



**COUNTY OF GREY  
LEE MANOR  
2022 BUDGET NET DEPARTMENT REQUIREMENT SUMMARY**

**OPERATING SUMMARY**

	2020	2021		2022			Net Budget Change	
	Actual	Budgeted Levy	Year End Projection	Revenue	Budgeted Expenditure	Levy	2022 Budget vs 2021 Budget Variance \$	Variance %
General - Revenue	(\$538,654)	(\$537,200)	(\$480,900)	(\$533,600)	\$19,000	(\$514,600)	\$22,600	-4.21%
Other Accommodation - Summary	\$784,994	\$850,900	\$916,300	(\$3,432,100)	\$4,510,900	\$1,078,800	\$227,900	26.78%
Raw Food - Dietary	\$21,197	\$9,900	\$47,800	(\$522,300)	\$559,500	\$37,200	\$27,300	275.76%
Nursing & Personal Care - Summary	\$1,500,232	\$1,459,100	\$1,843,200	(\$6,524,700)	\$8,098,300	\$1,573,600	\$114,500	7.85%
Programs - Summary	\$77,288	\$142,100	\$116,600	(\$687,800)	\$873,200	\$185,400	\$43,300	30.47%
Increased Staffing - Summary	\$0	\$0	\$0	(\$1,100,800)	\$1,100,800	\$0	\$0	0.00%
Allied Health Professional - Summary	\$0	\$0	\$0	(\$205,900)	\$205,900	\$0	\$0	0.00%
Professional Growth				(\$20,100)	\$20,100	\$0	\$0	0.00%
Pandemic COVID-19 Summary	\$0	\$0	\$31,200	(\$382,700)	\$382,700	\$0	\$0	0.00%
<b>Total Operating</b>	<b>\$1,845,057</b>	<b>\$1,924,800</b>	<b>\$2,474,200</b>	<b>(\$13,410,000)</b>	<b>\$15,770,400</b>	<b>\$2,360,400</b>	<b>\$435,600</b>	<b>22.63%</b>

**CAPITAL SUMMARY**

	2020	2021		2022			Net Budget Change	
	Actual	Budgeted Levy	Year End Projection	Revenue	Budgeted Expenditure	Levy	2022 Budget vs 2021 Budget Variance \$	Variance %
Administration	\$203,074	\$228,000	\$228,000	(\$700,200)	\$863,000	\$162,800	(\$65,200)	-28.60%
<b>Total Capital</b>	<b>\$203,074</b>	<b>\$228,000</b>	<b>\$228,000</b>	<b>(\$700,200)</b>	<b>\$863,000</b>	<b>\$162,800</b>	<b>(\$65,200)</b>	<b>-28.60%</b>

**OPERATING AND CAPITAL COMBINED SUMMARY**

	2020	2021		2022			Net Budget Change	
	Actual	Budgeted Levy	Year End Projection	Revenue	Budgeted Expenditure	Levy	2022 Budget vs 2021 Budget Variance \$	Variance %
Operating	\$1,845,057	\$1,924,800	\$2,474,200	(\$13,410,000)	\$15,770,400	\$2,360,400	\$435,600	22.63%
Capital	\$203,074	\$228,000	\$228,000	(\$700,200)	\$863,000	\$162,800	(\$65,200)	-28.60%
<b>Grand Total</b>	<b>\$2,048,131</b>	<b>\$2,152,800</b>	<b>\$2,702,200</b>	<b>(\$14,110,200)</b>	<b>\$16,633,400</b>	<b>\$2,523,200</b>	<b>\$370,400</b>	<b>17.21%</b>

**The County of Grey**  
**Lee Manor**  
**Summary of All Units (Operating & Capital)**  
**2022 BUDGET**  
For the Nine Months Ending  
September 30, 2021

Account	Description	2020 ACTUAL	2021 BUDGET	2021 YEAR END PROJECTION	2022 BUDGET	2022 BUDGET to 2021 BUDGET Variance \$	2022 BUDGET to 2021 BUDGET Variance %
<b>REVENUE</b>							
49300	Sale of Assets	(\$10)					0.00%
49400	Transfer From Reserve		(1,393,100)	(1,077,500)	(241,000)	1,152,100	-82.70%
51100	Provincial Conditional Grant	(7,835,047)	(7,650,500)	(7,727,800)	(9,368,800)	(1,718,300)	22.46%
51115	Prov. High Needs & Lab Claim	(46,180)	(15,000)	(10,000)	(15,000)		0.00%
51118	Provincial Physician Grant	(15,820)	(15,500)	(15,500)	(15,500)		0.00%
51127	Fall Prevention Equipment Grant	(15,074)	(15,100)	(15,000)	(15,000)	100	-0.66%
51129	Global Level of Care Subsidy	(211,035)	(363,200)	(361,200)	(514,200)	(151,000)	41.57%
51131	Provincial Pandemic ER Grant	(899,436)	(506,400)	(1,187,100)	(97,500)	408,900	-80.75%
51132	Provincial Pandemic Pay Grant	(533,565)					0.00%
51134	IPAC Minor Capital Subsidy		(80,000)	(176,700)	(17,700)	62,300	-77.88%
51135	Fed-Prov Safe Restart Mun Oper'g Fund Phase 1		(396,600)	(471,100)	(228,100)	168,500	-42.49%
51136	IPAC Personnel & Training	(9,459)	(56,900)	(57,100)	(57,100)	(200)	0.35%
51137	Temporary Wage Enhancement PSWs	(107,683)		(357,300)			0.00%
51139	Testing Adherence Funding			(54,000)			0.00%
51189	High Cost Supplies and Services Per	(35,868)	(35,800)	(35,600)	(35,600)	200	-0.56%
54035	Current Tenant Rent	(49,700)	(51,000)	(51,000)	(50,700)	300	-0.59%
54050	Donations	(2,560)		(1,500)			0.00%
54067	Bad Debt Write Off	(5,030)					0.00%
54070	Miscellaneous	(5,022)		(4,000)			0.00%
54080	Receipts From Basic	(1,325,892)	(1,342,900)	(1,351,500)	(1,351,500)	(8,600)	0.64%
54081	Receipts From Pref. Private	(220,615)	(228,100)	(204,300)	(219,300)	8,800	-3.86%
54082	Receipts From Pref. Semi	(239,539)	(248,100)	(227,400)	(238,600)	9,500	-3.83%
54083	Receipts From Private	(538,189)	(557,600)	(497,500)	(497,500)	60,100	-10.78%
54084	Receipts From Semi	(1,188,740)	(1,233,700)	(1,122,100)	(1,122,100)	111,600	-9.05%
54095	Receipts From Telephone	(5,092)	(8,000)	(2,900)	(2,800)	5,200	-65.00%
54096	Receipts From Hairdresser	(11,447)	(24,000)	(12,100)	(22,200)	1,800	-7.50%
<b>TOTAL REVENUE</b>		<b>(13,301,003)</b>	<b>(14,221,500)</b>	<b>(15,020,200)</b>	<b>(14,110,200)</b>	<b>111,300</b>	<b>-0.78%</b>
<b>EXPENDITURE</b>							
<b>Salaries and Wages</b>							
61000	Salaries and Wages	9,574,994	9,565,900	10,027,200	10,380,100	814,200	8.51%
61003	Overtime Wages	436,626		406,900			0.00%
61009	Salary Recoveries	(9,411)		(8,600)			0.00%
<b>Total - Salaries &amp; Wages</b>		<b>10,002,209</b>	<b>9,565,900</b>	<b>10,425,500</b>	<b>10,380,100</b>	<b>814,200</b>	<b>8.51%</b>
<b>Employee Benefits</b>							
61220	CPP	445,910	435,100	519,000	482,800	47,700	10.96%
61221	EI	180,376	184,700	206,100	193,100	8,400	4.55%
61222	WSIB Premiums	251,809	246,200	271,200	267,200	21,000	8.53%
61223	OMERS	571,160	628,200	577,900	632,600	4,400	0.70%
61224	EHT	192,708	186,500	205,200	202,600	16,100	8.63%
61225	Group Benefits	620,687	681,800	654,800	816,700	134,900	19.79%
61228	Boot Allowance	422	1,200	1,100	1,200		0.00%
61260	Service Awards	2,793	5,400		4,600	(800)	-14.81%
<b>Total - Employee Benefits</b>		<b>2,265,865</b>	<b>2,369,100</b>	<b>2,435,300</b>	<b>2,600,800</b>	<b>231,700</b>	<b>9.78%</b>
<b>Total Salaries and Benefits</b>		<b>12,268,074</b>	<b>11,935,000</b>	<b>12,860,800</b>	<b>12,980,900</b>	<b>1,045,900</b>	<b>8.76%</b>
<b>Other Expenditures</b>							
63000	Advertising	448	300	800	2,000	1,700	566.67%
63010	Association/Membership Fees	13,676	22,800	21,200	26,300	3,500	15.35%
63030	Copying & Printing	10,569	10,000	15,100	12,000	2,000	20.00%

**The County of Grey**  
**Lee Manor**  
**Summary of All Units (Operating & Capital)**  
**2022 BUDGET**  
For the Nine Months Ending  
September 30, 2021

Account	Description	2020	2021	2021	2022	2022 BUDGET to	2022 BUDGET to
		ACTUAL	BUDGET	YEAR END PROJECTION	BUDGET	2021 BUDGET	2021 BUDGET
						Variance \$	Variance %
63041	Computer Purchases	\$20,498	\$25,500	\$17,500	\$19,300	(\$6,200)	-24.31%
63042	Equip/Furniture Purchases	116,933	277,300	237,700	280,800	3,500	1.26%
63044	Fall Prevention Equipment	18,654	15,100	15,000	15,000	(100)	-0.66%
63046	BSO Equipment & Supplies	737		200	500	500	100.00%
63051	Telephone	19,187	18,400	18,800	19,100	700	3.80%
63052	Cellular	5,148	7,200	8,000	9,000	1,800	25.00%
63060	Office & Charting Supplies	20,281	17,000	18,000	19,000	2,000	11.76%
63063	Postage/Courier/Freight	2,597	3,100	2,200	3,100		0.00%
63067	Resident Life Improvements	4,268	2,500	2,500	5,000	2,500	100.00%
63070	Other Materials & Services	12,724	11,700	14,300	11,700		0.00%
63073	Hi Intensity Needs-Claimable	10,555	15,000	10,000	15,000		0.00%
63300	Staff Training and Development	11,230	46,000	17,300	50,300	4,300	9.35%
63310	Travel & Meal Expenses	3,792	11,300	2,400	10,500	(800)	-7.08%
63401	Cleaning Supplies	31,061	35,000	35,500	35,000		0.00%
63402	Chemicals	33,510	35,100	25,700	36,100	1,000	2.85%
63403	Maintenance of Buildings	117,913	538,300	446,500	712,400	174,100	32.34%
63409	Non Contract Chemicals			5,100			0.00%
63419	Waste Disposal	23,966	32,000	20,200	27,000	(5,000)	-15.63%
63440	Heat	62,158	57,000	58,000	60,000	3,000	5.26%
63441	Hydro/Water	162,929	190,000	195,500	195,000	5,000	2.63%
63442	Water/Sewage & Fire Protect.	51,374	62,000	50,000	58,000	(4,000)	-6.45%
63450	Maintenance of Equipment	73,079	83,500	80,000	83,500		0.00%
63485	Maintenance of Grounds	7,431	8,500	5,000	8,500		0.00%
63486	Snow Removal	23,116	30,000	30,000	30,000		0.00%
63500	Home Physician	19,698	19,700	19,600	19,700		0.00%
63502	Incontinent Supplies	81,816	85,000	70,600	85,000		0.00%
63503	Medical Supplies	126,206	125,000	101,100	125,000		0.00%
63504	Raw Food	547,723	537,200	571,600	560,500	23,300	4.34%
63505	Recreation Supplies	7,066	7,000	4,900	7,000		0.00%
63507	Outside Services	2,082	10,000	2,200	10,000		0.00%
63508	Paper Supplies	28,996	25,000	28,800	30,000	5,000	20.00%
63518	Physician On Call	15,820	15,500	15,500	15,500		0.00%
63520	Linen	16,586	17,000	17,000	18,000	1,000	5.88%
63522	Cable TV Expense	46,664	47,400	42,500	47,500	100	0.21%
63523	Dishes	6,407	11,000	9,700	11,000		0.00%
63530	Cable TV Recovery	(44,254)	(47,000)	(30,600)	(47,000)		0.00%
63531	Other Expenditure Recovery	(61,516)	(40,000)	(48,600)	(39,000)	1,000	-2.50%
63759	Volunteer Services		2,000		2,000		0.00%
63803	Pandemic Supplies	306,320	200,000	400,000	48,000	(152,000)	-76.00%
64020	Computer Support/Maintenance	67,191	58,400	68,500	71,500	13,100	22.43%
64096	Hairdresser Services	11,014	22,000	16,800	19,000	(3,000)	-13.64%
64100	Legal Fees	31,913	10,000	18,000	20,000	10,000	100.00%
64102	Professional & Consulting fees	11,841	20,000	8,600	15,000	(5,000)	-25.00%
64110	Physiotherapy	124,282	124,600	120,100	124,600		0.00%
64120	Purchased Service	299,620	111,200	383,900	111,500	300	0.27%
64128	Occupational Therapy	7,710	10,000	8,000	14,300	4,300	43.00%
64429	Site Maintenance	14,831	25,300		25,300		0.00%
64803	Pandemic Contracted Services	58,329		97,100			0.00%
64804	Pandemic Third Party Security			63,400			0.00%
65110	Insurance	112,067	130,900	130,900	157,600	26,700	20.40%
67000	Interfunc. Admin Charges	227,193	315,800	346,500	359,900	44,100	13.96%
67013	Interfunc. Audit Fees	8,357	8,800	9,100	8,900	100	1.14%
67014	Interfunc. IS Costs	106,700	88,900	88,900	97,600	8,700	9.79%
67023	Interfunc. Laundry	(10,000)	(10,000)	(10,000)	(10,000)		0.00%
69100	Transfer to Reserves	52,560	954,000	955,000		(954,000)	-100.00%

**The County of Grey**  
**Lee Manor**  
**Summary of All Units (Operating & Capital)**  
**2022 BUDGET**  
For the Nine Months Ending  
September 30, 2021

<u>Account</u>	<u>Description</u>	<u>2020</u> <u>ACTUAL</u>	<u>2021</u> <u>BUDGET</u>	<u>2021</u> <u>YEAR END PROJECTION</u>	<u>2022</u> <u>BUDGET</u>	<u>2022 BUDGET to</u> <u>2021 BUDGET</u> <u>Variance \$</u>	<u>2022 BUDGET to</u> <u>2021 BUDGET</u> <u>Variance %</u>
	<i>Total - Other Expenditures</i>	<i>\$3,081,056</i>	<i>\$4,439,300</i>	<i>\$4,861,600</i>	<i>\$3,652,500</i>	<i>(\$786,800)</i>	<i>-17.72%</i>
	<i>TOTAL EXPENDITURE</i>	<i>15,349,130</i>	<i>16,374,300</i>	<i>17,722,400</i>	<i>16,633,400</i>	<i>259,100</i>	<i>1.58%</i>
	<i>NET REQUIREMENT</i>	<i>2,048,127</i>	<i>2,152,800</i>	<i>2,702,200</i>	<i>2,523,200</i>	<i>370,400</i>	<i>17.21%</i>

**The County of Grey**  
**Lee Manor**  
**Operating Summary**  
**2022 BUDGET**  
For the Nine Months Ending  
September 30, 2021

Account	Description	2020 ACTUAL	2021 BUDGET	2021 YEAR END PROJECTION	2022 BUDGET	2022 BUDGET to 2021 BUDGET Variance \$	2022 BUDGET to 2021 BUDGET Variance %
<b>REVENUE</b>							
49300	Sale of Assets	(\$10)					0.00%
49400	Transfer From Reserve		(2,500)	(2,500)	(5,000)	(2,500)	100.00%
51100	Provincial Conditional Grant	(7,835,047)	(7,650,500)	(7,716,000)	(8,922,300)	(1,271,800)	16.62%
51115	Prov. High Needs & Lab Claim	(46,180)	(15,000)	(10,000)	(15,000)		0.00%
51118	Provincial Physician Grant	(15,820)	(15,500)	(15,500)	(15,500)		0.00%
51127	Fall Prevention Equipment Grant	(15,074)	(15,100)	(15,000)	(15,000)	100	-0.66%
51129	Global Level of Care Subsidy	(211,035)	(363,200)	(361,200)	(514,200)	(151,000)	41.57%
51131	Provincial Pandemic ER Grant	(899,436)	(506,400)	(1,187,100)	(97,500)	408,900	-80.75%
51132	Provincial Pandemic Pay Grant	(533,565)					0.00%
51135	Fed-Prov Safe Restart Mun Oper'g Fund Phase 1		(396,600)	(471,100)	(228,100)	168,500	-42.49%
51136	IPAC Personnel & Training	(9,459)	(56,900)	(57,100)	(57,100)	(200)	0.35%
51137	Temporary Wage Enhancement PSWs	(107,683)		(357,300)			0.00%
51139	Testing Adherence Funding			(54,000)			0.00%
51189	High Cost Supplies and Services Per	(35,868)	(35,800)	(35,600)	(35,600)	200	-0.56%
54035	Current Tenant Rent	(49,700)	(51,000)	(51,000)	(50,700)	300	-0.59%
54050	Donations	(2,560)		(1,500)			0.00%
54067	Bad Debt Write Off	(5,030)					0.00%
54070	Miscellaneous	(5,022)		(4,000)			0.00%
54080	Receipts From Basic	(1,325,892)	(1,342,900)	(1,351,500)	(1,351,500)	(8,600)	0.64%
54081	Receipts From Pref. Private	(220,615)	(228,100)	(204,300)	(219,300)	8,800	-3.86%
54082	Receipts From Pref. Semi	(239,539)	(248,100)	(227,400)	(238,600)	9,500	-3.83%
54083	Receipts From Private	(538,189)	(557,600)	(497,500)	(497,500)	60,100	-10.78%
54084	Receipts From Semi	(1,188,740)	(1,233,700)	(1,122,100)	(1,122,100)	111,600	-9.05%
54095	Receipts From Telephone	(5,092)	(8,000)	(2,900)	(2,800)	5,200	-65.00%
54096	Receipts From Hairdresser	(11,447)	(24,000)	(12,100)	(22,200)	1,800	-7.50%
<b>TOTAL REVENUE</b>		<b>(13,301,003)</b>	<b>(12,750,900)</b>	<b>(13,756,700)</b>	<b>(13,410,000)</b>	<b>(659,100)</b>	<b>5.17%</b>
<b>EXPENDITURE</b>							
<b>Salaries and Wages</b>							
61000	Salaries and Wages	9,574,994	9,565,900	10,027,200	10,380,100	814,200	8.51%
61003	Overtime Wages	436,626		406,900			0.00%
61009	Salary Recoveries	(9,411)		(8,600)			0.00%
<b>Total - Salaries &amp; Wages</b>		<b>10,002,209</b>	<b>9,565,900</b>	<b>10,425,500</b>	<b>10,380,100</b>	<b>814,200</b>	<b>8.51%</b>
<b>Employee Benefits</b>							
61220	CPP	445,910	435,100	519,000	482,800	47,700	10.96%
61221	EI	180,376	184,700	206,100	193,100	8,400	4.55%
61222	WSIB Premiums	251,809	246,200	271,200	267,200	21,000	8.53%
61223	OMERS	571,160	628,200	577,900	632,600	4,400	0.70%
61224	EHT	192,708	186,500	205,200	202,600	16,100	8.63%
61225	Group Benefits	620,687	681,800	654,800	816,700	134,900	19.79%
61228	Boot Allowance	422	1,200	1,100	1,200		0.00%
61260	Service Awards	2,793	5,400		4,600	(800)	-14.81%
<b>Total - Employee Benefits</b>		<b>2,265,865</b>	<b>2,369,100</b>	<b>2,435,300</b>	<b>2,600,800</b>	<b>231,700</b>	<b>9.78%</b>
<b>Total Salaries and Benefits</b>		<b>12,268,074</b>	<b>11,935,000</b>	<b>12,860,800</b>	<b>12,980,900</b>	<b>1,045,900</b>	<b>8.76%</b>
<b>Other Expenditures</b>							
63000	Advertising	448	300	800	2,000	1,700	566.67%
63010	Association/Membership Fees	13,676	22,800	21,200	26,300	3,500	15.35%
63030	Copying & Printing	10,569	10,000	15,100	12,000	2,000	20.00%
63041	Computer Purchases			500			0.00%

**The County of Grey**  
**Lee Manor**  
**Operating Summary**  
**2022 BUDGET**  
For the Nine Months Ending  
September 30, 2021

Account	Description	2020	2021	2021	2022	2022 BUDGET to	2022 BUDGET to
		ACTUAL	BUDGET	YEAR END PROJECTION	BUDGET	2021 BUDGET	2021 BUDGET
						Variance \$	Variance %
63042	Equip/Furniture Purchases	\$31,937	\$26,800	\$68,700	\$79,800	\$53,000	197.76%
63044	Fall Prevention Equipment	18,654	15,100	15,000	15,000	(100)	-0.66%
63046	BSO Equipment & Supplies	737		200	500	500	100.00%
63051	Telephone	19,187	18,400	18,800	19,100	700	3.80%
63052	Cellular	5,148	7,200	8,000	9,000	1,800	25.00%
63060	Office & Charting Supplies	20,281	17,000	18,000	19,000	2,000	11.76%
63063	Postage/Courier/Freight	2,597	3,100	2,200	3,100		0.00%
63067	Resident Life Improvements	4,268	2,500	2,500	5,000	2,500	100.00%
63070	Other Materials & Services	12,724	11,700	14,300	11,700		0.00%
63073	Hi Intensity Needs-Claimable	10,555	15,000	10,000	15,000		0.00%
63300	Staff Training and Development	11,230	46,000	17,300	50,300	4,300	9.35%
63310	Travel & Meal Expenses	3,792	11,300	2,400	10,500	(800)	-7.08%
63401	Cleaning Supplies	31,061	35,000	35,500	35,000		0.00%
63402	Chemicals	33,510	35,100	25,700	36,100	1,000	2.85%
63403	Maintenance of Buildings	85,165	95,000	95,000	95,000		0.00%
63409	Non Contract Chemicals			5,100			0.00%
63419	Waste Disposal	23,966	32,000	20,200	27,000	(5,000)	-15.63%
63440	Heat	62,158	57,000	58,000	60,000	3,000	5.26%
63441	Hydro/Water	162,929	190,000	195,500	195,000	5,000	2.63%
63442	Water/Sewage & Fire Protect.	51,374	62,000	50,000	58,000	(4,000)	-6.45%
63450	Maintenance of Equipment	73,079	83,500	80,000	83,500		0.00%
63485	Maintenance of Grounds	7,431	8,500	5,000	8,500		0.00%
63486	Snow Removal	23,116	30,000	30,000	30,000		0.00%
63500	Home Physician	19,698	19,700	19,600	19,700		0.00%
63502	Incontinent Supplies	81,816	85,000	70,600	85,000		0.00%
63503	Medical Supplies	126,206	125,000	101,100	125,000		0.00%
63504	Raw Food	547,723	537,200	571,600	560,500	23,300	4.34%
63505	Recreation Supplies	7,066	7,000	4,900	7,000		0.00%
63507	Outside Services	2,082	10,000	2,200	10,000		0.00%
63508	Paper Supplies	28,996	25,000	28,800	30,000	5,000	20.00%
63518	Physician On Call	15,820	15,500	15,500	15,500		0.00%
63520	Linen	16,586	17,000	17,000	18,000	1,000	5.88%
63522	Cable TV Expense	46,664	47,400	42,500	47,500	100	0.21%
63523	Dishes	6,407	11,000	9,700	11,000		0.00%
63530	Cable TV Recovery	(44,254)	(47,000)	(30,600)	(47,000)		0.00%
63531	Other Expenditure Recovery	(61,516)	(40,000)	(48,600)	(39,000)	1,000	-2.50%
63759	Volunteer Services		2,000		2,000		0.00%
63803	Pandemic Supplies	306,320	200,000	400,000	48,000	(152,000)	-76.00%
64020	Computer Support/Maintenance	67,191	58,400	68,500	71,500	13,100	22.43%
64096	Hairdresser Services	11,014	22,000	16,800	19,000	(3,000)	-13.64%
64100	Legal Fees	31,913	10,000	18,000	20,000	10,000	100.00%
64102	Professional & Consulting fees	11,841	20,000	8,600	15,000	(5,000)	-25.00%
64110	Physiotherapy	124,282	124,600	120,100	124,600		0.00%
64120	Purchased Service	299,620	111,200	383,900	111,500	300	0.27%
64128	Occupational Therapy	7,710	10,000	8,000	14,300	4,300	43.00%
64803	Pandemic Contracted Services	58,329		97,100			0.00%
64804	Pandemic Third Party Security			63,400			0.00%
65110	Insurance	112,067	130,900	130,900	157,600	26,700	20.40%
67000	Interfunc. Admin Charges	227,193	315,800	346,500	359,900	44,100	13.96%
67013	Interfunc. Audit Fees	8,357	8,800	9,100	8,900	100	1.14%
67014	Interfunc. IS Costs	106,700	88,900	88,900	97,600	8,700	9.79%
67023	Interfunc. Laundry	(10,000)	(10,000)	(10,000)	(10,000)		0.00%
69100	Transfer to Reserves	2,560		1,000			0.00%
	<b>Total - Other Expenditures</b>	<b>2,877,983</b>	<b>2,740,700</b>	<b>3,370,100</b>	<b>2,789,500</b>	<b>48,800</b>	<b>1.78%</b>

**The County of Grey**  
**Lee Manor**  
**Operating Summary**  
**2022 BUDGET**  
 For the Nine Months Ending  
 September 30, 2021

Account	Description	2020	2021	2021	2022	2022 BUDGET to	2022 BUDGET to
		ACTUAL	BUDGET	YEAR END PROJECTION	BUDGET	2021 BUDGET Variance \$	2021 BUDGET Variance %
	<b>TOTAL EXPENDITURE</b>	<b>\$15,146,057</b>	<b>\$14,675,700</b>	<b>\$16,230,900</b>	<b>\$15,770,400</b>	<b>\$1,094,700</b>	<b>7.46%</b>
	<b>NET REQUIREMENT</b>	<b>1,845,054</b>	<b>1,924,800</b>	<b>2,474,200</b>	<b>2,360,400</b>	<b>435,600</b>	<b>22.63%</b>

**The County of Grey**  
**Lee Manor**  
**General Revenue (Operating)**  
**2022 BUDGET**  
For the Nine Months Ending  
September 30, 2021

Account	Description	2020 ACTUAL	2021 BUDGET	2021 YEAR END PROJECTION	2022 BUDGET	2022 BUDGET to 2021 BUDGET Variance \$	2022 BUDGET to 2021 BUDGET Variance %
<b>REVENUE</b>							
51100	Provincial Conditional Grant	(\$18,245)					0.00%
54035	Current Tenant Rent	(49,700)	(51,000)	(51,000)	(50,700)	300	-0.59%
54067	Bad Debt Write Off	(5,030)					0.00%
54081	Receipts From Pref. Private	(220,615)	(228,100)	(204,300)	(219,300)	8,800	-3.86%
54082	Receipts From Pref. Semi	(239,539)	(248,100)	(227,400)	(238,600)	9,500	-3.83%
54095	Receipts From Telephone	(5,092)	(8,000)	(2,900)	(2,800)	5,200	-65.00%
54096	Receipts From Hairdresser	(11,447)	(24,000)	(12,100)	(22,200)	1,800	-7.50%
	<b>TOTAL REVENUE</b>	<b>(549,668)</b>	<b>(559,200)</b>	<b>(497,700)</b>	<b>(533,600)</b>	<b>25,600</b>	<b>-4.58%</b>
<b>EXPENDITURE</b>							
<b>Other Expenditures</b>							
64096	Hairdresser Services	11,014	22,000	16,800	19,000	(3,000)	-13.64%
	<b>Total - Other Expenditures</b>	<b>11,014</b>	<b>22,000</b>	<b>16,800</b>	<b>19,000</b>	<b>(3,000)</b>	<b>-13.64%</b>
	<b>TOTAL EXPENDITURE</b>	<b>11,014</b>	<b>22,000</b>	<b>16,800</b>	<b>19,000</b>	<b>(3,000)</b>	<b>-13.64%</b>
	<b>NET REQUIREMENT</b>	<b>(538,654)</b>	<b>(537,200)</b>	<b>(480,900)</b>	<b>(514,600)</b>	<b>22,600</b>	<b>-4.21%</b>



**The County of Grey**  
**Lee Manor**  
**Other Accommodation Summary (Operating)**  
**2022 BUDGET**  
For the Nine Months Ending  
September 30, 2021

Account	Description	2020 ACTUAL	2021 BUDGET	2021 YEAR END PROJECTION	2022 BUDGET	2022 BUDGET to 2021 BUDGET Variance \$	2022 BUDGET to 2021 BUDGET Variance %
<b>REVENUE</b>							
49300	Sale of Assets	(\$10)					0.00%
49400	Transfer From Reserve		(2,500)	(2,500)	(5,000)	(2,500)	100.00%
51100	Provincial Conditional Grant	(399,331)	(313,400)	(461,000)	(456,000)	(142,600)	45.50%
54080	Receipts From Basic	(1,325,892)	(1,342,900)	(1,351,500)	(1,351,500)	(8,600)	0.64%
54083	Receipts From Private	(538,189)	(557,600)	(497,500)	(497,500)	60,100	-10.78%
54084	Receipts From Semi	(1,188,740)	(1,233,700)	(1,122,100)	(1,122,100)	111,600	-9.05%
	<b>TOTAL REVENUE</b>	<b>(3,452,162)</b>	<b>(3,450,100)</b>	<b>(3,434,600)</b>	<b>(3,432,100)</b>	<b>18,000</b>	<b>-0.52%</b>
<b>EXPENDITURE</b>							
<b>Salaries and Wages</b>							
61000	Salaries and Wages	2,338,085	2,305,500	2,299,200	2,376,000	70,500	3.06%
61003	Overtime Wages	64,855		48,100			0.00%
61009	Salary Recoveries	(1,170)		(700)			0.00%
	<b>Total - Salaries &amp; Wages</b>	<b>2,401,770</b>	<b>2,305,500</b>	<b>2,346,600</b>	<b>2,376,000</b>	<b>70,500</b>	<b>3.06%</b>
<b>Employee Benefits</b>							
61220	CPP	110,412	106,100	117,700	107,800	1,700	1.60%
61221	EI	44,340	45,000	46,800	43,000	(2,000)	-4.44%
61222	WSIB Premiums	61,296	59,200	61,600	60,900	1,700	2.87%
61223	OMERS	174,148	172,600	165,800	164,400	(8,200)	-4.75%
61224	EHT	46,487	45,000	46,500	46,500	1,500	3.33%
61225	Group Benefits	170,698	173,800	175,600	196,100	22,300	12.83%
61228	Boot Allowance	411	1,200	1,000	1,200		0.00%
61260	Service Awards	2,793	5,400		4,600	(800)	-14.81%
	<b>Total - Employee Benefits</b>	<b>610,585</b>	<b>608,300</b>	<b>615,000</b>	<b>624,500</b>	<b>16,200</b>	<b>2.66%</b>
	<b>Total Salaries and Benefits</b>	<b>3,012,355</b>	<b>2,913,800</b>	<b>2,961,600</b>	<b>3,000,500</b>	<b>86,700</b>	<b>2.98%</b>
<b>Other Expenditures</b>							
63000	Advertising	448	300	800	2,000	1,700	566.67%
63010	Association/Membership Fees	12,795	22,800	21,200	26,300	3,500	15.35%
63030	Copying & Printing	10,569	10,000	15,100	12,000	2,000	20.00%
63041	Computer Purchases			500			0.00%
63042	Equip/Furniture Purchases	17,333	10,000	5,400	12,900	2,900	29.00%
63051	Telephone	19,187	18,400	18,800	19,100	700	3.80%
63052	Cellular	5,148	7,200	8,000	9,000	1,800	25.00%
63060	Office & Charting Supplies	20,281	17,000	18,000	19,000	2,000	11.76%
63063	Postage/Courier/Freight	2,597	3,100	2,200	3,100		0.00%
63067	Resident Life Improvements	4,268	2,500	2,500	5,000	2,500	100.00%
63070	Other Materials & Services	8,520	11,700	9,800	11,700		0.00%
63300	Staff Training and Development	8,375	11,800	12,300	13,200	1,400	11.86%
63310	Travel & Meal Expenses	3,281	6,500	1,900	6,500		0.00%
63401	Cleaning Supplies	31,061	35,000	35,500	35,000		0.00%
63402	Chemicals	33,510	35,100	25,700	36,100	1,000	2.85%
63403	Maintenance of Buildings	85,165	95,000	95,000	95,000		0.00%
63409	Non Contract Chemicals			5,100			0.00%
63419	Waste Disposal	23,966	32,000	20,200	27,000	(5,000)	-15.63%
63440	Heat	62,158	57,000	58,000	60,000	3,000	5.26%
63441	Hydro/Water	162,929	190,000	195,500	195,000	5,000	2.63%
63442	Water/Sewage & Fire Protect.	51,374	62,000	50,000	58,000	(4,000)	-6.45%
63450	Maintenance of Equipment	38,851	41,000	37,500	41,000		0.00%
63485	Maintenance of Grounds	7,431	8,500	5,000	8,500		0.00%

**The County of Grey**  
**Lee Manor**  
**Other Accommodation Summary (Operating)**  
**2022 BUDGET**  
For the Nine Months Ending  
September 30, 2021

Account	Description	2020	2021	2021	2022	2022 BUDGET to	2022 BUDGET to
		ACTUAL	BUDGET	YEAR END PROJECTION	BUDGET	2021 BUDGET	2021 BUDGET
						Variance \$	Variance %
63486	Snow Removal	\$23,116	\$30,000	\$30,000	\$30,000		0.00%
63508	Paper Supplies	28,996	25,000	28,800	30,000	5,000	20.00%
63520	Linen	16,586	17,000	17,000	18,000	1,000	5.88%
63522	Cable TV Expense	46,296	47,000	42,100	47,000		0.00%
63523	Dishes	6,407	11,000	9,700	11,000		0.00%
63530	Cable TV Recovery	(44,254)	(47,000)	(30,600)	(47,000)		0.00%
63531	Other Expenditure Recovery	(44,912)	(32,000)	(21,600)	(31,000)	1,000	-3.13%
64020	Computer Support/Maintenance	67,191	58,400	68,500	71,500	13,100	22.43%
64100	Legal Fees	31,913	10,000	18,000	20,000	10,000	100.00%
64102	Professional & Consulting fees	11,841	20,000	8,600	15,000	(5,000)	-25.00%
64120	Purchased Service	28,057	36,500	36,100	36,500		0.00%
65110	Insurance	112,067	130,900	130,900	157,600	26,700	20.40%
67000	Interfunc. Admin Charges	227,193	315,800	319,800	359,900	44,100	13.96%
67013	Interfunc. Audit Fees	8,357	8,800	9,100	8,900	100	1.14%
67014	Interfunc. IS Costs	106,700	88,900	88,900	97,600	8,700	9.79%
67023	Interfunc. Laundry	(10,000)	(10,000)	(10,000)	(10,000)		0.00%
<b>Total - Other Expenditures</b>		<b>1,224,801</b>	<b>1,387,200</b>	<b>1,389,300</b>	<b>1,510,400</b>	<b>123,200</b>	<b>8.88%</b>
<b>TOTAL EXPENDITURE</b>		<b>4,237,156</b>	<b>4,301,000</b>	<b>4,350,900</b>	<b>4,510,900</b>	<b>209,900</b>	<b>4.88%</b>
<b>NET REQUIREMENT</b>		<b>784,994</b>	<b>850,900</b>	<b>916,300</b>	<b>1,078,800</b>	<b>227,900</b>	<b>26.78%</b>

**The County of Grey**  
**Lee Manor**  
**Raw Food - Dietary (Operating)**  
**2022 BUDGET**  
 For the Nine Months Ending  
 September 30, 2021

Account	Description	2020 ACTUAL	2021 BUDGET	2021 YEAR END PROJECTION	2022 BUDGET	2022 BUDGET to 2021 BUDGET Variance \$	2022 BUDGET to 2021 BUDGET Variance %
<b>REVENUE</b>							
51100	Provincial Conditional Grant	(\$526,436)	(\$525,800)	(\$523,200)	(\$522,300)	\$3,500	-0.67%
	<b>TOTAL REVENUE</b>	<b>(526,436)</b>	<b>(525,800)</b>	<b>(523,200)</b>	<b>(522,300)</b>	<b>3,500</b>	<b>-0.67%</b>
<b>EXPENDITURE</b>							
<b>Other Expenditures</b>							
63504	Raw Food	547,633	535,700	571,000	559,500	23,800	4.44%
	<b>Total - Other Expenditures</b>	<b>547,633</b>	<b>535,700</b>	<b>571,000</b>	<b>559,500</b>	<b>23,800</b>	<b>4.44%</b>
	<b>TOTAL EXPENDITURE</b>	<b>547,633</b>	<b>535,700</b>	<b>571,000</b>	<b>559,500</b>	<b>23,800</b>	<b>4.44%</b>
	<b>NET REQUIREMENT</b>	<b>21,197</b>	<b>9,900</b>	<b>47,800</b>	<b>37,200</b>	<b>27,300</b>	<b>275.76%</b>

**The County of Grey**  
**Lee Manor**  
**Nursing & Personal Care Summary (Operating)**  
**2022 BUDGET**  
For the Nine Months Ending  
September 30, 2021

Account	Description	2020 ACTUAL	2021 BUDGET	2021 YEAR END PROJECTION	2022 BUDGET	2022 BUDGET to 2021 BUDGET Variance \$	2022 BUDGET to 2021 BUDGET Variance %
<b>REVENUE</b>							
51100	Provincial Conditional Grant	(\$6,201,200)	(\$6,119,100)	(\$6,044,500)	(\$5,929,400)	\$189,700	-3.10%
51115	Prov. High Needs & Lab Claim	(46,180)	(15,000)	(10,000)	(15,000)		0.00%
51118	Provincial Physician Grant	(15,820)	(15,500)	(15,500)	(15,500)		0.00%
51127	Fall Prevention Equipment Grant	(15,074)	(15,100)	(15,000)	(15,000)	100	-0.66%
51129	Global Level of Care Subsidy	(211,035)	(363,200)	(361,200)	(514,200)	(151,000)	41.57%
51189	High Cost Supplies and Services Per	(35,868)	(35,800)	(35,600)	(35,600)	200	-0.56%
<b>TOTAL REVENUE</b>		<b>(6,525,177)</b>	<b>(6,563,700)</b>	<b>(6,481,800)</b>	<b>(6,524,700)</b>	<b>39,000</b>	<b>-0.59%</b>
<b>EXPENDITURE</b>							
<b>Salaries and Wages</b>							
61000	Salaries and Wages	5,787,048	6,152,700	5,970,800	6,177,900	25,200	0.41%
61003	Overtime Wages	338,058		276,400			0.00%
61009	Salary Recoveries	(8,241)		(7,900)			0.00%
<b>Total - Salaries &amp; Wages</b>		<b>6,116,865</b>	<b>6,152,700</b>	<b>6,239,300</b>	<b>6,177,900</b>	<b>25,200</b>	<b>0.41%</b>
<b>Employee Benefits</b>							
61220	CPP	265,181	279,400	313,800	287,600	8,200	2.93%
61221	EI	106,504	117,500	122,800	114,100	(3,400)	-2.89%
61222	WSIB Premiums	154,617	158,400	163,400	159,100	700	0.44%
61223	OMERS	364,094	404,800	372,900	375,800	(29,000)	-7.16%
61224	EHT	117,945	120,000	123,700	120,500	500	0.42%
61225	Group Benefits	405,389	448,200	404,900	469,500	21,300	4.75%
61228	Boot Allowance			100			0.00%
<b>Total - Employee Benefits</b>		<b>1,413,730</b>	<b>1,528,300</b>	<b>1,501,600</b>	<b>1,526,600</b>	<b>(1,700)</b>	<b>-0.11%</b>
<b>Total Salaries and Benefits</b>		<b>7,530,595</b>	<b>7,681,000</b>	<b>7,740,900</b>	<b>7,704,500</b>	<b>23,500</b>	<b>0.31%</b>
<b>Other Expenditures</b>							
63042	Equip/Furniture Purchases	12,951	15,000	61,500	65,100	50,100	334.00%
63044	Fall Prevention Equipment	18,654	15,100	15,000	15,000	(100)	-0.66%
63046	BSO Equipment & Supplies	737		200	500	500	100.00%
63073	Hi Intensity Needs-Claimable	10,555	15,000	10,000	15,000		0.00%
63300	Staff Training and Development	948	13,500	4,000	15,000	1,500	11.11%
63310	Travel & Meal Expenses	379	3,500		3,500		0.00%
63450	Maintenance of Equipment	34,228	42,500	42,500	42,500		0.00%
63500	Home Physician	19,698	19,700	19,600	19,700		0.00%
63502	Incontinent Supplies	81,816	85,000	70,600	85,000		0.00%
63503	Medical Supplies	126,206	125,000	101,100	125,000		0.00%
63518	Physician On Call	15,820	15,500	15,500	15,500		0.00%
63531	Other Expenditure Recovery	(16,604)	(8,000)	(27,000)	(8,000)		0.00%
64120	Purchased Service	189,426		271,100			0.00%
<b>Total - Other Expenditures</b>		<b>494,814</b>	<b>341,800</b>	<b>584,100</b>	<b>393,800</b>	<b>52,000</b>	<b>15.21%</b>
<b>TOTAL EXPENDITURE</b>		<b>8,025,409</b>	<b>8,022,800</b>	<b>8,325,000</b>	<b>8,098,300</b>	<b>75,500</b>	<b>0.94%</b>
<b>NET REQUIREMENT</b>		<b>1,500,232</b>	<b>1,459,100</b>	<b>1,843,200</b>	<b>1,573,600</b>	<b>114,500</b>	<b>7.85%</b>

**The County of Grey**  
**Lee Manor**  
**Program & Support Services Summary**  
**2022 BUDGET**  
For the Nine Months Ending  
September 30, 2021

Account	Description	2020 ACTUAL	2021 BUDGET	2021 YEAR END PROJECTION	2022 BUDGET	2022 BUDGET to 2021 BUDGET Variance \$	2022 BUDGET to 2021 BUDGET Variance %
<b>REVENUE</b>							
51100	Provincial Conditional Grant	(\$689,834)	(\$692,200)	(\$687,300)	(\$687,800)	\$4,400	-0.64%
54050	Donations			(500)			0.00%
54070	Miscellaneous	(5,022)		(4,000)			0.00%
<b>TOTAL REVENUE</b>		<b>(694,856)</b>	<b>(692,200)</b>	<b>(691,800)</b>	<b>(687,800)</b>	<b>4,400</b>	<b>-0.64%</b>
<b>EXPENDITURE</b>							
<b>Salaries and Wages</b>							
61000	Salaries and Wages	431,634	471,700	474,700	499,600	27,900	5.91%
61003	Overtime Wages	4,313		1,600			0.00%
<b>Total - Salaries &amp; Wages</b>		<b>435,947</b>	<b>471,700</b>	<b>476,300</b>	<b>499,600</b>	<b>27,900</b>	<b>5.91%</b>
<b>Employee Benefits</b>							
61220	CPP	20,887	21,700	24,300	23,800	2,100	9.68%
61221	EI	8,297	9,000	9,800	9,700	700	7.78%
61222	WSIB Premiums	10,574	12,200	12,400	12,900	700	5.74%
61223	OMERS	22,637	30,400	17,500	29,600	(800)	-2.63%
61224	EHT	8,530	9,100	9,400	9,700	600	6.59%
61225	Group Benefits	34,882	45,900	39,400	53,500	7,600	16.56%
<b>Total - Employee Benefits</b>		<b>105,807</b>	<b>128,300</b>	<b>112,800</b>	<b>139,200</b>	<b>10,900</b>	<b>8.50%</b>
<b>Total Salaries and Benefits</b>		<b>541,754</b>	<b>600,000</b>	<b>589,100</b>	<b>638,800</b>	<b>38,800</b>	<b>6.47%</b>
<b>Other Expenditures</b>							
63010	Association/Membership Fees	882					0.00%
63042	Equip/Furniture Purchases	1,091	1,800	1,800	1,800		0.00%
63070	Other Materials & Services	4,204		4,500			0.00%
63300	Staff Training and Development	407	2,000	100	2,000		0.00%
63310	Travel & Meal Expenses	71	300		500	200	66.67%
63504	Raw Food	90	1,500	600	1,000	(500)	-33.33%
63505	Recreation Supplies	7,066	7,000	4,906	7,000		0.00%
63507	Outside Services	2,082	10,000	2,200	10,000		0.00%
63522	Cable TV Expense	368	400	400	500	100	25.00%
63759	Volunteer Services		2,000		2,000		0.00%
64110	Physiotherapy	124,282	124,600	120,100	124,600		0.00%
64120	Purchased Service	82,137	74,700	76,700	75,000	300	0.40%
64128	Occupational Therapy	7,710	10,000	8,000	10,000		0.00%
<b>Total - Other Expenditures</b>		<b>230,390</b>	<b>234,300</b>	<b>219,300</b>	<b>234,400</b>	<b>100</b>	<b>0.04%</b>
<b>TOTAL EXPENDITURE</b>		<b>772,144</b>	<b>834,300</b>	<b>808,400</b>	<b>873,200</b>	<b>38,900</b>	<b>4.66%</b>
<b>NET REQUIREMENT</b>		<b>77,288</b>	<b>142,100</b>	<b>116,600</b>	<b>185,400</b>	<b>43,300</b>	<b>30.47%</b>

The County of Grey  
Lee Manor  
Incr Staffing Su  
2022 BUDGET  
For the Nine Months Ending  
September 30, 2021

Account	Description	2020 ACTUAL	2021 BUDGET	2021 YEAR END PROJECTION	2022 BUDGET	2022 BUDGET to 2021 BUDGET Variance \$	2022 BUDGET to 2021 BUDGET Variance %
<b>REVENUE</b>							
51100	Provincial Conditional Grant				(\$1,100,800)	(\$1,100,800)	100.00%
	<b>TOTAL REVENUE</b>				<b>(1,100,800)</b>	<b>(1,100,800)</b>	<b>100.00%</b>
<b>EXPENDITURE</b>							
<b>Salaries and Wages</b>							
61000	Salaries and Wages				886,000	886,000	100.00%
	<b>Total - Salaries &amp; Wages</b>				<b>886,000</b>	<b>886,000</b>	<b>100.00%</b>
<b>Employee Benefits</b>							
61220	CPP				43,200	43,200	100.00%
61221	EI				17,800	17,800	100.00%
61222	WSIB Premiums				22,900	22,900	100.00%
61223	OMERS				45,400	45,400	100.00%
61224	EHT				17,300	17,300	100.00%
61225	Group Benefits				68,200	68,200	100.00%
	<b>Total - Employee Benefits</b>				<b>214,800</b>	<b>214,800</b>	<b>100.00%</b>
	<b>Total Salaries and Benefits</b>				<b>1,100,800</b>	<b>1,100,800</b>	<b>100.00%</b>
	<b>TOTAL EXPENDITURE</b>				<b>1,100,800</b>	<b>1,100,800</b>	<b>100.00%</b>

**The County of Grey**  
**Lee Manor**  
**Allied Health Pr**  
**2022 BUDGET**  
 For the Nine Months Ending  
 September 30, 2021

Account	Description	2020 ACTUAL	2021 BUDGET	2021 YEAR END PROJECTION	2022 BUDGET	2022 BUDGET to 2021 BUDGET Variance \$	2022 BUDGET to 2021 BUDGET Variance %
<b>REVENUE</b>							
51100	Provincial Conditional Grant				(\$205,900)	(\$205,900)	100.00%
	<b>TOTAL REVENUE</b>				<b>(205,900)</b>	<b>(205,900)</b>	<b>100.00%</b>
<b>EXPENDITURE</b>							
<b>Salaries and Wages</b>							
61000	Salaries and Wages				154,700	154,700	100.00%
	<b>Total - Salaries &amp; Wages</b>				<b>154,700</b>	<b>154,700</b>	<b>100.00%</b>
<b>Employee Benefits</b>							
61220	CPP				7,400	7,400	100.00%
61221	EI				2,800	2,800	100.00%
61222	WSIB Premiums				4,000	4,000	100.00%
61223	OMERS				11,300	11,300	100.00%
61224	EHT				3,000	3,000	100.00%
61225	Group Benefits				18,400	18,400	100.00%
	<b>Total - Employee Benefits</b>				<b>46,900</b>	<b>46,900</b>	<b>100.00%</b>
	<b>Total Salaries and Benefits</b>				<b>201,600</b>	<b>201,600</b>	<b>100.00%</b>
<b>Other Expenditures</b>							
64128	Occupational Therapy				4,300	4,300	100.00%
	<b>Total - Other Expenditures</b>				<b>4,300</b>	<b>4,300</b>	<b>100.00%</b>
	<b>TOTAL EXPENDITURE</b>				<b>205,900</b>	<b>205,900</b>	<b>100.00%</b>

**The County of Grey**  
**Lee Manor**  
**Professional Gro**  
**2022 BUDGET**  
 For the Nine Months Ending  
 September 30, 2021

Account	Description	2020 ACTUAL	2021 BUDGET	2021 YEAR END PROJECTION	2022 BUDGET	2022 BUDGET to 2021 BUDGET Variance \$	2022 BUDGET to 2021 BUDGET Variance %
<b>REVENUE</b>							
51100	Provincial Conditional Grant				(\$20,100)	(\$20,100)	100.00%
	<b>TOTAL REVENUE</b>				<b>(20,100)</b>	<b>(20,100)</b>	<b>100.00%</b>
<b>EXPENDITURE</b>							
<b>Other Expenditures</b>							
63300	Staff Training and Development				20,100	20,100	100.00%
	<b>Total - Other Expenditures</b>				<b>20,100</b>	<b>20,100</b>	<b>100.00%</b>
	<b>TOTAL EXPENDITURE</b>				<b>20,100</b>	<b>20,100</b>	<b>100.00%</b>



**The County of Grey**  
**Lee Manor**  
**COVID-19 Summary**  
**2022 BUDGET**  
For the Nine Months Ending  
September 30, 2021

Account	Description	2020 ACTUAL	2021 BUDGET	2021 YEAR END PROJECTION	2022 BUDGET	2022 BUDGET to 2021 BUDGET Variance \$	2022 BUDGET to 2021 BUDGET Variance %
<b>REVENUE</b>							
51131	Provincial Pandemic ER Grant	(\$899,436)	(\$506,400)	(\$1,187,100)	(\$97,500)	\$408,900	-80.75%
51132	Provincial Pandemic Pay Grant	(533,565)					0.00%
51135	Fed-Prov Safe Restart Mun Oper'g Fund Phase 1		(396,600)	(471,100)	(228,100)	168,500	-42.49%
51136	IPAC Personnel & Training	(9,459)	(56,900)	(57,100)	(57,100)	(200)	0.35%
51137	Temporary Wage Enhancement PSWs	(107,683)		(357,300)			0.00%
51139	Testing Adherence Funding			(54,000)			0.00%
	<b>TOTAL REVENUE</b>	<b>(1,550,143)</b>	<b>(959,900)</b>	<b>(2,126,600)</b>	<b>(382,700)</b>	<b>577,200</b>	<b>-60.13%</b>
<b>EXPENDITURE</b>							
<b>Salaries and Wages</b>							
61000	Salaries and Wages	1,018,228	636,000	1,282,500	285,900	(350,100)	-55.05%
61003	Overtime Wages	29,401		80,800			0.00%
	<b>Total - Salaries &amp; Wages</b>	<b>1,047,629</b>	<b>636,000</b>	<b>1,363,300</b>	<b>285,900</b>	<b>(350,100)</b>	<b>-55.05%</b>
<b>Employee Benefits</b>							
61220	CPP	49,430	27,900	63,200	13,000	(14,900)	-53.41%
61221	EI	21,234	13,200	26,700	5,700	(7,500)	-56.82%
61222	WSIB Premiums	25,322	16,400	33,800	7,400	(9,000)	-54.88%
61223	OMERS	10,282	20,400	21,700	6,100	(14,300)	-70.10%
61224	EHT	19,746	12,400	25,600	5,600	(6,800)	-54.84%
61225	Group Benefits	9,718	13,900	34,900	11,000	(2,900)	-20.86%
61228	Boot Allowance	11					0.00%
	<b>Total - Employee Benefits</b>	<b>135,743</b>	<b>104,200</b>	<b>205,900</b>	<b>48,800</b>	<b>(55,400)</b>	<b>-53.17%</b>
	<b>Total Salaries and Benefits</b>	<b>1,183,372</b>	<b>740,200</b>	<b>1,569,200</b>	<b>334,700</b>	<b>(405,500)</b>	<b>-54.78%</b>
<b>Other Expenditures</b>							
63042	Equip/Furniture Purchases	562					0.00%
63300	Staff Training and Development	1,500	18,700	900		(18,700)	-100.00%
63310	Travel & Meal Expenses	62	1,000	500		(1,000)	-100.00%
63803	Pandemic Supplies	306,320	200,000	400,000	48,000	(152,000)	-76.00%
64803	Pandemic Contracted Services	58,329		97,100			0.00%
64804	Pandemic Third Party Security			63,400			0.00%
67000	Interfunc. Admin Charges			26,700			0.00%
	<b>Total - Other Expenditures</b>	<b>366,773</b>	<b>219,700</b>	<b>588,600</b>	<b>48,000</b>	<b>(171,700)</b>	<b>-78.15%</b>
	<b>TOTAL EXPENDITURE</b>	<b>1,550,145</b>	<b>959,900</b>	<b>2,157,800</b>	<b>382,700</b>	<b>(577,200)</b>	<b>-60.13%</b>
	<b>NET REQUIREMENT</b>	<b>2</b>		<b>31,200</b>			<b>0.00%</b>

**The County of Grey**  
**Lee Manor**  
**Capital Summary**  
**2022 BUDGET**  
For the Nine Months Ending  
September 30, 2021

Account	Description	2020 ACTUAL	2021 BUDGET	2021 YEAR END PROJECTION	2022 BUDGET	2022 BUDGET to 2021 BUDGET Variance \$	2022 BUDGET to 2021 BUDGET Variance %
<b>REVENUE</b>							
49400	Transfer From Reserve		(\$1,390,600)	(\$1,075,000)	(\$236,000)	\$1,154,600	-83.03%
51100	Provincial Conditional Grant			(11,800)	(446,500)	(446,500)	100.00%
51134	IPAC Minor Capital Subsidy		(80,000)	(176,700)	(17,700)	62,300	-77.88%
<b>TOTAL REVENUE</b>			<b>(1,470,600)</b>	<b>(1,263,500)</b>	<b>(700,200)</b>	<b>770,400</b>	<b>-52.39%</b>
<b>EXPENDITURE</b>							
<b>Other Expenditures</b>							
63041	Computer Purchases	20,498	25,500	17,000	19,300	(6,200)	-24.31%
63042	Equip/Furniture Purchases	84,996	250,500	169,000	201,000	(49,500)	-19.76%
63403	Maintenance of Buildings	32,749	443,300	351,500	617,400	174,100	39.27%
64429	Site Maintenance	14,831	25,300		25,300		0.00%
69100	Transfer to Reserves	50,000	954,000	954,000		(954,000)	-100.00%
<b>Total - Other Expenditures</b>		<b>203,074</b>	<b>1,698,600</b>	<b>1,491,500</b>	<b>863,000</b>	<b>(835,600)</b>	<b>-49.19%</b>
<b>TOTAL EXPENDITURE</b>		<b>203,074</b>	<b>1,698,600</b>	<b>1,491,500</b>	<b>863,000</b>	<b>(835,600)</b>	<b>-49.19%</b>
<b>NET REQUIREMENT</b>		<b>203,074</b>	<b>228,000</b>	<b>228,000</b>	<b>162,800</b>	<b>(65,200)</b>	<b>-28.60%</b>



*The County of Grey*  
**Lee Manor**  
**2022 Capital Budget Summary**

PROJECT	2022
High-Low Beds and Mattresses	35,000
Home Enhancements	21,500
From Reserve - Lee Manor General Capital (BCA) Reserve	(10,000)
Information Technology	19,300
Resident Lifts	27,000
Air Conditioning (Lee Manor Network Closets)	5,000
Air Conditioning Replacement of DX Coil	446,500
Investing in Canada Infrastructure Program: COVID-19 Resilience Stream for LTC	(446,500)
Dietary Equipment	15,000
Draperies & Blinds	30,000
From Reserve - Lee Manor General Capital (BCA) Reserve	(30,000)
Driveway and Sidewalk Repair	10,000
From Reserve - Lee Manor General Capital (BCA) Reserve	(10,000)
Floor Replacement	45,900
From Reserve - Lee Manor General Capital (BCA) Reserve	(45,900)
Furniture - Resident Lounges & Dining Rooms	34,800
From Reserve - Lee Manor General Capital (BCA) Reserve	(34,800)
IPAC Minor Capital Equipment/Furniture Purchases	17,700
IPAC Minor Capital Funding Subsidy	(17,700)
Sanitary Waste Removal System and Storm Water including Drains	15,300
From Reserve - Lee Manor General Capital (BCA) Reserve	(15,300)
Tractor Replacement	50,000
Whirlpool Tubs	90,000
From Reserve - Lee Manor General Capital (BCA) Reserve	(90,000)
<b>Net Levy Requirements</b>	<b>162,800</b>