-65.65%
65110	Insurance	1,500	1,500	1,500		(1,500)	-100.00%
67000	Interfunc. Admin Charges	9,100	9,100	9,100	12,000	2,900	31.87%
67002	Interfunc. Equip Operations	1,720			2,500	2,500	100.00%
67021	Interfunc. Fuel	3,739	4,000	4,000	6,000	2,000	50.00%
67027	Interfunc. Vehicle Charge	8,900	8,900	8,900	8,900		0.00%
	Total - Other Expenditures	55,702	51,400	63,800	53,800	2,400	4.67%
	TOTAL EXPENDITURE	385,794	371,000	387,600	373,600	2,600	0.70%

The County of Grey
Paramedic Services Community Paramedicine
2022 Budget
 For the Twelve Months Ending
 December 31, 2021

<u>Account</u>	<u>Description</u>	<u>2020</u> <u>ACTUAL</u>	<u>2021</u> <u>BUDGET</u>	<u>2021</u> <u>YEAR END PROJECTION</u>	<u>2022</u> <u>BUDGET</u>	<u>2022 BUDGET to</u> <u>2021 BUDGET</u> <u>Variance \$</u>	<u>2022 BUDGET to</u> <u>2021 BUDGET</u> <u>Variance %</u>
<hr/>							
NET REQUIREMENT				\$16,600			0.00%

The County of Grey
Paramedic Services Community Paramedicine LTC
2022 Budget
For the Twelve Months Ending
December 31, 2021

Account	Description	2020 ACTUAL	2021 BUDGET	2021 YEAR END PROJECTION	2022 BUDGET	2022 BUDGET to 2021 BUDGET Variance \$	2022 BUDGET to 2021 BUDGET Variance %
REVENUE							
51100	Provincial Conditional Grant			(\$1,071,300)	(\$1,000,000)	(\$1,000,000)	100.00%
	TOTAL REVENUE			(1,071,300)	(1,000,000)	(1,000,000)	100.00%
EXPENDITURE							
Salaries and Wages							
61000	Salaries and Wages			533,500	709,900	709,900	100.00%
61003	Overtime Wages			17,100	9,700	9,700	100.00%
	Total - Salaries & Wages			550,600	719,600	719,600	100.00%
Employee Benefits							
61220	CPP			15,800	26,600	26,600	100.00%
61221	EI			5,100	8,800	8,800	100.00%
61222	WSIB Premiums			21,300	35,000	35,000	100.00%
61223	OMERS			58,200	75,900	75,900	100.00%
61224	EHT			10,600	14,100	14,100	100.00%
61225	Group Benefits			43,600	70,100	70,100	100.00%
61228	Boot Allowance			300	1,100	1,100	100.00%
	Total - Employee Benefits			154,900	231,600	231,600	100.00%
	Total Salaries and Benefits			705,500	951,200	951,200	100.00%
Other Expenditures							
63041	Computer Purchases			16,200	2,400	2,400	100.00%
63042	Equip/Furniture Purchases			300			0.00%
63047	Vehicle Purchases			206,200			0.00%
63049	Equipment Purchases			103,700			0.00%
63052	Cellular			2,100	1,200	1,200	100.00%
63060	Office & Charting Supplies				100	100	100.00%
63070	Other Materials & Services			100	600	600	100.00%
63300	Staff Training and Development			19,300			0.00%
63310	Travel & Meal Expenses			100			0.00%
63503	Medical Supplies			16,800	16,000	16,000	100.00%
63514	Medications			1,000	1,000	1,000	100.00%
63600	Fuel				2,000	2,000	100.00%
63603	Vehicle Operations				8,000	8,000	100.00%
63708	Licenses and Fees				400	400	100.00%
64020	Computer Support/Maintenance				9,100	9,100	100.00%
67000	Interfunc. Admin Charges				29,900	29,900	100.00%
67002	Interfunc. Equip Operations				5,000	5,000	100.00%
67021	Interfunc. Fuel				15,000	15,000	100.00%
	Total - Other Expenditures			365,800	90,700	90,700	100.00%
	TOTAL EXPENDITURE			1,071,300	1,041,900	1,041,900	100.00%

The County of Grey
Paramedic Services Community Paramedicine LTC
2022 Budget
For the Twelve Months Ending
December 31, 2021

<u>Account</u>	<u>Description</u>	<u>2020</u> <u>ACTUAL</u>	<u>2021</u> <u>BUDGET</u>	<u>2021</u> <u>YEAR END PROJECTION</u>	<u>2022</u> <u>BUDGET</u>	<u>2022 BUDGET to</u> <u>2021 BUDGET</u> <u>Variance \$</u>	<u>2022 BUDGET to</u> <u>2021 BUDGET</u> <u>Variance %</u>
NET REQUIREMENT					\$41,900	\$41,900	100.00%

The County of Grey
Paramedic Services PTSD Peer Support
2022 Budget
For the Twelve Months Ending
December 31, 2021

Account	Description	2020 ACTUAL	2021 BUDGET	2021 YEAR END PROJECTION	2022 BUDGET	2022 BUDGET to 2021 BUDGET Variance \$	2022 BUDGET to 2021 BUDGET Variance %
REVENUE							
49400	Transfer From Reserve				(\$4,700)	(\$4,700)	100.00%
54060	Miscellaneous Receipts	(1,600)					0.00%
TOTAL REVENUE		(1,600)			(4,700)	(4,700)	100.00%
EXPENDITURE							
Salaries and Wages							
61000	Salaries and Wages	8,832	29,500	14,800	32,300	2,800	9.49%
Total - Salaries & Wages		8,832	29,500	14,800	32,300	2,800	9.49%
Employee Benefits							
61220	CPP	449	1,200	600	1,400	200	16.67%
61221	EI	176	600	300	600		0.00%
61222	WSIB Premiums	256	1,200	600	1,600	400	33.33%
61223	OMERS	957	2,700	1,400	2,900	200	7.41%
61224	EHT	173	600	300	600		0.00%
61225	Group Benefits	596	800	400	900	100	12.50%
Total - Employee Benefits		2,607	7,100	3,600	8,000	900	12.68%
Total Salaries and Benefits		11,439	36,600	18,400	40,300	3,700	10.11%
Other Expenditures							
63052	Cellular	233	200	200	200		0.00%
63070	Other Materials & Services				5,000	5,000	100.00%
63300	Staff Training and Development	(8,668)	13,000	7,500	13,000		0.00%
63310	Travel & Meal Expenses	779	1,500	800	2,000	500	33.33%
64020	Computer Support/Maintenance	6,252	7,500	7,500	8,600	1,100	14.67%
64102	Professional & Consulting fees	8,952	29,000	26,900	36,700	7,700	26.55%
Total - Other Expenditures		7,548	51,200	42,900	65,500	14,300	27.93%
TOTAL EXPENDITURE		18,987	87,800	61,300	105,800	18,000	20.50%
NET REQUIREMENT		17,387	87,800	61,300	101,100	13,300	15.15%

The County of Grey
Paramedic Services Pandemic Summary
2022 Budget
For the Twelve Months Ending
December 31, 2021

Account	Description	2020 ACTUAL	2021 BUDGET	2021 YEAR END PROJECTION	2022 BUDGET	2022 BUDGET to 2021 BUDGET Variance \$	2022 BUDGET to 2021 BUDGET Variance %
REVENUE							
51100	Provincial Conditional Grant	(\$656,898)		(\$134,700)			0.00%
51132	Provincial Pandemic Pay Grant	(308,325)					0.00%
51135	Fed-Prov Safe Restart Mun Oper'g Fu	(7,788)	(430,600)	(468,100)	(107,800)	322,800	-74.97%
54060	Miscellaneous Receipts	(56,037)					0.00%
TOTAL REVENUE		(1,029,048)	(430,600)	(602,800)	(107,800)	322,800	-74.97%
EXPENDITURE							
Salaries and Wages							
61000	Salaries and Wages	625,597	250,000	344,600	62,500	(187,500)	-75.00%
61003	Overtime Wages	9,686		35,900			0.00%
61009	Salary Recoveries			(48,100)			0.00%
Total - Salaries & Wages		635,283	250,000	332,400	62,500	(187,500)	-75.00%
Employee Benefits							
61220	CPP	21,575	10,000	13,700	2,500	(7,500)	-75.00%
61221	EI	8,346	5,000	5,200	1,300	(3,700)	-74.00%
61222	WSIB Premiums	18,306	7,500	10,700	1,900	(5,600)	-74.67%
61223	OMERS	26,725	17,500	31,100	4,400	(13,100)	-74.86%
61224	EHT	12,399	4,900	6,300	1,200	(3,700)	-75.51%
61225	Group Benefits	12,796	10,000	22,500	2,500	(7,500)	-75.00%
61228	Boot Allowance	610		400			0.00%
Total - Employee Benefits		100,757	54,900	89,900	13,800	(41,100)	-74.86%
Total Salaries and Benefits		736,040	304,900	422,300	76,300	(228,600)	-74.98%
Other Expenditures							
63052	Cellular	182	700	300	200	(500)	-71.43%
63300	Staff Training and Development	3,750		200			0.00%
63310	Travel & Meal Expenses	377		1,400			0.00%
63803	Pandemic Supplies	274,668	125,000	175,000	31,300	(93,700)	-74.96%
66006	Payments to Lower Tiers	14,031		3,600			0.00%
Total - Other Expenditures		293,008	125,700	180,500	31,500	(94,200)	-74.94%
TOTAL EXPENDITURE		1,029,048	430,600	602,800	107,800	(322,800)	-74.97%

The County of Grey
Paramedic Services - Stations Summary
2022 Budget
For the Twelve Months Ending
December 31, 2021

Account	Description	2020 ACTUAL	2021 BUDGET	2021 YEAR END PROJECTION	2022 BUDGET	2022 BUDGET to 2021 BUDGET Variance \$	2022 BUDGET to 2021 BUDGET Variance %
REVENUE							
49400	Transfer From Reserve		(\$430,400)	(\$430,400)	(\$10,200)	\$420,200	-97.63%
	TOTAL REVENUE		(430,400)	(430,400)	(10,200)	420,200	-97.63%
EXPENDITURE							
Salaries and Wages							
61000	Salaries and Wages	8,354,855	8,959,300	8,800,100	9,102,600	143,300	1.60%
61003	Overtime Wages	247,305	261,700	402,900	249,100	(12,600)	-4.81%
61009	Salary Recoveries	(13,685)	(23,000)	(17,700)	(23,000)		0.00%
	Total - Salaries & Wages	8,588,475	9,198,000	9,185,300	9,328,700	130,700	1.42%
Employee Benefits							
61220	CPP	282,486	327,900	319,200	351,000	23,100	7.04%
61221	EI	105,407	128,500	122,000	134,800	6,300	4.90%
61222	WSIB Premiums	279,819	359,100	363,500	455,100	96,000	26.73%
61223	OMERS	786,266	900,800	883,900	863,300	(37,500)	-4.16%
61224	EHT	170,561	180,600	186,100	183,000	2,400	1.33%
61225	Group Benefits	596,706	656,400	617,000	695,300	38,900	5.93%
61228	Boot Allowance	7,205	14,300	15,300	15,800	1,500	10.49%
	Total - Employee Benefits	2,228,450	2,567,600	2,507,000	2,698,300	130,700	5.09%
	Total Salaries and Benefits	10,816,925	11,765,600	11,692,300	12,027,000	261,400	2.22%
Other Expenditures							
63042	Equip/Furniture Purchases	3,527	4,900	4,900	17,300	12,400	253.06%
63051	Telephone	16,772	16,500	16,600	16,800	300	1.82%
63403	Maintenance of Buildings	53,592	35,700	52,900	42,900	7,200	20.17%
63440	Heat	15,224	18,000	18,200	18,600	600	3.33%
63441	Hydro/Water	29,493	35,100	35,100	33,500	(1,600)	-4.56%
63442	Water/Sewage & Fire Protect.	11,321	12,800	12,800	12,700	(100)	-0.78%
63485	Maintenance of Grounds	890	2,200	2,200	2,000	(200)	-9.09%
64419	Waste Removal	1,946	2,400	2,400	2,400		0.00%
64486	Snow Removal	34,855	22,000	22,000	21,000	(1,000)	-4.55%
65300	Rent	114,392	129,600	129,600	130,600	1,000	0.77%
	Total - Other Expenditures	282,012	279,200	296,700	297,800	18,600	6.66%
	TOTAL EXPENDITURE	11,098,937	12,044,800	11,989,000	12,324,800	280,000	2.32%
	NET REQUIREMENT	11,098,937	11,614,400	11,558,600	12,314,600	700,200	6.03%

The County of Grey
Paramedic Services - Vehicle Operations
2022 Budget
For the Twelve Months Ending
December 31, 2021

Account	Description	2020 ACTUAL	2021 BUDGET	2021 YEAR END PROJECTION	2022 BUDGET	2022 BUDGET to 2021 BUDGET Variance \$	2022 BUDGET to 2021 BUDGET Variance %
REVENUE							
49400	Transfer From Reserve				(\$25,000)	(\$25,000)	100.00%
	TOTAL REVENUE				(25,000)	(25,000)	100.00%
EXPENDITURE							
Salaries and Wages							
61000	Salaries and Wages	58,562	67,000	68,900	68,900	1,900	2.84%
61003	Overtime Wages	660	1,000	2,000	2,000	1,000	100.00%
	Total - Salaries & Wages	59,222	68,000	70,900	70,900	2,900	4.26%
Employee Benefits							
61220	CPP	2,319	2,700	3,500	3,600	900	33.33%
61221	EI	795	1,100	1,200	1,200	100	9.09%
61222	WSIB Premiums	790	1,100	1,400	1,400	300	27.27%
61223	OMERS	5,818	6,500	8,500	8,500	2,000	30.77%
61224	EHT	1,141	1,500	1,400	1,400	(100)	-6.67%
61225	Group Benefits	6,665	7,800	8,600	8,600	800	10.26%
61228	Boot Allowance	309		200			0.00%
	Total - Employee Benefits	17,837	20,700	24,800	24,700	4,000	19.32%
	Total Salaries and Benefits	77,059	88,700	95,700	95,600	6,900	7.78%
Other Expenditures							
63063	Postage/Courier/Freight	9					0.00%
63600	Fuel	99,024	120,000	135,000	142,000	22,000	18.33%
63603	Vehicle Operations	65,875	72,000	90,000	75,000	3,000	4.17%
63610	Tires	16,870	18,000	15,200	18,000		0.00%
63708	Licenses and Fees	6,586	8,200	8,200	8,200		0.00%
65110	Insurance	123,772	143,900	141,400	173,300	29,400	20.43%
67002	Interfunc. Equip Operations	67,392	70,000	77,600	62,500	(7,500)	-10.71%
67021	Interfunc. Fuel	109,306	110,000	152,100	135,000	25,000	22.73%
67022	Interfunc. Vehicle Parts	8,254	9,200	9,200	9,200		0.00%
	Total - Other Expenditures	497,088	551,300	628,700	623,200	71,900	13.04%
	TOTAL EXPENDITURE	574,147	640,000	724,400	718,800	78,800	12.31%
	NET REQUIREMENT	574,147	640,000	724,400	693,800	53,800	8.41%

The County of Grey
Paramedic Services - Other Administration
2022 Budget
For the Twelve Months Ending
December 31, 2021

<u>Account</u>	<u>Description</u>	<u>2020 ACTUAL</u>	<u>2021 BUDGET</u>	<u>2021 YEAR END PROJECTION</u>	<u>2022 BUDGET</u>	<u>2022 BUDGET to 2021 BUDGET Variance \$</u>	<u>2022 BUDGET to 2021 BUDGET Variance %</u>
EXPENDITURE							
	Other Expenditures						
67000	Interfunc. Admin Charges	(\$726,000)	(\$788,900)	(\$788,900)	(\$878,900)	(\$90,000)	11.41%
	Total - Other Expenditures	(726,000)	(788,900)	(788,900)	(878,900)	(90,000)	11.41%
	TOTAL EXPENDITURE	(726,000)	(788,900)	(788,900)	(878,900)	(90,000)	11.41%
	NET REQUIREMENT	(726,000)	(788,900)	(788,900)	(878,900)	(90,000)	11.41%

The County of Grey
Paramedic Services - Capital
2022 Budget
For the Twelve Months Ending
December 31, 2021

Account	Description	2020 ACTUAL	2021 BUDGET	2021 YEAR END PROJECTION	2022 BUDGET	2022 BUDGET to 2021 BUDGET Variance \$	2022 BUDGET to 2021 BUDGET Variance %
REVENUE							
49300	Sale of Assets		(\$26,000)	(\$32,380)	(\$93,000)	(\$67,000)	257.69%
49400	Transfer From Reserve	(304,655)	(621,900)	(133,320)	(912,100)	(290,200)	46.66%
TOTAL REVENUE		(304,655)	(647,900)	(165,700)	(1,005,100)	(357,200)	55.13%
EXPENDITURE							
Other Expenditures							
62210	Debenture-Interest Payments	18,289	17,000	17,000	15,600	(1,400)	-8.24%
63041	Computer Purchases		92,500	103,500		(92,500)	-100.00%
63047	Vehicle Purchases	314,631	540,000		921,100	381,100	70.57%
63049	Equipment Purchases		23,400	70,200	84,000	60,600	258.97%
67002	Interfunc. Equip Operations	(10,000)	(8,000)	(8,000)		8,000	-100.00%
67027	Interfunc. Vehicle Charge	(8,900)	(8,900)	(8,900)	(8,900)		0.00%
68210	Debenture/Debt Principal Pmts.	47,135	48,400	48,400	49,800	1,400	2.89%
69100	Transfer to Reserves	32,200	58,800	58,800	81,200	22,400	38.10%
Total - Other Expenditures		393,355	763,200	281,000	1,142,800	379,600	49.74%
TOTAL EXPENDITURE							
TOTAL EXPENDITURE		393,355	763,200	281,000	1,142,800	379,600	49.74%
NET REQUIREMENT							
NET REQUIREMENT		88,700	115,300	115,300	137,700	22,400	19.43%

Transportation Services DETAILS

The 2022 Transportation Services departmental budgets include a net departmental requirement (total of operating and capital) of \$21,555,400 compared to \$20,985,800 in 2021, an increase of \$569,600, or 2.71%.

Ordinary Maintenance Budget

The 2022 Ordinary Maintenance budget reflects a \$129,000 increase as compared to 2021.

The Ordinary Maintenance budget is summarized into 5 sections:

Road Top Maintenance

- Consists of maintenance work such as, but not limited to Pothole Patching, Crack filling, Shoulder Graveling and Grading, and Washout Repairs

Right of Way Maintenance

- Consists of maintenance work such as, but not limited to Brushing, Ditching, Street Sweeping, Bridge Washing, and Accident Response and Clean Ups

Maintenance of Minor Capital

- Consists of maintenance work such as Replacement of Culverts Under 3 Metres and 3-Cable Guide Rail Replacements

Traffic Safety Device Maintenance

- Consists of Maintenance work such as, but not limited to Pavement Line Marking, Maintenance of Traffic Signals and Other Right of Way Electrical

Summer Supervision

- Consists of Area Supervisor and Lead Hand supervising work performed by the staff, completing summer patrolling and small maintenance items

Notable budget changes are:

- Pavement Line Marking is expected to increase by 30%, approximately \$130,000
- Increased fuel costs have resulted in an increase in expected fuel usage costs across the Road Top Maintenance budget

Winter Maintenance Budget

The 2022 Winter Maintenance budget reflects a \$131,200 increase as compared to 2021.

The Winter Maintenance budget is summarized into 3 sections:

Winter Ordinary Maintenance

- Consists of winter maintenance work such as, but not limited to Winter Pothole Patching, Winter Shoulder Grading, and Winter Sign Installation and Maintenance

Winter Supervision

- Consists of Area Supervisor and Lead Hand winter patrolling, small equipment repair and equipment washing

Winter Road Maintenance

- Consists of winter road maintenance work such as, but not limited to overall Winter Spreading and Plowing of roads

Notable budget changes are:

- Increased fuel costs have resulted in an increase across all Winter Maintenance activities
- Increased material costs

Supervision, Overhead and Administrative Budget

The 2022 Supervision, Overhead and Administrative budget reflects an increase of \$163,200, as compared to 2021.

The Supervision, Overhead and Administrative budget consists of the Supervision and Overhead, General Revenue, Sign Shop and Asset Management budgets.

Notable Budget Changes are:

- Increase of \$46,000 for increased insurance premiums
- Implementation of a new work and asset management software, and additional modules to the software have resulted in increased software licencing fees and implementation costs. The use of reserve funds has

been included in the 2022 budget to fund \$23,200 of implementation costs

Facilities, Depots and Domes Budget

The 2022 Facilities, Depots and Domes operating and capital budgets reflect an increase of \$11,700, as compared to 2021.

The capital portion of this budget increases to a net requirement of \$324,700 for 2022, up from \$318,400 in 2021. The planned work is based on the 2022-2031 Ten-Year Capital Forecast. Overall, the projects scheduled for 2022 remain as projects identified in the forecast, with one new capital project added and two capital projects that were carried over from the 2021 budget:

New:

- Patrol C Door Header and Truss \$30,000

Carried Over From 2021:

- Patrol D New Facility - \$8,450,000

The amount of funding required to be transferred to reserve to maintain the Depots and Domes is based on the 2017 Building Condition Assessments.

Major Road and Bridge Construction Budget

The 2022 Construction, Resurfacing and Minor Capital budget reflects an increase of \$134,500, as compared to 2021.

The 2021 County of Grey Asset Management Strategy, completed by PSD Citywide, recommended a 1.21% increase of corporate tax revenues each year for 15 years starting in

2022 to close the existing infrastructure funding gap. In 2022 this equates to \$754,348; an increase to the Ontario Community Infrastructure Fund (OCIF) allocation has been received and this funding has been utilized for this purpose instead of levy dollars.

The 2022 planned work is based on the 2022-2031 Ten-Year Capital Forecast. Overall, the projects scheduled for 2022 construction remain the same as projects identified in the 2022-2031 with the following exceptions:

Deferred:

1. Grey Road 4 Microsurface: East Limit of Maxwell to Grey Road 124 (4104-4108)
 - a. The project will be postponed until it reaches a larger treatment. Completing a microsurface now will provide minimal increase in life of the asset.
2. Grey Road 7 Pulverize and Pave Rehabilitation: 2.8 km north of Grey Road 13 to Sideroad 22B (7006,7009)
 - a. Grey Road 7 will be postponed until 2023 and the project will become full reconstruction, utilizing development charges.
3. Grey Road 18 Pulverize & Pave: Grey Road 11 - Grey Road 29 (18015 - 18018)
 - a. Grey Road 18 will be postponed until 2023 and the project will become full reconstruction, utilizing development charges.

- a. The structure is currently being designed, is no threat to the public safety in 2022 and will be brought forward to a future year.

Two capital projects were part of the 2021 Budget and have been moved forward to 2022:

1. Structure 009-354 Grey Road 9
 - a. Late tendering of project resulted in bids coming in excessively high and over budget.
2. Grey Road 15 Rehabilitation - 3rd Ave. East to 600 m north of 32nd Street East (Part 15033 & 15036)
 - a. This project was tendered late in the spring and resulted in only one high priced bid. It will be tendered very early in 2022. The relocation of utilities has also delayed the project.

As well, one capital project has been added to the 2022 budget, as follows:

1. Grey Road 31 Overlay: Grey Road 2 to Simcoe Road 91 (31003-31015)
 - a. Moved forward from 2024
 - b. One lift of asphalt was completed previously. Completing a new overlay would greatly extend the life of the pavement.

Capital project expenditure budgets have increased as a result of fuel costs and increase in the Asphalt Cement Index. A transfer to reserve is included in this capital budget to help fund future Facility and Asset related projects.

4. Structure 009-349 Grey Road 9

A 2022 Major Capital Construction map has been included with this budget package and this map identifies the 2022 proposed construction projects.

Equipment Budget

In 2022, the Transportation Services Department is planning to purchase \$1,531,100 in new equipment and make payment of \$1,036,700 for 2021 budgeted equipment purchases that due to supply chain delays will not be received until 2022. The current fleet consists of 31 vehicles and 40 pieces of equipment valued at over \$11,000,000. The planned new equipment purchases are based on the 2022-2031 Ten-Year Capital Forecast, with the following modifications:

- Bridge Crew Utility Vehicle
 - Deferred as the current vehicle is still in good working condition

The following are the 2022 budgeted purchases:

- Half-ton Trucks (4) - \$161,200 – from 2021
- Half-ton Trucks (3) - \$120,900
- Tandem Trucks (2) - \$647,300 – from 2021
- Roll Off Tandem Trucks (2) - \$934,800
- Three-Quarter-Ton Trucks (2) - \$74,500 – from 2021
- Loader Backhoe (1) - \$153,700 – from 2021
- Payloader (1) - \$290,700
- Ontario Works Van (1) - \$42,300
- Mobile Radios and Truck Mount Kits - \$63,900
- Non-licensed Equipment - \$78,500

These purchases will be funded from the Transportation Equipment Reserve and from the sale of equipment. To maintain an adequate balance in the Equipment Reserve, there will be \$1,020,600 transferred into the reserve in 2022.



**COUNTY OF GREY
TRANSPORTATION SERVICES
2022 BUDGET NET DEPARTMENT REQUIREMENT SUMMARY**

OPERATING SUMMARY

	2020	2021		2022			Net Budget Change	
	Actual	Budgeted Levy	Year End Projection	Revenue	Budgeted Expenditure	Levy	2022 Budget vs 2021 Budget Variance \$	Variance %
Ordinary Maintenance	\$3,460,459	\$3,121,200	\$3,121,200	(\$35,000)	\$3,285,200	\$3,250,200	\$129,000	4.13%
Winter Maintenance	\$4,581,464	\$4,620,800	\$4,620,800	(\$270,000)	\$5,022,000	\$4,752,000	\$131,200	2.84%
Facilities, Depots and Domes	\$285,013	\$273,000	\$318,700	\$0	\$278,400	\$278,400	\$5,400	1.98%
Supervision, Overhead and Administrative Summary	\$1,789,336	\$2,840,900	\$2,804,400	(\$295,100)	\$3,299,200	\$3,004,100	\$163,200	5.74%
Machinery & Equipment Summary	\$202,990	\$0	(\$16,000)	(\$7,500)	\$7,500	\$0	\$0	0.00%
Major Road and Bridge Construction Summary	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
Total Operating	\$10,319,262	\$10,855,900	\$10,849,100	(\$607,600)	\$11,892,300	\$11,284,700	\$428,800	3.95%

CAPITAL SUMMARY

	2020	2021		2022			Net Budget Change	
	Actual	Budgeted Levy	Year End Projection	Revenue	Budgeted Expenditure	Levy	2022 Budget vs 2021 Budget Variance \$	Variance %
Ordinary Maintenance	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
Winter Maintenance	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
Facilities, Depots and Domes	\$312,101	\$318,400	\$701,200	(\$9,107,500)	\$9,432,200	\$324,700	\$6,300	1.98%
Supervision, Overhead and Administrative Summary	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
Machinery & Equipment Summary	(\$1)	\$0	\$0	(\$2,575,800)	\$2,575,800	\$0	\$0	0.00%
Major Road and Bridge Construction Summary	\$7,609,638	\$9,811,500	\$8,784,800	(\$11,332,200)	\$21,278,200	\$9,946,000	\$134,500	1.37%
Total Capital	\$7,921,738	\$10,129,900	\$9,486,000	(\$23,015,500)	\$33,286,200	\$10,270,700	\$140,800	1.39%



**COUNTY OF GREY
TRANSPORTATION SERVICES
2022 BUDGET NET DEPARTMENT REQUIREMENT SUMMARY**

OPERATING AND CAPITAL COMBINED SUMMARY

	2020	2021		2022			Net Budget Change	
	Actual	Budgeted Levy	Year End Projection	Revenue	Budgeted Expenditure	Levy	2022 Budget vs 2021 Budget Variance \$	Variance %
Ordinary Maintenance	\$3,460,459	\$3,121,200	\$3,121,200	(\$35,000)	\$3,285,200	\$3,250,200	\$129,000	4.13%
Winter Maintenance	\$4,581,464	\$4,620,800	\$4,620,800	(\$270,000)	\$5,022,000	\$4,752,000	\$131,200	2.84%
Facilities, Depots and Domes	\$597,114	\$591,400	\$1,019,900	(\$9,107,500)	\$9,710,600	\$603,100	\$11,700	1.98%
Supervision, Overhead and Administrative Summary	\$1,789,336	\$2,840,900	\$2,804,400	(\$295,100)	\$3,299,200	\$3,004,100	\$163,200	5.74%
Machinery & Equipment Summary	\$202,989	\$0	(\$16,000)	(\$2,583,300)	\$2,583,300	\$0	\$0	0.00%
Major Road and Bridge Construction Summary	\$7,609,638	\$9,811,500	\$8,784,800	(\$11,332,200)	\$21,278,200	\$9,946,000	\$134,500	1.37%
Total - Operating & Capital Summary	\$18,241,000	\$20,985,800	\$20,335,100	(\$23,623,100)	\$45,178,500	\$21,555,400	\$569,600	2.71%

The County of Grey
Ordinary Maintenance - Operating
2022 Budget

Account	Description	2020 ACTUAL	2021 BUDGET	2021 YEAR END PROJECTION	2022 BUDGET	2022 BUDGET to 2021 BUDGET Variance \$	2022 BUDGET to 2021 BUDGET Variance %
REVENUE							
53001	Other Municipalities	\$22,708	(\$15,000)	(\$5,000)	(\$10,000)	\$5,000	-33.33%
53002	Lower Tier Municipalities	(22,799)	(5,000)	(5,000)	(10,000)	(5,000)	100.00%
54040	Cost Recoveries	(14,134)	(15,000)	(25,000)	(15,000)	0	0.00%
	TOTAL REVENUE	(14,225)	(35,000)	(35,000)	(35,000)	0	0.00%
EXPENDITURE							
Salaries and Wages							
61000	Salaries and Wages	830,269	895,000	820,000	911,100	16,100	1.80%
61003	Overtime Wages	30,005	0	0	0	0	0.00%
	Total - Salaries & Wages	860,274	895,000	820,000	911,100	16,100	1.80%
Employee Benefits							
61220	CPP	37,807	39,200	42,000	44,000	4,800	12.24%
61221	EI	13,451	12,900	13,800	14,900	2,000	15.50%
61222	WSIB Premiums	11,675	11,900	11,000	12,300	400	3.36%
61223	OMERS	62,510	71,000	70,000	78,400	7,400	10.42%
61224	EHT	16,864	17,400	16,200	17,700	300	1.72%
61225	Group Benefits	105,702	105,000	105,000	108,500	3,500	3.33%
61228	Boot Allowance	2,711	2,000	3,000	2,000	0	0.00%
61999	Payroll Burden Allocation	209,686	0	0	0	0	0.00%
	Total - Employee Benefits	460,406	259,400	261,000	277,800	18,400	7.09%
	Total Salaries and Benefits	1,320,680	1,154,400	1,081,000	1,188,900	34,500	2.99%
Other Expenditures							
63063	Postage/Courier/Freight	116	0	0	0	0	0.00%
63070	Other Materials & Services	339	1,500	200	1,500	0	0.00%
63300	Staff Training and Development	0	7,000	500	7,000	0	0.00%
63310	Travel & Meal Expenses	3,571	3,000	1,500	3,000	0	0.00%
63419	Waste Disposal	23	0	0	0	0	0.00%
63441	Hydro/Water	17,715	25,000	20,000	25,000	0	0.00%
63450	Maintenance of Equipment	1,907	1,500	2,000	1,500	0	0.00%
63702	Equipment Costs/Rentals	39,265	40,000	17,000	40,000	0	0.00%
63708	Licenses and Fees	2,247	1,600	2,000	1,600	0	0.00%
63756	Signs	29,438	30,000	54,000	35,000	5,000	16.67%
63902	Road Mtce & Construction	120,567	220,000	220,000	170,000	(50,000)	-22.73%
64120	Purchased Service	8,003	20,000	5,000	15,000	(5,000)	-25.00%
64601	Hired Equipment	163,943	176,000	251,800	200,200	24,200	13.75%
64604	Traffic Lights	208,064	125,000	135,000	130,000	5,000	4.00%
64902	Road Mtce & Construction	690,646	630,000	645,000	726,000	96,000	15.24%
67002	Interfunc. Equip Operations	718,120	625,000	625,000	630,000	5,000	0.80%
67009	Interfunc. Sign Manufaturing	97,966	52,000	52,000	55,500	3,500	6.73%
67011	Interfunc. Stock Usage	52,074	44,200	44,200	55,000	10,800	24.43%
	Total - Other Expenditures	2,154,004	2,001,800	2,075,200	2,096,300	94,500	4.72%
	TOTAL EXPENDITURE	3,474,684	3,156,200	3,156,200	3,285,200	129,000	4.09%
	NET REQUIREMENT	3,460,459	3,121,200	3,121,200	3,250,200	129,000	4.13%

The County of Grey
Ordinary Maintenance Summary
2022 Budget

Description	2020	2021	2021 YE	2022	2022 BUDGET to	2022 BUDGET to
	ACTUAL	BUDGET	PROJECTION	BUDGET	2021 BUDGET	2021 BUDGET
					Variance \$	Variance %
Road Top Maintenance	461,941	565,000	580,000	585,000	20,000	3.54%
Right of Way Maintenance	1,144,556	1,046,200	1,026,200	1,026,200	(20,000)	-1.91%
Maintenance Minor Capital	390,195	310,000	295,000	300,000	(10,000)	-3.23%
Traffic Safety Device Maintenance	1,092,082	900,000	920,000	1,034,000	134,000	14.89%
Summer Supervision	371,685	300,000	300,000	305,000	5,000	1.67%
Total Net Levy	3,460,459	3,121,200	3,121,200	3,250,200	129,000	4.13%

The County of Grey
Winter Maintenance - Operating
2022 Budget

Account	Description	2020 ACTUAL	2021 BUDGET	2021 YEAR END PROJECTION	2022 BUDGET	2022 BUDGET to 2021 BUDGET Variance \$	2022 BUDGET to 2021 BUDGET Variance %
REVENUE							
53001	Other Municipalities	(\$52,179)	(\$50,000)	(\$50,000)	(\$60,000)	(\$10,000)	20.00%
53002	Lower Tier Municipalities	(106,199)	(160,000)	(160,000)	(160,000)	0	0.00%
54040	Cost Recoveries	(24,514)	(50,000)	(40,000)	(50,000)	0	0.00%
	TOTAL REVENUE	(182,892)	(260,000)	(250,000)	(270,000)	(10,000)	3.85%
EXPENDITURE							
Salaries and Wages							
61000	Salaries and Wages	959,891	1,020,600	1,020,600	1,043,000	22,400	2.19%
61003	Overtime Wages	139,166	0	0	0	0	0.00%
	Total - Salaries & Wages	1,099,057	1,020,600	1,020,600	1,043,000	22,400	2.19%
Employee Benefits							
61220	CPP	43,808	43,800	43,800	48,700	4,900	11.19%
61221	EI	15,395	15,100	15,100	16,400	1,300	8.61%
61222	WSIB Premiums	14,570	13,700	13,700	14,000	300	2.19%
61223	OMERS	70,657	84,100	84,100	92,900	8,800	10.46%
61224	EHT	21,189	20,100	20,100	20,600	500	2.49%
61225	Group Benefits	106,391	117,300	117,300	128,200	10,900	9.29%
61228	Boot Allowance	1,624	1,500	1,500	1,500	0	0.00%
61999	Payroll Burden Allocation	181,919	0	0	0	0	0.00%
	Total - Employee Benefits	455,553	295,600	295,600	322,300	26,700	9.03%
	Total Salaries and Benefits	1,554,610	1,316,200	1,316,200	1,365,300	49,100	3.73%
Other Expenditures							
63052	Cellular	1,004	1,000	1,000	1,000	0	0.00%
63063	Postage/Courier/Freight	28	0	0	0	0	0.00%
63070	Other Materials & Services	420	1,000	1,000	1,000	0	0.00%
63310	Travel & Meal Expenses	2,367	1,500	1,500	1,500	0	0.00%
63441	Hydro/Water	980	1,000	1,000	1,000	0	0.00%
63450	Maintenance of Equipment	13,950	3,000	3,000	3,000	0	0.00%
63531	Other Expenditure Recovery	(8,081)	0	0	0	0	0.00%
63702	Equipment Costs/Rentals	342	5,000	5,000	5,000	0	0.00%
63902	Road Mtce & Construction	(87,775)	(70,000)	(80,000)	(88,000)	(18,000)	25.71%
64020	Computer Support/Maintenance	4,887	15,000	20,000	15,000	0	0.00%
64120	Purchased Service	22,248	10,000	10,000	10,000	0	0.00%
64601	Hired Equipment	441,034	258,300	253,300	260,000	1,700	0.66%
67002	Interfunc. Equip Operations	1,369,150	1,533,000	1,533,000	1,585,400	52,400	3.42%
67011	Interfunc. Stock Usage	1,449,192	1,805,800	1,805,800	1,861,800	56,000	3.10%
	Total - Other Expenditures	3,209,746	3,564,600	3,554,600	3,656,700	92,100	2.58%
	TOTAL EXPENDITURE	4,764,356	4,880,800	4,870,800	5,022,000	141,200	2.89%
	NET REQUIREMENT	4,581,464	4,620,800	4,620,800	4,752,000	131,200	2.84%

The County of Grey
Winter Maintenance Summary
2022 Budget

Description	2020 ACTUAL	2021 BUDGET	2021 YE PROJECTION	2022 BUDGET	2022 BUDGET to 2021 BUDGET	2022 BUDGET to 2021 BUDGET
					Variance \$	Variance %
Winter Ordinary Maintenance	328,896	295,000	295,000	302,000	7,000	2.37%
Winter Supervision	1,153,751	1,050,000	1,050,000	1,080,000	30,000	2.86%
Winter Road Maintenance	3,098,817	3,275,800	3,275,800	3,370,000	94,200	2.88%
Total Net Levy	4,581,464	4,620,800	4,620,800	4,752,000	131,200	2.84%

The County of Grey
Facilities, Depots & Domes - Operating
2022 Budget

Account	Description	2020 ACTUAL	2021 BUDGET	2021 YEAR END PROJECTION	2022 BUDGET	2022 BUDGET to 2021 BUDGET Variance \$	2022 BUDGET to 2021 BUDGET Variance %
EXPENDITURE							
Salaries and Wages							
61000	Salaries and Wages	\$99,521	\$103,000	\$103,000	\$104,700	\$1,700	1.65%
61003	Overtime Wages	2,043	0	0	0	0	0.00%
Total - Salaries & Wages		101,564	103,000	103,000	104,700	1,700	1.65%
Employee Benefits							
61220	CPP	4,305	5,500	5,500	6,000	500	9.09%
61221	EI	1,551	1,600	1,600	1,600	0	0.00%
61222	WSIB Premiums	1,364	1,400	1,400	1,400	0	0.00%
61223	OMERS	5,251	8,000	8,000	8,300	300	3.75%
61224	EHT	1,970	2,000	2,000	2,000	0	0.00%
61225	Group Benefits	10,957	14,000	14,000	14,900	900	6.43%
61228	Boot Allowance	158	500	500	500	0	0.00%
61999	Payroll Burden Allocation	17,937	0	0	0	0	0.00%
Total - Employee Benefits		43,493	33,000	33,000	34,700	1,700	5.15%
Total Salaries and Benefits		145,057	136,000	136,000	139,400	3,400	2.50%
Other Expenditures							
63030	Copying & Printing	1,893	2,500	2,500	2,500	0	0.00%
63060	Office & Charting Supplies	170	0	0	0	0	0.00%
63063	Postage/Courier/Freight	8	0	0	0	0	0.00%
63070	Other Materials & Services	1,214	1,500	1,500	1,500	0	0.00%
63310	Travel & Meal Expenses	33	0	0	0	0	0.00%
63401	Cleaning Supplies	0	2,000	2,000	2,000	0	0.00%
63403	Maintenance of Buildings	32,407	28,000	27,700	28,000	0	0.00%
63419	Waste Disposal	25,009	23,000	23,000	23,000	0	0.00%
63440	Heat	29,685	40,000	40,000	40,000	0	0.00%
63441	Hydro/Water	41,681	45,000	45,000	45,000	0	0.00%
63442	Water/Sewage & Fire Protect.	1,649	1,500	1,500	1,500	0	0.00%
63450	Maintenance of Equipment	6,705	7,000	12,000	7,000	0	0.00%
63485	Maintenance of Grounds	986	5,000	5,000	5,000	0	0.00%
63702	Equipment Costs/Rentals	10,666	9,000	4,000	9,000	0	0.00%
63708	Licenses and Fees	109	500	500	500	0	0.00%
63756	Signs	12	0	0	0	0	0.00%
64102	Professional & Consulting fees	0	1,000	15,000	1,000	0	0.00%
64120	Purchased Service	6,724	7,000	9,000	8,000	1,000	14.29%
64401	Cleaning Contracts	10,672	10,000	10,000	10,000	0	0.00%
64403	Bldg Contracted Services	14,644	10,000	40,000	11,000	1,000	10.00%
64450	Repairs to Ground Equip.	714	1,000	1,000	1,000	0	0.00%
64601	Hired Equipment	4,808	8,000	8,000	8,000	0	0.00%
65110	Insurance	3,201	5,000	5,000	5,000	0	0.00%
67002	Interfunc. Equip Operations	(53,034)	(70,000)	(70,000)	(70,000)	0	0.00%
Total - Other Expenditures		139,956	137,000	182,700	139,000	2,000	1.46%
TOTAL EXPENDITURE		285,013	273,000	318,700	278,400	5,400	1.98%
NET REQUIREMENT		285,013	273,000	318,700	278,400	5,400	1.98%

The County of Grey
Supervision, Overhead and Administrative - Operating Summary
2022 Budget

Account	Description	2020 ACTUAL	2021 BUDGET	2021 YEAR END PROJECTION	2022 BUDGET	2022 BUDGET to 2021 BUDGET Variance \$	2022 BUDGET to 2021 BUDGET Variance %
REVENUE							
49400	Transfer From Reserve	(\$132,581)	(\$414,900)	(\$357,100)	(\$23,200)	\$391,700	-94.41%
49415	From Reserve - Dev. Charges	(29,295)	0	0	(8,400)	(8,400)	100.00%
51135	Fed-Prov Safe Restart Mun Oper'g Fu	(14,078)	0	0	0	0	0.00%
53001	Other Municipalities	(24)	(500)	(500)	(500)	0	0.00%
53002	Lower Tier Municipalities	(3,253)	(5,000)	(1,000)	(5,000)	0	0.00%
54040	Cost Recoveries	(5,915)	(10,000)	(12,000)	(12,000)	(2,000)	20.00%
54060	Miscellaneous Receipts	(136,881)	(135,000)	(140,000)	(145,000)	(10,000)	7.41%
54200	Entrance Permits	(81,668)	(45,000)	(53,200)	(50,000)	(5,000)	11.11%
54210	Move Permits	(22,604)	(20,000)	(20,000)	(20,000)	0	0.00%
54260	Advertising Sign Permits	(2,083)	(4,000)	(2,500)	(4,000)	0	0.00%
54270	Encroachment Permits	(26,555)	(27,000)	(21,000)	(27,000)	0	0.00%
	TOTAL REVENUE	(454,937)	(661,400)	(607,300)	(295,100)	366,300	-55.38%
EXPENDITURE							
Salaries and Wages							
61000	Salaries and Wages	1,541,405	1,730,300	1,666,300	1,752,600	22,300	1.29%
61003	Overtime Wages	(74,741)	0	0	0	0	0.00%
	Total - Salaries & Wages	1,466,664	1,730,300	1,666,300	1,752,600	22,300	1.29%
Employee Benefits							
61220	CPP	55,903	73,000	70,500	77,000	4,000	5.48%
61221	EI	19,854	24,800	24,100	25,900	1,100	4.44%
61222	WSIB Premiums	19,401	23,100	23,300	23,300	200	0.87%
61223	OMERS	141,147	144,600	137,900	153,600	9,000	6.22%
61224	EHT	29,528	34,100	32,900	34,500	400	1.17%
61225	Group Benefits	204,736	197,800	189,400	211,400	13,600	6.88%
61228	Boot Allowance	2,588	2,500	2,600	2,500	0	0.00%
61260	Service Awards	1,806	1,500	1,500	1,500	0	0.00%
61999	Payroll Burden Allocation	(611,182)	0	0	0	0	0.00%
	Total - Employee Benefits	(136,219)	501,400	481,200	529,700	28,300	5.64%
	Total Salaries and Benefits	1,330,445	2,231,700	2,147,500	2,282,300	50,600	2.27%
Other Expenditures							
63000	Advertising	331	1,000	1,000	1,000	0	0.00%
63010	Association/Membership Fees	4,975	4,000	4,500	4,000	0	0.00%
63020	Computer Support/Maintenance	16,066	16,000	16,000	15,000	(1,000)	-6.25%
63030	Copying & Printing	3,139	4,000	4,000	3,500	(500)	-12.50%
63041	Computer Purchases	23,059	16,300	16,300	6,200	(10,100)	-61.96%
63042	Equip/Furniture Purchases	1,801	3,000	1,000	3,000	0	0.00%
63051	Telephone	22,051	20,000	20,000	20,000	0	0.00%
63052	Cellular	25,346	25,000	25,000	25,000	0	0.00%
63060	Office & Charting Supplies	5,743	4,200	4,200	4,000	(200)	-4.76%
63063	Postage/Courier/Freight	1,303	3,000	1,200	1,500	(1,500)	-50.00%
63064	Subscriptions & Publications	3,942	0	0	0	0	0.00%
63070	Other Materials & Services	10,723	4,000	4,600	4,000	0	0.00%
63300	Staff Training and Development	7,282	30,000	30,200	30,000	0	0.00%
63310	Travel & Meal Expenses	6,391	5,400	4,600	6,000	600	11.11%
63320	Conferences	3,401	2,500	700	3,000	500	20.00%
63441	Hydro/Water	363	0	0	0	0	0.00%
63450	Maintenance of Equipment	0	0	1,400	1,000	1,000	100.00%
63509	Safety Supplies	22,803	40,000	55,000	45,000	5,000	12.50%
63531	Other Expenditure Recovery	(1,326)	(1,000)	(23,600)	(1,000)	0	0.00%
63603	Vehicle Operations	41	0	400	0	0	0.00%
63702	Equipment Costs/Rentals	28,946	20,000	15,000	15,000	(5,000)	-25.00%
63708	Licenses and Fees	5,889	6,000	6,000	6,000	0	0.00%
63756	Signs	48,524	34,600	43,500	36,500	1,900	5.49%

The County of Grey
Supervision, Overhead and Administrative - Operating Summary
2022 Budget

Account	Description	2020	2021	2021	2022	2022 BUDGET to	2022 BUDGET to
		ACTUAL	BUDGET	YEAR END PROJECTION	BUDGET	2021 BUDGET	2021 BUDGET
						Variance \$	Variance %
63902	Road Mtce & Construction	\$646	\$0	\$0	\$0	\$0	0.00%
64020	Computer Support/Maintenance	139,214	275,000	245,000	90,000	(185,000)	-67.27%
64100	Legal Fees	3,371	5,000	6,000	5,000	0	0.00%
64102	Professional & Consulting fees	123,859	150,800	155,100	154,000	3,200	2.12%
64120	Purchased Service	50,445	60,000	50,000	45,000	(15,000)	-25.00%
64601	Hired Equipment	59,374	105,000	116,000	0	(105,000)	-100.00%
65110	Insurance	316,617	316,000	343,000	362,000	46,000	14.56%
65200	Bank Charges	3,354	3,500	3,800	3,000	(500)	-14.29%
66000	Payments to Indiv. & Organiz'	11,937	4,000	0	0	(4,000)	-100.00%
67002	Interfunc. Equip Operations	8,371	25,000	25,000	33,500	8,500	34.00%
67009	Interfunc. Sign Manufaturing	(103,399)	(60,000)	(60,000)	(65,000)	(5,000)	8.33%
67013	Interfunc. Audit Fees	1,345	1,400	1,400	1,400	0	0.00%
67014	Interfunc. IS Costs	57,900	65,900	65,900	77,300	11,400	17.30%
69070	Transfer to Aggregate Fund	0	11,000	12,000	12,000	1,000	9.09%
69100	Transfer to Reserves	0	70,000	70,000	70,000	0	0.00%
Total - Other Expenditures		913,827	1,270,600	1,264,200	1,016,900	(253,700)	-19.97%
TOTAL EXPENDITURE		2,244,272	3,502,300	3,411,700	3,299,200	(203,100)	-5.80%
NET REQUIREMENT		1,789,335	2,840,900	2,804,400	3,004,100	163,200	5.74%

The County of Grey
Machinery, Equipment & Stock - Operating Summary
2022 Budget

Account	Description	2020 ACTUAL	2021 BUDGET	2021 YEAR END PROJECTION	2022 BUDGET	2022 BUDGET to 2021 BUDGET Variance \$	2022 BUDGET to 2021 BUDGET Variance %
REVENUE							
49300	Sale of Assets	(\$2,146)	\$0	(\$11,000)	\$0	\$0	0.00%
53002	Lower Tier Municipalities	(7,917)	(7,000)	(7,800)	(7,500)	(500)	7.14%
54060	Miscellaneous Receipts	0	0	(8,500)	0	0	0.00%
	TOTAL REVENUE	(10,063)	(7,000)	(27,300)	(7,500)	(500)	7.14%
EXPENDITURE							
Salaries and Wages							
61000	Salaries and Wages	303,672	306,500	306,500	311,400	4,900	1.60%
61003	Overtime Wages	22,081	0	0	0	0	0.00%
	Total - Salaries & Wages	325,753	306,500	306,500	311,400	4,900	1.60%
Employee Benefits							
61220	CPP	12,784	13,500	13,500	14,800	1,300	9.63%
61221	EI	4,472	4,500	4,500	4,600	100	2.22%
61222	WSIB Premiums	4,373	4,000	4,000	4,100	100	2.50%
61223	OMERS	28,236	25,000	25,000	25,600	600	2.40%
61224	EHT	6,317	6,000	6,000	6,100	100	1.67%
61225	Group Benefits	33,520	37,500	37,500	40,000	2,500	6.67%
61228	Boot Allowance	920	500	500	500	0	0.00%
61999	Payroll Burden Allocation	64,584	0	0	0	0	0.00%
	Total - Employee Benefits	155,206	91,000	91,000	95,700	4,700	5.16%
	Total Salaries and Benefits	480,959	397,500	397,500	407,100	9,600	2.42%
Other Expenditures							
63063	Postage/Courier/Freight	304	500	500	500	0	0.00%
63070	Other Materials & Services	4,748	13,000	8,000	13,000	0	0.00%
63300	Staff Training and Development	0	1,000	500	1,000	0	0.00%
63310	Travel & Meal Expenses	18	0	0	0	0	0.00%
63401	Cleaning Supplies	0	1,000	500	1,000	0	0.00%
63403	Maintenance of Buildings	828	500	500	500	0	0.00%
63450	Maintenance of Equipment	16,011	15,000	15,000	15,000	0	0.00%
63600	Fuel	528,863	455,000	502,800	585,000	130,000	28.57%
63603	Vehicle Operations	406,398	398,200	373,200	411,400	13,200	3.31%
63702	Equipment Costs/Rentals	12,324	19,000	15,000	19,000	0	0.00%
63708	Licenses and Fees	66,293	65,000	67,000	68,000	3,000	4.62%
63902	Road Mtce & Construction	1,573,291	1,950,000	1,950,000	1,950,000	0	0.00%
64102	Professional & Consulting fees	0	4,000	3,500	4,000	0	0.00%
64120	Purchased Service	11,195	26,000	20,000	26,000	0	0.00%
64401	Cleaning Contracts	9,055	10,000	10,000	10,000	0	0.00%
64450	Repairs to Ground Equip.	5,232	6,000	2,000	6,000	0	0.00%
64601	Hired Equipment	3,155	3,500	3,500	3,500	0	0.00%
67002	Interfunc. Equip Operations	(2,215,442)	(2,345,000)	(2,345,000)	(2,408,900)	(63,900)	2.72%
67009	Interfunc. Sign Manufaturing	610	0	0	0	0	0.00%
67011	Interfunc. Stock Usage	(1,529,490)	(1,875,000)	(1,875,000)	(1,944,800)	(69,800)	3.72%
67021	Interfunc. Fuel	(113,045)	(114,000)	(114,000)	(156,000)	(42,000)	36.84%
67022	Interfunc. Vehicle Parts	(8,254)	(9,200)	(9,200)	(9,200)	0	0.00%
67024	Interfunc. Vehicle Lease	(15,000)	(15,000)	(15,000)	(15,200)	(200)	1.33%
69100	Transfer to Reserves	975,000	1,000,000	1,000,000	1,020,600	20,600	2.06%
	Total - Other Expenditures	(267,906)	(390,500)	(386,200)	(399,600)	(9,100)	2.33%
	TOTAL EXPENDITURE	213,053	7,000	11,300	7,500	500	7.14%
	NET REQUIREMENT	202,990	0	(16,000)	0	0	0.00%

The County of Grey
Major Road and Bridge Construction - Capital Summary
2022 Budget

Account	Description	2020 ACTUAL	2021 BUDGET	2021 YEAR END PROJECTION	2022 BUDGET	2022 BUDGET to 2021 BUDGET Variance \$	2022 BUDGET to 2021 BUDGET Variance %
REVENUE							
49400	Transfer From Reserve	\$0	(\$1,800,000)	(\$726,700)	(\$3,396,700)	(\$1,596,700)	88.71%
49415	From Reserve - Dev. Charges	0	(1,682,100)	(348,000)	(1,413,200)	268,900	-15.99%
49425	From Reserve - CCBF	(3,563,859)	(3,729,000)	(3,446,700)	(2,069,700)	1,659,300	-44.50%
51100	Provincial Conditional Grant	(1,414,624)	(1,279,900)	(1,279,900)	(2,805,200)	(1,525,300)	119.17%
53001	Other Municipalities	0	(1,969,000)	(400,000)	(1,647,400)	321,600	-16.33%
53002	Lower Tier Municipalities	(5,019)	0	0	0	0	0.00%
TOTAL REVENUE		(4,983,502)	(10,460,000)	(6,201,300)	(11,332,200)	(872,200)	8.34%
EXPENDITURE							
Salaries and Wages							
61000	Salaries and Wages	568,594	660,400	660,400	671,400	11,000	1.67%
61003	Overtime Wages	43,296	0	0	0	0	0.00%
Total - Salaries & Wages		611,890	660,400	660,400	671,400	11,000	1.67%
Employee Benefits							
61220	CPP	22,815	28,500	28,500	30,000	1,500	5.26%
61221	EI	7,809	9,700	9,700	10,300	600	6.19%
61222	WSIB Premiums	8,070	8,700	8,700	8,900	200	2.30%
61223	OMERS	56,932	54,100	54,100	55,800	1,700	3.14%
61224	EHT	11,807	12,800	12,800	13,000	200	1.56%
61225	Group Benefits	67,911	83,000	83,000	85,400	2,400	2.89%
61228	Boot Allowance	1,417	3,000	3,000	3,000	0	0.00%
61999	Payroll Burden Allocation	137,057	0	0	0	0	0.00%
Total - Employee Benefits		313,818	199,800	199,800	206,400	6,600	3.30%
Total Salaries and Benefits		925,708	860,200	860,200	877,800	17,600	2.05%
Other Expenditures							
63070	Other Materials & Services	2,375	4,000	4,000	4,000	0	0.00%
63300	Staff Training and Development	0	3,000	3,000	3,000	0	0.00%
63310	Travel & Meal Expenses	20,203	20,500	20,500	20,000	(500)	-2.44%
63450	Maintenance of Equipment	685	0	0	0	0	0.00%
63531	Other Expenditure Recovery	(617,703)	(35,000)	(59,000)	(45,000)	(10,000)	28.57%
63603	Vehicle Operations	126	0	0	0	0	0.00%
63702	Equipment Costs/Rentals	11,375	166,600	186,600	170,000	3,400	2.04%
63708	Licenses and Fees	3,530	1,000	1,000	1,000	0	0.00%
63902	Road Mtce & Construction	45,812	227,300	133,700	226,100	(1,200)	-0.53%
63911	Land	7,760	150,000	40,000	150,000	0	0.00%
64100	Legal Fees	2,667	100,000	100,000	100,000	0	0.00%
64102	Professional & Consulting fees	356,931	530,000	525,000	550,000	20,000	3.77%
64120	Purchased Service	5,472	100,000	100,000	105,000	5,000	5.00%
64601	Hired Equipment	0	70,000	70,800	83,100	13,100	18.71%
64604	Traffic Lights	122,468	75,000	88,500	79,000	4,000	5.33%
64902	Road Mtce & Construction	10,708,338	17,803,900	9,859,700	16,190,800	(1,613,100)	-9.06%
67002	Interfunc. Equip Operations	103,722	162,000	162,000	160,000	(2,000)	-1.23%
67009	Interfunc. Sign Manufacturing	4,824	8,000	8,000	9,500	1,500	18.75%
67011	Interfunc. Stock Usage	23,445	25,000	25,000	28,000	3,000	12.00%
69100	Transfer to Reserves	865,400	0	2,857,100	2,565,900	2,565,900	100.00%
Total - Other Expenditures		11,667,430	19,411,300	14,125,900	20,400,400	989,100	5.10%
TOTAL EXPENDITURE		12,593,138	20,271,500	14,986,100	21,278,200	1,006,700	4.97%
NET REQUIREMENT		7,609,636	9,811,500	8,784,800	9,946,000	134,500	1.37%

The County of Grey
Construction and Resurfacing - Project Summary
2022 Budget

Description	2022 BUDGET
Grey Road 2 Pulverize & Pave Rehabilitation: Grey Road 19 - Grey Road 119 (2030-2036)	2,575,000
Provincial Grant - OCIF Grant	(1,322,600)
Transfer From Reserve - Canada Community Building Fund	(869,700)
Grey Road 8 Overlay: Highway 89 to Grey Road 9 (8003-8015)	2,300,000
Provincial Grant - OCIF Grant	(1,322,600)
Grey Road 10 Grind and Pave: South Limit of Elmwood (Parker Street) - North Limit of Elmwood (300 m North of Church Street) (10045-10048)	274,800
Partner - Bruce County	(137,400)
Grey Road 13 Pulverize and Pave: Beaver River Bridge to Slabtown Road (13048)	655,400
Grey Road 13 Pulverize and Pave: Grey Road 40 to 10th Line (13054)	544,600
Grey Road 15 Rehabilitation - 3rd Ave. East to 600 m north of 32nd Street East (Part 15033 & 15036)	3,433,300
Provincial Grant - OMCC Grant	(130,000)
Transfer From Reserve - Transportation General	(2,061,800)
Transfer From Reserve - Development Charges	(606,100)
Transfer From Reserve - Construction Grey Road 15	(200,000)
Grey Road 19 and Grey Road 21 Intersection Upgrades (Utilities and Booster Station)	2,770,000
Partner - Town of the Blue Mountains	(1,000,000)
Partner - Simcoe	(510,000)
Transfer From Reserve - Transportation General	(452,900)
Transfer From Reserve - Development Charges	(807,100)
Grey Road 31 Overlay: Grey Road 2 to Simcoe Road 91 (31003-31015)	2,017,500
Transfer From Reserve - Canada Community Building Fund	(1,200,000)
Structure 009-354 Grey Road 9	1,100,000
Transfer From Reserve - Transportation General	(612,000)
Structure 13-092 - Fibre Wrap	520,200
Transfer to Reserve - General Reserve	2,565,900
Total Expenditures	16,190,800
Transfer From Reserve - Canada Community Building Fund	(2,069,700)
Transfer From Reserve - Development Charges	(1,413,200)
Transfer From Reserve - Transportation General	(3,126,700)
Transfer From Reserve - Construction Grey Road 15	(200,000)
Partner - Bruce County	(137,400)
Partner - Simcoe	(510,000)
Partner - Town of the Blue Mountains	(1,000,000)
Provincial Grant - OCIF Grant	(2,645,200)
Provincial Grant - OMCC Grant	(130,000)
Transfer to Reserve - General Reserve	2,565,900
Net Levy Requirement	7,524,500

The County of Grey
Facilities, Depots & Domes - Capital
2022 Budget

Account	Description	2020 ACTUAL	2021 BUDGET	2021 YEAR END PROJECTION	2022 BUDGET	2022 BUDGET to 2021 BUDGET Variance \$	2022 BUDGET to 2021 BUDGET Variance %
REVENUE							
49400	Transfer From Reserve	(\$863,977)	(\$4,003,700)	(\$156,300)	(\$8,387,500)	(\$4,383,800)	109.49%
49415	From Reserve - Dev. Charges	0	0	0	(720,000)	(720,000)	100.00%
53002	Lower Tier Municipalities	(33,069)	0	(21,900)	0	0	0.00%
	TOTAL REVENUE	(897,046)	(4,003,700)	(178,200)	(9,107,500)	(5,103,800)	127.48%
EXPENDITURE							
Salaries and Wages							
61000	Salaries and Wages	135	0	0	0	0	0.00%
	Total - Salaries & Wages	135	0	0	0	0	0.00%
Employee Benefits							
61222	WSIB Premiums	2	0	0	0	0	0.00%
61223	OMERS	13	0	0	0	0	0.00%
61224	EHT	3	0	0	0	0	0.00%
61225	Group Benefits	18	0	0	0	0	0.00%
	Total - Employee Benefits	36	0	0	0	0	0.00%
	Total Salaries and Benefits	171	0	0	0	0	0.00%
Other Expenditures							
63070	Other Materials & Services	705	0	0	0	0	0.00%
63403	Maintenance of Buildings	8,665	100,000	23,400	268,100	168,100	168.10%
63702	Equipment Costs/Rentals	0	50,000	0	0	(50,000)	-100.00%
63911	Land	0	600,000	5,000	1,250,000	650,000	108.33%
64102	Professional & Consulting fees	1,776	100,000	100,000	389,400	289,400	289.40%
64120	Purchased Service	85,730	3,153,700	432,600	7,200,000	4,046,300	128.30%
69100	Transfer to Reserves	1,112,100	318,400	318,400	324,700	6,300	1.98%
	Total - Other Expenditures	1,208,976	4,322,100	879,400	9,432,200	5,110,100	118.23%
	TOTAL EXPENDITURE	1,209,147	4,322,100	879,400	9,432,200	5,110,100	118.23%
	NET REQUIREMENT	312,101	318,400	701,200	324,700	6,300	1.98%

The County of Grey
Facilities, Depots and Domes Capital - Project Summary
2022 Budget

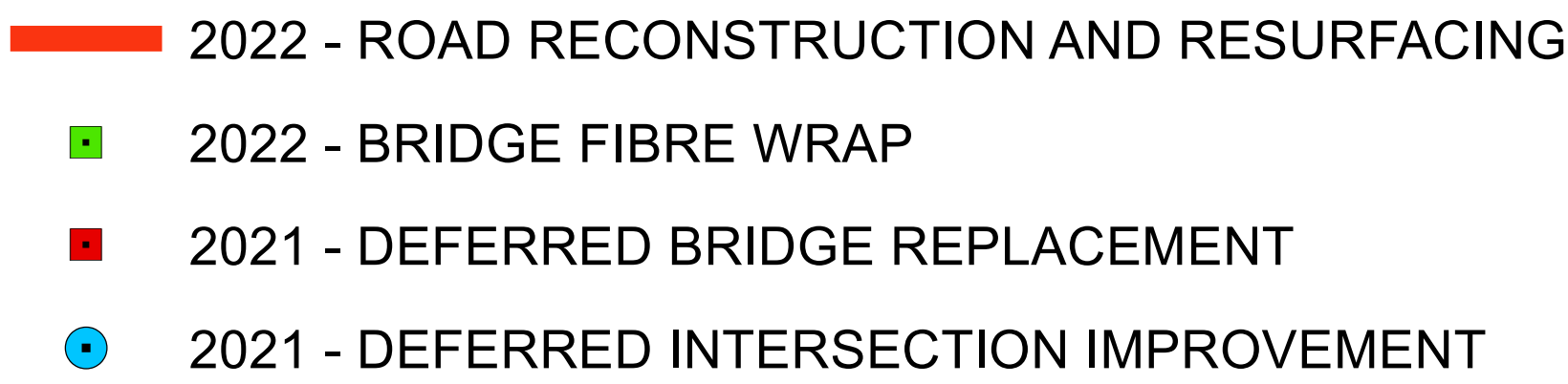
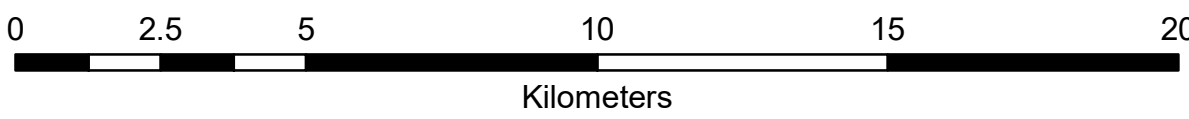
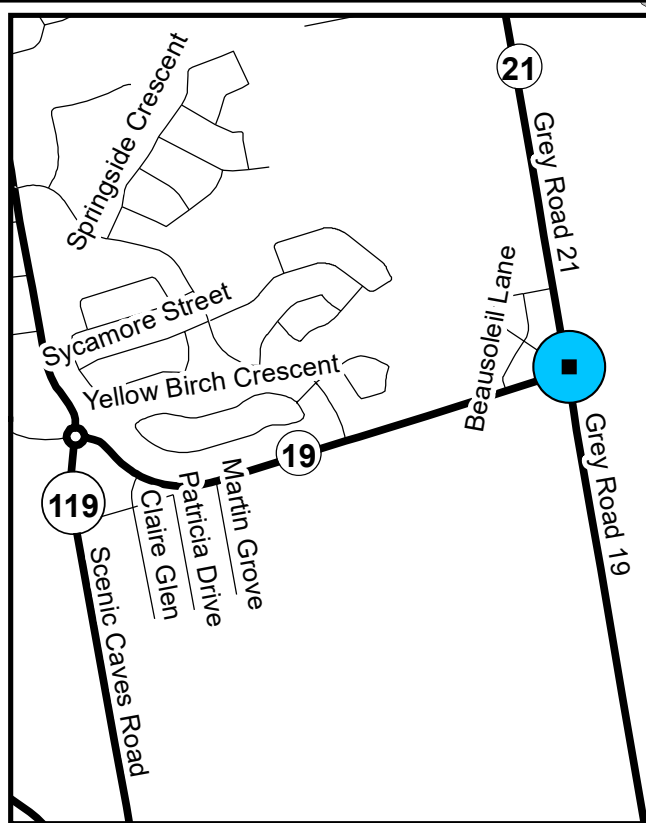
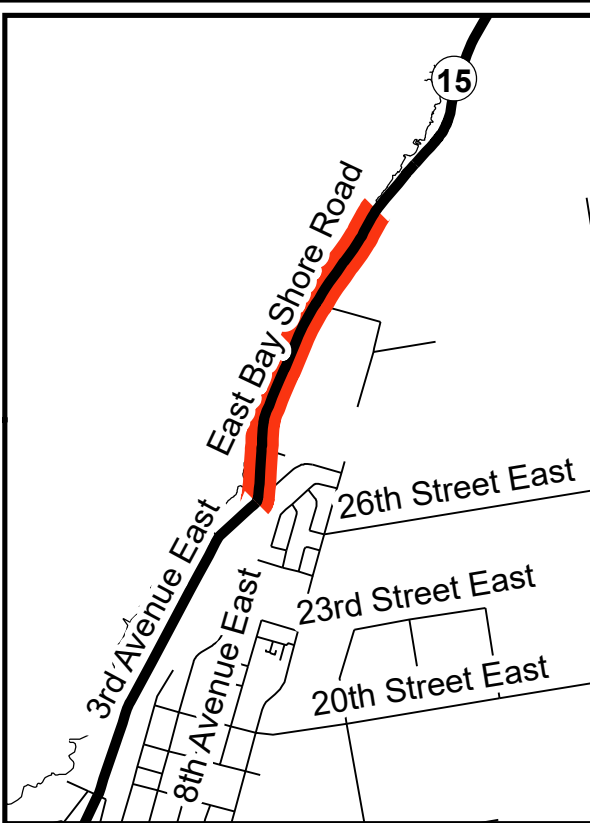
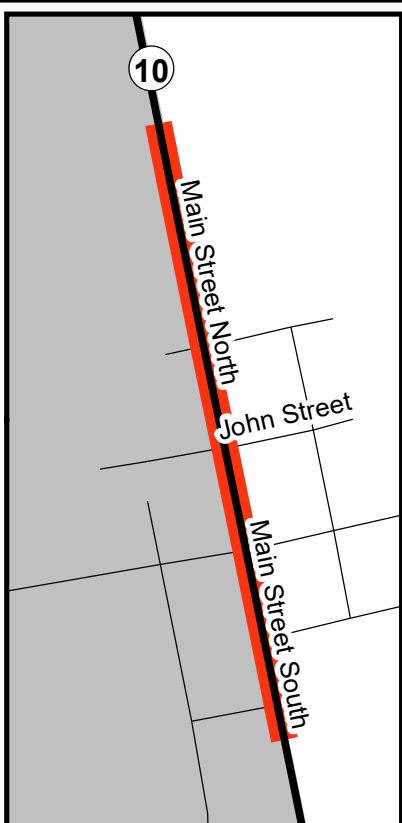
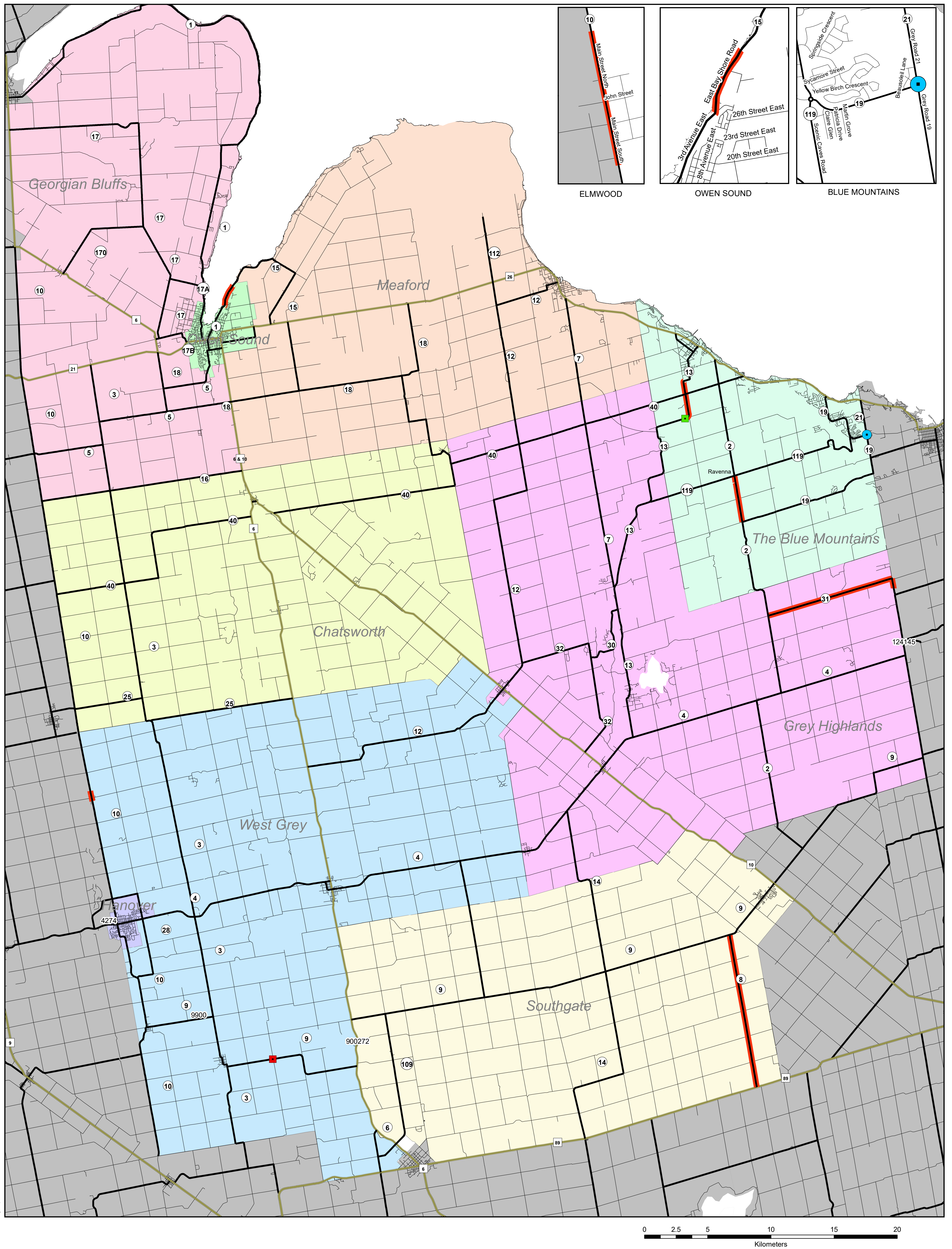
Depot	Description	BUDGET
Clarksburg	Patrol B - Remove Underground Fuel Storage Tanks	105,500
Clarksburg	Patrol B - Parking Lot, Curbs and Retaining Wall	389,400
Ayton	Patrol C - Sand Dome Roofing System	110,000
Ayton	Patrol C - Door Header and Truss	30,000
Patrol D	Patrol D New Facility	8,450,000
Miscellaneous	Miscellaneous	22,600
Total Capital Expenditures		9,107,500

The County of Grey
Machinery & Equipment - Capital
2022 Budget

Account	Description	2020 ACTUAL	2021 BUDGET	2021 YEAR END PROJECTION	2022 BUDGET	2022 BUDGET to 2021 BUDGET Variance \$	2022 BUDGET to 2021 BUDGET Variance %
REVENUE							
49300	Sale of Assets	(\$332,530)	(\$146,500)	(\$133,800)	(\$98,300)	\$48,200	-32.90%
49400	Transfer From Reserve	(1,841,629)	(1,222,000)	(210,200)	(2,477,500)	(1,255,500)	102.74%
	TOTAL REVENUE	(2,174,159)	(1,368,500)	(344,000)	(2,575,800)	(1,207,300)	88.22%
EXPENDITURE							
Other Expenditures							
63070	Other Materials & Services	9,951	8,000	8,000	8,000	0	0.00%
63702	Equipment Costs/Rentals	2,179,429	1,360,500	336,000	2,567,800	1,207,300	88.74%
67002	Interfunc. Equip Operations	(20,000)	0	0	0	0	0.00%
67011	Interfunc. Stock Usage	4,778	0	0	0	0	0.00%
	Total - Other Expenditures	2,174,158	1,368,500	344,000	2,575,800	1,207,300	88.22%
	TOTAL EXPENDITURE	2,174,158	1,368,500	344,000	2,575,800	1,207,300	88.22%
	NET REQUIREMENT	(1)	0	0	0	0	0.00%

The County of Grey
Machinery & Equipment - Project Summary
2022 Budget

<u>2022 Budgeted Equipment Purchases</u>	
Half-tons - (4 @ \$40,250) - from 2021	161,200
Half-tons - (3 @ \$40,250)	120,900
Tandems - (2 @ \$323,650) - from 2021	647,300
Roll Off Tandems - (2 @ \$467,400)	934,800
Three-Quarter-Ton Trucks (2 @ \$37,250) - from 2021	74,500
Loader Backhoe - (1 @ \$153,700) - from 2021	153,700
Payloader - (1 @ \$290,700)	290,700
Ontario Works Van (1 @ \$42,300)	42,300
Mobile Radios and Truck Mount Kits	63,900
Non-licensed Equipment	78,500
Total	2,567,800



ISSUE			
	1	21/12/03	INTERNAL
	No.	DATE	DESCRIPTION



2022 Construction and Resurfacing Map



SHEET
1 OF 1

COUNTY OF GREY - RESERVES

RESERVE ACCOUNT TRANSACTIONS FOR THE YEAR ENDING				Based on Year End Projections December 31, 2021				Based on Preliminary Budget Saturday, December 31, 2022		
Name	Account number	Purpose of Reserve	2020 Actual Year End Balance	2021 Budgeted Contributions	2021 Budgeted Withdrawals	2021 Estimated Unbudgeted Transfers To/From Reserve as per Resolutions	2021 Projected Year End Balance	2022 Budgeted Contributions	2022 Budgeted Withdrawals	2022 Projected Year End Balance
NON OBLIGATORY RESERVES										
Corporate Stabilization Funding Reserves										
Corporate One-Time Stabilization			\$4,981,947	\$476,500	(\$741,500)	(\$20,673)	\$4,696,274	\$135,900	(\$969,200)	\$3,862,974
Insurance	1-01-ADM-CO-00	Reduce dependency on insurance; cover deductibles	\$199,005	\$75,000	\$0	\$0	\$274,005	\$75,000	\$0	\$349,005
WSIB	0-00-000-00-00	Cover costs of self insured WSIB	\$3,129,099	\$0	\$0	\$0	\$3,129,099	\$0	\$0	\$3,129,099
Weekly Indemnity - Short Term Disability	1-01-ADM-WI-00	Provide stability for future Weekly Indemnity premium rates	\$50,579	\$0	\$0	\$0	\$50,579	\$0	\$0	\$50,579
Working Capital	1-01-ADM-GN-00	Ongoing financial operations	\$1,930,799	\$0	\$0	\$0	\$1,930,799	\$0	\$0	\$1,930,799
Total Corporate Stabilization Funding Reserves				\$551,500	(\$741,500)	(\$20,673)	\$10,080,756	\$210,900	(\$969,200)	\$9,322,456
Government Funded Reserves										
Corporate - Modernization Funding	1-05-GRA-00-MF	Modernization Funding for future use	\$650,240	\$0	(\$122,900)	\$0	\$527,340	\$0	(\$527,340)	\$0
Safe Restart Funding	1-01-ADM-GN-CV	COVID-19 Operating Costs and Financial Pressures	\$2,687,390	\$0	\$0	\$0	\$2,687,390	\$0	\$0	\$2,687,390
Child Care and Social Services - Government Funded Reserves			\$1,372,971	\$0	(\$225,100)	\$0	\$1,147,871	\$0	(\$280,600)	\$867,271
Housing - Government Funded Reserves			\$387,650	\$174,000	(\$277,600)	\$0	\$284,050	\$0	(\$244,125)	\$39,925
Total Government Funded Reserves				\$174,000	(\$625,600)	\$0	\$4,646,652	\$0	(\$1,052,065)	\$3,594,587
Health Care Reserves										
Health Care - Centre Grey Health Services (Markdale Hospital)	1-01-HEA-MH-00	New Markdale Hospital	\$772,698	\$0	(\$772,698)	\$0	\$0	\$0	\$0	\$0
Health Care Initiatives	1-01-HEA-HF-00	Health Care Initiatives Funding	\$791,444	\$299,100	\$0	\$0	\$1,090,544	\$467,600	(\$1,150,000)	\$408,144
Health Care - Public Health Unit Reserve	1-01-HEA-HU-00	Health Unit General	\$181,645	\$0	\$0	\$0	\$181,645	\$0	\$0	\$181,645
Total Health Care Reserves				\$299,100	(\$772,698)	\$0	\$1,272,189	\$467,600	(\$1,150,000)	\$589,789
Department Specific Reserves										
Administration - Pay Equity	1-01-ADM-PE-00	Pay Equity	\$954,494	\$0	(\$954,494)	\$0	\$0			\$0
Clerk - Document Management Software Upgrades or Replacement	1-01-ADM-DP-CL	Document Management Software	\$64,636	\$20,000	\$0	\$0	\$84,636	\$20,000	\$0	\$104,636
Connected County - Connected Communities	1-01-ADM-BB-00	Connected Community - Broadband	\$949,374	\$0	(\$156,100)	\$0	\$793,274	\$0	(\$793,100)	\$174

COUNTY OF GREY - RESERVES

RESERVE ACCOUNT TRANSACTIONS FOR THE YEAR ENDING				Based on Year End Projections December 31, 2021				Based on Preliminary Budget Saturday, December 31, 2022		
Name	Account number	Purpose of Reserve	2020 Actual Year End Balance	2021 Budgeted Contributions	2021 Budgeted Withdrawals	2021 Estimated Unbudgeted Transfers To/From Reserve as per Resolutions	2021 Projected Year End Balance	2022 Budgeted Contributions	2022 Budgeted Withdrawals	2022 Projected Year End Balance
Communications - Communication Plan and Communication Initiatives	1-01-ADM-DP-CD	Communication Plan & Other Initiatives	\$50,900	\$13,100	\$0	\$0	\$64,000	\$7,300	(\$24,000)	\$47,300
Council/Departmental - Strategic Plan Reviews and Other Initiatives	1-01-ADM-CO-SR	Council/Departmental Strategic Reviews	\$312,434	\$75,000	\$0	\$0	\$387,434	\$85,000	(\$60,000)	\$412,434
Economic Development - Departmental Reserves			\$95,948	\$5,000	(\$31,500)	(\$33,000)	\$36,448	\$6,500	\$0	\$42,948
Forestry - Departmental Reserve	1-80-APT-FM-00	Stewardship & mgmt of County forests	\$127,638	\$0	\$0	\$0	\$127,638	\$0	(\$35,000)	\$92,638
Grey Roots - Departmental Reserves			\$228,983	\$7,100	(\$104,000)	\$0	\$132,083	\$8,600	(\$20,200)	\$120,483
Human Resources - Departmental Reserve	1-01-ADM-DP-PC	Ext. Salary Survey/Dis. Man./HR Software	\$233,632	\$94,800	(\$4,000)	\$0	\$324,432	\$122,600	(\$164,300)	\$282,732
Information Technology - Departmental Reserves			\$93,298	\$32,000	(\$35,300)	\$0	\$89,998	\$28,500	(\$34,700)	\$83,798
Planning - ArcGIS	1-60-PLN-AS-00	ArcGIS Server	\$26,827	\$0	\$0	(\$15,241)	\$11,587	\$0	\$0	\$11,587
Planning - Departmental Studies Reserves			\$197,768	\$13,700	(\$7,100)	(\$100)	\$204,268	\$0	\$0	\$204,268
Planning - Waste Management	1-65-WTM-00-00	TBD	\$86,076	\$0	\$0	\$0	\$86,076	\$0	\$0	\$86,076
LTC - Department Donations Reserves			\$305,868	\$0	(\$20,000)	\$0	\$285,868			\$285,868
Tourism Department Reserves			\$185,727	\$5,000	(\$5,000)	\$0	\$185,727	\$7,500	(\$22,400)	\$170,827
Transportation Services - Winter Control	1-30-WIN-00-00	Winter maintenance fluctuations	\$505,075	\$0	\$0	\$0	\$505,075	\$0	\$0	\$505,075
Paramedic Services - Uniform Replacement	1-40-AMB-UN-00	Paramedic Uniform Replacement	\$29,705	\$31,800	\$0	\$0	\$61,505	\$19,700	\$0	\$81,205
Total Department Specific Reserves			\$4,448,383	\$297,500	(\$1,317,494)	(\$48,341)	\$3,380,049	\$305,700	(\$1,153,700)	\$2,532,049
Capital Reserves										
Council Communications - Technology Renewal and Replacement	1-01-ADM-CO-CC	Council Communications	\$22,925	\$5,400	\$0	\$0	\$28,325	\$5,400	\$0	\$33,725
Economic Development - Regional Skills Training, Trades & Innovation Centre - Capital Renewal and Replacements			\$86,556	\$80,000	(\$60,000)	\$0	\$106,556	\$80,000	(\$102,300)	\$84,256
Grey Roots - Capital Renewal and Replacements Reserves			\$2,000,590	\$246,400	(\$356,690)	\$0	\$1,890,300	\$231,900	(\$471,100)	\$1,651,100
Housing - Capital Renewal and Replacements Reserve			\$4,451,497	\$955,000	(\$384,400)	(\$174,500)	\$4,847,597	\$206,000	(\$2,659,500)	\$2,394,097
Housing - Affordable Housing Fund	1-15-LHC-AB-00	To fund future Affordable Housing Builds	\$0	\$1,110,500	\$0	\$0	\$1,110,500	\$622,700	\$0	\$1,733,200
Housing - Golden Town Capital Renewal and Replacements	1-15-LHC-GL-01	Housing - Golden Town Buildings	\$2,031,241	\$0	(\$10,000)	\$0	\$2,021,241	\$0	(\$995,000)	\$1,026,241
Information Technology - Capital Renewal and Replacements Reserves			\$887,390	\$249,600	(\$95,900)	\$0	\$1,041,090	\$273,500	(\$105,800)	\$1,208,790
LTC - Capital Renewal and Replacements			\$3,511,088	\$1,220,200	(\$1,231,200)	\$0	\$3,500,088	\$0	(\$1,188,300)	\$2,311,788

COUNTY OF GREY - RESERVES

RESERVE ACCOUNT TRANSACTIONS FOR THE YEAR ENDING				Based on Year End Projections December 31, 2021				Based on Preliminary Budget Saturday, December 31, 2022		
Name	Account number	Purpose of Reserve	2020 Actual Year End Balance	2021 Budgeted Contributions	2021 Budgeted Withdrawals	2021 Estimated Unbudgeted Transfers To/From Reserve as per Resolutions	2021 Projected Year End Balance	2022 Budgeted Contributions	2022 Budgeted Withdrawals	2022 Projected Year End Balance
LTC - Capital Redevelopment of LTC Homes	1-20-LTC-00-00	Future Redevelopment	\$7,219,639	\$1,361,000	(\$72,500)	\$0	\$8,508,139	\$1,361,000	(\$1,587,500)	\$8,281,639
Planning - Plotter	1-60-PLN-PR-00	Equipment replacement - Plotter	\$6,200	\$4,500	\$0	\$0	\$10,700	\$0	\$0	\$10,700
Property - Administration Properties - Capital Renewal and Replacements			\$676,900	\$87,500	(\$37,700)	\$0	\$726,700	\$89,500	(\$255,000)	\$561,200
Paramedic Services - Capital Renewal and Replacements Reserves			\$2,057,257	\$616,700	(\$553,320)	(\$70,200)	\$2,050,437	\$635,100	(\$1,302,900)	\$1,382,637
Paramedic Services - New Durham Base	1-40-AMB-DR-00	Paramedic Durham Base Station	\$0	\$21,300	\$0	\$0	\$21,300	\$42,600	\$0	\$63,900
Social Services and Child Care - Capital Renewal and Replacements Reserves			\$895,409	\$30,400	\$0	\$0	\$925,809	\$30,400	(\$37,800)	\$918,409
Tourism - Tourism Vehicle Replacement Reserve	1-80-APT-TO-VR	Tourism Vehicle Replacement	\$22,000	\$6,100	\$0	\$0	\$28,100	\$6,200	\$0	\$34,300
Trails - CP Rail Trail Capital	1-80-APT-TL-00	CP Rail Corridor	\$474,113	\$78,000	(\$106,900)	\$40,000	\$485,213	\$100,000	(\$497,000)	\$88,213
Town of the Blue Mountains - Attainable Housing Reserve	1-05-TAX-00-TB	Net Supplementary Taxation-Attainable Housing	\$1,139,846	\$0	(\$1,139,846)	\$0	\$0	\$0	\$0	\$0
Transportation Services - Capital Renewal and Replacements Reserves			\$16,084,546	\$1,738,400	(\$1,410,044)	\$3,107,100	\$19,520,002	\$4,081,300	(\$14,347,085)	\$9,254,217
Total Capital Reserves			\$41,567,197	\$7,811,000	(\$5,458,499)	\$2,902,400	\$46,822,098	\$7,765,600	(\$23,549,285)	\$31,038,413
Non Obligatory Reserves Total			\$63,151,048	\$9,133,100	(\$8,915,791)	\$2,833,386	\$66,201,743	\$8,749,800	(\$27,874,250)	\$47,077,293
OBLIGATORY RESERVES										
Development Charges Reserve Fund										
Development Charges - Land Ambulance	5-00-DEV-01-00	To fund growth related capital costs for Land Ambulance	\$117,113	\$109,500	\$0	\$0	\$226,613	\$109,500	\$0	\$336,113
Development Charges - Social Housing	5-00-DEV-02-00	To fund growth related capital costs for Social Housing	\$13,644	\$136,400	\$0	\$0	\$150,044	\$136,400	\$0	\$286,444
Development Charges -Children's Services	5-00-DEV-03-00	To fund growth related capital costs for Children's Services	\$11,218	\$0	\$0	\$0	\$11,218	\$0	\$0	\$11,218
Development Charges - Public Works Buildings & Fleet	5-00-DEV-04-00	To fund growth related capital costs for Public Works - Buildings & Fleet	\$457,679	\$0	\$0	\$0	\$457,679	\$0	(\$720,000)	(\$262,321)
Development Charges - Provincial Offences	5-00-DEV-05-00	To fund growth related capital costs for Provincial Offences	(\$37,812)	\$15,200	\$0	\$0	(\$22,612)	\$15,200	\$0	(\$7,412)
Development Charges - Employment Resources	5-00-DEV-06-00	To fund growth related capital costs for Employment Resources	\$92,643	\$0	\$0	\$0	\$92,643	\$0	\$0	\$92,643
Development Charges - General Government	5-00-DEV-07-00	To fund growth related capital costs for General Government	\$436,075	\$125,300	(\$52,900)	(\$3,897)	\$504,578	\$125,300	(\$50,000)	\$579,878
Development Charges - Trails	5-00-DEV-08-00	To fund growth related capital costs for Trails	\$13,303	\$6,100	\$0	\$0	\$19,403	\$6,100	(\$144,800)	(\$119,297)
Development Charges - Roads and Related Works	5-00-DEV-09-00	To fund growth related capital costs for Roads and Related Works	\$14,981,619	\$4,700,000	(\$348,100)	\$0	\$19,333,519	\$4,700,000	(\$1,421,600)	\$22,611,919
Development Charges - Health Unit	5-00-DEV-10-00	To fund growth related capital costs for Health Unit	(\$11,036)	\$107,500	(\$44,200)	\$0	\$52,264	\$107,500	(\$44,200)	\$115,564
Total Development Charges Reserve Fund			290 \$16,074,445	\$5,200,000	(\$445,200)	(\$3,897)	\$20,825,348	\$5,200,000	(\$2,380,600)	\$23,644,748

COUNTY OF GREY - RESERVES

RESERVE ACCOUNT TRANSACTIONS FOR THE YEAR ENDING				Based on Year End Projections December 31, 2021				Based on Preliminary Budget Saturday, December 31, 2022		
Name	Account number	Purpose of Reserve	2020 Actual Year End Balance	2021 Budgeted Contributions	2021 Budgeted Withdrawals	2021 Estimated Unbudgeted Transfers To/From Reserve as per Resolutions	2021 Projected Year End Balance	2022 Budgeted Contributions	2022 Budgeted Withdrawals	2022 Projected Year End Balance
				Based on Revenue Received to date				Estimate Based on 2021 Year to Date		
Canada Community-Building Fund										
Canada Community-Building - Eligible Projects as per Canada Community-Building Fund Agreement	5-00-GRA-GT-GC	Mandated by Federal Gas Tax Agreement	\$4,544,438	\$5,836,585	(\$3,522,200)	\$0	\$6,858,823	\$2,975,833	(\$2,069,700)	\$7,764,956
Obligatory Reserves Total			\$20,618,883	\$11,036,585	(\$3,967,400)	(\$3,897)	\$27,684,171	\$8,175,833	(\$4,450,300)	\$31,409,704
RESERVE FUNDS GRAND TOTAL			\$83,769,931	\$20,169,685	(\$12,883,191)	\$2,829,489	\$93,885,915	\$16,925,633	(\$32,324,550)	\$78,486,998